



Transfer Document of Nofoth Food Products Company  
**from the Parallel Market  
to the Main Market**

لقمة وردية  
Pinkish Bite

عزبة  
Ezba

مامولا  
Mamola

قشطية  
Qishtya

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فانوس  
Fanos

كيك  
CAKE

مقصود  
MAQSUD

[www.nofoth.com](http://www.nofoth.com)

نفوذ  
NOFOTH  
الشركة العامة

Nofoth Food Products Company (the “Company” or the “Issuer”) was initially incorporated as a limited liability company under the trade name “Nofoth Holding Company,” pursuant to the Articles of Incorporation dated 04/04/1437H (corresponding to 14/01/2016G), and Commercial Registration No. (1010441682) dated 01/05/1437H (corresponding to 10/02/2016G), issued in Riyadh, with a capital of one hundred thousand (100,000) Saudi Riyals divided into ten thousand (10,000) shares, each valued ten (10) Saudi Riyals. The shares are distributed between the two partners (Nora bint Abdulrahman bin Ibrahim Al-Shaqari, 95%) and (Abdulaziz bin Abdullah bin Ibrahim Al-Fayez, 5%). On 25/03/1442H (corresponding to 11/11/2020G), the partners decided to amend Article Two of the Company’s Articles of Incorporation concerning the Company’s name. The name was changed from “Nofoth Holding Company” to “Nofoth Food Products Company” pursuant to Contract No. (30017), Version No. (2), dated 25/03/1442H (corresponding to 11/11/2020G). On 12/08/1442H (corresponding to 25/03/2021G), the partner, Nora bint Abdulrahman bin Ibrahim Al-Shaqari, decided to transfer by sale her entire equity interest in the Company, amounting to nine thousand five hundred (9,500) shares, each valued ten (10) Saudi Riyals, to nine (9) new partners. Additionally, the partner, Abdulaziz bin Abdullah bin Ibrahim Al-Fayez, transferred part of his equity—four hundred (400) shares—to one of the nine new partners, along with all associated rights and obligations. The transfer was executed under the Articles of Incorporation registered with the Ministry of Commerce under No. (10004089), dated 12/08/1442H (corresponding to 25/03/2021G). On 03/04/1443H (corresponding to 08/11/2021G), the partner, Abdullah Ibrahim Nasser Al-Omigan, decided to transfer (598) shares, valued at (5,980) SAR, from his total 1,190 shares in the company to ten (10) new partners. The partner, Ibrahim Abdullah Ibrahim Al-Fayez, has decided to transfer (840) shares, valued at (SAR 8,400) from his total (2,396) shares—(350) to Abdulaziz Abdullah Al-Fayez and (490) to a newly formed company (Noura Abdulrahman Ibrahim Al-Shaqari). Furthermore, the partner, Ibrahim Abdullah Ibrahim Al-Omigan, decided to transfer (250) shares, valued at (2,500) SAR, from his total (1,629) shares in the company, to a new partner. Also, the partner, Faisal Abdullah Ibrahim Al-Omigan, has transferred (100) shares, valued at (SAR 1,000) from his (621) shares to a new partner, along with all rights and obligations. The partners have decided to increase the Company’s capital from one hundred thousand (SAR 100,000) to twenty-four million (SAR 24,000,000), by transferring an amount of SAR 3,307,209 from the additional capital reserve and SAR 20,592,791 from the retained earnings, in accordance with the auditor’s certificate dated 08/03/1443H (corresponding to 14/10/2021). The partners have also expressed their intention to convert the Company’s legal entity and its branches from a limited liability company to a Saudi closed joint-stock company, inclusive of all rights, obligations, workforce, licenses, and all financial, technical, administrative, and executive classification elements, while retaining the same trade name, commercial registration number and date and its branches upon conversion. This conversion was approved pursuant to the partners’ resolution dated 26/03/1443H (corresponding to 01/11/2021), and registered with the Ministry of Commerce under number (100007731) dated 03/04/1443H (corresponding to 08/11/2021G). On 04/04/1443H (corresponding to 09/11/2021G), Ministerial Resolution No. (683) was issued, approving the license to convert Nofoth Food Products Company from a limited liability company to a closed joint-stock company. On 16/04/1443H (corresponding to 21/11/2021G), the General

Assembly of Shareholders (Transformational Assembly) approved the Company’s Bylaws, appointed the first Board of Directors and an external auditor, and verified that the Company’s capital has been fully subscribed. On 18/04/1443H (corresponding to 23/11/2021), Ministerial Resolution No. (718) was issued, approving the announcement of the conversion of Nofoth Food Products Company from a limited liability company to a closed joint-stock company, and the publication of its Bylaw and the partners’ resolution on the Ministry’s official website.

The Company was registered in the Joint-Stock Companies Registry in Riyadh pursuant to Commercial Registration Certificate No. (1010441682), dated 01/05/1437H (corresponding to 10/02/2016G), with the latest annual confirmation dated 24/05/1447H (corresponding to 25/11/2025G). On 24/02/1444H (corresponding to 20/09/2022G), the Extraordinary General Assembly of Shareholders approved the initial public offering (IPO) of 12% of the Company’s capital—equivalent to (288,000) shares—on the Parallel Market (Nomu). On 21/03/1444H (corresponding to 17/10/2022), the Company obtained the CMA approval to register its shares and offer 12% of its equity for initial public offering on the Parallel Market (Nomu). On 17/06/1444H (corresponding to 10/01/2023G), the Company’s shares were listed and began trading, and the Company was converted from a closed joint stock company into a public joint stock company (with the Ticker Symbol 9556) On 01/12/1444H (corresponding to 19/06/2023G), the Extraordinary General Assembly of Shareholders approved the Board of Directors’ recommendation to split the share value from ten (10) Saudi Riyals to one (1) Saudi Riyal. Accordingly, the number of shares became twenty-four million (24,000,000) shares instead of (2,400,000) shares before the split. Articles (7) and (8) of the Bylaws were amended accordingly, and a resolution was passed to revise the Bylaws to align with the new Companies Law, and the articles were reorganized and renumbered. On 14/04/1445H (corresponding to 29/10/2023G), the Board of Directors approved a recommendation to the Extraordinary General Assembly of Shareholders for the Company to repurchase up to 2.4 million of its own shares as a maximum to be held as treasury shares. On 25/06/1445H (corresponding to 07/01/2024G), the Extraordinary General Assembly of Shareholders approved the Board of Directors’ recommendation to double the Company’s capital from twenty-four million (SAR 24,000,000) to forty-eight million (SAR 48,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 24,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly. The General Assembly voted in favor of the Board of Directors’ recommendation for the company to repurchase shares, up to a maximum of SAR 2.4 million, for allocation to employees under the Company’s Employee Share Program. The repurchase is to be funded through the Company’s internal resources, and the Board of Directors was authorized to complete the transaction within a maximum period of twelve (12) months from the date of the General Assembly’s resolution. The General Assembly also approved the Employee Share Program. On 12/07/1446H (corresponding to 12/01/2025), the Board of Directors of Nofoth Food Products Company approved the Company’s transition from the Parallel Market (Nomu) to the Main Market (TASI). On 04/09/1446H (corresponding to 04/03/2025G), the Board of Directors approved a recommendation to the Extraordinary General Assembly of Shareholders to increase the Company’s capital by 100% through the issuance of bonus shares to shareholders.

The increase was funded through the capitalization of SAR 48,000,000 from retained earnings, granting one share for every share held. The purpose of this increase is to strengthen the company’s financial position, support its expansion plans, and enhance shareholder returns. On 05/12/1446H (corresponding to 01/06/2025G), the Extraordinary General Assembly of Shareholders approved the Board of Directors’ recommendation to double the Company’s capital from forty-eight million (SAR 48,000,000) to ninety-six million (SAR 96,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 48,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly.

The Company’s current capital, as of the date of this Document, amounts to ninety-six million (96,000,000) Saudi Riyals, divided into ninety-six million (96,000,000) shares, with a nominal value of one (1) Saudi Riyal per share. All shares are ordinary shares of a single class, granting no shareholder any preferential rights. Each shareholder (“Shareholder”), regardless of the number of shares they hold, is entitled to attend and vote at the General Assembly of Shareholders (“General Assembly”). The transfer will apply to a total of ninety-six million (96,000,000) ordinary shares, representing the entire share capital of the Company, each with a nominal value of one (1) Saudi Riyal.

The Company’s activities include the production of bread and related products through automated bakeries; the manufacture of various types of pastries and biscuits; the production of traditional and oriental sweets of all kinds; and the manufacture of sugar-based confections, including dragées, caramel, toffee, nougat, and Turkish delight. The Company also engages in the wholesale trade of used oils, including export; the retail sale of bakery products and sugar-based confections; the retail sale of nuts, coffee, and spices; land freight transport and light transport services; dry food storage; restaurant operations with service; catering services; and head office activities.

The Company operates under Commercial Registration No. (1010441682), dated 05/05/1437H (corresponding to 10/02/2016), and does not engage in any of its activities without obtaining the statutory licenses required under the applicable laws and regulations of the Kingdom of Saudi Arabia.

As per the shareholder register dated 10/06/1447H (corresponding to 01/12/2025G), each holding 5% or more of the total share capital, as of the date of this Transfer Document (the “Document”), are as follows: 1) Saad and Abdulaziz Al Mousa Endowment – holding (13.28%) of the Company’s total shares, 2) Mr. Ibrahim Abdullah Ibrahim Al-Omigan – holding (12.45%), 3) Ms. Aljoharah Sulaiman Mohammed Al-Batel – holding (11.92%) of the Company’s total shares, 4) Mr. Ibrahim Abdullah Ibrahim Al-Fayez – holding (10.04%), 5) Mr. Abdullah Ibrahim Nasser Al-Omigan – holding (5.21%) of the Company’s total shares (He has an indirect ownership of 0.2% arising from his wife’s ownership in the Company).

Investment in the shares subject to transfer to the Main Market involves risks and uncertainties. Accordingly, investors should carefully review the sections titled “Important Notice” and “Risk Factors” included in this Transfer Document prior to making any decision to invest in the Issuer’s shares following the transition to the Main Market.

#### Financial Advisor

استدامة  
الأعمال Estidamah Capital

This Transfer Document contains information provided in connection with the application for transfer to the Main Market in accordance with the requirements of the Listing Rules issued by the Saudi Stock Exchange. The Directors whose names appear on page (iii) jointly and severally bear full responsibility for the accuracy of the information contained in this Transfer Document and confirm, after making all reasonable inquiries, that to the best of their knowledge and belief, there are no other facts the omission of which in the Transfer Document to the Main Market would render any statement contained therein misleading. The CMA and the Saudi Tadawul Company “Tadawul” do not bear any responsibility for the contents of this Document, do not give any assurances as to its accuracy or completeness, and expressly disclaim any liability whatsoever for any loss arising from or in reliance on any part of this Document.

This Document is an unofficial English translation of the official Arabic Document and is provided for information purposes only. The Arabic language Document Published on Tadawul’s website ([www.saudiexchange.sa](http://www.saudiexchange.sa)) remains the only official, legal binding version and shall prevail in the event of any conflict between the two texts.



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## Important Notice

This Document contains comprehensive and detailed information about Nofoth Food Company and its shares subject to transfer from the Parallel Market (Nomu) to the Main Market (TASI). Prospective investors who wish to invest in the shares subject to transfer following the completion of the listing and commencement of trading on the Main Market will be deemed to have made their investment decision based on the information contained in this Document. This Document can be accessed via the Company websites ([www.nofoth.com](http://www.nofoth.com)) or the financial advisor, Estidamah Capital ([www.estidamahcapital.com](http://www.estidamahcapital.com)), or the Saudi Exchange ([www.saudiexchange.sa](http://www.saudiexchange.sa)). The financial advisor, Estidamah Capital, will also announce the publication and availability of this Transfer Document for investor review on the Saudi Exchange website (“Tadawul”).

The Company must also, after obtaining the approval of Tadawul Group for the request to transfer to the Main Market, publish the Transfer Document within three trading days following the announcement of the approval of Tadawul Group for the transfer request.

This Transfer Document contains information provided in connection with the application for transfer to the Main Market in accordance with the requirements of the Listing Rules issued by the Saudi Stock Exchange (Saudi Tadawul). The Directors whose names appear on page (iii) of this Transfer Document, collectively and individually, assume full responsibility for the accuracy of the information contained in this Document and confirm, after making all reasonable enquiries, that to the best of their knowledge and belief, there are no other facts the omission of which would render any statement contained therein misleading. The CMA and the Saudi Tadawul Company “Tadawul” do not bear any responsibility for the contents of this Document, do not give any assurances as to its accuracy or completeness, and expressly disclaim any liability whatsoever for any loss arising from or in reliance on any part of this Document.

The company has appointed Estidamah Capital Company as its financial advisor (the “**Financial Advisor**”) in connection with its application to transfer of the company’s shares to the Main Market.

The information contained in this Document as of the date of its issuance is subject to change. In particular the financial position of the Company and the value of its shares may be adversely affected by future developments related to inflation, interest rates, taxation or any other economic or political factors beyond its control (please refer to Section (2) “**Risk Factors**” of this Document). Neither this Document nor any oral, written or printed communications in relation to the shares subject to transfer to the Main Market should be considered, interpreted or relied upon in any way as a promise, confirmation or representation regarding the realization of any future profits, revenues, results or events.

This Document should not be considered as a recommendation by the Company, its Board of Directors or any of its advisors to participate in the investment process in the shares subject to transfer. The information provided in this Document is of a general nature and this Document has been prepared without taking into account the individual investment objectives, financial situation or specific investment needs of persons wishing to invest in the shares to be transferred. Prior to making any investment decision, each recipient of this Document is responsible for obtaining independent professional advice regarding investing in the shares subject to transfer following the commencement of trading. Such advice must be provided by a financial advisor licensed by CMA, in order to assess the suitability of the investment opportunity and the information contained in this Document in light of the investor’s specific objectives, circumstances, and investment needs. This includes the advantages and risks associated with investing in the shares subject to transition, as such investment may be suitable for certain investors but not for others. Prospective investors should not rely on another party’s decision to invest—or not to invest—as a basis for their own assessment of the investment opportunity or in light of that party’s specific circumstances.

The Company and the Financial Advisor ask the recipient of this Document to review all regulatory restrictions related to the purchase or sale of the shares subject to transfer and adhere to them.

## Financial Information

The Company’s audited financial statements for the financial years ended 31 December 2022, 2023, and 2024, as well as the reviewed condensed interim financial statements for the six-month period ended 30 June 2025, together with the accompanying notes, have been prepared in accordance with the International Financial Reporting Standards (IFRS) as adopted in the Kingdom of Saudi Arabia, and other standards and pronouncements adopted by the Saudi Organization for Chartered and Professional Accountants (SOCPA). The financial statements for the financial years ended 31 December 2022, 2023, and 2024 were audited by RSM Allied Accountants for Professional Services. The consolidated interim financial statements for the six-month period ended 30 June 2025 were also reviewed by Alzoman, Alfahad & Alhajjaj Professional Services Company.

The Company’s financial information for the financial year ended 31 December 2022 was extracted from the comparative figures included in the audited financial statements for the financial year ended 31 December 2023. Financial information for the financial years ended 31 December 2023 and 2024 was extracted from the audited financial statements for the financial year ended 31 December 2024. Financial information for the six-month periods ended 30 June 2024 and 2025 was extracted from the reviewed condensed interim financial statements for the six-month period ended 30 June 2025. The Company issues its financial statements in Saudi Riyals.

The figures in this Document are presented in Saudi Riyals. The figures presented in the financial statements, if combined, may differ from those disclosed in this Document due to rounding. Consequently, the financial information in this Document may vary from the financial information in the financial statements. It should be noted that certain figures and percentages presented in this Document are approximate. Therefore, figures shown for the same category in different tables might vary slightly, and figures presented as totals in some tables may not represent an average or the exact sum of the preceding figures.

## Forecasts and Forward-looking Statements

Forecasts set forth in this Document have been prepared on the basis of specific and announced assumptions. The Company's future circumstances may differ from the assumptions used and therefore no warranty, assurance or representation is given as to the accuracy or completeness of these forecasts.

Certain expectations in this Document constitute "Forward-looking statements", which can generally be identified by the use of certain forward-looking words such as "plans", "intends", "estimates", "believes", "expects", "is expected", "could", "possible", "potential", "will", "should", "may", "might" and the negative thereof and other words of similar or comparable meaning. These statements reflect the Company's current views regarding future events. However, they do not constitute a guarantee or assurance of any actual future performance. Numerous factors may affect the Company's actual performance, achievements, or results, and may cause them to differ materially from those explicitly or implicitly expressed in these statements. The key risks and factors that may lead to such outcomes are discussed in greater detail in other sections of this Document (refer to Section 2 "**Risk Factors**"). Should one or more of these factors materialize, or should any of the assumptions or projections contained in this Document prove to be inaccurate or incorrect, the Company's actual results may differ materially from those stated herein.

Due to the aforementioned risks, uncertainties, and estimates, the events, conditions, and forward-looking expectations discussed in this Document may not occur as anticipated by the Company—or may not occur at all. Thus, the potential investors should examine all future statements in the light of these interpretations and not rely primarily on these forward-looking statements.



## Company Board of Directors

Board Members*									
Name	Position**	Nationality	Age	Membership Status	Independence****	Shares Direct Ownership		Shares Indirect Ownership	
						Number of Shares	Ownership Percentage	Number of Shares	Ownership Percentage
Rakan Hudhaal Al Fayyazi	Chairman of the Board	Saudi	36	Non-executive	Independent	220,000	0.23%	None	None
Ibrahim Abdullah Ibrahim Al Omigan	Vice Chairman of the Board	Saudi	40	Executive	Non-Independent	11,953,920	12.45%	None	None
Faisal Abdullah Ibrahim Al Omigan	Board Member & Vice Chief Development Officer	Saudi	33	Executive	Non-Independent	4,705,520	4.90%	None	None
Abdulmalik Abdullah Saleh AlOthaim	Board Member	Saudi	27	Non-executive	Independent	50	0.00005%	1	0.000001%
Fahd Hamad Abdulaziz Al Duailij	Board Member	Saudi	53	Non-executive	Independent	None	None	None	None
Board Secretary									
Abdulaziz Nasser Al-Qafari	Board Secretary - Governance and Compliance Manager	Saudi	29	Executive	Non-Independent	7,083	0.007%	None	None

Source: The Company

\* The Ordinary General Assembly held on 01/05/1446H (corresponding to 03/11/2024G) approved the election of the Board members listed above for the current Board term, which commenced on 19/05/1446H (corresponding to 21/11/2024G) and will end on 07/02/1450H (corresponding to 30/06/2028G).

\*\* The Board of Directors, in its meeting held on 19/05/1446H (corresponding to 21/11/2024G), decided to appoint Mr. Rakan Hudhaal Al Fayyazi as Chairman of the Board, Mr. Ibrahim Abdullah Ibrahim Al-Omigan as Vice Chairman of the Board, and Mr. Abdulaziz Nasser Al-Qafari A as Board Secretary for the current Board term.

\*\*\* Abdulmalik AlOthaim's indirect ownership arises from his control of a company that owns one (1) share in the Company.

\*\*\*\* The identification of factors affecting the independence of Board members was made in accordance with the Corporate Governance Regulations issued by the Capital Market Authority, and includes the following:

- Ownership of 5% or more of the Company's shares or the shares of another company within its group, or having a relative who owns such a percentage.
- Having a family relationship with any Board member in the Company or another company within its group.
- Having a family relationship with any of the senior executives in the Company or another company within its group.
- Serving as a Board member in another company within the same group to which the Board nomination is made.
- Being or having been an employee during the past two years of the Company or another company within its group, or owning a controlling stake in the Company or any party dealing with the Company or another company within its group, such as auditors or major suppliers, during the past two years.
- Having a direct or indirect interest in business or contracts conducted on behalf of the Company.
- Receiving financial compensation from the Company other than Board or committee member remuneration exceeding SAR 200,000 or 50% of the total remuneration received in the previous year—whichever is lower.
- Engaging in any business that competes with the Company or trading in any activity line that the company operates.
- Having served more than nine years, whether consecutive or separate terms, on the Board of Directors of the company.

## Company Directory

### Company's Registered Address

#### Nofoth Food Products Company

Riyadh – Al-Nuzha – Abu Bakr Assiddiq Road  
P.O Box 2747, Postal Code 12471  
Kingdom of Saudi Arabia  
Phone: +966 558322006  
Email: gs@nofoth.sa  
Website: www.nofoth.com



## Company's Authorized Representative

Statement	First Representative	Second Representative
Name	Ibrahim Abdullah Al Omigan	Abdulaziz Nasser Al-Qafari
Position	Vice Chairman & CEO	Governance and Compliance Manager - Board Secretary
Address	Riyadh – Al-Nuzha – Abu Bakr As-Siddiq Road, P.O. Box 2747, Postal Code 12471, Kingdom of Saudi Arabia	
Phone:	+966 11 482 1244	Ext: 1001 +966558322006
Fax:	None	None
Email:	ibrahim@nofoth.sa	a.alqifari@nofoth.sa
Website:	www.nofoth.com	

Source: The Company

### Saudi Stock Exchange

#### Saudi Exchange (Tadawul)

King Fahd Road - Al-Ulaya 6897  
Unit No. 15  
Riyadh 12211 - 3388  
Kingdom of Saudi Arabia  
Phone: +966 920001919  
Fax: +966 11 218 9133  
Email: csc@saudiexchange.sa  
Website: www.saudiexchange.sa



## Advisors

### Financial Advisor

#### Estidamah Capital Company

7313 Prince Mohammed Bin Saad Road, 2301 Al-Malqa District, 13524  
Riyadh  
Kingdom of Saudi Arabia  
Phone: +966 11 2267576  
Email: info@estidamahcapital.com  
Website: www.estidamahcapital.com

استدامة  
الأعمال المالية Estidamah Capital

### Legal Advisor

#### Khaligyoun Legal Advisors (KLA Firm)

M7 Tower, 8th Floor  
Al-Sahafa District, King Fahd Road  
Postal Code: 13321  
Riyadh, Kingdom of Saudi Arabia  
Phone: +966 11 2699973  
Email: info@klafirm.com  
Website: www.klafirm.com



### Financial Due Diligence Advisor

#### Price Waterhouse Coopers (pwc)

Kingdom Tower  
P.O Box 8282 Riyadh 11482  
Kingdom of Saudi Arabia  
Tel: +966 11 211 0400  
Fax: +966 11 211 0401  
Email: Info@pwc.com  
Website: www.pwc.com/middle-east



### Certified Public Accountants

Auditor for the financial years ended 31 December 2022, 2023, and 2024

#### RSM Allied Accountants for Professional Services

Riyadh - Al Olaya District - Al Urubah Road  
Building No. 3193 - 1st Floor  
P.O Box 8335 - Riyadh 12333  
Kingdom of Saudi Arabia  
Phone: +966 11 416 9361  
Fax: +966 11 416 9349  
Email: info@rsmksa.com  
Website: www.rsmksa.com



Auditor for the six-month period ended June 30, 2025

#### Alzoman, Alfahad & Alhajjaj Professional Services

Riyadh - Al-Yasmeen District - Anas Bin Malik Road - Al-Samel  
Commercial Complex - 2nd Floor, Office No. 1  
Kingdom of Saudi Arabia  
Phone: +966 11 416 9361  
Fax: +966 11 416 9349  
Email: info@ay-cpa.sa  
Website: ay-cpa.sa



#### Disclaimer:

All advisors and auditors mentioned above have provided their written consent for the use of their names, logos, and statements or reports (as applicable) in this Document, in the form and context in which they appear. None of them has withdrawn such consent as of the date of this Document. It should also be noted that all these parties, and the personnel who provided services to the Company, or any of their relatives, do not own any shares or have any interest of any kind in the Company.



## Transfer Timeline

This section includes a timeline outlining the key dates for the Issuer's share transfer to the Main Market:

Event	Date
The Board of Directors' approval on the transfer from the Parallel Market to the Main Market	Sunday, 12/07/1446H (corresponding to 12/01/2025G).
Publication of the Board of Directors' Report	Sunday, 05/12/1446H (corresponding to 01/06/2025G).
Submission of the application for the transfer from the Parallel Market to the Main Market	On Sunday, dated 16/06/1447H (corresponding to 07/12/2025G).
Date of obtaining Saudi Exchange's approval for the transfer to the Main Market	On Wednesday, dated 11/07/1447H (corresponding to 31/12/2025G).
Period of publication of the Transfer Document for inspection on the websites of the Company, the Exchange and the Financial Advisor.	Starting from Sunday dated 15/07/1447H (corresponding to 04/01/2026G) and ending on Thursday dated 26/07/1447H (corresponding to 15/01/2026G), for a period of ten (10) trading days.
Date of suspension/stoppage of trading of the Company's shares for the purpose of transferring them to the main market.	On Sunday, dated 29/07/1447H (corresponding to 18/01/2026G).
The last day of the trading suspension period on the share.	Within a period not exceeding (5) five trading days from the date of suspension/ stopping of the Company's shares.
The anticipated date for listing and commencement of trading of the Company's shares on the Main Market.	The date of transfer to the Main Market will be announced via the Saudi Exchange website.

**Note:** For more information, please refer to the websites of Saudi Exchange ([www.saudiexchange.sa](http://www.saudiexchange.sa)), the Company ([www.nofoth.com](http://www.nofoth.com)), and the Financial Advisor ([www.estidamahcapital.com](http://www.estidamahcapital.com)).

## Summary of Risk Factors

Any prospective investor wishing to invest in the shares subject to transfer must carefully review all information contained in this Prospectus, including the risk factors outlined below and detailed in Section 2 (“**Risk Factors**”) hereof, prior to making an investment decision. Please be advised that the risks described below may not encompass all risks that the Company may face. Furthermore, there may be additional factors unknown to the Company as of the date of this Prospectus that could adversely affect its operations.

### 1. Risks Related to the Company’s Business and Operations

- Risks Related to the Inability to Execute the Company’s Strategic Plan
- Risks Related to the Failure to Obtain or Renew Licenses, Permits, and Certificates
- Credit Risks
- Risks Related to Reliance on Key Employees and Executive Management
- Risks Related to Employee Errors or Misconduct
- Risks Related to the Future Availability of Funding
- Risks Related to the Occurrence of Natural Disasters
- Risks Related to Operations and Unexpected Business Interruptions
- Risks Related to Potential Sharia Zakat Entitlements and Additional Claims
- Risks Related to Employees and Reliance on Non-Saudi Employees
- Risks Related to Saudization Requirements
- Risks Related to Sales Concentration by Product Type
- Risks Related to Sales Concentration Through “Enabah” and “Mamola” Trademarks
- Risks Related to the Geographical Concentration of the Company’s Business
- Risks Related to Sales Through Selling Applications
- Risks Related to Sales Seasonality and Concentration in Specific Periods
- Risks Related to Underperforming Brands
- Risks Related to the Acquisition of the “Maqsoud Restaurants” Trademark
- Risks Related to Franchise Rights Granted by the Company
- Risks Related to the Concentration of the Company’s Suppliers
- Risks Related to Materials Used in the Operational Process and Fluctuations in Their Prices
- Risks Related to Accounts Payable
- Risks Related to Working Capital Management
- Risks Related to Inventory Obsolescence
- Risks Related to the Protection of Trademarks and Intellectual Property Rights
- Risks Related to Insurance Coverage
- Risks Related to Operating Systems and Information Technology
- Risks Related to Foreign Currency Exchange Rate Fluctuations
- Risks Related to Limited Experience in Managing Companies Listed on the Main Market
- Risks Related to Legal Proceedings
- Risks Related to Lease Agreements
- Risks Related to Contracts with Third Parties
- Risks Related to Adverse Changes in Interest Rates
- Risks Related to the Outbreak of Infectious Diseases or Other Public Health Threats
- Risks Related to Changes in Accounting Standards and the Application of New Standards
- Risks Related to Transactions with Related Parties
- Risks Related to Certain Board Members Engaging in Business that Competes with the Issuer’s Business
- Risks Related to the Performance of the Company’s Brand Branches and the Impact of Internal Product Competition
- Risks Related to Disparities in the Number of Employees
- Risks Related to the Failure to Register Franchise Agreements with the Ministry Within the Statutory Period
- Risks Related to the company debts

## 2. Risks Related to the Market and the Sector in Which the Company Operates

- Risks Related to the Kingdom's Economic Performance
- Risks Related to the Competitive Environment
- Risks Related to Political and Economic Instability in the Middle East
- Risks Related to Non-Compliance with the Capital Market Law and Its Implementing Regulations
- Risks Related to the Companies Law
- Risks Related to the Application of the Corporate Governance Regulations
- Risks Related to Non-Compliance with Current Regulations and Laws and/or the Issuance of New Regulations and Laws
- Risks Related to Consumer Spending Due to Adverse Economic Conditions
- Risks Related to the Imposition of New Fees or Taxes
- Risks Related to Competition Law and Its Implementing Regulations
- Risks Related to Value-Added Tax (VAT)

## 3. Risks Related to Securities Listed on the Main Market

- Risks Related to Failure to Meet Liquidity Requirements in the Main Market Post-Transfer
- Risks Related to Potential Fluctuations in the Share Price
- Risks Related to Forward-Looking Statements
- Risks Related to the Potential Issuance of New Shares
- Risks Related to Effective Control by Current Shareholders Following the Transfer
- Risks Related to the Sale of a Large Number of Shares in the Market After the transfer to the Main Market
- Risks Related to Dividend Distribution
- Risks Related to the Suspension of Trading or Delisting of the Company's Shares Due to Failure to Publish its Financial Statements Within the Statutory Period

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# Terms and Definitions

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## 1. Terms and Definitions

The following table provides a list of definitions and abbreviations for terms used in this Transfer Document:

Term	Definition
<b>The Company or The Issuer</b>	Nofoth Food Products Company
<b>The Board or Board of Directors</b>	Company Board of Directors
<b>Management or Senior Management</b>	Company Management
<b>Bylaws</b>	Bylaws of the Company.
<b>General Assembly</b>	The general assembly of the Company shareholders.
<b>Ordinary General Assembly</b>	The ordinary general assembly of the Company shareholders.
<b>Extraordinary General Assembly</b>	The extraordinary general assembly of the Company shareholders.
<b>The Government</b>	Government of the Kingdom of Saudi Arabia
<b>Ministry of Commerce</b>	Ministry of Commerce in the Kingdom of Saudi Arabia.
<b>Ministry of Human Resources and Social Development</b>	Ministry of Human Resources and Social Development in the Kingdom of Saudi Arabia.
<b>Zakat, Tax and Customs Authority</b>	Zakat, Tax and Customs Authority (ZATCA) is a government agency that is organizationally linked to the Minister of Finance, and it is the authority entrusted with the work of collecting Zakat and taxes.
<b>General Authority for Competition</b>	General Authority for Competition in the Kingdom of Saudi Arabia
<b>Companies Law</b>	The Companies Law of the Kingdom of Saudi Arabia, issued by Royal Decree No. (M/3) dated 28/01/1437H (corresponding to 10/11/2015G), as amended by Royal Decree No. (M/132) dated 01/12/1443H (corresponding to 30/06/2022G), and which came into force on 26/06/1444H (corresponding to 19/01/2023G), including any subsequent modifications.
<b>Corporate Governance Regulations</b>	The Corporate Governance Regulations issued by the CMA Board under Resolution No. 8-16-2017 dated 16/05/1438H (corresponding to 13/02/2017G), as amended by Resolution No. 8-5-2023 dated 25/06/1444H (corresponding to 18/01/2023G), including any subsequent modifications.
<b>Labor Law</b>	The Saudi Labor Law, issued by Royal Decree No. (M/51) dated 23/08/1426H (corresponding to 27/09/2005G), and its amendments.
<b>Capital Market Law</b>	The Capital Market Law, issued by Royal Decree No. (M/30) dated 02/06/1424H (corresponding to 31/07/2003G) along with any any subsequent modifications that may be enacted.
<b>Rules on the Offer of Securities and Continuing Obligations</b>	The Rules on the Offer of Securities and Continuing Obligations issued by the board of the Capital Market Authority under resolution no. (3-123-2017), dated 09/4/1439H (corresponding to 27/12/2017G), based on the Capital Market Law issued under Royal Decree no. (m/30), dated 02/06/1424H, as amended by Capital Market Authority Board Resolution No. 1-135-2025 dated 03/06/1447H (corresponding to 24/11/2025G), and any subsequent modifications.
<b>Listing Rules</b>	The Listing Rules issued by Saudi Tadawul Group (Tadawul), approved by Capital Market Authority Board Resolution No. 3-123-2017 dated 09/04/1439H (corresponding to 27/12/2017G), as amended by CMA Board Resolutions No. 1-104-2019 dated 01/02/1441H (corresponding to 30/09/2019G), as amended by CMA Board Resolutions No. 1-22-2021 dated 12/07/1442H (corresponding to 24/02/2021G), as amended by CMA Board Resolutions No. 1-19-2022 dated 12/07/1443H (corresponding to 13/02/2022G), as amended by CMA Board Resolutions No. 1-52-2022 dated 12/09/1443H (corresponding to 13/04/2022G), as amended by CMA Board Resolutions No. 03-96-2022 dated 10/02/1444H (corresponding to 06/09/2022G), as amended by CMA Board Resolutions No. 1-108-2022 dated 23/03/1444H (corresponding to 19/10/2022G), as amended by CMA Board Resolutions No. 4-114-2024 dated 04/04/1446H (corresponding to 07/10/2024G), as amended by CMA Board Resolutions No. 1-48-2025 dated 02/11/1446H (corresponding to 30/04/2025G), as amended by CMA Board Resolutions No.2-53-2025 dated 21/11/1446H (corresponding to 19/05/2025G), as amended by CMA Board Resolutions No.2-135-2025 dated 03/06/1447H (corresponding to 24/11/2025G) together with any subsequent amendments.
<b>Glossary of Terms Used in the Market Rules</b>	The glossary of terms used in the Market Rules, approved by Capital Market Authority Board Resolution No. (2-17-2012) dated 08/06/1433H (corresponding to 29/04/2012G), as amended by CMA Board Resolutions No. (1-21-2021) dated 10/07/1442H (corresponding to 22/02/2021G), as amended by CMA Board Resolutions No. (1-22-2021) dated 12/07/1442H (corresponding to 24/02/2021G), as amended by CMA Board Resolutions No. (1-118-2021) dated 03/04/1443H (corresponding to 08/11/2021G), as amended by CMA Board Resolutions No. (1-2-2022) dated 30/05/1443H (corresponding to 03/01/2022G), as amended by CMA Board Resolutions No. (1-98-2022) dated 18/02/1444H (corresponding to 14/09/2022G), as amended by CMA Board Resolutions No. (1-41-2023) dated 25/10/1444H (corresponding to 15/05/2023G), as amended by CMA Board Resolutions No. (5-122-2024) dated 13/04/1446H (corresponding to 16/10/2024G), as amended by CMA Board Resolutions No. (2-53-2025) dated 21/11/1446H (corresponding to 19/05/2025G), as amended by CMA Board Resolutions No. (1-57-2025) dated 28/11/1446H (corresponding to 26/05/2025G), as amended by CMA Board Resolutions No. (2-135-2025) dated 03/06/1447H (corresponding to 24/11/2025G), together with any subsequent amendments.

Term	Definition
<b>Glossary of terms used in the Capital Market Authority's regulations and rules</b>	The Glossary of Terms Used in the Regulations and Rules of the Capital Market Authority, issued by CMA Board Resolution No. 4-11-2004 dated 20/08/1425H (corresponding to 04/10/2004G), pursuant to the Capital Market Law issued by Royal Decree No. M/30 dated 02/06/1424H, and as amended by CMA Board Resolution No. 1-135-2025 dated 03/06/1447H (corresponding to 24/11/2025G), together with any subsequent amendments.
<b>Capital Market Authority "CMA", or the Authority</b>	The Capital Market Authority in the Kingdom of Saudi Arabia
<b>Saudi Stock Exchange (Tadawul)</b>	Saudi Tadawul Group (formerly the Saudi Stock Exchange), established pursuant to the Council of Ministers' Resolution dated 29/02/1428H (corresponding to 19/03/2007G), in implementation of the Capital Market Law, is a Saudi public joint-stock company and the sole entity authorized to operate as a securities exchange in the Kingdom of Saudi Arabia, responsible for listing and trading securities.
<b>"Saudi Capital Market" or "Capital Market" or "Stock Market" or "Market" or "Tadawul"</b>	Saudi Exchange ("Saudi Stock Exchange") is a subsidiary of Saudi Tadawul Group.
<b>Tadawul Law, or Trading</b>	Automated system for trading Saudi stocks.
<b>Main Market - TASI</b>	The market in which securities that have been registered and offered under Chapter Four of the Rules for the Offering of Securities and Continuing Obligations are traded, and their listing is accepted under Chapter Three of the Listing Rules.
<b>Parallel Market "Nomu"</b>	The market in which shares that have been registered and offered under Chapter Seven of the Rules on the Offer of Securities and Continuing Obligations are traded and accepted for listing under Chapter Eight of the Listing Rules.
<b>Transfer Request</b>	Submitting an application to Saudi Tadawul for the transfer of the Company's shares from the Parallel Market to the Main Market.
<b>Advisors</b>	The Company's advisors, whose names are listed on page (v).
<b>Financial Advisor</b>	Estidamah Capital Company
<b>Legal Advisor</b>	Khaligyoun Legal Advisors (KLA Firm)
<b>Financial Due Diligence Advisor</b>	Price Waterhouse Coopers Company (pwc)
<b>Company's Auditor for the financial years ended 31 December 2022, 2023, and 2024</b>	RSM Allied Accountants for Professional Services
<b>Company's Auditor for the six-month period ended June 30, 2025</b>	Alzoman, Alfahad & Alhajjaj Professional Services
<b>Share</b>	An ordinary share with a nominal value of one Saudi Riyal (SAR 1).
<b>Nominal value</b>	One Saudi Riyal (SAR 1) per share.
<b>Person</b>	Natural or legal Person
<b>Shareholder(s)</b>	The Company's shareholders at any given time.
<b>Substantial Shareholders</b>	The Company's shareholders who own (5%) or more of the Company's shares and whose names appear on page number (32) of this Document.
<b>Investor</b>	Any person investing in the shares subject to transfer to the Main Market.
<b>Working Day</b>	Any business day other than Friday and Saturday, or any official holiday in the Kingdom of Saudi Arabia, or any day on which banks are closed pursuant to applicable laws and governmental directives.
<b>Financial Year(s)</b>	It is the period of time for displaying the results of the activity of the Company, the beginning and end of which are specified in the Articles of Association or Bylaws of the concerned company. Note that the Company's fiscal year ends on 31 December of every calendar year.
<b>Financial Statements</b>	The Company's audited financial statements for the financial years ended 31 December 2022, 2023, and 2024, as well as the reviewed condensed interim financial statements for the six-month period ended 30 June 2025, together with the accompanying notes, which have been prepared in accordance with the International Financial Reporting Standards (IFRS) as adopted in the Kingdom of Saudi Arabia, and other standards and pronouncements adopted by the Saudi Organization for Chartered and Professional Accountants (SOCPA).
<b>H</b>	Hijri Calendar
<b>G</b>	Gregorian Calendar
<b>Listing</b>	Listing of securities on the market, whether on the main market or the parallel market, or – where the context of the text permits – submitting a listing application to the market.

Term	Definition
<b>Transfer</b>	Transfer of the Company's shares from the Parallel Market to the Main Market.
<b>Transfer Document to Main Market /Document</b>	This Transfer Document is the document required for the transfer of the Company's shares from the parallel market to the main market, in accordance with the listing rules.
<b>Control</b>	According to the Glossary of Defined Terms used in the Exchange Rules and the glossary of terms used in the CMA regulations and rules issued by the CMA, control is the ability to influence the actions or decisions of another person, though, whether directly or indirectly, solely or jointly with a relative or affiliate, through any of the following means: <ol style="list-style-type: none"> <li>1. Holding 30% or more of the voting rights in a company; or</li> <li>2. Having the right to appoint 30% or more of the members of the administrating body</li> </ol>
<b>The Public</b>	In the Glossary of Defined Terms used in the Exchange Rules or the Rules on the Offer of Securities and Continuing Obligations means persons not mentioned below: <ol style="list-style-type: none"> <li>1. Affiliates of the Issuer.</li> <li>2. Substantial shareholders of the Issuer.</li> <li>3. Directors and senior executives of the Issuer.</li> <li>4. Directors and senior executives of the affiliates of the Issuer.</li> <li>5. Directors and senior executives of substantial shareholders of the Issuer.</li> <li>6. Any relatives of the persons in (1, 2, 3, 4, or 5) above.</li> <li>7. Any company controlled by any person in (1, 2, 3, 4, 5, or 6) above.</li> <li>8. Persons who act together in agreement and jointly own (5%) or more of the class of shares proposed for listing.</li> </ol>
<b>Related Party</b>	In the list of terms used in the Capital Market Authority's regulations means: <ol style="list-style-type: none"> <li>1. Affiliates of the Issuer except for companies wholly owned by the Issuer.</li> <li>2. Substantial shareholders of the Issuer.</li> <li>3. Directors and senior executives of the Issuer.</li> <li>4. Directors of the affiliates of the Issuer.</li> <li>5. Directors and senior executives of substantial shareholders of the Issuer.</li> <li>6. Any relatives of the persons referred to in (1, 2, 3 or 5) above.</li> <li>7. Any company or entity controlled by any person referred to in (1, 2, 3, 5 or 6) above.</li> <li>8. For the purposes of Paragraph (6) of this definition, the term "relatives" shall mean a parent, spouse, and children.</li> </ol>
<b>Voting Rights</b>	Voting rights in the Issuer's general assemblies, noting that the Issuer has only one class of shares, which are ordinary shares, and no shareholder has preferential voting rights. Each shareholder is granted one vote, and each shareholder, regardless of the number of shares he owns, has the right to attend and vote in the general assembly.
<b>The Kingdom</b>	The Kingdom of Saudi Arabia
<b>Risk Factors</b>	It is a set of potential factors that must be known and hedged against prior to taking a decision to invest in the shares subject to transfer.
<b>International Financial Reporting Standards (IFRS)</b>	A set of accounting standards and their interpretations issued by the Board of International Accounting Standards. (International Financial Reporting Standards). These are the IFRS as adopted by the SOCPA, which include the IFRS themselves along with additional disclosures and requirements mandated by SOCPA, as well as other standards and pronouncements issued by SOCPA covering matters not addressed by IFRS, such as Zakat.
<b>Saudi Organization for Chartered and Professional Accountants (SOCPA)</b>	Saudi Organization for Chartered and Professional Accountants in the Kingdom of Saudi Arabia.
<b>Localization / Saudization</b>	The replacement of expatriate workers with Saudi nationals in private sector jobs.
<b>Nitaqat</b>	The Saudization program (Nitaqat) was approved pursuant to Ministry of Labor Resolution No. (4040) dated 12/10/1432H (corresponding to 10/09/2011G) based on the Council of Ministers Resolution No. (50) dated 12/05/1415H (corresponding to 27/10/ 1994G). The Ministry of Human Resources and Social Development (formerly the Ministry of Labor and Social Development) has launched (Nitaqat) program to incentivize companies to hire Saudi nationals. The program evaluates each company's performance based on defined categories: Platinum, Green, and Red.
<b>SR/SAR/Riyal</b>	Saudi Riyal - the official currency of the Kingdom of Saudi Arabia.
<b>Value Added Tax (VAT)</b>	On 02/05/1438H (corresponding to 30/01/2017G), the Council of Ministers approved the Unified Agreement for Value Added Tax (VAT) among the Gulf Cooperation Council (GCC) member states. The agreement came into effect on January 1, 2018, introducing a new tax to be implemented alongside other applicable taxes and fees by designated sectors within the Kingdom and other GCC countries. The value of this tax is 5%, with certain products exempted (i.e. basic food items and services related to healthcare and education). The Government of the Kingdom decided to increase the Value Added Tax (VAT) from 5% to 15%, effective from July 1, 2020.
<b>Vision 2030</b>	The national strategic economic program, which aims to reduce dependence on oil and the petrochemical industry, diversify the Saudi economy and develop public services.
<b>Corona virus or corona virus (Covid 19)</b>	It is a contagious viral disease known as Coronavirus, or COVID-19, which began spreading across most countries—including Saudi Arabia—in early 2020. As a result, the World Health Organization classified it as a pandemic.







# Risk Factors

02



## 2. Risk Factors

Investing in shares subject to transfer from the Parallel Market (Nomu) to the Main Market entails high risk and may only be suitable for investors capable of evaluating the merits and risks of this investment and bearing any resulting loss.

Any prospective investor wishing to invest in the shares subject to transfer and trading on the Main Market must carefully review all information contained in this Document, including the risk factors outlined below, prior to making an investment decision. Please be advised that the risks described below may not encompass all risks that the Company may face. Furthermore, there may be additional factors currently unknown to the Company that could adversely affect its operations.

The Company's business, financial condition, future prospects, operating results, and cash flows could be materially and adversely affected if any of the risks contained in this Section, which the Company's Management currently deems material, were to occur or materialize. This includes any other risks not yet identified or currently categorized as immaterial by the Board of Directors, but which may nonetheless occur and become material.

Should any of the risk factors that the Company's Management currently deems material occur or materialize, or should any other risks not yet identified by Management, or currently deemed immaterial, occur, this could lead to a decline in the market price of the shares and weaken the Company's ability to distribute dividends to shareholders. As a result, investors may lose all or part of their investment in the Company's shares.

The Company's Board Members hereby acknowledge that, to the best of their knowledge and belief, there are no other material risks as of the date of this Document, other than those mentioned in this Section, that could influence investors' decisions to invest in the shares subject to the transfer to the Main Market.

The risks and uncertainties detailed below are presented in an order that does not imply their relative importance. Furthermore, additional risks and uncertainties, including those currently unknown or considered immaterial, may have the effects set forth above.

### 2.1 Risks Related to the Company's Business and Operations

#### 2.1.1 Risks Related to the Inability to Execute the Company's Strategic Plan

The Company's ability to increase its sales and enhance its profitability depends on the successful execution of its strategic plans, such as its capability to introduce innovative products, maintain the quality of existing ones, and expand into new brands. Furthermore, any future business expansion plans the Company intends to undertake will be subject to estimated costs and a defined execution timeline. The Company may require additional financing to complete any expansion plans. If the Company fails to execute its expansion plans according to the set timeline and the project's estimated costs, or if it is unable to secure the necessary financing for any expansion plans, or if these projects fail to achieve the desired profitability, which could be due to various reasons, including changes in market conditions at the time of execution or flaws in the feasibility study, this will adversely affect the Company's competitive position, consequently resulting in a material and adverse impact on its financial position, operating results, profitability, and future prospects.

#### 2.1.2 Risks Related to the Failure to Obtain or Renew Licenses, Permits, and Certificates

To establish and expand its operations, the Company is required to obtain various licenses, certificates, permits, and approvals from relevant governmental, regulatory, legal, administrative, and tax authorities in the Kingdom. These include, in particular, a municipal license to conduct commercial activities, a Civil Defense permit for its facilities, and food activity licenses for designated facilities such as retail outlets and warehouses. The procedures for obtaining such licenses, certificates, permits, and approvals often require a long time, and most of them are subject to conditions under which they may be suspended or revoked if the licensee fails to comply with specific requirements. As at the date of this document, the company has (3) municipal licenses and (2) expired safety certificates, and work is underway to renew them as of the date of this document. The Company may be subject to violations and penalties if these branches or points of sale are operated without obtaining these licenses or renewing the expired ones, such as financial penalties or the closure of the non-compliant branch. The Company may also be subject to penalties and fines if it continues to practice its activities without renewing the licenses. Additionally, when renewing or amending the scope of a license, certificate, or permit, the competent authority may not approve the renewal or amendment, or it may impose conditions that would adversely affect the Company's performance if the renewal or amendment is approved. If the Company is unable to maintain, initially obtain, or renew the relevant licenses, permits, and approvals, its ability to achieve its strategic objectives may be weakened, and it may be forced to close its unlicensed facilities and premises or be subjected to financial fines, which will have a material and adverse effect on the Company's business, financial condition, operating results, and future prospects.

The Company's non-compliance with the Ministry of Municipal and Rural Affairs and Housing requirements regarding the renewal/ issuance of municipal licenses for the location where it practices its commercial activity is considered a violation of the Law of Municipal Licensing Procedures issued under Royal Decree No. M/59, dated 23/09/1435H, corresponding to 20/07/2014G). This non-compliance may subject the Company to penalties stipulated in the Regulations of Municipal Violations Penalties, issued by Council of Ministers Decision No. 92, dated 05/02/1442H, corresponding to 22/09/2020G, and its Executive Rules issued by Ministerial Decision No. 4300204526, dated 12/03/1443H, corresponding to 18/10/2021G), which may reach up to five hundred thousand Saudi Riyals (SAR 500,000). Penalties may also extend to the closure of the Company's offices, which could adversely affect the Company's business, operating results, and financial position.

Such non-compliance will subject the Company to penalties and fines stipulated in Article 30 of the Civil Defense Law issued under Royal Decree No. M/10, dated 10/05/1406H, corresponding to 21/01/1986G, as amended, which provides for the imposition of a penalty on any violator of the provisions of this Law, its regulations, or decisions issued pursuant thereto, including imprisonment for a period not exceeding six months, or a fine not exceeding SAR 30,000, or both. Furthermore, the Company's failure to obtain Civil Defense licenses will prevent the Company from obtaining new municipal licenses or renewing existing ones. If the Company is unable to obtain safety licenses from the Civil Defense, this may lead to the closure of the premises until the statutory procedures for issuing the Civil Defense licenses are completed.

Consequently, the Company's non-compliance with statutory licensing requirements and failure to renew them within the stipulated deadlines may subject the Company to financial fines, the suspension of certain activities, or the closure of its branches and facilities. This could have a material and adverse effect on the Company's ability to conduct its business in the ordinary course and directly affect its operating activities, financial results, financial position, and future direction.

## 2.1.3 Credit Risks

Credit risks arise when one party fails to meet a specific financial obligation towards the other party. The Company may face credit risks in various temporary or permanent situations, including outstanding balances due from customers, the failure of other debtor parties to fulfill their obligations to the Company, and other related instances.

The Company's net trade receivables amounted to SAR 4,029 thousand, SAR 5,261 thousand, SAR 10,071 thousand, and SAR 11,961 thousand as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively. These trade receivables are primarily associated with delivery applications, corporate clients, and commercial franchisees. The Company grants credit terms to its customers, with the credit period being thirty (30) days. Trade receivables outstanding for more than 90 days represented 23.71%, 5.78%, 1.37%, and 12.49% of the total trade receivables as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively.

Net trade receivables represented 7.58%, 5.68%, and 8.99% of total current assets as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively.

Conversely, net trade receivables constituted 3.27%, 3.23%, and 4.27% of total assets as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively.

The following table presents the aging of the Company's trade receivables as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively:

**Table (1): Aging of Trade Receivables as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively.**

Table of Trade Receivables Aging (SAR *000s)	As of 31 Dec 2022G		As of 31 Dec 2023G		As of 31 Dec 2024G		As of 30 June 2025G	
	Value	%	Value	%	Value	%	Value	%
0 – 30 days	4,019	76.13%	4,472	84.39%	9,395	92.23%	8,908	72.76%
31 – 60 days	6	0.12%	411	7.76%	529	5.20%	1,259	10.29%
61 – 90 days	2	0.04%	109	2.06%	122	1.20%	546	4.46%
> 90 days	1,251	23.71%	306	5.78%	140	1.37%	1,529	12.49%
<b>Total Trade Receivables</b>	<b>5,279</b>	<b>100.00%</b>	<b>5,299</b>	<b>100.00%</b>	<b>10,186</b>	<b>100.00%</b>	<b>12,242</b>	<b>100.00%</b>
<b>ECLs Provision</b>	<b>1,250</b>		<b>39</b>		<b>115</b>		<b>281</b>	
<b>Net Trade Receivables</b>	<b>4,029</b>		<b>5,261</b>		<b>10,071</b>		<b>11,961</b>	

Source: The Company's financial statements for the financial years ended 31 December 2023G and 2024G, and for the period ended 30 June 2025G.

The balance of the allowance for expected credit losses (ECL) for trade receivables amounted to SAR 1,250 thousand, SAR 39 thousand, SAR 115 thousand, and SAR 281 thousand as of 31 December 2022G, 2023G, and 2024G, and as of 30 June 2025G, respectively. This ECLs provision primarily relates to receivables due from delivery companies, in addition to receivables from franchisees for franchise and advertising fees, and is calculated in accordance with IFRS 9. The Company's policy is to form the ECLs provision when there is objective evidence indicating the Company's inability to collect the outstanding amounts according to the original terms of the receivables. (For further information regarding trade receivables and their aging, please refer to Section No. 6.7.2.1.6 and Section No. 6.8.2.1.6 ("Trade receivables, prepaid expenses and other assets, net" in Section 6 ("Financial Information and Management Discussion and Analysis") hereof.

The Company does not guarantee that the parties with whom it deals will not fail to meet their obligations, nor can it accurately predict their future ability to comply. In the event that debtors fail to settle amounts due to the Company or delay the collection of trade receivables from them, this will materially and adversely affect the availability of liquidity for the Company's needs and expenses, as well as its cash flows. In such cases, the Company will either resort to legal action or increase the allowances it must set aside to cover the value of expected credit losses. Consequently, this will have a material adverse effect on the Company's business, financial position, operating results, and future prospects.

## 2.1.4 Risks Related to Reliance on Key Employees and Executive Management

The Company, and its future success, are dependent upon the experience and competencies of its Executive Management and key employees. The Company aims to attract and employ qualified personnel to ensure the efficiency and quality of its business through effective management and sound operation. Furthermore, the Company will need to increase the salaries of its employees to retain them or to attract new personnel with appropriate qualifications and experience. Consequently, if the Company loses any of its senior executives or qualified employees and is unable to hire replacements with the same level of experience and qualifications at a cost acceptable to the Company, this will have a material adverse effect on the Company's business, operating results, and future prospects.

## 2.1.5 Risks Related to Employee Errors or Misconduct

The Company may encounter employee errors or misconduct, such as fraud, deliberate errors, embezzlement, theft, forgery, misuse of Company property, and acting on its behalf without obtaining the required administrative authorizations. These actions could result in consequences and liabilities borne by the Company, regulatory penalties, or financial responsibility, which would materially and adversely affect the Company's reputation, financial position, operating results, and future prospects.

## 2.1.6 Risks Related to the Future Availability of Funding

The Company may require loans and bank facilities to finance its future expansion plans. It is important to note that securing financing is contingent upon the Company's capital, financial position, cash flows, collateral provided, and credit history. The Company provides no assurance or guarantee regarding its ability to obtain suitable financing should the need arise. Consequently, the Company's inability to obtain the necessary funding from financing institutions, or to obtain financing on acceptable preferential terms, or the lending institutions requiring collateral that the Company cannot provide, will have a material and adverse effect on the Company's performance, operating activities, and future plans.

## 2.1.7 Risks Related to the Occurrence of Natural Disasters

Any damage to the Company's facilities or any of its brand branches resulting from natural disasters, such as floods, fires, earthquakes, and other natural events, which are not covered by insurance, could lead the Company to incur significant and substantial costs. Should the Company incur costs due to the occurrence of natural disasters, its ability to perform and conduct its operations will be severely affected, thereby adversely affecting its operating results. In the event that natural disasters occur and damage the Company's facilities and assets or those of its subsidiary, this will have a material adverse effect on the Company's business, operating results, financial position, and future prospects.

## 2.1.8 Risks Related to Operations and Unexpected Business Interruptions

The Company's continued operations rely on the smooth and effective execution of the projects it undertakes. Disasters and natural phenomena may lead to losses during the execution process or result in the complete cessation of implementation. Such risks could cause substantial damage to building materials or disrupt the execution process and the Company's ability to complete projects according to the planned schedule for each project. Consequently, this would result in the Company incurring losses, thereby adversely affecting the Company's business, operating results, financial position, profitability, and future prospects.

## 2.1.9 Risks Related to Potential Sharia Zakat Entitlements and Additional Claims

The Company has submitted its zakat declarations to the Zakat, Tax and Customs Authority (ZATCA) for all previous years since its incorporation up to the financial year ended 31 December 2024G. The Company has obtained a Zakat certificate from ZATCA for all previous years up to 2024G, including the 2024G Zakat Certificate No. 1026299392 dated 06/11/1446H (corresponding to 04/05/2025G), expiring on 13/11/1447H (corresponding to 30/04/2026G). ZATCA conducted a Zakat assessment for the year 2023G, and the Company submitted response letters supported by explanatory documents to uphold its position regarding certain items. Consequently, ZATCA issued an amended preliminary assessment amounting to SAR 63,053. The assessment is still under review by the Audit Department, and no final assessment has been issued for any year up to 2024G and as of the date of this Document.

The Company cannot predict whether ZATCA will accept its Zakat estimations for the aforementioned years for which ZATCA has not yet issued final Zakat assessments as of the date of this Document, or whether ZATCA will demand the payment of any future Zakat differences. If ZATCA does indeed demand that the Company pay such differences (noting that, as of the date of this Document, there are no Zakat provisions for any additional claims that may arise in the future, and the Company will bear the payment of these claims), this will materially and adversely affect the Company's profits, operating results, financial position, and future prospects.

## 2.1.10 Risks Related to Employees and Reliance on Non-Saudi Employees

As of the date of this Document, the percentage of non-Saudi employees constituted 91% of the Company's total workforce. This significant reliance could adversely affect the Company's business performance, financial position, and operating results if it is unable to retain its non-Saudi employees or recruit suitable replacements with the same required skills and experience, or should any change occur in the policies, regulations, and laws of the Ministry of Human Resources and Social Development (MHRSD) that results in an increased Saudization ratio for the sector. Such changes would make it difficult for the Company to maintain its non-Saudi workforce, resulting in increased financial costs for the Company, which would materially and adversely affect its business, profits, and operating results.

In addition, the Government has imposed fees for issuing and renewing residency permits for non-Saudi employees' dependents and companions (dependents' fees), which came into effect starting 01/07/2017G. These fees have gradually increased from one hundred Saudi Riyals (SAR 100) per month per dependent in 2017G to four hundred Saudi Riyals (SAR 400) per month per dependent in 2020G. Consequently, the residency permit issuance and renewal fees borne by the non-Saudi employee for their families could lead to a rise in their cost of living, potentially prompting them to seek employment in other countries with a lower cost of living. Should this occur, the Company will face difficulty retaining its non-Saudi employees, which may force it to directly or indirectly absorb these costs, or a portion thereof, for its non-Saudi employees, for instance, by increasing their wages. This would result in higher costs for the Company, thus having a material and adverse effect on its business, financial performance, operating results, and future prospects.

It is also worth noting that on 18/03/1442H (corresponding to 04/11/2020G), the MHRSD in Saudi Arabia launched the Labor Reform Initiative (LRI), which became effective on 01/08/1442H (corresponding to 14/03/2021G). This initiative aims to support the MHRSD's vision of building an attractive labor market, empowering human capabilities, developing the work environment, and abolishing the sponsorship (Kafala) system. The initiative offers three main services: job mobility, improved mechanisms for exit and re-entry, and final exit. The initiative's services cover all expatriate workers in private sector establishments, subject to specific controls that consider the rights of both parties in the contractual relationship and the terms of the contract between the employer and the expatriate worker. The job mobility service allows the expatriate worker to transfer to another job upon the expiry of their employment contract without the employer's approval. The initiative also defines mechanisms for transfer during the contract period, provided that the required notice period and defined controls are adhered to. Consequently, the Company cannot guarantee the retention of its non-Saudi workforce or the renewal of their contracts under satisfactory terms, which may prompt them to transfer to other employment through the mechanisms mentioned above. If the Company is unable to retain its non-Saudi personnel or find replacements with the required skills and experience, this will lead to an increase in the Company's financial costs, which would materially and adversely affect the Company's business, financial results, and future prospects.

Outsourced employees accounted for approximately 25% of total headcount in FY22; however, this proportion has steadily declined to around 19% in FY23, 9% in FY24 and 1.2% in H1'25, reflecting Management's shift toward a predominantly in-house workforce. Despite this downward trend, consideration must be given to workforce availability and resourcing capacity to support the Company's expansion plans and overall business growth.

During the historical period, the Company had 312 employees in FY22, 424 employees in FY23, 646 employees in FY24, and 734 employees in H1'25 who were not registered under the Company's official GOSI plan. These individuals were compensated in cash, allowing the Company to reduce associated employment costs, including medical insurance and other benefits. However, from a regulatory and compliance perspective, greater attention should be given to formalizing the employment status of these individuals by transitioning them to the official payroll and registering them with GOSI. This shift is expected to result in a notable increase in the Company's staff-related costs this will materially and adversely affect the Company's profits, operating results, financial position, and future prospects.

## 2.1.11 Risks Related to Saudization Requirements

Compliance with Saudization requirements is a statutory obligation in the Kingdom, under which all companies operating in the Kingdom of Saudi Arabia — including the Company — are required to employ a specific percentage of Saudi nationals within their total workforce and maintain that percentage. In FY24 and LTM'25, the Company's Saudization rate stood at 9% and 8% (calculated based on overall headcount) and in accordance with the Nitaqat Program issued by MHRSD, the Company's percentage of Saudi employees as of the date of this Document is 16%, placing it in the "Medium Green" category. However, if MHRSD decides to impose more stringent Saudization policies in the future, and the Company is unable to comply with the Ministry's requirements, government authorities may impose penalties on the Company. Such penalties may include the suspension of work visa applications and the transfer of sponsorship for non-Saudi employees, which would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

It should be noted that there are three (3) expired localization certificates which the Company has been unable to renew due to its failure to achieve the required Saudization percentage. The Company's inability to renew the localization certificates indicates the existence of violations of the Labor Law and the related programs, circulars, and instructions, including failure to meet the required localization ratio under the Nitaqat Program, non-compliance with the Wage Protection System, or the existence of other violations. Such violations may result in the imposition of financial penalties on the Company or the suspension of the Ministry's electronic services, including the inability to renew work permits, submit recruitment applications, request the transfer of services, or undertake other procedures, which would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

Although the Company is currently in compliance with the required Saudization ratios, six (6) of its branches are not compliant with the required Saudization percentage and are classified in the "Red" category. The classification of these branches within this category results in:

1. Not being permitted to change the professions of expatriate employees working for the Company.
2. Not being permitted to transfer the services of expatriate employees to the Company.
3. Not being permitted to apply for new visas.
4. Not being permitted to issue work permits for newly hired expatriate employees.
5. Not being permitted to issue work permits for existing expatriate employees working for the Company.

If these branches continue to fail to achieve the required Saudization ratios needed to be upgraded from the Red category to a higher category, they will continue to be deprived of the services provided by the MHRSD. This would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

### 2.1.12 Risks Related to Sales Concentration by Product Type

The Company's revenues consist of 1) sales of food products, and 2) the granting of franchise rights. The Company's revenues are primarily concentrated in the sale of food products, which accounted for 100.0%, 99.2%, 99.1%, and 99.4% as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Sales of food products were further concentrated in branch sales, which represented 98.9%, 92.6%, 93.5%, and 95.5% as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Accordingly, any negative changes in the sales of food products through the Company's branches would lead to a decline in the Company's revenues and profits, which would have a materially adverse effect on the Company's business, financial condition, operating results, and future prospects. (For further information, refer to Section (6.7.1.1) and Section (6.8.1.1) "Sales by Nature" in Section (6) "Financial Information and Management Discussion and Analysis" of this Document).

### 2.1.13 Risks Related to Sales Concentration Through "Enabah" and "Mamola" Trademarks

The Company relies heavily on revenues generated from the "Enabah" and "Mamola" trademarks, which together accounted for 76.9%, 77.2%, 69.4%, and 61.5% of the Company's total revenues as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Revenues from the "Enabah" trademark accounted for 48.9%, 41.5%, 34.7%, and 27.8% of total revenues as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Meanwhile, revenues from the "Mamola" trademark accounted for 28.0%, 35.7%, 34.7%, and 33.7% of total revenues for the same periods, respectively. Accordingly, any decline in the performance of these two trademarks or in their sales would have a materially adverse effect on the Company's business, operating results, and future prospects. (For further information, refer to Section (6.7.1.2) and Section (6.8.1.2) "Branch Sales by Brand" in Section (6) "Financial Information and Management Discussion and Analysis" of this Document).

### 2.1.14 Risks Related to the Geographical Concentration of the Company's Business

As of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, the total number of the Company's branches across all regions of the Kingdom is 86, 122, 240, and 254 branches, respectively. The majority of the Company's branches are located in the Central Region, representing 67.4%, 63.1%, 49.6%, and 48.0% of the Company's total branches as of the same respective dates. The Company's revenues generated from the Central Region represented 74.5%, 68.4%, 59.1%, and 57.2% of total sales as of the same respective dates. Accordingly, any slowdown in food sector activity or the occurrence of any natural disasters—Allah forbid—in the Central Region would materially and adversely affect the Company's business, operating results, and future outlook. (For more information, refer to Section (6.7.1.3) and Section (6.8.1.3), "Branch Sales by Geographical Location," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document).

### 2.1.15 Risks Related to Sales Through Selling Applications

A portion of the Company's sales depends on selling applications. Sales generated through these applications represented 43.4%, 47.5%, 55.9%, and 62.5% of the Company's total sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. Sales achieved through delivery also increased by 16.6%, 41.9%, and 50.1% as of 31 December 2023, 31 December 2024, and 30 June 2025, respectively. It is worth noting that profitability margins differ between direct sales customers and delivery-application customers, as the margin on direct sales is higher than that of sales through selling applications due to the commissions and costs associated with delivery platforms. Commissions charged by selling applications (including application commission, delivery fees, advertising costs, banking fees, and rejected orders) represented 13.6%, 13.7%, 16.0%, and 17.9% of the Company's total sales as of the same respective dates. The application commission alone represented 14.7%, 15.1%, 19.3%, and 18.8% of total delivery-application sales as of the same respective dates, and the addition of new applications. Notably, in 2024, a new application entered the market with a commission rate of 21.0%, compared to existing delivery applications with commission rates ranging between 12.0% and 15.0%. Additionally, the commission rate for one of the delivery applications increased to 29.0% in the fiscal year 2024. If the share of delivery-application sales increases at the expense of direct sales, or if delivery-application commission rates increase, this would negatively affect the Company's profit margins and, consequently, would materially and adversely affect the Company's business, financial position, operating results, and future outlook. (For more information, refer to Section (6.7.1.5) and Section (6.8.1.5), "Net Branch Sales by Sales Channels," and Section (6.7.1.7) and Section (6.8.1.7), "Selling and Marketing Expenses," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document).

### 2.1.16 Risks Related to Sales Seasonality and Concentration in Specific Periods

The Company has consistently recorded its highest sales levels during the first quarter of each year, with the three months collectively (January, February, and March) contributing 30.5%, 27.6%, 28.4%, and 53.3% of total sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. (For more information, refer to Section (6.7.1.4) and Section (6.8.1.4), "Branch Sales by Branch Classification," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document.) This seasonal concentration in sales is linked to several factors, most notably the nature of the Company's products, which experience stronger demand during the winter season, in addition to increased commercial and social activity during Riyadh Season and other winter events, which boost demand during the first quarter of the year. This period represents the peak of operational performance for most of the Company's brands. Should revenues decline in the first quarter for any reason, this would adversely and materially affect the Company's business, financial position, operating results, and future outlook.



## 2.1.17 Risks Related to Underperforming Brands

In recent years, the Company has incurred net losses in “Afdal Mi’a” and “AlBalh Al Thahabi.” The “Afdal Mi’a” brand recorded net losses of SAR 1.9 M, SAR 3.2 M, SAR 2.0 M, and SAR 0.4 M as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. The weak performance is attributed to the brand’s business model, which relies on supporting home-based families through revenue-sharing agreements. While this has a positive social impact, it limits the brand’s ability to achieve higher profit margins. The “Al Balh Al Thahabi” brand recorded net losses of SAR 1.6 M, SAR 0.4 M, SAR 0.35 M, and SAR 0.08 M as of the same respective dates. It is noteworthy that during the first half of 2025G, the Company closed all branches of the “AlBalh Al Thahabi” brand. If the Company launches new brands or if any of its existing brands fail to enhance profitability or prove non-scalable, this would adversely and materially affect the Company’s business, financial position, operating results, and future outlook.

## 2.1.18 Risks Related to the Acquisition of the “Maqsoud Restaurants” Trademark

On 24 November 2024G, the Company acquired the “Maqsoud Restaurants” trademark, which operates two branches located in Riyadh and specializes in serving broasted chicken and shawarma. The brand was valued at SAR 3.2 M as of 31 December 2024G. A goodwill amount of SAR 375 K was recognized, representing the difference between the consideration paid and the net identifiable assets acquired (including the trademark). The Company appointed a third party to conduct the valuation. According to the valuation report, the brand was assigned a useful life of 10 years, and goodwill will be tested for impairment annually. Although the brand achieved total sales of SAR 791 K from the acquisition date through 31 December 2024G, and SAR 5.7 M as of 30 June 2025G following the opening of a new branch, the Company aims to enhance the performance of the “Maqsoud Restaurants” trademark by expanding its branch network and increasing revenues through marketing efforts and operational improvements. If the annual valuation of both the brand and goodwill results in impairment, or if future returns do not meet expectations, this would adversely and materially affect the Company’s business, financial position, operating results, and future outlook.

## 2.1.19 Risks Related to Franchise Rights Granted by the Company

The Company has entered into agreements with various parties to use the “Mamola” and “Enabah” trademarks. Franchise fees are calculated as a percentage of the total sales generated by customers using the trademarks. Franchise revenue includes Franchise Fees, Royalty Fees, and advertising fees.

The Company’s total revenues from granting franchise rights amounted to SAR 43 K, SAR 2,326 K, SAR 3,278 K, and SAR 1,331 K, representing 0.0%, 0.8%, 0.9%, and 0.6% of the Company’s total revenues as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. Accordingly, if franchise agreements are renewed on terms unfavorable to the Company, resulting in a decline in revenues from these rights, or if part or all of these agreements are terminated, this would materially and adversely affect the Company’s revenues, financial position, operating results, and future prospects. (For more information, refer to Section (6.7.1.1) and Section (6.8.1.1), “Sales by Nature,” in Section (6), “Financial Information and Management Discussion and Analysis,” of this Document).

## 2.1.20 Risks Related to the Concentration of the Company’s Suppliers

The Company deals, in the ordinary course of its business, with several suppliers, noting that they are independent parties and the relationship is based on direct purchase orders. Purchases from the five largest suppliers accounted for 17.31%, 16.10%, 17.10%, and 25.00% of the cost of sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. Accordingly, any disruption, malfunction, or sudden interruption in the operations of these suppliers, termination of the relationship with any supplier, or changes in any terms or obligations would materially and adversely affect the Company’s business, operating results, and financial performance.

## 2.1.21 Risks Related to Materials Used in the Operational Process and Fluctuations in Their Prices

The Company relies on the purchase of materials used in its operational process—primarily food products and packaging materials—for the continuation of its operations. Purchases of these materials accounted for 78.6%, 76.5%, 78.8%, and 80.9% of the total cost of sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. (For more information, refer to Section (6.7.1.6) and Section (6.8.1.6), “Cost of Sales,” in Section (6), “Financial Information and Management Discussion and Analysis,” of this Document.) The prices of materials used in the operational process are subject to fluctuations and may experience volatility in the future. The Company maintains certain inventory levels to avoid supply disruptions and mitigate the impact of price increases. However, raw material prices may fluctuate due to factors such as increased fees and costs related to procurement, importation, or transportation, or changes in supply and demand, among other influences. If the Company becomes unable to obtain sufficient quantities of operational materials on time or under acceptable terms, or if prices rise, the Company’s profitability could be negatively affected by higher material costs. Should the Company fail to increase the selling prices of its products or offset the shortfall through reductions in other operating costs, this would materially and adversely affect the Company’s business, financial position, operating results, and future outlook.

## 2.1.22 Risks Related to Accounts Payable

The Company’s trade accounts payable amounted to SAR 9,699 K, SAR 9,569 K, SAR 23,187 K, and SAR 25,122 K as of 31 December 2022G, 2023G, and 2024G, and 30 June 2025G, respectively. This represented 31.70%, 26.08%, 39.23%, and 43.9% of total current liabilities, and 17.64%, 16.94%, 24.55%, and 26.5% of total liabilities for the same respective dates. If accounts payable become overdue, the Company may be unable to settle its trade payables in full or within the agreed-upon timeframe. This could hinder the Company’s ability to obtain credit purchase agreements on favorable terms in the future or expose it to legal claims from creditors, which would materially and adversely affect its operating activities, financial position, operating results, and future prospects.



## 2.1.23 Risks Related to Working Capital Management

Risks related to working capital management arise from the Company's potential inability to meet its financial obligations as they become due. The Company's turnover ratio stood at 1.7x, 2.5x, 1.9x, and 2.3x as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. Current liabilities consist of the current portion of lease obligations, current portion of deferred revenue, accounts payable, accrued expenses, and other liabilities, and Zakat provision. The Company may be unable to fulfill its obligations when due. Working capital risks may also arise from the inability to sell fixed assets quickly at amounts close to their fair value. Any unforeseen or emergency events that require immediate liquidity could materially and adversely affect the Company's business, operating results, and financial position.

## 2.1.24 Risks Related to Inventory Obsolescence

The Company's inventory mainly consists of food materials, packaging materials, as well as finished goods, cleaning materials, consumables, and office supplies. Inventory balances amounted to SAR 13,000,000, SAR 11,703,000, SAR 14,023,000, and SAR 19,291,000 as of December 31, 2022, 2023, and 2024, and June 30, 2025, respectively. These represented 24.4%, 12.6%, 12.5%, and 14.8% of total current assets, and 10.5%, 7.2%, 5.9%, and 7.5% of total assets, respectively, on the same dates. The inventory turnover for food materials was 24 days, 30 days, 31 days, and 38 days, while for packaging materials it was 160 days, 132 days, 100 days, and 114 days as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. The Company established a provision for obsolete inventory, mainly related to old or unusable packaging materials in central kitchens and warehouses. At the end of each year, management classifies inventory into three categories: fast-moving, slow-moving, and non-moving, applying a provision of 50% for slow-moving items and 100% for non-moving items. The provision was recognized for the first time in the financial year 2023 and amounted to SAR 1,070,000 as of December 31, 2023. The provision decreased to SAR 458,000 as of December 31, 2024, due to a reversal of a provision of SAR 460,000 and a write-off of inventory amounting to SAR 153,000. (For further information, refer to Section 6.7.2.1.5 and Section 6.8.2.1.5 "**Inventory, net**" in Section 6 "**Financial Information and Management Discussion and Analysis**" of this Document).

The Company shall maintain an optimal inventory level by monitoring inventory holding costs and improving working capital efficiency. Failure to maintain optimal inventory levels and periodically monitor inventory may result in either inventory shortages or surpluses, potentially causing losses due to the inability to meet customer demand in the first case, or slow-moving and unutilized inventory in the second case, particularly if no provision is recorded. Such outcomes could materially and adversely affect the Company's operations, financial position, operating results, and future prospects.

## 2.1.25 Risks Related to the Protection of Trademarks and Intellectual Property Rights

The Company's ability to market its products and develop its business depends on the use of its name, logo, and trademarks, which support its operations and competitive position and provide it with a clear distinction in the market among customers. The Company has registered its trademarks with the competent authorities. (Refer to Section 5.1.21 "**Trademarks and Intellectual Property Rights**" in this Document). Any infringement of intellectual property rights or unauthorized use of the Company's trademarks may affect the Company's reputation and lead to litigation and claims before competent courts to protect these rights. This process is costly and requires significant time and effort from management to monitor. If the Company fails to effectively protect its trademarks when renewing registration certificates or tracking similar marks, this will adversely affect their value, which would, in turn, have a material adverse effect on the Company's business, results of operations, financial position, and future prospects.

## 2.1.26 Risks Related to Insurance Coverage

As of the date of this Document, the Company holds compulsory motor insurance and medical insurance for its employees. The Company does not have insurance coverage for all its operations and assets, and it may not have adequate insurance in all cases, or such coverage may not cover all risks the Company may be exposed to, such as risks arising from natural disasters. It is also possible that future events may occur against which the Company is not insured or is not adequately insured to cover potential losses. There is no assurance that the Company's insurance policies will remain available on commercially reasonable terms, or at all. Any of these events, circumstances, or the occurrence of an uninsured event could have a material adverse effect on the Company's business, assets, financial position, results of operations, and future prospects.

## 2.1.27 Risks Related to Operating Systems and Information Technology

The Company relies on information technology systems to manage its operations and facilities, which exposes it to risks of system outages, system failures, security system breaches, cyberattacks, viruses, natural disasters, fires, communication errors, lack of skilled personnel required to operate and manage these systems, data breaches involving confidential information of the Company, its customers, or its employees, or reduced security of such data and information. If the Company fails to maintain and develop its information technology systems, or if any system malfunctions, major failures, or repeated breakdowns occur, or if any of the aforementioned events take place, this could have a material adverse effect on the Company's business, financial position, and operating and financial results.

## 2.1.28 Risks Related to Foreign Currency Exchange Rate Fluctuations

As of the date of this Document, all of the Company's transactions, whether revenues or purchases, are settled in Saudi Riyals. If the Company engages in transactions in foreign currencies in the future, it will be exposed to fluctuations in the value of the Saudi Riyal against foreign currencies, which could have a material adverse effect on the Company's operating results, financial position, and future expectations.

## 2.1.29 Risks Related to Limited Experience in Managing Companies Listed on the Main Market

Although the Company's senior management has experience in managing the Company as a public joint-stock company listed on the Parallel Market for more than 2 years, their experience may be relatively limited due to the less stringent governance requirements in the Parallel Market and the recent nature of the Company's listing. Their experience may not be sufficient to manage a joint-stock company listed on the Main Market, particularly in complying with the rules and regulations applicable to the Main Market listed companies, such as continuous disclosure requirements. Therefore, the Company's senior management must make additional efforts to ensure compliance with the rules and regulations imposed on the Main Market listed companies. Failure to comply with these rules, or any shortcomings in governance and disclosure requirements, could expose the Company to regulatory penalties and fines, and public announcements thereof, which could have a material adverse effect on the Company's business, financial position, and future prospects.

## 2.1.30 Risks Related to Legal Proceedings

As of the date of this Document, the Company is not a party to any legal proceedings, claims, complaints, arbitration, administrative proceedings, or ongoing or potential investigations that, individually or collectively, would have a material impact on the Company's business or financial position. To the Company management's knowledge, there are no current or potential material legal disputes or facts that could give rise to a material dispute. However, the Company may become a party to other legal proceedings, whether as plaintiff or defendant, and any adverse outcome in such litigation or regulatory proceedings could materially and negatively affect the Company's business, financial position, operational results, and future prospects. The Company cannot accurately predict the costs of any claims or legal proceedings that may be brought by or against it in the future, nor the final outcomes of such proceedings, including any compensation or penalties that may be imposed. Such claims may, but not limited to, involve matters relating to Zakat, taxation, labor law, errors, complaints, or other damages arising from negligence or fraud by individuals or entities. Therefore, any adverse outcomes in such matters could materially and negatively affect the Company's operations, financial position, results of operations, and future prospects.

## 2.1.31 Risks Related to Lease Agreements

The Company has lease agreements for its brand branches, as well as for its headquarters, warehouses, and employee housing. These agreements represent a significant lease obligation for the Company, amounting to SAR 45,900,000 as of 30 June 2025G, with an average term of 5 years. Notably, 4 lease agreements are set to expire by 31 December 2025G, and 34 leases will expire by 31 December 2026G. In the event that the Company is unable to renew these leases or secure suitable alternatives, this could impact the operations of the Company's branches. Additionally, an increase in rental rates would raise the Company's lease obligations, which would materially and adversely affect the Company's business, financial position, results of operations, and future prospects.

It is notable that pursuant to the Council of Ministers' Decision No. 292 dated 16/05/1438H (13/02/2017G), a lease contract not registered on the electronic network shall not be deemed valid or enforceable for administrative or judicial purposes. The electronic lease platform (Ejar) was launched in cooperation between the Ministries of Justice and Housing on 17/05/1439H, a circular was issued by the Ministry of Justice mandating the application of this requirement to all contracts executed after 04/05/1440H (corresponding to 10/01/2019G). As of the date of this Document, there aren't any unregistered lease agreements on Ejar, and the Company has (19) expired agreements.

## 2.1.32 Risks Related to Contracts with Third Parties

As of the date of this Document, the Company has several contracts, including lease agreements, franchise agreements, and consultancy service contracts (for more information, refer to Section 5.1.18 "Contracts and Agreements" in this Document). Accordingly, the Company is exposed to the risk that the counterparties may be unable or unwilling to fulfill their contractual obligations. These Company's contracting parties may fail to meet their obligations for various reasons, including bankruptcy, financial insufficiency, or cessation of their operations, and the risks arising from dealing with these parties are exacerbated under challenging market conditions. There is no assurance that such parties will meet the Company's expectations, and if the Company or its counterparties fail to comply with the terms of these contracts, or if any future disputes or legal actions arise and the Company loses such disputes, this could materially and adversely affect the Company's business, results of operations, financial performance, and future prospects.

## 2.1.33 Risks Related to Adverse Changes in Interest Rates

Fluctuations in interest rates due to any local or global economic, political, or regulatory factors may lead to a potential increase in the Company's obligations. Consequently, this would increase the financing costs required by the Company for its operations, which would negatively and materially affect the Company's financial position, cash flows, business operations, operating results, and future prospects.

## 2.1.34 Risks Related to the Outbreak of Infectious Diseases or Other Public Health Threats

At the beginning of 2020G, a contagious viral disease known as Coronavirus ("COVID-19") outbreak to most countries worldwide, including the Kingdom of Saudi Arabia. Consequently, on 11 March 2020G, the World Health Organization classified it as a pandemic and called for the implementation of necessary preventive measures to control its spread. In response, the Saudi government took strict measures, including, but not limited to, imposing partial or full curfews in some cities and provinces, closing airports and commercial complexes except for food stores and pharmacies, reducing working hours for certain sectors, and requiring some sectors to operate remotely.

The outbreak of any infectious disease, such as COVID-19, Middle East Respiratory Syndrome (MERS), H1N1 influenza, or Severe Acute Respiratory Syndrome (SARS) in the Middle East or any other region, could have a material adverse impact on the Saudi economy and, consequently, on the Company's operations. Additionally, if the infection spreads among the Company's employees, it may result in staff shortages across various departments or branches, or a reduction in working hours, which could disrupt the Company's operational activities and impair its ability to provide services, thereby negatively and materially affecting the Company's business, financial position, operating results, and future prospects.

### 2.1.35 Risks Related to Changes in Accounting Standards and the Application of New Standards

The Company's audited financial statements for the financial years ended 31 December 2022G, 31 December 2023G, and 31 December 2024G, and the reviewed condensed interim financial statements for the six-month period ended 30 June 2025G, along with the accompanying notes, have been prepared in accordance with the International Financial Reporting Standards (IFRS) adopted in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA). The Company is required to apply any amendments or changes to these standards from time to time. Any changes to these standards or the mandatory adoption of new standards may have a material adverse effect on the Company's financial statements, and consequently on its financial results, financial position, and future prospects.

### 2.1.36 Risks Related to Transactions with Related Parties

The Company, in the ordinary course of its business, engages with related parties, which include affiliated entities (these are related parties in which the shareholders hold an interest in their capital, or entities in which the company has representation in their management). These transactions with related parties are conducted under the terms and conditions approved by the company's management during the normal course of business. The Company's dealings with related parties consist of sales, purchases, and leases. (For more information, please refer to Section 5.1.18.2, "**Agreements and Transactions with Related Parties**," in this Document.)

All commercial transactions with related parties must be approved by the Company's general assembly of shareholders. If such approval is not granted, the Company would need to seek other non-related parties to carry out the work assigned to related parties. Moreover, if future dealings with related parties are not conducted on purely commercial terms, this may materially and adversely affect the company's business, financial position, operating results, and future prospects.

According to paragraph (1) of Article (27) of the Companies Law, neither the Company's director nor any Board member may have any direct or indirect interest in the business and contracts carried out on behalf of the company, except with the authorization of the partners, general assembly, shareholders, or their authorized representative. Accordingly, the company may be subject to violations of mandatory provisions under the Companies Law, which could result in fines and penalties of up to (SAR 500,000) pursuant to (Article 262) of the current law. The Company may also face the risk of such transactions being challenged or nullified. Any of these events would have a material adverse effect on the Company's business, financial position, operating results, and future prospects.

### 2.1.37 Risks Related to Certain Board Members Engaging in Business that Competes with the Issuer's Business

Pursuant to Article 44 of the Corporate Governance Regulations and Article 27 of the Companies Law, a Board member shall not participate in any business that competes with the issuer or from competing with the issuer in any line of activity it conducts; otherwise, the Issuer may claim appropriate compensation through the competent court, unless prior authorization has been obtained from the Ordinary General Assembly—renewable annually—allowing such participation in accordance with the regulations set by the competent authority.

It is noteworthy that Board Member Mr. Faisal Abdullah Al-Omigan manages a company engaged in business similar to or competing directly or indirectly with the Company's business, which may create a conflict of interest between the Board member's business and the Company's business.

The Extraordinary General Assembly held on 05/12/1446H (01/06/2025G) approved Mr. Faisal Abdullah Al-Omigan's participation in business similar to or competing with the Company's business through his management of such activities

Any Board member involved in competing business is expected not to participate in voting on related decisions. A potential risk is that the Board or the General Assembly may not approve the participation of Board members in competing business. In such cases, the interested Board member shall resign or take measures to ensure that they no longer hold any interest in the competing business, such as terminating the relevant contract or waiving rights arising from the stated interest. These Board members may influence company decisions, and their interests may not always align with the Company's interests. Any Board member involved in competing business may also use internal information for personal gain or in a manner inconsistent with the Company's interests and objectives, which could materially and adversely affect the Company's business, operating results, financial position, and future prospects.

### 2.1.38 Risks Related to the Performance of the Company's Brand Branches and the Impact of Internal Product Competition

The Company's 58 core branches (56 branches as of 30 June 2025G) that have been operating since 01 January 2022G experienced a decline in sales of SAR 38,300,000 between FY 2022G and FY 2023G, representing a 17.9% decrease from SAR 213,900,000 in FY 2022G to SAR 175,500,000 in FY 2023G. This was followed by an additional decrease of SAR 20,800,000 between FY 2023G and FY 2024G, representing an 11.8% decline from SAR 175,500,000 in FY 2023G to SAR 154,700,000 in FY 2024G, and a decline of SAR 3,900,000 between the six-month periods ending 30 June 2024G and 30 June 2025G, representing a 4.9% decrease from SAR 81,800,000 to SAR 77,800,000. This decline is mainly attributed to the decrease in average annual sales per branch from SAR 3,600 to SAR 3,000 over the period, in addition to a reduction in the number of orders. The decline was concentrated primarily in the central region, particularly in Riyadh, where sales decreased by SAR 31,200,000. The western region recorded a decline of SAR 7,200,000. The decrease in the central region is largely due to self-cannibalization caused by opening new branches within the same geographic area. This decline was observed across all brands, with the trademark "Enabab" being the most affected, recording a compound annual growth rate (CAGR) of -21.0% from FY 2022G to FY 2024G, and -17% between H1 2024G and H1 2025G.

The Company pursued an aggressive expansion strategy, opening 28 new branches in FY 2022G, 36 branches in FY 2023G, 118 branches in FY 2024G, and 13 branches in the six-month period ending 30 June 2025G. Nevertheless, the new branches of the existing brands recorded lower average sales per branch compared to the company's core branches, primarily due to their locations in cities and areas with lower population density and purchasing power.

This extended effect is justified by the phenomenon of self-cannibalization, where the Company introduces a new product that starts taking market share from an existing product within the Company. This phenomenon has not only reduced sales in the core branches but also limited the performance of new branches relative to historical benchmarks. The effect has been exacerbated by the locations of new branches and the purchasing power in those cities. If this trend continues, and the performance of some of the Company's brand branches declines or self-cannibalization among branches or products increases, it may lead to the closure of these branches or discontinuation of affected products, thereby materially and adversely affecting the Company's results, financial position, and future prospects. (For further information, refer to Section 6.7.1.4 and Section 6.8.1.4 "Branch Sales by Branch Classification" in Section 6 "Financial Information and Management Discussion and Analysis" of this Document.)

### 2.1.39 Risks Related to Disparities in the Number of Employees

Labor Law and its implementing regulations require all employers to have written employment contracts for every employee in at least duplicate, as well as to document these contracts electronically according to the mechanism approved by the Ministry and as stipulated in the Minister of Human Resources and Social Development Decision No. 75506 dated 05/05/1444H (29/11/2022G). Failure by any establishment to comply with contract documentation is considered a violation of the Labor Law and its implementing regulations and exposes the company to a fine of SAR 1,000 for each employee whose contract is not documented (with the fine multiplied by the number of non-compliant employees), as set out in the schedule of violations and penalties issued under Ministerial Decision No. 75913 dated 19/05/1445H (03/12/2023G) for companies classified as Category A, employing 50 or more employees. Notably, the employment contracts of the CEO, the Executive Vice President of Development, and the Executive Vice President of Operations have not been electronically documented through the Qiwa platform, which may materially and adversely affect the Company's business and operating results.

There is a variance between the number of employees registered with government authorities and the Company's internal records. The difference between the number of employees registered with the General Organization for Social Insurance and the number of employees in various Company departments is 535 employees. This indicates that 535 employees are working for the Company without being officially under its sponsorship. The number of employees under the Company's sponsorship represents 48% of the total workforce, which has increased to 62% as of the date of this Document. The clear discrepancy between the number of employees registered with government authorities and the Company's internal information may imply violations of the Labor Law, its implementing regulations, and the Residence Law, potentially exposing the Company to penalties and fines as stipulated in the relevant regulations.

### 2.1.40 Risks Related to the Failure to Register Franchise Agreements with the Ministry Within the Statutory Period

The Commercial Franchise Law issued under Royal Decree No. (M/22) dated 09/02/1441H (08/10/2019) and its implementing regulations require every franchisor to register the franchise agreement and disclosure document with the Ministry. Furthermore, the franchisor shall not establish any facility that engages in business similar to that of the franchisee within the geographic area specified in the franchise agreement, or grant this right to third parties, throughout the franchise agreement. In the event of a material breach by the franchisor of the disclosure or registration obligations under the law and its regulations, the franchisee has the right, before the expiration of one year from the date it becomes aware of the breach or before three years from the date of the breach (whichever occurs first), to terminate the franchise agreement by written notice to the franchisor without compensating the franchisor. The franchisor may also be required to (1) repurchase the physical assets used exclusively in the franchise operations, which were purchased by the franchisee from the franchisor or from others under the franchisee's instructions, within sixty (60) days from the date of the franchisee's request. The repurchase price shall not be less than the amount paid by the franchisee, less depreciation on any equipment or fixtures, calculated in accordance with generally accepted accounting principles and the franchisee's previous accounting practices, and (2) compensate the franchisee for any losses incurred in establishing, acquiring, or operating the franchise business in the Kingdom, as well as any other damages suffered. As of the date of this Document, the Company has not yet obtained all registration certificates and relevant disclosure documents (2 agreements) from the competent Ministry within ninety (90) days from the date of signing the agreements, by filing copies of these agreements and disclosure documents with the relevant Ministry authority. Failure to comply with the registration requirements may expose the company to legal risks, including requests by the other party to terminate the agreement or financial penalties imposed by the competent governmental authority, which could materially and adversely affect the company's business, financial position, operating results, and future prospects.

### 2.1.41 Risks Related to the company debts

As of the date of this document, there are indebtedness on the company with a total value of SAR (54,014), according to the debt certificates of the company and its branches, which are indebtedness of violations and work licenses (for employees who have moved to other establishments and had arrears in work permits), noting that these debts include some branches that have been written off in addition to two active branches. The failure to pay these violations within the statutory deadlines may lead to the imposition of delay fines, which increases The value of the violation, in addition to the possibility of suspending the electronic services of the Ministry of Human Resources and Social Development on the company and its branches, which could materially and adversely affect the company's business, financial position, operating results, and future prospects.

## 2.2 Risks Related to the Market and the Sector in Which the Company Operates

### 2.2.1 Risks Related to the Kingdom's Economic Performance

The Company's expected future performance depends on several factors related to the overall economic conditions in the Kingdom, including, but not limited to, inflation, GDP growth, average per capita income, and similar factors. The Kingdom's economy, at the macro and micro levels, relies heavily on oil and oil-related industries, which continue to account for a significant share of the GDP. Therefore, any adverse fluctuations in oil prices will have a direct and material impact on the Kingdom's economic plans and growth as a whole, as well as on government spending levels, which in turn may negatively affect the Company's financial performance, given its operations within the Kingdom's economic ecosystem and its exposure to government expenditure levels. Furthermore, the continued growth of the Kingdom's economy depends on several other factors, including ongoing population growth and public and private sector investments in infrastructure. Accordingly, any negative change in any of these factors could have a significant impact on the economy and, consequently, could materially and adversely affect the Company's business, financial results, and future prospects.

### 2.2.2 Risks Related to the Competitive Environment

The Company operates in a highly competitive environment, and there is no guarantee that it will be able to continue competing effectively with other companies in the market. Competitors' pricing policies significantly affect the Company's financial performance, and the Company may not always be able to match or compete with them, which could lead to a reduction in its market share and, consequently, materially and adversely affect the Company's business, operational results, financial position, and future prospects.

### 2.2.3 Risks Related to Political and Economic Instability in the Middle East

The Company's financial performance depends on the prevailing economic and political conditions in the Kingdom, in addition to global economic conditions that in turn affect the Kingdom's economy. Furthermore, many countries in the Middle East currently experience political and security instability, and there is no assurance that the economic or political conditions in those countries, or in other countries, will not materially and adversely affect the Kingdom's economy, foreign direct investment, or financial markets in general. Such factors could materially and adversely impact the Company's business, operational results, financial position, and future prospects.

Any major unexpected changes in the political, economic, or legal environment in the Kingdom and/or any other countries in the Middle East, including, but not limited to, normal market fluctuations, economic recessions, insolvency, rising unemployment rates, technological shifts, and other developments, could materially and adversely affect the Company's business, operational results, financial position, and future prospects.

### 2.2.4 Risks Related to Non-Compliance with the Capital Market Law and Its Implementing Regulations

The Company is subject to all mandatory provisions of the Capital Market Law, as well as the regulations, rules, and circulars issued by the Capital Market Authority, except for provisions or articles that are advisory or do not apply to the Company. In the event that the Company fails to comply with any of the applicable laws or regulations, it may be subject to penalties such as temporary suspension of trading of its shares or delisting of its shares. Such events could materially and adversely affect the Company's business, operational results, financial performance, profitability, and future prospects.

### 2.2.5 Risks Related to the Companies Law

The Companies Law imposes certain statutory requirements that the Company shall comply with. This will require the Company to take the necessary measures and actions to adhere to such requirements, which could affect its business plans or be time-consuming. The Companies Law also imposes stricter penalties for violating its mandatory provisions and rules, which, according to the current Companies Law (Article 260), may reach SAR 5,000,000. These penalties are doubled in the event of repeated violations within three years of the date of the prior judgment (Article 263). Accordingly, the Company may be exposed to such penalties if it fails to comply with these rules and provisions, which could materially and adversely affect the Company's business, financial position, and operating results.



## 2.2.6 Risks Related to the Application of the Corporate Governance Regulations

Following its transfer to the Main Market, the Company shall comply with all mandatory provisions imposed by the Corporate Governance Regulations on companies listed in the Main Market. Accordingly, any inability of the Board members and committee members to perform their assigned responsibilities in a manner that ensures the protection of the Company's and its shareholders' interests will affect the implementation of the Governance Law within the Company. Moreover, the Company's failure to comply with continuous disclosure post-transition requirements to the Main Market, or its failure to implement any of the mandatory provisions of the Corporate Governance Regulations, could materially and adversely affect the Company's future operations, financial position, and operating results.

## 2.2.7 Risks Related to Non-Compliance with Current Regulations and Laws and/or the Issuance of New Regulations and Laws

The Company is subject to the supervision of several governmental authorities in the Kingdom, including, but not limited to, the Ministry of Municipal and Rural Affairs, the Capital Market Authority, and the Ministry of Commerce. Accordingly, the Company is exposed to risks arising from changes in laws, regulations, circulars, and policies in the Kingdom. The legislative and regulatory environment in the Kingdom witnesses the issuance of numerous laws and regulations, which are continuously developed and updated. Compliance costs with these laws are considered high. Any changes to existing laws or regulations or the issuance of new laws or regulations may result in the Company incurring unexpected additional financial expenses to comply with such regulations or meet the requirements of these laws, or it may be subject to penalties and fines imposed by the competent regulatory authorities for failure to continuously comply. This could materially and adversely affect the Company's operations, financial position, operating results, and future prospects.

## 2.2.8 Risks Related to Consumer Spending Due to Adverse Economic Conditions

Fluctuations in economic factors beyond the Company's control, including consumers' borrowing capacity, interest rates, unemployment rates, wage levels, tax levels (including Value Added Tax, which increased from 5% to 15% starting 01 July 2020G), water and electricity consumption costs, and partial or complete removal of government subsidies in Saudi Arabia for certain goods, may adversely affect disposable income and consumer spending levels (including discretionary spending on various products), thereby negatively impacting demand for the Company's products. The success of the Company's business also depends on its ability to continue developing its products and to quickly adapt to market changes and consumer behavior. Any decline in the number of consumers or their spending levels could materially and adversely affect the Company's operations, operating results, financial position, and future prospects.

## 2.2.9 Risks Related to the Imposition of New Fees or Taxes

Although the Company is currently not subject to any taxes other than Zakat and Value Added Tax (VAT), the Government may impose additional fees or new taxes on companies in the future. If additional fees or new taxes are imposed on companies beyond what is currently applicable, this could materially and adversely affect the Company's operations, results of operations, and future prospects.

## 2.2.10 Risks Related to Competition Law and Its Implementing Regulations

If the Company attains or is classified as having a dominant position in the market, its operational activities will be subject to the provisions and controls of the Competition Law issued by Royal Decree No. (M/75) dated 29/06/1440H (06/03/2019) and its implementing regulations issued by the General Authority for Competition pursuant to Decision No. (327) dated 25/01/1441H (24/09/2019). The Competition Law aims to protect fair competition in Saudi markets, promote market rules, and ensure price freedom and transparency. In case the Company violates the provisions of the Competition Law and a ruling is issued against it, the Company may be subject to significant fines determined by the General Authority for Competition, up to 10% of the annual revenue related to the contract, or up to SAR 10 M if the annual revenue cannot be calculated. Furthermore, the General Authority for Competition has the right to request temporary or permanent suspension of the Company's business, in whole or in part, in the event of repeated violations. Additionally, legal proceedings may be costly and time-consuming for the Company. The occurrence of any of these risks could materially and adversely affect the Company's operations, financial position, results of operations, and future prospects.

## 2.2.11 Risks Related to Value-Added Tax (VAT)

The Kingdom of Saudi Arabia issued the Value Added Tax (VAT) Law, which came into effect on 01 January 2018. This law imposes a VAT of 5% on several products and services, as stipulated in the law. The Saudi government subsequently decided to increase the VAT rate from 5% to 15%, effective from July 2020G. Accordingly, relevant entities are required to comply with VAT payment obligations and submit the related reports to the competent government authorities. As of the date of this Document, the Company has no current claims or disputes related to VAT. However, any violation or incorrect application of the VAT Law by the Company's management could expose it to fines or penalties, or damage its reputation, which would increase operating costs and expenses. This could reduce the Company's competitive position and the demand for its products, which would materially and adversely affect the Company, its financial position, results of operations, and future prospects.

It is noted that the Company holds a Real Estate Developer Qualification Certificate issued in accordance with the approved qualification standards by MOMRAH. This certificate grants real estate developers an exemption from real estate supplies under Royal Decree No. (A/84) dated 14/02/1442H (01/10/2020G), and refund of VAT amounts paid after the effective date of the provisions of this decree, for licensed real estate developers..



## 2.3 Risks Related to Securities Listed on the Main Market

### 2.3.1 Risks Related to Failure to Meet Liquidity Requirements in the Main Market Post-Transfer

The Issuer shall meet the liquidity requirements for transferring to the Main Market and maintain compliance with these post-transfer requirements. These liquidity requirements represent a continuing obligation on the Issuer. Any failure to meet the liquidity requirements may result in the suspension of the trading of the Issuer's shares. Although the public ownership percentage (as defined in the Glossary of Terms used in the Market Rules) is 36.89%, and the qualifying public ownership percentage (for those meeting additional criteria holding shares with an aggregate nominal value of not less than SAR 1,000) is 36.83% of the Company's shares according to the shareholder register issued on 01/12/2025, if public ownership of the Issuer's shares falls below 30%, this would conflict with the liquidity requirements on the Main Market. Should this occur, the Issuer shall immediately notify the market and take corrective actions to ensure compliance within the timeframe determined by the market, in coordination with the Capital Market Authority. The Issuer shall also provide ongoing updates to the market regarding any developments concerning the corrective actions, which may include, for example, large shareholders selling some of their shares to the public to meet the requirements. Failure to take such corrective actions would have a material adverse effect on the Company.

### 2.3.2 Risks Related to Potential Fluctuations in the Share Price

The market price of the Company's shares may not remain stable after the transfer from the Parallel Market to the Main Market and may be significantly affected by various factors, including but not limited to: stock market conditions, the Company's weak performance, inability to execute its future plans, entry of new competitors into the market, changes in analysts' or experts' views or estimates regarding the securities market, and any announcements by the Company or its competitors regarding mergers, acquisitions, or strategic alliances.

### 2.3.3 Risks Related to Forward-Looking Statements

The Company's future results and performance data cannot be accurately predicted and may differ from those presented in this Document. The company's actual results are determined by its achievements and ability to grow, which cannot be predicted or precisely defined. Inaccuracies in data and projections represent a risk that shareholders should be aware of so that it does not adversely affect their investment.

### 2.3.4 Risks Related to the Potential Issuance of New Shares

If the Company decides to issue new shares in the future, this may negatively affect the market price of the shares or dilute the ownership percentage of existing shareholders if they do not participate in the new share issuance at that time.

### 2.3.5 Risks Related to Effective Control by Current Shareholders Following the Transfer

After the completion of the transfer, the current shareholders, individually or together with other shareholders, may be able to control decisions and actions requiring shareholder approval – including, but not limited to, mergers and acquisitions, asset sales, election of board members, capital increases or decreases, issuance or non-issuance of additional shares, dividend distributions, or any changes in the Company. If circumstances arise in which the interests of the current shareholders conflict with those of minority shareholders, minority shareholders may be placed at a disadvantage, and current shareholders may exercise control over the Company in a manner that could materially and adversely affect the Company's business, financial position, operating results, or future prospects.

### 2.3.6 Risks Related to the Sale of a Large Number of Shares in the Market After the transfer to the Main Market

The sale of a large number of the Company's shares after the completion of the transfer, or the expectation of such a sale, may negatively affect the share price in the market. The sale of shares by current shareholders (especially a major shareholder holding 5% or more of the Company's shares) in large volumes could negatively impact the Company's shares, thereby reducing their market price.

### 2.3.7 Risks Related to Dividend Distribution

Future dividend distribution depends on several factors, including, but not limited to, future profits, financial position, capital requirements, distributable reserves, general economic conditions, and the assessment of opportunities and needs, among other relevant factors deemed important by the Board of Directors from time to time. Based on these considerations, the Board of Directors will decide whether to recommend any future dividend distribution to the General Assembly. The Company provides no assurance that shareholders will approve any such recommendation at general meetings, nor does it guarantee the amount of dividends to be paid in any year.

### 2.3.8 Risks Related to the Suspension of Trading or Delisting of the Company's Shares Due to Failure to Publish its Financial Statements Within the Statutory Period

If the Company fails to publish its financial information within the regulatory period for the Main Market (30 days from the end of the financial period for interim financial statements and three months from the end of the financial period for annual financial statements), the suspension procedures for listed securities will apply in accordance with the listing rules issued by Saudi Stock Exchange ("Tadawul"). These rules stipulate that the market shall suspend trading of the securities for one trading session immediately following the expiration of the regulatory deadline. If the financial information is not published within twenty trading sessions following the first suspended trading session, Tadawul will announce the re-suspension of the Company's securities until the Company announces its financial results. If the suspension of the Company's shares continues for six months without the Company taking the appropriate corrective measures, the Capital Market Authority may delist the Company's securities. Tadawul will lift the suspension after one trading session following the announcement of the Company's financial results. However, if the Company delays announcing its financial results or fails to publish them within the aforementioned regulatory period, this will result in the suspension or delisting of the Company's shares, which will materially and adversely affect the interests of the Company's shareholders, the Company's reputation, and its operating results. Additionally, the Capital Market Authority may cancel the Company's rights issue offering if it determines that such an offering may not be in the shareholders' best interests.



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# Purpose of Transferring to the Main Market

# 03

### 3. Purpose of Transferring to the Main Market

#### 3.1 Fulfillment of Conditions for Transferring from the Parallel Market to the Main Market

- On 12/07/1446H (corresponding to 12/01/2025G), the Board of Directors approved the transfer of the Company's shares from the Parallel Market to the Main Market in accordance with the provisions of the Listing Rules issued by Saudi Tadawul and approved by the CMA Board Resolution No. (3-123-2017) dated 09/04/1439H (corresponding to 27/12/2017G) and all the amendments thereto, and in accordance with the provisions of the Rules for the Offering of Securities and Continuing Obligations issued by the CMA Board No. (3-123-2017) dated 09/04/1439H (corresponding to 27/12/2017G) and all Amendments thereto. Based on the Capital Market Law issued by Royal Decree No. (M/30) dated 02/06/1424H (corresponding to 31/07/2003G) and all the amendments thereto.
- The Board of Directors believes that it is in the interest of the Company and its shareholders to take advantage of the options available in the Listing Rules with regard to the transfer from the Parallel Market to the Main Market and the advantages such a transfer would bring to the Company and its shareholders. It should be noted that on 17/06/1444H (corresponding to 10/01/2023G), the Company's shares were listed on the Parallel Market, thus it has spent two calendar years as stipulated in Paragraph (a) of Article Forty-Six of the Listing Rules.
- Based on the Shareholders' Register issued on 10/06/1447H (corresponding to 01/12/2025G), the Company meets the liquidity requirements in accordance with Paragraph (b) of Article Seven of the Listing Rules for the shares that are the subject of transfer to the Main Market, where the number of shareholders in the public category has reached (according to the definition of the Public contained in the list of terms used in the market rules) (860) shareholders who own (35,416,949) shares representing (36.89%) of the total shares of the Company.
- Based on the Shareholders' Register issued on 10/06/1447H (corresponding to 01/12/2025G), the Company has met the additional criteria related to the availability of liquidity in the shares that are the subject of transfer to the Main Market in accordance with the fourth tranche of criterion I, where the number of shareholders in the public category (Those who own a number of shares with a total nominal value of not less than one thousand riyals) are (632) shareholders who own (35,356,939) shares representing (36.83%) of the total shares of the Company.
- The Company is also met the total market capitalization during the twelve months preceding the date of submission of the application to transfer to the Main Market submitted as filed with Saudi Tadawul.
- The Company also meets the governance requirements of the Main Market.
- The Board of Directors of the Company is confident in its ability to meet the disclosure requirements after the transfer to the Main Market, and its ability to deal with all matters related to listing on the Main Market, including direct dealing with regulators, legislative authorities, the public, etc.







# Overview about Nofoth Food Products

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## 4. Overview about Nofoth Food Products

### 4.1 Company Vision

The first innovative food welfare system in its sectors by 2030.

### 4.2 Company Strategy

**Geographic Expansion and Growth:** Expansion of key branches, increasing the number of cloud kitchen branches, and expanding the scope of the franchise.

**Qualitative expansion of business models:** Developing new business models, innovating new brands, and introducing new products for each brand.

**Enhancing the work environment:** Building a stimulating and attractive work environment that contributes to attracting the best talent in the food sector.

### 4.3 Company Values

**Customer Delight:** Deliver a unique food experience that meets customer expectations.

**Flexibility and Speed:** The ability to make quick decisions to keep up with the market.

**Continuous Innovation:** Promoting creativity and searching for the best food solutions.

**Excellence and Mastery:** Ensuring quality in all stages of production and service.








**Efficiency and Productivity:** Achieving the highest level of production with the least possible resources.

### 4.4 General Activities of the Company

Nofoth Food Products is one of the leading and distinguished companies in its field in the Kingdom of Saudi Arabia. The Company is keen to provide distinguished brands that meet the needs of customers of various tastes and categories, with a focus on quality and innovation. The Company has expanded over the past years to offer a group of brands that have become a leader in the food and confectionery sector within the Kingdom.

The following table shows the Company's trademarks:

Table (2): Brands

Brand	Description
	A brand specialized in offering Mahashi (stuffed food), Kibbeh, and Muskan featuring a variety of innovative and distinctive fillings.
	Mamola has brought about a change in the concept of popular confectionery by offering freshly baked maamoul with innovative fillings.
	A brand specialized in offering a variety of pies and stuffed food with a modern twist and innovative packaging.
	A brand specialized in serving rich, creamy desserts, with a variety of flavors.
	A brand specialized in serving fried and baked dates, in addition to oriental Levantine oriental desserts.
	A brand specialized in supporting productive families under the slogan "From Home to Home", as it provides them with an opportunity to expand and grow. The Company selects products according to strict standards of taste and quality.
	A label that redefines the ice cream experience by serving it in small bites that are suitable for gatherings, this brand focuses on high quality, unique flavors, and attractive design.

Brand	Description
	A brand specialized in luxury cakes, offering high-quality products with a rich taste and excellent ingredients.
	A brand specialized in offering Eastern-style meals such as shawarma and broasted chicken.

Source: The Company

## 4.5 Distribution of the Company's Revenues by Brands

The table below shows the distribution of the Company's revenues according to brands as of 31 December 2022, 2023 and 2024 and as of 30 June 2025 respectively:

**Table (3): Distribution of the Company's Revenues by Brands**

Brand	FY ended 31 December (SAR '000s)						Six-months Period ending June 30 (SAR '000s)			
	2022		2023		2024		2024		2025	
	Value	%	Value	%	Value	%	Value	%	Value	%
Mamola	74,940	28.0%	101,883	35.7%	118,404	34.7%	60,064	36.1%	70,806	33.7%
Enabah	130,681	48.9%	118,361	41.5%	118,317	34.7%	62,927	37.8%	58,443	27.8%
Top 100	49,556	18.5%	41,445	14.5%	38,599	11.3%	19,726	11.9%	19,786	9.4%
Pinkish Bite	5,517	2.1%	17,485	6.1%	28,703	8.4%	14,198	8.5%	16,535	7.9%
Cake by Mamola	-	0.0%	-	0.0%	19,089	5.6%	1,182	0.7%	26,804	12.8%
Qishtya	-	0.0%	4,704	1.6%	15,338	4.5%	7,617	4.6%	10,938	5.2%
Galb Ice-Cream	-	0.0%	-	0.0%	1,330	0.4%	165	0.1%	755	0.4%
Albalah Althahabi	6,172	2.3%	1,566	0.5%	807	0.2%	483	0.3%	220	0.1%
Maqsoud Restaurants	-	0.0%	-	0.0%	787	0.2%	-	0.0%	5,677	2.7%
Dukkan Lugimat *	455	0.2%	8	0.003%	-	0.0%	-	0.0%	-	0.0%
<b>Total</b>	<b>267,321</b>	<b>100%</b>	<b>285,452</b>	<b>100%</b>	<b>341,374</b>	<b>100%</b>	<b>166,362</b>	<b>100%</b>	<b>209,965</b>	<b>100%</b>

Source: The Company

\* The Company has strategically decided to close all branches of the "Dukkan Lugimat" brand by the end of the financial year 2023, in light of the slowdown in sales performance and limited market attractiveness, as the brand offers only one product, which has limited opportunities for long-term growth and continuity.

## 4.6 Dividend Distribution

The following table shows the dividends made during the financial years ended 31 December 2022, 2023 and 2024 and the six-month period ended 30 June 2025:

**Table (4): Dividend Distribution**

Statement	31 December 2022	31 December 2023	31 December 2024	30 June 2025
Net Profit Year /Period	31,486,711	42,670,755	51,636,185	32,701,904
Dividends declared during the year/period	1,200,000	4,800,000	9,600,000	11,908,359
Dividends paid during the year/period	1,200,000	4,800,000	9,600,000	11,908,359
Earnings per share from net profit for the year/period	1.31	0.89	1.08	0.34
Declared Dividend Payout Ratio for Net Profit for the Year/ Period	3.81%	11.25%	18.59%	36.41%

Source: The Company's financial statements for the years ended 31 December 2023 and 2024 and the six-month period ended 30 June 2025.









# Legal Information and Board Statements

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## 5. Legal Information and Board Statements

### 5.1 Legal Information

#### 5.1.1 Company Name

The Company is registered in the Commercial Register under the trade name: “Nofoth Food Products Company”.

#### 5.1.2 History and Incorporation

- Nofoth Food Products Company was initially established as a limited liability company under the trade name (Nofoth Holding) Company under the Articles of Association dated 04/04/1437H (corresponding to 14/01/2016G) and attested by the Notary Public under No. (37563353) dated 18/04/1437H (corresponding to 28/01/2016G). At the time of incorporation, the Company’s capital was one hundred (100,000) Saudi riyals divided into ten thousand (10,000) cash shares of equal value, each share of ten (10) riyals distributed to the two partners (Noura bint Abdulrahman bin Ibrahim Al-Shaqari with 95%) and (Abdulaziz bin Abdullah bin Ibrahim Al-Fayez with 5%). It was registered in the Commercial Register in Riyadh with No. (1010441682) dated 01/05/1437H (corresponding to 10/02/2016G).
- On 25/03/1442H (corresponding to 11/11/2020G), the partners decided to amend Article Two of the Company’s Articles of Incorporation concerning the Company’s name. The name was changed from “Nofoth Holding Company” to “Nofoth Food Products Company” pursuant to Contract No. (30017), Version No. (2), dated 25/03/1442H (corresponding to 11/11/2020G).
- On 12/08/1442H (corresponding to 25/03/2021G), the partner, Nora bint Abdulrahman bin Ibrahim Al-Shaqari, decided to transfer by sale her entire equity interest in the Company, amounting to nine thousand five hundred (9,500) shares, each valued ten (10) Saudi Riyals, to nine (9) new partners. Additionally, the partner, Abdulaziz bin Abdullah bin Ibrahim Al-Fayez, transferred part of his equity—four hundred (400) shares—to one of the nine new partners, along with all associated rights and obligations. The transfer was executed under the Articles of Incorporation registered with the Ministry of Commerce under No. (10004089), dated 12/08/1442H (corresponding to 25/03/2021G).
- On 03/04/1443H (corresponding to 08/11/2021G), the partner, Abdullah Ibrahim Nasser Al-Omigan, decided to transfer (598) shares, valued at (5,980) SAR, from his total 1,190 shares in the company to ten (10) new partners. The partner, Ibrahim Abdullah Ibrahim Al-Fayez, has decided to transfer (840) shares, valued at (SAR 8,400) from his total (2,396) shares—(350) to Abdulaziz Abdullah Al-Fayez and (490) to new partner (Noura Abdulrahman Ibrahim Al-Shaqari). Furthermore, the partner, Ibrahim Abdullah Ibrahim Al-Omigan, decided to transfer (250) shares, valued at (2,500) SAR, from his total (1,629) shares in the company, to a new partner. Also, the partner, Faisal Abdullah Ibrahim Al-Omigan, has transferred (100) shares, valued at (SAR 1,000) from his (621) shares to a new partner, along with all rights and obligations. The partners have decided to increase the Company’s capital from one hundred thousand (SAR 100,000) to twenty-four million (SAR 24,000,000), by transferring an amount of SAR 3,307,209 from the additional capital reserve and SAR 20,592,791 from the retained earnings, in accordance with the auditor’s certificate dated 08/03/1443H (corresponding to 14/10/2021). The partners have also expressed their intention to convert the Company’s legal entity and its branches from a limited liability company to a Saudi closed joint-stock company, inclusive of all rights, obligations, workforce, licenses, and all financial, technical, administrative, and executive classification elements, while retaining the same trade name, commercial registration number and date and its branches upon conversion. This conversion was approved pursuant to the partners’ resolution dated 26/03/1443H (corresponding to 01/11/2021), and registered with the Ministry of Commerce under number (100007731) dated 03/04/1443H (corresponding to 08/11/2021G).
- On 04/04/1443H (corresponding to 09/11/2021G), Ministerial Resolution No. (683) was issued, approving the license to convert Nofoth Food Products Company from a limited liability company to a closed joint-stock company.
- On 16/04/1443H (corresponding to 21/11/2021G), the General Assembly of Shareholders (Transformational Assembly) approved the Company’s Bylaws, appointed the first Board of Directors and an external auditor, and verified that the Company’s capital has been fully subscribed.
- On 18/04/1443H (corresponding to 23/11/2021), Ministerial Resolution No. (718) was issued, approving the announcement of the conversion of Nofoth Food Products Company from a limited liability company to a closed joint-stock company, and the publication of its Bylaw and the partners’ resolution on the Ministry’s official website.
- The Company was registered in the Joint-Stock Companies Registry in Riyadh pursuant to Commercial Registration Certificate No. (1010441682), dated 01/05/1437H (corresponding to 10/02/2016G), with the latest annual confirmation dated 24/05/1447H (corresponding to 25/11/2025G).
- On 24/02/1444H (corresponding to 20/09/2022G), the Extraordinary General Assembly of Shareholders approved the initial public offering (IPO) of 12% of the Company’s capital—equivalent to (288,000) shares—on the Parallel Market (Nomu).
- On 21/03/1444H (corresponding to 17/10/2022), the Company obtained the CMA approval to register its shares and offer 12% of its equity for initial public offering on the Parallel Market (Nomu).
- On 17/06/1444H (corresponding to 10/01/2023G), the Company’s shares were listed and began trading, and the Company was converted from a closed joint stock company into a public joint stock company (with the Ticker Symbol 9556)
- On 01/12/1444H (corresponding to 19/06/2023G), the Extraordinary General Assembly of Shareholders approved the Board of Directors’ recommendation to split the share value from ten (10) Saudi Riyals to one (1) Saudi Riyal. Accordingly, the number of shares became twenty-four million (24,000,000) shares instead of (2,400,000 shares before the split). Articles (7) and (8) of the

Bylaws were amended accordingly, and a resolution was passed to revise the Bylaws to align with the new Companies Law, and the articles were reorganized and renumbered.

- On 14/04/1445H (corresponding to 29/10/2023G), the Board of Directors approved a recommendation to the Extraordinary General Assembly of Shareholders for the Company to repurchase up to 2.4 million of its own shares as a maximum to be held as treasury shares.
- On 25/06/1445H (corresponding to 07/01/2024G), the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to double the Company's capital from twenty-four million (SAR 24,000,000) to forty-eight million (SAR 48,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 24,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly. The General Assembly voted in favor of the Board of Directors' recommendation for the company to repurchase shares, up to a maximum of SAR 2.4 million, for allocation to employees under the Company's Employee Share Program. The repurchase is to be funded through the Company's internal resources, and the Board of Directors was authorized to complete the transaction within a maximum period of twelve (12) months from the date of the General Assembly's resolution. The General Assembly also approved the Employee Share Program.
- On 12/07/1446H (corresponding to 12/01/2025), the Board of Directors of Nofoth Food Products Company approved the Company's transition from the Parallel Market (Nomu) to the Main Market (TASI).
- On 04/09/1446H (corresponding to 04/03/2025G), the Board of Directors approved a recommendation to the Extraordinary General Assembly of Shareholders to increase the Company's capital by 100% through the issuance of bonus shares to shareholders. The increase was funded through the capitalization of SAR 48,000,000 from retained earnings, granting one share for every share held. The purpose of this increase is to strengthen the company's financial position, support its expansion plans, and enhance shareholder returns.
- On 05/12/1446H (corresponding to 01/06/2025G), the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to double the Company's capital from forty-eight million (SAR 48,000,000) to ninety-six million (SAR 96,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 48,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly.
- On 09/02/1447H (corresponding to 03/08/2025G), the Board of Directors approved the recommendation to the (Extraordinary) General Assembly of Shareholders to purchase a number of shares of the Company with a maximum of (2.4) million shares, for the purpose of allocating them to the Employee Shares Program.
- On 03/04/1447H (corresponding to 25/09/2025G), the (Extraordinary) General Assembly of Shareholders approved the amendment of the Company's Bylaws in accordance with the new Companies Law, the rearrangement and numeration of the Company's Bylaws Articles. The amendments included Article (1) related to (Incorporation), amending Article (3) related to (the Company's Purposes) into Article (4), Company's Purposes, amending Article (7) related to (Company's Capital), amending Article (8) related to (Subscription of Shares), amending Article (9) related to (the Company's Purchase, Mortgage and Sale of its Shares), amending Article (10) related to (Sale of Unpaid Shares), amending Article (11) related to (Company Shares), amending Article (12) related to (Shareholders' Register) into Article (12) Share Trading, amending Article (13) related to (Capital Increase), amending Article (14) related to (Capital Decrease), amending Article (15) related to (Issuance of Debt Instruments and Financing Sukuks), amending Article (16) Related to (Company Management), amending Article (18) related to (Powers of the Board of Directors), amending Article (19) related to (Remuneration of Board Members), amending Article (20) related to (Chairman, Vice President, Managing Director and Secretary of the Board), adding Article (21) related to the powers of the Secretary), amending Article (21) related to (Board Meetings) into Article (22) Board of Directors Meetings, amending Article (22) related to (Quorum of Meetings and Decisions of the Board) into Article (23) Board Meetings, amending Article (27) related to (Invitation of General Assemblies) into Article (26) Invitation of General Assemblies, amending Article (31) related to (Voting in GA Meetings) and replacing it with Article (27) Voting in GA Meetings, amending Article (34) related to (Chairing GA Meetings and Preparation of Minutes) into Article (28) Preparation of GA Minutes of Meetings, amend Article (34) related to (Chairing GA Meetings and Preparation of Minutes) into Article (28) Preparation of GA Minutes, amend Article (25) related to (Ordinary General Assembly Meetings and its Powers) into Article (30) Ordinary General Assembly Meetings and its Powers, amend Article (33) related to (GA Agenda and Deliberations) into Article (35) General Assemblies' Deliberations, amending Article (39) related to (Financial Year) into Article (40), deleting Article (45) Related to (Liability Lawsuit), amending Article (46) related to (Liquidation of the Company) into Article (46) Dissolution of the Company, adding Article (47) related to (Application of the Relevant Regulations), deleting Article (47) related to (Publication), amending Article (48) related to (Adherence to the Company's bylaws) into Article (48) Final Provisions.
- The Company is managed by a Board of Directors composed of five (5) members. For further details regarding the Board, please refer to Subparagraph 1.9 below.
- The Company's current capital is ninety-six million (96,000,000) Saudi Riyals divided into ninety-six million (96,000,000) nominal shares of equal value each with a nominal value of one (1) Saudi Riyal, all of which are cash ordinary shares.
- The Company is managed by five (5) board members.
- As of 01/12/2025, the Company's substantial shareholders (holding 5% or more of its shares) stood at five (5). The table below outlines each shareholder's ownership percentage.

**Table (5): Ownership of the Company's substantial shareholders as per the Shareholders' Register issued on 01/12/2025G**

Name	Number of Shares		Total Share Value (SAR)		Percentage %		Ownership Percentage as of Last Trading Day
	Direct	Indirect	Direct	Indirect	Direct	Indirect	
Saad and Abdulaziz Al Mousa Endowment	12,748,040	None	12,748,040	None	13.28%	None	13.28%
Ibrahim Abdullah Ibrahim Al-Omigan	11,953,920	None	11,953,920	None	12.45%	None	12.45%
Aljoharah Sulaiman Mohammed Al-Batel	11,440,480	None	11,440,480	None	11.92%	None	11.92%
Ibrahim Abdullah Ibrahim Al-Fayez	9,639,662	None	9,639,662	None	10.04%	None	10.04%
Abdullah Ibrahim Nasser Al-Omigan*	5,001,200	192,746	5,001,200	192,746	5.21%	0.200%	5.21%

Source: The Company

\* Abdullah Al-Omigan indirect ownership is the result of his wife's ownership of (192,746) shares in the company.

### 5.1.3 Capital

- In accordance with Article (7) of the Bylaws, the Company's capital is set at ninety-six million (96,000,000) Saudi Riyals, divided into ninety-six million (96,000,000) nominal shares of equal value, each of which represents one (1) Saudi Riyal, all of which are fully paid cash ordinary shares.
- In accordance with Article (8) of the Bylaws, the shareholders subscribed to the entire Issuer's share capital amounting to ninety-six million (96,000,000) fully paid-up shares.

### 5.1.4 Major Changes in the Bylaws

From the date of the Company's incorporation until the date of preparation of this Transfer Document, the Bylaws have been amended as follows:

- The Company's first Bylaws were approved by the Ministry of Commerce (Corporate Governance Department) pursuant to the resolution of the Transformational Assembly held on 16/04/1443H (corresponding to 21/11/2021G).
- On 01/12/1444H (corresponding to 19/06/2023G):** the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to split the share value from ten (10) Saudi Riyals to one (1) Saudi Riyal. Accordingly, the number of shares became twenty-four million (24,000,000) shares instead of (2,400,000 shares before the split). Articles (7) and (8) of the Bylaws were amended accordingly, and a resolution was passed to revise the Bylaws to align with the new Companies Law, and the articles were reorganized and renumbered.
- On 25/06/1445H (corresponding to 07/01/2024G):** the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to double the Company's capital from twenty-four million (SAR 24,000,000) to forty-eight million (SAR 48,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 24,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly.
- On 05/12/1446H (corresponding to 01/06/2025G):** the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to double the Company's capital from forty-eight million (SAR 48,000,000) to ninety-six million (SAR 96,000,000), representing a 100% increase by issuing bonus shares. The increase was funded through the capitalization of SAR 48,000,000 from retained earnings, granting one bonus share for every share held by shareholders on the record date. The Bylaws were amended accordingly.
- On 03/04/1447H (corresponding to 25/09/2025G):** the (Extraordinary) General Assembly of Shareholders approved the amendment of the Company's Bylaws in accordance with the new Companies Law, the rearrangement and numeration of the Company's Articles of Association. The amendments included Article (1) related to (Incorporation), amending Article (3) related to (the Company's Purposes) into Article (4), Company's Purposes, amending Article (7) related to (Company's Capital), amending Article (8) related to (Subscription of Shares), amending Article (9) related to (the Company's Purchase, Mortgage and Sale of its Shares), amending Article (10) related to (Sale of Unpaid Shares), amending Article (11) related to (Company Shares), amending Article (12) related to (Shareholders' Register) into Article (12) Share Trading, amending Article (13) related to (Capital Increase), amending Article (14) related to (Capital Decrease), amending Article (15) related to (Issuance of Debt Instruments and Financing Sukuks), amending Article (16) Related to (Company Management), amending Article (18) related to (Powers of the Board of Directors), amending Article (19) related to (Remuneration of Board Members), amending Article (20) related to (Chairman, Vice President, Managing Director and Secretary of the Board), adding Article (21) related to the powers of the Secretary), amending Article (21) related to (Board Meetings) into Article (22) Board of Directors Meetings, amending Article (22) related to (Quorum of Meetings and Decisions of the Board) into Article (23) Board Meetings, amending Article (27) related to (Invitation of General Assemblies) into Article (26) Invitation of General Assemblies, amending Article (31) related to (Voting in GA Meetings) and replacing it with Article (27) Voting in GA Meetings, amending Article (34) related to (Chairing GA Meetings and Preparation of Minutes) into Article (28) Preparation of GA Minutes of Meetings, amend Article (34) related to (Chairing GA Meetings and Preparation of Minutes) into Article (28) Preparation of GA Minutes, amend Article (25) related to (Ordinary General Assembly Meetings and its Powers) into Article (30) Ordinary General Assembly Meetings and its Powers, amend Article (33) related to (GA Agenda and Deliberations) into Article (35)

General Assemblies' Deliberations, amending Article (39) related to (Financial Year) into Article (40), deleting Article (45) Related to (Liability Lawsuit), amending Article (46) related to (Liquidation of the Company) into Article (46) Dissolution of the Company, adding Article (47) related to (Application of the Relevant Regulations), deleting Article (47) related to (Publication), amending Article (48) related to (Adherence to the Company's bylaws) into Article (48) Final Provisions.

## 5.1.5 Company Purposes

Pursuant to Article (4) of the Bylaws, the Company may engage in and carry out the following activities:

**Table (6): Company Purposes as per the Bylaws**

Chapter	Category
Manufacturing Industries	Meat processing & preservation
Manufacturing Industries	Processing and conservation of fish, crustaceans and mollusks
Manufacturing Industries	Processing and preservation of fruits and vegetables
Manufacturing Industries	Production of edible vegetable and animal oils and fats
Manufacturing Industries	Manufacture of dairy products
Manufacturing Industries	Manufacture of grain mill products
Manufacturing Industries	Manufacture of starch and starch products
Manufacturing Industries	Manufacturing of bakery products
Manufacturing Industries	Manufacture of Sugar
Manufacturing Industries	Manufacture of cocoa, chocolate, and sugar confectionery
Manufacturing Industries	Manufacture of pasta, pasta strips, couscous, and similar starchy products
Manufacturing Industries	Production of ready-made meals and dishes
Manufacturing Industries	Manufacture of other food products not classified elsewhere
Manufacturing Industries	Production of prepared livestock feed
Manufacturing Industries	Manufacture of malt beverages, including non-alcoholic beer
Manufacturing Industries	Manufacture of non-alcoholic beverages, including bottled mineral and other packaged waters
Manufacturing Industries	Printing
Wholesale and retail trade and repair of motor vehicles and motorcycles	Sale of motor vehicles
Wholesale and retail trade and repair of motor vehicles and motorcycles	Maintenance and repair of motor vehicles
Wholesale and retail trade and repair of motor vehicles and motorcycles	Sale of motor vehicle spare parts and accessories
Wholesale and retail trade and repair of motor vehicles and motorcycles	Sale, maintenance, and repair of motorcycles and their spare parts and accessories
Wholesale and retail trade and repair of motor vehicles and motorcycles	Wholesale services on commission or contract terms
Wholesale and retail trade and repair of motor vehicles and motorcycles	Wholesale trade of agricultural raw materials and live animals
Wholesale and retail trade and repair of motor vehicles and motorcycles	Wholesale trade of food, beverages, and tobacco products
Wholesale and retail trade and repair of motor vehicles and motorcycles	Non-Specialized wholesale trade
Wholesale and retail trade and repair of motor vehicles and motorcycles	Retail sale in non-specialized stores primarily selling food, beverages, and tobacco
Wholesale and retail trade and repair of motor vehicles and motorcycles	Other types of retail sale in non-specialized stores
Wholesale and retail trade and repair of motor vehicles and motorcycles	Retail sale of food in specialized stores



Chapter	Category
Wholesale and retail trade and repair of motor vehicles and motorcycles	Retail sale of beverages in specialized stores
Wholesale and retail trade and repair of motor vehicles and motorcycles	Retail sale of tobacco products in specialized stores
Wholesale and retail trade and repair of motor vehicles and motorcycles	Retail sale of food, beverages, and tobacco products in stalls and markets
Wholesale and retail trade and repair of motor vehicles and motorcycles	Other types of retail sale outside stores, stalls, and markets
Transport and Storage	Cargo Transportation via Railway Networks
Transport and Storage	Ground cargo transportation
Transport and Storage	Maritime and coastal freight transport
Transport and Storage	Domestic waterborne cargo transportation
Transport and Storage	Air cargo transportation
Transport and Storage	Storage
Transport and Storage	Other transport support activities
Transport and Storage	Activities of private mail and parcel delivery firms
Hospitality and catering services	Short-Term accommodation activities
Hospitality and catering services	Campgrounds and recreational parks offering spaces for cars and trailers
Hospitality and catering services	Other accommodation facilities
Hospitality and catering services	Restaurant and mobile food services activities
Hospitality and catering services	Event catering services
Hospitality and catering services	Other food service activities
Hospitality and catering services	Beverage service activities
Administrative and support services	Leasing of intellectual property products excluding copyright-protected works
Administrative and support services	Packaging and filling activities
Administrative and support services	Other business support service activities not elsewhere classified

Source: Bylaws of the Company

As per the Commercial Registration Certificate, the following activities have been specified:

- Bread and bakery products manufacturing via automated bakeries
- Manufacture of all types of pies
- Manufacture of all types of biscuits
- Production of all various traditional and eastern confectionery
- Manufacture of sugar confectionery including Jordan almonds, caramel, toffee, nougat, and Turkish delight
- Wholesale and export of used oils
- Retail sale of bakery and sugar confectionery products
- Retail sale of nuts, coffee, and spices
- Ground cargo transportation
- Light-Duty transportation
- Dry food storage facilities
- Full-Service Restaurants
- Catering Service Activities
- Head Office activities

## 5.1.6 Company Term

According to Article (5) of the Company's Bylaws, the company is established for an indefinite term.

## 5.1.7 Board Formation

- Pursuant to Article Sixteen (16) of the Company's Bylaws, the Company shall be managed by a Board of Directors composed of five (5) natural members elected by the Ordinary General Assembly of Shareholders for a term not exceeding four (4) years.
- On 01/05/1446H (corresponding to 03/11/2024G), the Ordinary General Assembly of Shareholders elected the members of the Board of Directors for a term commencing on 19/05/1446H (21/11/2024G) and ending on 07/02/1450H (corresponding to 30/06/2028G).

**Table (7): Issuer's Board of Directors**

Name	Position	Nation-ality	Age	Membership Status		Membership Date	Owned Shares *			
							Direct	Indirect **	Total	Total Per-centage
Rakan Hudhaal Al Fayyazi	Chairman of the Board	Saudi	36	Independent	Non-executive	21/11/2024	220,000	None	220,000	0.22917%
Ibrahim Abdullah Ibrahim Al-Omigan	Vice Chairman of the Board & CEO	Saudi	40	Non-Independent	Executive	21/11/2024	11,953,920	None	11,953,920	12.452%
Faisal Abdullah Ibrahim Al-Omigan	Board Member & Deputy CEO for Development	Saudi	33	Non-Independent	Executive	21/11/2024	4,705,520	None	4,705,520	4.902%
Abdulmalik Abdullah Saleh AlOthaim	Board Member	Saudi	27	Independent	Non-executive	21/11/2024	50	1	51	0.00005%
Fahd Hamad Abdulaziz Al Duailij	Board Member	Saudi	53	Independent	Non-executive	21/11/2024	None	None	None	None
Board Secretary										
Abdulaziz Nasser Al-Qafari	Board Secretary	Saudi	29	Non-Independent	Executive	21/11/2024	7,083	None	7,083	0.00738%

Source: The Company

\* According to the Shareholders' Register issued on 01/12/2025G

\*\* Abdulmalik AlOthaim's indirect ownership arises from his control of a company that owns one (1) share in the Company.

- The Company complies with the Companies Law and the Corporate Governance Regulations issued by the Capital Market Authority with respect to the minimum number of Board members, which shall not be less than three (3).
- The Company complies with Article (16) of the Corporate Governance Regulations, which require listed companies to ensure that the majority of Board members are non-executive, and that the number of independent members is not less than two (2) or one-third of the Board — whichever is greater.

## 5.1.8 Board Powers

Article (18) of the Bylaws defines the powers and authorities of the Board of Directors. Subject to the competencies reserved for the General Assembly, the Board shall have the broadest powers to manage the Company and achieve its objectives. It may participate in other companies and, within its scope of authority, delegate one or more of its members or third parties to carry out specific tasks or activities.

## 5.1.9 Board Remuneration

- The remuneration of the Board of Directors shall be distributed in accordance with the provisions of Article Nineteen (19) of the Company's Bylaws. The remuneration may consist of a percentage of net profits, in-kind benefits, attendance fees, a fixed amount, or as determined by the Ordinary General Assembly.
- The Board of Directors' report to the Ordinary General Assembly at its annual meeting must include a comprehensive statement of all amounts received or entitled to be received by each Board member during the financial year, including remuneration, attendance fees, expense allowances, and other benefits. The report shall also include a statement of the amounts received by board members in their capacity as employees or administrators, or as compensation for technical, administrative, or consulting services. It shall also include a statement of the number of board meetings held and the number attended by each member.
- Below are the details of the compensation received by board members and senior executives over the past three years (2022–2024).

**Table (8): Distribution of Remuneration**

Statement	2022	2023	2024
	SAR	SAR	SAR
Board of Directors	975,000	975,000	990,000
Senior Executives (including the CEO, CFO and and four senior leadership team members)	8,442,473	12,191,368	15,603,502
<b>Total</b>	<b>9,417,473</b>	<b>13,166,368</b>	<b>16,611,502</b>

Source: The Company

- It is noted that the General Assembly of Shareholders, convened on 05/12/1446H (corresponding to 01/06/2025G), approved the disbursement of SAR 990,000 as remuneration to the Board of Directors for the financial year ending 31/12/2024. The Ordinary General Assembly, convened on 18/12/1445H (corresponding to 24/06/2024G), approved the disbursement of SAR 975,000 in remuneration to the Board of Directors for the financial period ending 31/12/2023.

### 5.1.10 Board Meetings

- In accordance with Article Twenty-Two (22) of the Bylaws, the Board of Directors shall convene four (4) times annually at the invitation of its Chairman. The Chairman must call a meeting whenever requested by any board member. The Board shall determine the venue of its meetings, which may be held using modern technological means, provided that all members sign the minutes of each meeting.
- As of the date of this Document, the Board of Directors has held a number of meetings during the previous years listed in the table, as follows:

**Table (9): Board Meetings**

Year	2022	2023	2024	2025*
Number of Board Meetings	5	5	6	4

Source: The Company

\* As of the date of this Document.

### 5.1.11 Board Responsibilities

Article (18) of the Bylaws defines the powers and responsibilities of the Board of Directors, granting it the broadest authority to manage the Company in a manner that fulfills its objectives. Article (20) of the Bylaws defines the powers and authorities of the Chairman and Vice Chairman of the Board. The Chairman is authorized to convene board meetings and chair both board sessions and ordinary and extraordinary general assemblies of shareholders.

### 5.1.12 Board Committees

The Board of Directors has two committees, which are:

#### 5.1.12.1 Audit Committee

- The Audit Committee is formed by a decision of the Company's board of directors from shareholders or others, provided that it does not include any of the executive board members. The number of members of the committee must not be less than three and not more than five, and at least one of them must be an independent member, and one of them must be a specialist in financial and accounting affairs.
- The company has an Audit Committee composed of four (4) members, appointed by the Board of Directors on 19/05/1445H (corresponding to 21/11/2024G).
- The Committee is composed of the following members:
  - Abdulrahman bin Ibrahim Al-Hadlaq (Chairman of the Committee)
  - Rayan bin Omar Al-Mufadda (Member)
  - Abdulmalik bin Abdullah Al-Othaim (Independent Member)
  - Sultan bin Ahmad Al-Shebeili – (Member)
- The Company has a dedicated Audit Committee Charter, the amended version of which was approved by the General Assembly of Shareholders in its meeting held on 05/12/1446H (corresponding to 01/06/2025G).
- The summary of the Audit Committee's report for the financial year ending 31/12/2024 was presented during the General Assembly of Shareholders held on 05/12/1446H (corresponding to 01/06/2025G).

#### – Audit Committee Meetings:

- In accordance with Article (4) of the Audit Committee Charter, the Committee shall meet periodically, with a minimum of four (4) meetings per financial year, and may convene whenever necessary.
- As of the date of this Transfer Document, the Audit Committee has held a number of meetings as follows:

**Table (10): Audit Committee Meetings**

Year	2022	2023	2024	2025*
Number of Audit Committee Meetings	4	6	5	4

Source: The Company

\* As of the date of this Document.

#### – Duties of Audit Committee:

The Audit Committee is responsible for overseeing the Company's operations and ensuring the integrity and accuracy of its financial reports, statements, and internal control systems. Its core responsibilities include the following:

##### First: Financial Reports:

1. Review the Company's interim and annual financial statements prior to their submission to the Board of Directors, and provide opinions and recommendations to ensure their integrity, fairness, and transparency.
2. Provide a technical opinion—upon request by the Board of Directors—on whether the Board's report and the Company's financial statements are fair, balanced, and understandable, and whether they include the information necessary for shareholders and investors to assess the Company's financial position, performance, business model, and strategy.
3. Examine any significant or unusual matters contained in the financial reports.
4. Conduct a thorough review of any matters raised by the Company's CFO, Compliance Officer, Internal Auditor or External Auditor.
5. Verify the accounting estimates related to material matters disclosed in the financial reports.
6. Review the accounting policies adopted by the Company and provide opinions and recommendations to the Board of Directors.

##### Second: Internal Audit:

1. Review and assess the Company's internal control, financial oversight, and risk management systems.
2. Study internal audit reports and ensure that corrective actions are taken to address the reported observations.
3. Monitor and oversee the performance and activities of the internal auditor and the internal audit function to ensure the availability and effectiveness of necessary resources in fulfilling assigned duties.
4. The Audit Committee reviews the results of the annual report on the implementation of the Company's risk management policy and procedures, as prepared by the internal auditor, and provides any related recommendations.

##### Third: Auditor:

1. Recommend to the Board of Directors the nomination and dismissal of auditors, determine their fees and evaluate their performance after verifying their independence and reviewing the scope of their work and the terms of their contracts.
2. Verify the auditor's independence, objectivity and fairness, and the effectiveness of the audit work, taking into account the relevant rules and standards.
3. Review the Company's auditor's plan and activity and verify that no technical or administrative consulting services are provided beyond the scope of audit work, and express its views accordingly.
4. Answer the inquiries of the Company's auditor.
5. Examine the auditor's report and observations on the financial statements, and monitor the actions taken in response.

#### **Fourth: Compliance Assurance:**

1. Review the findings of regulatory authority reports and verify that the Company has taken the necessary actions in response.
2. Verify the Company's compliance with applicable laws, regulations, policies, and relevant directives.
3. Review the proposed contracts and transactions between the Company and related parties, and raise recommendations to the Board of Directors.
4. Raise the issues, it deems necessary to take action on, to the Board of Directors and provide recommendations for the actions to be taken.

#### **5.1.12.2 Remuneration and Nominations Committee**

- The Company has a Nomination and Remuneration Committee composed of three (3) members, formed and appointed by the Board of Directors in its meeting held on 19/05/1446H (corresponding to 21/11/2024G). The committee consists of the following members:
  1. Fahd Hamad Al Duailij (Committee Chairman)
  2. Abdullah Saleh Al-Fadhel (Member)
  3. Ziad Sultan Daham (Member)
- Mr. Abdulaziz Nasser Al-Qafari has been appointed as a Secretary of the Rewards and Nominations Committee
- The Company has a dedicated charter for the Nomination and Remuneration Committee, approved by the General Assembly of Shareholders in its meeting held on 05/12/1446H (corresponding to 01/06/2025G).

#### **– Remuneration and Nominations Committee Meetings**

- In accordance with its charter, the Nomination and Remuneration Committee convenes at least once every six months and whenever necessary.
- As of the date of this Transfer Document, the Nomination and Remuneration Committee has held a number of meetings as follows:

**Table (11): Remuneration and Nominations Committee Meetings**

Year	2024	2025*
Number of Remuneration and Nominations Committee Meetings	2	1

Source: The Company

\* As of the date of this Document.

#### **– Duties of the Remuneration and Nominations Committee:**

The Nominations and Remuneration Committee is responsible for reviewing and evaluating compensation, setting nomination criteria for the Board of Directors, its committees, and executive management, and submitting periodic reports to the Board on its activities. The following outlines the Committee's duties and functions:

#### **First: Duties and Responsibilities Related to Remuneration:**

1. Developing a clear remuneration policy for members of the Board of Directors, its subcommittees, and executive management, and submitting it to the Board for review in preparation for approval by the General Assembly, ensuring that the policy incorporates performance-based standards, disclosure of them and verification of their implementation.
2. Clarifying the relationship between granted remuneration and the applicable remuneration policy, and disclosing any material deviations from said policy.
3. Conducting periodic reviews of the remuneration policy and assessing its effectiveness in achieving the intended objectives.
4. Recommending to the Board of Directors the remuneration of its members, affiliated committees, and senior executives of the Company in accordance with the approved policy.
5. Proposing clear membership policies and standards for the Board and executive management.

#### **Second: Duties and Responsibilities Related to Nomination:**

1. Proposing clear membership policies and standards for the Board and executive management.
2. Recommending to the Board of Directors the nomination and re-nomination of its members in accordance with the approved policies and standards, while ensuring that no individual previously convicted of a crime involving dishonesty is nominated.
3. Preparing a description of the competencies and qualifications required for Board membership and executive management positions.
4. Determining the amount of time each member is expected to dedicate to Board responsibilities.



5. Conducting an annual review of the required skills and expertise for Board membership and executive management roles.
6. Reviewing the structure of the Board of Directors and executive management, and submitting recommendations regarding potential changes.
7. Conducting an annual verification of the independence of independent directors and ensuring the absence of any conflict of interest in cases where a member holds a board position in another company.
8. Establishing job descriptions for executive members, non-executive members, independent directors, and senior executives.
9. Establishing procedures to be followed in the event of a vacancy in the position of a Board member or senior executive.
10. Identifying strengths and weaknesses within the Board of Directors and proposing remedial actions aligned with the Company's best interests.

### 5.1.12.3 Executive Committee

- The Company has an Executive Committee composed of three (3) members, formed and appointed by the Board of Directors in its meeting held on 19/05/1446H (corresponding to 21/11/2024G). The committee consists of the following members:
  1. Faisal Abdullah Al-Omigan (Committee Chairman)
  2. Ibrahim Abdullah Al-Omigan (Member)
  3. Mohammed Abdullah Al-Salloum (Member)
- On 06/10/2025, Mr. Mohammed Abdullah Al-Salloum resigned from his position as a member of the Executive Committee. On 09/10/2025, the Board of Directors appointed a replacement member, resulting in the following composition of the Committee:
  1. Faisal Abdullah Al-Omigan (Committee Chairman)
  2. Ibrahim Abdullah Al-Omigan (Member)
  3. Ali Ibrahim Al-Tamimi (Member)
- The company has an Executive Committee charter approved by the Board of Directors on 19/02/1445H (corresponding to 04/09/2023G).
- In accordance with Article (6) of the Executive Committee Charter, the Committee shall convene periodically, with no fewer than four (4) meetings during the Company's financial year.
- As of the date of this Transfer Document, the Executive Committee has held a number of meetings as follows:

**Table (12): Executive Committee Meetings**

Year	2022	2023	2024	2025*
Number of Executive Committee Meetings	8	7	7	4

Source: The Company

\* As of the date of this Document.

### 5.1.13 Corporate Governance

- Pursuant to Article (2) of the Corporate Governance Regulations issued by CMA, these Regulations are mandatory for companies listed on the Main Market, except for provisions explicitly designated as guidance. According to Paragraph (c) of Article (2) of the Corporate Governance Regulations issued by CMA, the Regulations are as guiding provisions for companies listed on the Parallel Market (Nomu), except for Paragraph (c) of Article (13), Paragraph (b) of Article (50), Paragraph (a) of Article (51), and Article (52), Article (56), and Article (88), which are mandatory for companies listed on the Parallel Market. This shall apply unless otherwise stipulated by another regulation, law, or a resolution issued by the CMA mandating the application of any of its provisions to companies listed on the Parallel Market. Companies seeking to transfer from the Parallel Market to the Main Market must comply with all mandatory provisions set forth in the Corporate Governance Regulations applicable to Main Market-listed companies.
- The Company is committed to governance requirements and has developed and approved its policies and regulations in accordance with the Corporate Governance Regulations issued by CMA which are mandatory for companies listed on the Main Market.

## 5.1.14 Executive Management

- Mr. Ibrahim Abdullah Ibrahim Al-Omigan currently holds the position of Chief Executive Officer, effective as of 21/11/2021. The table below sets forth the details of the Company's executive management.

**Table (13): Executive Management Details**

Name	Position	Occupation (As in the Employment Contract)	Nationality	Age	Date of Appointment	Owned Shares *	
						Direct Ownership**	
						Number of Shares	Percentage
Ibrahim Abdullah Ibrahim Al-Omigan	CEO	CEO	Saudi	40	16/04/1443H (corresponding to 21/11/2021G)	11,953,920	12.452%
Thabit Mohammad Al- Tuwaijri	Vice Chief Operating Officer	Vice CEO	Saudi	31	01/07/1446H (corresponding to 01/01/2025G)	217,712	0.227%
Faisal Abdullah Al- Omigan	Vice Chief Development Officer	Vice Chief Development Officer	Saudi	33	01/07/1446H (corresponding to 01/01/2025G)	4,705,520	4.902%
Abdulaziz Nasser Al- Qafari	Governance and Compliance Management Director	Governance and Compliance Manager	Saudi	29	09/03/1445H (corresponding to 24/09/2023G)	7,083	0.007%
Muhammad Farooq Qayyum Abdulqayyum	Finance Manager	Chief Financial Officer	Pakistani	33	21/04/1442H (corresponding to 06/12/2020G)	None	None
Saleh Abdulaziz Mohammed Ghannam	Quality Management Director	Quality Manager	Saudi	42	23/07/1445H (corresponding to 04/02/2024G)	None	None
Abeer Abdullah Ibrahim Al-Omigan	Research and Development Management Director	Business Development Manager	Saudi	28	14/07/1443H (corresponding to 15/02/2022G)	1,077,638	1.122%
Alaa El-Din Mohamed Abdullah Al-Rifai	Production Management Director	Production Manager	Jordanian	46	29/10/1445H (corresponding to 08/05/2024G)	None	None
Vacant	Shared Services Management Director	-	-	-	-	None	None
Muhammad Abdul Kaleem Khatib	Supply Chain Management Director	Supply Chain Manager	Indian	39	05/02/1443H (corresponding to 12/09/2021G)	None	None
Salem Ahmed Saleh Al-Arwi	Sales Director	Sales Manager	Yemeni	38	09/03/1442H (corresponding to 26/10/2020G)	None	None
Ammar Mohammad Ismail	Director of Internal Audit Unit	Internal Audit Manager	Egyptian	33	19/12/1446H (corresponding to 15/06/2025G)	None	None

Source: The Company

\* According to the Shareholders' Register issued on 01/12/2025G

\*\* As of the date of this Document, none of the Executive Management members hold any indirect ownership.

- The following provides a summary of the executive team members' CVs:

**Table (14): CV – Ibrahim Abdullah Ibrahim Al-Omigan**

<b>Name</b>	Ibrahim Abdullah Ibrahim Al-Omigan
<b>Age</b>	40 Years
<b>Nationality</b>	Saudi
<b>Position</b>	CEO
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>Holds a Master's degree in Financial Management from Heriot-Watt University, awarded in 2011.</li> <li>Holds a Bachelor's degree in Business Administration from King Saud University in Riyadh, awarded in 2007.</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>He currently holds the position of Chief Executive Officer at Nofoth Food Products Company, operating in the food sector since 2017 to present.</li> <li>Held the position of Western Region Manager at Shell International (active in the oil and lubricants sector) from 2013 to 2015.</li> <li>Held the position of Executive Director at Ajwaa Travel and Tourism Company (active in the tourism sector) from 2012 to 2013.</li> <li>Held the position of Director of Branch Management at Al-Omigan Travel and Tourism Group (operating in the tourism sector) from 2010 to 2012.</li> </ul>

Source: The Company

**Table (15): CV – Faisal Abdullah Ibrahim Al-Omigan**

<b>Name</b>	Faisal Abdullah Ibrahim Al-Omigan
<b>Age</b>	33 Years
<b>Nationality</b>	Saudi
<b>Position</b>	Vice Chief Development Officer
<b>Academic Qualifications</b>	Holds a Bachelor's degree in Computer Science from King Saud University, Saudi Arabia, awarded in 2013.
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>Held the position of Deputy CEO at First Travel Company (a closed joint-stock entity active in tourism).</li> <li>Held the position of Software Engineer at STC (active in the telecom sector) from 2014 to 2021.</li> <li>General Manager of Faza Food Company, since 2022 to present.</li> </ul>

Source: The Company

**Table (16): CV – Thabit Mohammad Al-Tuwaijri**

<b>Name</b>	Thabit Mohammad Al-Tuwaijri
<b>Age</b>	31 Years
<b>Nationality</b>	Saudi
<b>Position</b>	Vice Chief Operating Officer
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>Holds a Bachelor's degree in Computer Engineering from Qassim University, awarded in 2016.</li> <li>Holds a Certificate in the Advanced English Program from IBAT College, Ireland, awarded in 2014.</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>Deputy COO from September 2020 to July 2023.</li> <li>Held the position of Sales and Marketing Manager from January to September 2020.</li> <li>Regional Manager at Nofoth Food Products Company from 2017 to 2020.</li> <li>Held the position of Systems Engineer at King Khalid International Airport.</li> </ul>

Source: The Company

**Table (17): CV – Abdulaziz Nasser Al-Qafari**

<b>Name</b>	Abdulaziz Nasser Al-Qafari
<b>Age</b>	29 Years
<b>Nationality</b>	Saudi
<b>Position</b>	Governance and Compliance Management Director
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>– Master's degree in Private Law from Majmaah University.</li> <li>– Bachelor's degree in Islamic Law (Sharia) from Qassim University with Second-Class Honors.</li> <li>– Corporate Governance Diploma</li> <li>– Holds a CMEI Certificate</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Holds the position of Governance and Compliance Manager at Nofoth Food Products Company (since 2023) to present.</li> <li>– Secretary of Board of Directors and its Subcommittees at Nofoth Food Products Company (since 2023 to present).</li> <li>– Attorney-at-law at Al-Qafari Law Firm from 2019 to 2023.</li> </ul>

Source: The Company

**Table (18): CV – Muhammad Farooq Qayyum Abdulqayyum**

<b>Name</b>	Muhammad Farooq Qayyum Abdulqayyum
<b>Age</b>	33 Years
<b>Nationality</b>	Pakistani
<b>Position</b>	Finance Manager
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>– Holds the ACCA (Association of Chartered Certified Accountants) certificate, UK, awarded in 2014.</li> <li>– Holds a Bachelor's degree in Accounting from Oxford Brookes University, UK, awarded in 2012.</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Finance Manager at Nofoth Food Products Company (since 2020 to present).</li> <li>– Planning and Reporting Manager at Al-Kuzama Trading Company from 2019 to 2020.</li> <li>– Accounting Manager at Al-Kuzama Trading Company from 2026 to 2029.</li> </ul>

Source: The Company

**Table (19): CV – Saleh Abdulaziz Mohammed Ghannam**

<b>Name</b>	Saleh Abdulaziz Mohammed Ghannam
<b>Age</b>	42 Years
<b>Nationality</b>	Saudi
<b>Position</b>	Quality Management Director
<b>Academic Qualifications</b>	Associate Diploma in Chemical Production Technology from Riyadh College of Technology in 2008.
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Quality Manager at Nofoth Food Products Company (since 2024 to present).</li> <li>– Nutrition Specialist and Fitness Coach at First Fitness Company from 2020 to 2024.</li> <li>– Quality Assurance Officer at Pocket Sweets Company from 2019 to 2020.</li> </ul>

Source: The Company

**Table (20): CV – Abeer Abdullah Ibrahim Al-Omigan**

<b>Name</b>	Abeer Abdullah Ibrahim Al-Omigan
<b>Age</b>	28 Years
<b>Nationality</b>	Saudi
<b>Position</b>	Research and Development Management Director
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>– Bachelor's degree in Speech and Hearing Disorders Therapy from King Saud University.</li> <li>– Diploma in Culinary Arts from Le Cordon Bleu Institute in London.</li> <li>– Master of Business Administration, majored in Finance, 2024.</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Business Development Manager – Nofoth Food Products Company (2022–Present)</li> <li>– Founder and Owner – Bell Bakery (2021–2023)</li> <li>– Founder and Owner – Symphony Bakery (2019–2023)</li> </ul>

Source: The Company

**Table (21): CV – Alaa El-Din Mohamed Abdullah Al-Rifai**

<b>Name</b>	Alaa El-Din Mohamed Abdullah Al-Rifai
<b>Age</b>	46 Years
<b>Nationality</b>	Jordanian
<b>Position</b>	Production Management Director
<b>Academic Qualifications</b>	Diploma in Hotel Management, Al-Quds College (Jordan), 1998
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Production Manager – Nofoth Food Products Company (2024–Present)</li> <li>– Operations &amp; Franchise Manager – Five Guys, Cravia Group (2022–2024)</li> <li>– Vice President – Operations &amp; Franchise Manager, Ebhar Group (2019–2021)</li> </ul>

Source: The Company

**Table (22): CV – Muhammad Abdul Kaleem Khatib**

<b>Name</b>	Muhammad Abdul Kaleem Khatib
<b>Age</b>	39 Years
<b>Nationality</b>	Indian
<b>Position</b>	Supply Chain Management Director
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>– Bachelor's Degree in Computer Science and Information Technology from Jawaharlal Nehru Technological University, India (2007)</li> <li>– Certified Lead Auditor for ISO 9001 Quality Management Systems by the British Standards Institution (UK), 2015.</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Supply Chain Manager – Nofoth Food Products Company (2021–Present)</li> <li>– Supply Chain Operations Manager – Daam Al-Mastawdaat Company (2019–2021)</li> <li>– Regional Supply Chain Supervisor – Qoot Alyoum Company (2018–2019)</li> </ul>

Source: The Company

**Table (23): CV – Salem Ahmed Saleh Al-Arwi**

<b>Name</b>	Salem Ahmed Saleh Al-Arwi
<b>Age</b>	38 Years
<b>Nationality</b>	Yemeni
<b>Position</b>	Sales Director
<b>Academic Qualifications</b>	Bachelor's Degree in Information Technology Management from the University of Science and Technology, Yemen (2011).
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>– Sales Manager – Nofoth Food Products Company (2022–Present).</li> <li>– Sales Operations Manager - Nofoth Food Products Company (2020–2022).</li> <li>– Regional Operations Manager – Tamriah Company (2017–2020).</li> </ul>

Source: The Company



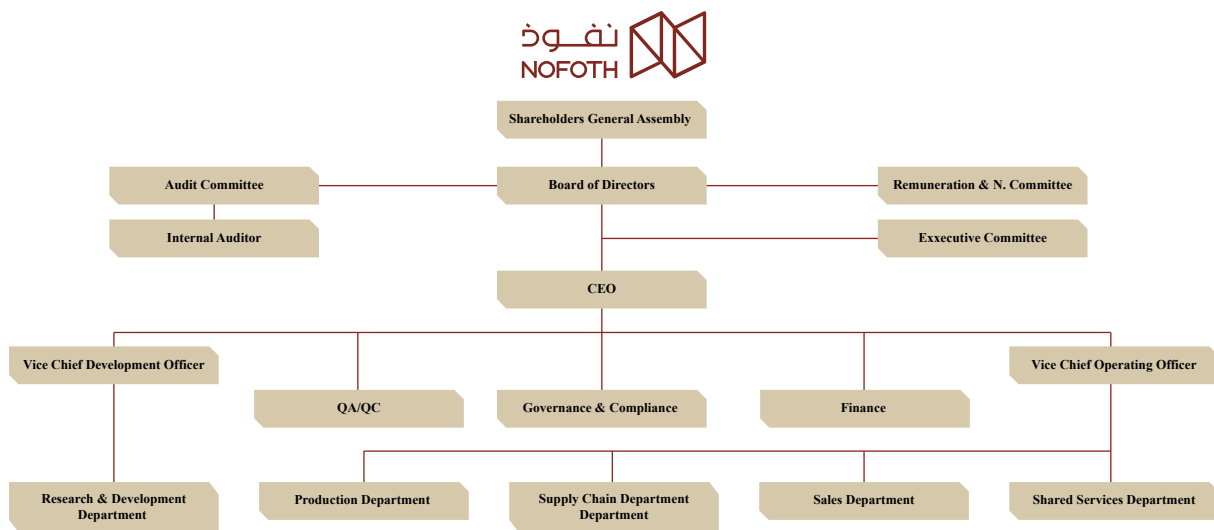
**Table (24): CV – Ammar Mohammad Ismail**

<b>Name</b>	Ammar Mohammad Ismail
<b>Age</b>	33 Years
<b>Nationality</b>	Egyptian
<b>Position</b>	Internal Audit Unit Management Director
<b>Academic Qualifications</b>	<ul style="list-style-type: none"> <li>- Bachelor's Degree in Commerce (English Section – Accounting) from Damietta University, 2013</li> <li>- Certified Internal Auditor (CIA)</li> <li>- Certified Information Systems Auditor (CISA)</li> <li>- Certification in Risk Management Assurance (CRMA) – Institute of Internal Auditors (IIA)</li> <li>- Certified Fraud Examiner (CFE)</li> <li>- Certified Management Accountant (CMA)</li> </ul>
<b>Professional Experience</b>	<ul style="list-style-type: none"> <li>- Director of Internal Audit – Nofoth Food Products Company (2025–Present)</li> <li>- Assistant Manager of Internal Audit Department – Ecovis Al-Sabti Consulting (2023–2025)</li> <li>- Assistant Manager of Internal Audit Department – Taya Holding Company (2022–2023)</li> </ul>

Source: The Company

## 5.1.15 Organization Structure

**Figure (1): Organization Structure**



Source: The Company

## 5.1.16 Government Approvals, Licenses, and Certification

- The Company has obtained all necessary statutory and operational licenses and certifications from the competent authorities in accordance with applicable laws in the Kingdom of Saudi Arabia. These licenses and certificates are renewed periodically.
- As of the date of this Transfer Document, the Company operates twenty-two (22) branches within the Kingdom.
- The following table outlines the current licenses and approvals obtained by the Company for its main commercial registration and branch operations.

### – Commercial Registration

**Table (25): Licenses and Approvals Obtained by the Company and its Branches**

License Type	Purpose	License Holder	Unified National Number	Establishment No.	Issuance / Registration Date	CR Annual Verification Date	Issuing Agency
<b>Headquarter</b>							
CR Certificate	Entry of the Company in the Commercial Registry (Listed Joint Stock Companies)	Nofoth Food Products - Saudi Joint Stock Company	7011006397	1010441682	01/05/1437H (Corresponding to 10/02/2016G)	05/06/1448H (Corresponding to 15/11/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
<b>Company Branches</b>							
CR Certificate	Entry of the Company's branch in the Commercial Registry	Maqsoud Al-Mumayaz Catering Company	7011008328	1010441682	22/12/1430H (Corresponding to 09/12/2009G)	06/06/1448H (Corresponding to 16/11/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Pinkish Bite Catering Company	7021604157	1010689438	11/07/1442H (Corresponding to 23/02/2021G)	23/07/1447H (Corresponding to 12/01/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7017972980	1010655023	04/02/1442H (Corresponding to 21/09/2020G)	29/07/1447H (Corresponding to 18/01/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Top 100 Trading Company	7010464852	1010470546	04/08/1437H (Corresponding to 11/05/2016G)	06/06/1448H (Corresponding to 16/11/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Grape Leaf Field Catering Company	7005398305	1010480895	02/04/1440H (Corresponding to 09/12/2018G)	24/04/1448H (Corresponding to 05/10/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Albalah Althahabi Catering Company	7016441599	1010616727	15/04/1441H (corresponding to 12/12/2019G)	13/08/1448H (corresponding to 24/10/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Darb Al-Nofoth Catering Services Company	7016422763	1010616272	08/04/1441H (corresponding to 05/12/2019G)	18/04/1448H (corresponding to 29/09/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Albalah Althahabi Catering Company	7005784579	3350142366	26/05/1440H (corresponding to 29/01/2019G)	13/05/1448H (corresponding to 24/10/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh

License Type	Purpose	License Holder	Unified National Number	Establishment No.	Issuance / Registration Date	CR Annual Verification Date	Issuing Agency
CR Certificate	Entry of the Company's branch in the Commercial Registry	Albalah Althahabi Trading Company	7013098541	1010372414	18/06/1434H (Corresponding to 28/04/2013G)	25/05/1448H (corresponding to 05/11/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Dukkan Lugimat Catering Company	7010291727	1010710468	25/08/1438H (corresponding to 21/05/2017G)	29/03/1448H (corresponding to 11/09/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7029767857	1131322103	30/11/1443H (corresponding to 29/06/2022G)	10/12/1447H (corresponding to 27/05/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7033847703	4032266258	27/07/1444H (corresponding to 18/02/2023G)	27/07/1447H (corresponding to 16/01/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7030686898	4650248556	09/02/1444H (corresponding to 05/09/2022G)	20/02/1448H (corresponding to 03/08/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7028514961	14031263816	28/08/1443H (corresponding to 31/03/2022G)	28/08/1447H (corresponding to 16/02/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7035076269	2051247227	24/08/1444H (corresponding to 16/03/2023G)	24/08/1447H (corresponding to 12/02/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Grape Leaf Field Catering Company	7030125848	4030480255	26/12/1443H (corresponding to 25/07/2022G)	07/01/1447H (corresponding to 22/06/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Grape Leaf Field Catering Company	7029767840	1131322104	30/11/1443H (corresponding to 29/06/2022G)	10/12/1447H (corresponding to 27/05/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Arab House Coffee Trading Company	7002066012	1010928171	19/03/1439H (corresponding to 07/12/2017G)	13/05/1448H (corresponding to 24/10/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7027615736	1128187035	22/06/1443H (corresponding to 25/01/2022G)	04/07/1448H (corresponding to 13/12/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Albalah Althahabi Trading Company	7015891919	2511114442	17/01/1441H (corresponding to 16/09/2019G)	13/05/1448H (corresponding to 24/10/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh
CR Certificate	Entry of the Company's branch in the Commercial Registry	Mamola Confectionery Company	7041705984	5850152769	09/03/1446H (corresponding to 12/09/2024G)	19/03/1448H (corresponding to 01/09/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh

License Type	Purpose	License Holder	Unified National Number	Establishment No.	Issuance / Registration Date	CR Annual Verification Date	Issuing Agency
CR Certificate	Entry of the Company's branch in the Commercial Registry	Grape Leaf Field Catering Company	7038909722	5900147507	14/10/1445H (corresponding to 23/04/2024G)	24/10/1447H (corresponding to 12/04/2026G)	Ministry of Commerce – Commercial Registry Office, Riyadh

Source: The Company

## – Other Licenses and Certificates

**Table (26): Other Licenses and Certificates**

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
<b>Head Office (7011006397)</b>						
Chamber of Commerce and Industry Membership certificate	Pursuant to the provisions of the Commercial Registration Law, the Company is registered under (Grade Three)	340023	01/05/1437H (Corresponding to 10/02/2016G)	16/06/1449H (Corresponding to 15/11/2027G)	Riyadh Chamber of Commerce and Industry	
VAT Registration Certificate	To certify that the Company holds a valid VAT registration.	310167122200003	08/03/1443H (Corresponding to 14/10/2021G)	-	Zakat, Tax and Customs Authority	
ZATCA Certificate	To certify that the Company has submitted its annual declaration and fulfilled Zakat obligations for the period ending on 31/12/2024.	1026299392	06/11/1446H (Corresponding to 04/05/2025G)	13/11/1447H (Corresponding to 30/04/2026G)	Zakat, Tax and Customs Authority	
Wages Protection Law Compliance Certificate	To certify that the Company deposits employee wages through local banks and regularly submits wage files.	12960476-200673	09/06/1447H (Corresponding to 30/11/2025G)	10/07/1447H (Corresponding to 30/12/2025G)	Ministry of Human Resources and Social Development (Qiwa)	
Saudization Certificate	Confirming the Company's compliance with the required Saudization percentage under the Nitaqat Program.	11571078-173168	16/04/1447H (Corresponding to 08/10/2025G)	17/07/1447H (Corresponding to 06/01/2026G)	Ministry of Human Resources and Social Development	
GOSI Subscription Certificate	To certify the Company complies with GOSI regulations.	103110207	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	General Organization for Social Insurance	
Certificate	License for the Production of Mamol and Sweets.	QSI-265533	16/02/1446H (Corresponding to 20/08/2024G)	17/03/1449H (Corresponding to 19/08/2027G)	QSI-Canada Cert	
Certificate	License for Preparing Stuffed Grape Leaves and Kibbeh Products.	QSI-265532	16/02/1446H (Corresponding to 20/08/2024G)	17/03/1449H (Corresponding to 19/08/2027G)	QSI-Canada Cert	
Transportation License	In compliance with the requirements of the Transport General Authority	00055813/11	16/08/1445H (Corresponding to 26/02/2024G)	19/08/1448H (Corresponding to 27/01/2027G)	Transport General Authority	
Commercial Activity License (Municipal)	In compliance with MOMRAH requirements and regulations	451216026897	-	09/01/1448H (Corresponding to 24/06/2026G)	Riyadh Region Municipality	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Salama Certificate (Civil Defense)	To confirm that the Company complies with the field safety standards and requirements set by Civil Defense.	46-001544284-2	10/11/1446H (Corresponding to 08/03/2025G)	09/01/1448H (Corresponding to 24/06/2026G)	General Directorate of Civil Defense	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	35724	21/08/1446H (Corresponding to 20/02/2025G)	21/12/1450H (Corresponding to 05/05/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
<b>Al Balh Al Thahabi Sweets Company branch (7013098541)</b>						
Membership Certificate issued by the Riyadh Chamber	Pursuant to the provisions of the Commercial Registry Law	60656	14/04/1447H (Corresponding to 06/10/2025G)	25/05/1448H (Corresponding to 05/11/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company's adherence to the Wage Protection regulations.	197414-13598444	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	12186851-106351	26/02/1447H (Corresponding to 20/08/2025G)	27/05/1447H (Corresponding to 18/11/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103110279	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 06/01/2026G)	GOSI	
<b>Al Balh Al Thahabi Sweets Company branch, One Person Company (7016441599)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade One)	Pursuant to the provisions of the Commercial Registry Law	538417	15/04/1441H (Corresponding to 12/12/2019G)	13/05/1448H (Corresponding to 24/10/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company's adherence to the Wage Protection regulations.	133644-13981107	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	16111925-136385	09/06/1447H (Corresponding to 30/11/2025G)	11/09/1447H (Corresponding to 28/02/2026G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103110495	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Mamola Confectionery Company (7033847703)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade One)	Pursuant to the provisions of the Commercial Registry Law	204001211057	16/04/1447H (Corresponding to 08/10/2025G)	27/07/1447H (Corresponding to 16/01/2026G)	Taif Chamber of Commerce and Industry	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100766449	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	The branch is not subject to the provisions of the law.
<b>Mamola Confectionery Company (7035076269)</b>						

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1202056	16/04/1447H (Corresponding to 08/10/2025G)	24/08/1447H (Corresponding to 12/02/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	151991-20303746	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	19251095-125730	06/01/1447H (Corresponding to 01/07/2025G)	07/04/1447H (Corresponding to 29/09/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100766834	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	
<b>Al Balh Al Thahabi Sweets Company (7005784579)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1199663	09/04/1447H (Corresponding to 01/10/2025G)	13/05/1448H (Corresponding to 24/10/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	159128-13980222	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	11546791-938837	06/01/1447H (Corresponding to 01/07/2025G)	07/04/1447H (Corresponding to 29/09/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103110931	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Grape Leaf Field Catering Company (7030125848)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1202057	16/04/1447H (Corresponding to 08/10/2025G)	07/01/1448H (Corresponding to 22/06/2026G)	Riyadh Chamber of Commerce and Industry	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100767683	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	The branch is not subject to the provisions of the law.
<b>Mamola Confectionery Company (7030686898)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1199305	08/04/1447H (Corresponding to 30/09/2025G)	20/02/1448H (Corresponding to 03/08/2026G)	Chamber of Industry	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100767757	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	The branch is not subject to the provisions of the law.
<b>Top 100 Trading Company (7010464852)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade Two)	Pursuant to the provisions of the Chambers of Commerce Law	354202	04/08/1437H (Corresponding to 11/05/2016G)	06/06/1448H (Corresponding to 16/11/2026G)	Riyadh Chamber of Commerce and Industry	



License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	252472-14651099	09/06/1447H (Corresponding to 30/11/2025G)	10/07/1447H (Corresponding to 30/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	254257-18345622	26/02/1447H (Corresponding to 20/08/2025G)	27/05/1447H (Corresponding to 18/11/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100767934	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	
<b>Maqsoud Al-Mumayaz Catering Company (7011008328)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade Three)	Pursuant to the provisions of the Chambers of Commerce Law	212963	03/01/1431H (Corresponding to 20/12/2009G)	25/05/1447H (Corresponding to 16/11/2025G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	132659-89537835	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	19186451-116375	09/06/1447H (Corresponding to 30/11/2025G)	11/09/1447H (Corresponding to 28/02/2026G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	102139914	26/03/1447H (Corresponding to 18/09/2025G)	27/06/1447H (Corresponding to 18/12/2025G)	GOSI	
<b>Dukkan Lugimat Catering Company (7010291727)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	409253	25/08/1438H (Corresponding to 21/05/2017G)	29/03/1448H (Corresponding to 11/09/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	449573-19102341	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	12672499-741710	26/03/1447H (Corresponding to 18/09/2025G)	26/06/1447H (Corresponding to 17/12/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103111190	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Darb Al-Nofoth Catering Services Company (7016422763)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade Three)	Pursuant to the provisions of the Chambers of Commerce Law	537951	11/04/1441H (Corresponding to 08/12/2019G)	18/04/1448H (Corresponding to 29/09/2026G)	Riyadh Chamber of Commerce and Industry	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	197802-12324836	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	1721007-940339	26/03/1447H (Corresponding to 18/09/2025G)	26/06/1447H (Corresponding to 17/12/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103111275	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Grape Leaf Field Catering Company (7005398305)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade Two)	Pursuant to the provisions of the Commercial Registry Law	473401	02/04/1440H (Corresponding to 09/12/2018G)	24/04/1448H (Corresponding to 05/10/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	274200-89631476	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	16755540-455806	07/01/1447H (Corresponding to 02/07/2025G)	08/04/1447H (Corresponding to 30/09/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103111408	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
Industrial facility license	In compliance with the Unified Industrial Regulation Law	451226953	26/01/1445H (Corresponding to 13/08/2023G)	25/03/1451H (Corresponding to 06/08/2029G)	Ministry of Industry and Mineral Resources	
Environmental permit for operation	In compliance with the National Center for Environmental Compliance regulation.	EPOPP-2024-005742	19/11/1445H (Corresponding to 27/05/2024G)	21/12/1448H (Corresponding to 27/05/2027G)	National Center for Environmental Compliance	
Food facility license	For licensing activities related to the preparation, preservation, canning, and processing of other fruit and vegetable products	E-02500	11/01/1446H (Corresponding to 17/07/2024G)	11/01/1449H (Corresponding to 16/06/2027G)	Saudi Food and Drug Authority – Operations Sector	
Operating license Contract No. (23900205)	The Company's compliance with the regulations of the Ministry of Industry and Mineral Resources.	OLC-25-08-05002869	11/02/1447H (Corresponding to 05/08/2025G)	14/05/1447H (Corresponding to 05/11/2025G)	Saudi Authority for Industrial Cities and Technology Zones "Modon"	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	35668	07/08/1446H (Corresponding to 06/02/2025G)	27/01/1449H (Corresponding to 02/07/2027G)	Ministry of Commerce – Monsha'at – Franchise Center	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42282	08/06/1444H (Corresponding to 01/01/2023G)	03/08/1447H (Corresponding to 31/12/2027G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42248	25/10/1444H (Corresponding to 15/05/2023G)	19/12/1449H (Corresponding to 14/05/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42245	10/09/1444H (Corresponding to 01/04/2023G)	05/11/1449H (Corresponding to 31/03/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42252	23/12/1445H (Corresponding to 29/06/2024G)	16/02/1451H (Corresponding to 28/06/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42237	28/01/1446H (Corresponding to 03/08/2024G)	21/03/1451H (Corresponding to 02/08/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42233	30/03/1445H (Corresponding to 15/10/2023G)	25/05/1450H (Corresponding to 14/10/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
<b>Mamola Confectionery Company (7017972980)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade One)	Pursuant to the provisions of the Chambers of Commerce Law	583642	04/02/1442H (Corresponding to 21/09/2020G)	29/07/1447H (Corresponding to 18/01/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company's adherence to the Wage Protection regulations.	180351-21210044	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	99261549-135213	16/04/1447H (Corresponding to 08/10/2025G)	17/07/1447H (Corresponding to 06/01/2026G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103111862	16/04/1447H (Corresponding to 06/08/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
Food facility license	For licensing the activity of producing traditional and oriental sweets, prepared vegetable meals, bread and its products via automated bakeries, biscuits, pastries, and confectionery.	ML-2024-FO-0116	16/03/1446H (Corresponding to 19/09/2024G)	17/04/1449H (Corresponding to 18/09/2027G)	Saudi Food and Drug Authority – Operations Sector	
Industrial facility license	In compliance with the Unified Industrial Regulation Law	45228921	04/11/1445H (Corresponding to 12/05/2024G)	06/07/1452H (Corresponding to 02/11/2030G)	Ministry of Industry and Mineral Resources	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Environmental permit for operation	In compliance with the National Center for Environmental Compliance regulation.	EPOPP-2024-008378	19/01/1446H (Corresponding to 25/07/2024G)	21/02/1449H (Corresponding to 25/07/2027G)	National Center for Environmental Compliance	
Operating license Contract No. (23900283)	The Company's compliance with the regulations of the Ministry of Industry and Mineral Resources.	OLC-25-04-20001064	22/10/1446H (Corresponding to 20/04/2025G)	03/11/1447H (Corresponding to 20/04/2026G)	Saudi Authority for Industrial Cities and Technology Zones "Modon"	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	35723	21/8/1446H (Corresponding to 20/02/2025G)	09/12/1448H (Corresponding to 15/05/2027G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42283	08/06/1444H (Corresponding to 01/01/2023G)	03/08/1449H (Corresponding to 31/12/2027G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42250	25/10/1444H (Corresponding to 15/05/2023G)	19/12/1449H (Corresponding to 14/05/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42251	10/09/1444H (Corresponding to 01/04/2023G)	05/11/1449H (Corresponding to 31/03/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42242	23/12/1445H (Corresponding to 29/06/2024G)	16/02/1451H (Corresponding to 28/06/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42239	28/01/1446H (Corresponding to 03/08/2024G)	21/03/1451H (Corresponding to 02/08/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42236	30/03/1445H (Corresponding to 15/10/2023G)	25/05/1450H (Corresponding to 14/10/2028G)	Ministry of Commerce – Monsha'at – Franchise Center	
<b>Pinkish Bite Catering Company (7021604157)</b>						
Membership Certificate issued by the Riyadh Chamber (Grade One)	Pursuant to the provisions of the Chambers of Commerce Law	622827	11/07/1442H (Corresponding to 23/02/2021G)	23/07/1447H (Corresponding to 12/01/2026G)	Riyadh Chamber of Commerce and Industry	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103125255	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	To confirm that he branch is not subject to the provisions of the law.
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	10143787-994936	07/01/1447H (Corresponding to 02/07/2025G)	08/04/1447H (Corresponding to 30/09/2025G)	Ministry of Human Resources and Social Development	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	689189-12426154	15/04/1447H (Corresponding to 07/10/2025G)	16/05/1447H (Corresponding to 07/11/2025G)	Ministry of Human Resources and Social Development	
Commercial Franchise Registration Certificate	In compliance with the commercial franchise.	42240	28/01/1446H (Corresponding to 03/08/2024G)	21/03/1451H (Corresponding to 02/08/2029G)	Ministry of Commerce – Monsha'at – Franchise Center	
<b>Mamola Confectionery Company (7028514961)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	2020111366773	16/04/1447H (Corresponding to 08/10/2025G)	28/08/1447H (Corresponding to 16/02/2026G)	Makkah Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	926834-18469586	16/04/1447H (Corresponding to 08/10/2025G)	17/05/1447H (Corresponding to 08/11/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	16749829-998115	01/03/1447H (Corresponding to 24/08/2025G)	01/06/1447H (Corresponding to 22/11/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103112162	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Mamola Confectionery Company (7029767857)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1200725	15/04/1447H (Corresponding to 07/10/2025G)	10/12/1447H (Corresponding to 27/05/2026G)	Riyadh Chamber of Commerce and Industry	
Wages Protection Compliance Certificate	To certify the Company the Company's adherence to the Wage Protection regulations.	190302-28418676	20/05/1447H (Corresponding to 11/11/2025G)	20/06/1447H (Corresponding to 11/12/2025G)	Ministry of Human Resources and Social Development	
Saudization Certificate	To certify that the Company complies with the required Saudization percentage.	19634411-880842	26/02/1447H (Corresponding to 20/08/2025G)	27/05/1447H (Corresponding to 18/11/2025G)	Ministry of Human Resources and Social Development	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	103112236	16/04/1447H (Corresponding to 08/10/2025G)	19/07/1447H (Corresponding to 08/01/2026G)	GOSI	
<b>Grape Leaf Field Catering Company (7029767840)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1200239	14/04/1447H (Corresponding to 06/10/2025G)	10/12/1447H (Corresponding to 27/05/2026G)	Hafr Al-Batin Chamber of Commerce and Industry	
GOSI Certificate	To certify that the Company complies with the Social Insurance Law.	100769205	01/03/1447H (Corresponding to 24/08/2025G)	03/06/1447H (Corresponding to 24/11/2025G)	GOSI	The branch is not subject to the provisions of the law.
<b>Mamola Confectionery Company (7027615736)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	602001212712	16/04/1447H (Corresponding to 08/10/2025G)	22/06/1447H (Corresponding to 13/12/2025G)	Unaizah Chamber of Commerce and Industry	

License Type	Purpose	License Number	Issuance / Renewal Date	Date of Expiry	Issuing Agency	Notes
<b>Mamola Confectionery Company (7041705984)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	1199129	08/04/1447H (Corresponding to 30/09/2025G)	19/03/1448H (Corresponding to 01/09/2026G)	Riyadh Chamber of Commerce and Industry	
<b>Al Balh Al Thahabi Trading Company (7015891919)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	303001137543	17/01/1441H (Corresponding to 16/09/2019G)	02/05/1447H (Corresponding to 24/10/2025G)	Hafr Al-Batin Chamber of Commerce and Industry	
<b>Grape Leaf Field Catering Company (7038909722)</b>						
Chamber of Commerce Membership Certificate	Pursuant to the provisions of the Chambers of Commerce Law	11992333	08/04/1447H (Corresponding to 30/09/2025G)	24/10/1447H (Corresponding to 12/04/2026G)	Riyadh Chamber of Commerce and Industry	

Source: The Company

\* A certificate of compliance that is valid for one month or a maximum of three months and is renewable electronically upon request.

\*\* A certificate of compliance that is valid for a maximum one month and is renewable electronically upon request.

\*\*\* A certificate of compliance that is valid for a maximum three months and is renewable electronically upon request.

## – Municipal Licenses and Safety Certificates

The Company leases a total of 188 sites for the purpose of conducting its activities, including retail outlets, offices, shops, residential apartments, and worker villas. (For more details, please refer to Subparagraph (5.1.18.3) “**Lease Contracts**” under section (5.1.18) “**Contracts and Agreements**” of this Document).

The table below outlines the sites operated by the Company, including branches and points of sale for which municipal licenses and safety certificates have been issued:

**Table (27): Municipal and safety licenses obtained by the company and its branches**

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
1.	Al Balh Al Thahabi Sweets Company	40031768911	1010277617	19/08/1447H (Corresponding to 07/02/2026G)	Riyadh Region Municipality – Al-Ulya Baladeiyah – Uthman Bin Affan, Al-Taawun, Riyadh	Compliant - under safety certificate number (2-001562319-46) Issued on 14/08/1446H (corresponding to 13/02/2025G) Valid until 19/08/1447H (corresponding to 07/02/2026G)
2.	Al Balh Al Thahabi Sweets Company	40031845447	1010277617	28/07/1447H (Corresponding to 17/01/2026G)	Riyadh Region Municipality – Arqa Baladeyah – Taif, Dhahrat Laban, Riyadh	Compliant– under safety certificate number (2-00156316-46), issued on 14/07/1446H (corresponding to 14/01/2025G) Valid until 28/07/1447H (corresponding to 17/01/2026G)
3.	Grape Leaf Field Catering Company	43109870438	1010480895	25/10/1447H (Corresponding to 13/04/2026G)	Jeddah Municipality – Southern Baladeyah– Al-Sanabel 3, Al-Sanabel, Makkah	Compliant– under safety certificate number (2-000935791-46), issued on 09/04/1446H (corresponding to 12/10/2024G) Valid until 25/10/1447H (corresponding to 13/04/2026G)
4.	Nofoth Food Products - Saudi Joint Stock Company	450112820550	1010441682	19/01/1448H (Corresponding to 04/07/2026G)	Jeddah Municipality – Abhur Baladeyah– Prince Sultan, Al-Nuaim, Makkah	Compliant– under safety certificate number (2-001222813-46), issued on 25/04/1446H (corresponding to 28/10/2024G) Expired on 19/01/1448H (corresponding to 04/07/2026G)



No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
5.	Galb Ice-Cream	460417071509	1010655023	02/04/1449H (Corresponding to 03/09/2027G)	Madinah Region Municipality – Yanbu Baladeyah – Abdullah Bin Qatadah Street – Al-Imarah District – Madinah	Compliant – under Safety Certificate No. (2-001648517-47), issued on 27/01/1447H (corresponding to 22/07/2025G), and valid until 02/04/1449H (corresponding to 03/09/2027G)
6.	Nofoth Food Products Company	460417405581	1010441682	28/04/1449H (Corresponding to 29/09/2027G)	Northern Borders Municipality, Arar Baladeyah - Prince Abdullah bin Abdulaziz bin Musaed District, Al Mansouriya District, Northern Borders.	Compliant – under Safety Certificate No. (2-001685132-47), issued on 26/02/1447H (corresponding to 20/08/2025G), and valid until 28/04/1449H (corresponding to 29/09/2027G).
7.	Mamola Confectionery Company	43079285712	1010655023	05/07/1447H (Corresponding to 25/12/2025G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Aisha Bint Abi Bakr Street – Al-Suwaiddi District, Riyadh	Compliant– under safety certificate number (2-000863785-46) Issued on 24/11/1446H (corresponding to 22/05/2025G). Valid until 05/07/1447H (Corresponding to 25/12/2025G)
8.	Mamola Confectionery Company	460618113080	7017972980	29/06/1447H (Corresponding to 20/12/2025G)	Riyadh Region Municipality – Al Majmaah Baladeyah– King Fahd Road – Al Fayha District	Compliant– under safety certificate number (1-001758131-46) Issued on 29/06/1446H (Corresponding to 30/12/2024G) Valid until 29/06/1447H (Corresponding to 20/12/2025G)
9.	Top 100	41083510806	1010470546	20/08/1447H (Corresponding to 08/02/2026G)	Riyadh Region Municipality – Al-Sulai Baladeyah– Talha bin Obaidullah, Al-Saadah, Riyadh	Safety Certificate No. (1-001950702-47) Issued on 25/02/1447H (Corresponding to 19/08/2025G) Valid until 20/08/1447H (Corresponding to 08/02/2026G)
10.	Top 100 Trading Company	40031915378	1010470546	17/08/1447H (Corresponding to 05/02/2026G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Eastern Ring Road, Al Rawdah, Riyadh	Compliant– under safety certificate number (1-001910688-47) Issued on 13/02/1447H (Corresponding to 07/08/2025G) Valid until 17/08/1447H (Corresponding to 05/02/2026G)
11.	Top 100 Desserts	40082109415	1010470546	09/08/1447H (Corresponding to 28/01/2026G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Western Ring Road, Al-Suwaiddi Western District, Riyadh	Compliant– under safety certificate number (1-001909425-47) Issued on 19/01/1447H (Corresponding to 14/07/2025G) Valid until 27/06/1447H (Corresponding to 18/12/2025G)
12.	Top 100 Desserts Company	40031930116	1010470546	22/09/1447H (Corresponding to 11/03/2026G)	Riyadh Region Municipality – Al-Shifa Baladeyah– Al-Tirmidhi, Al-Shifa, Riyadh	Compliant– under safety certificate number (1-001396861-45) Issued on 29/11/1445H (Corresponding to 06/06/2024G) Valid until 22/09/1447H (Corresponding to 11/03/2026G)
13.	Top 100 Trading Company	40031926844	1010470546	27/06/1447H (Corresponding to 18/12/2025G)	Riyadh Region Municipality – North Riyadh Baladeyah– Anas Bin Malik, Al-Sahafa District, Riyadh	Compliant– under safety certificate number (1-001768241-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 27/06/1447H (Corresponding to 18/12/2025G)
14.	Top 100	42065151850	1010470546	27/06/1447H (Corresponding to 18/12/2025G)	Riyadh Region Municipality – North Riyadh Baladeyah– Abu Bakr Al-Siddiq, Al-Narjis District, Riyadh	Compliant– under safety certificate number (2-000668402-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 27/06/1447H (Corresponding to 18/12/2025G)
15.	Top 100 Trading Company	41012562631	1010470546	16/01/1450H (Corresponding to 09/06/2028G)	Riyadh Region Municipality – Al-Ulya District – Abu Bakr Al-Siddiq, Al-Nuzha, Riyadh	Compliant– under safety certificate number (2-001125050-46) Issued on 13/09/1446H (Corresponding to 13/03/2025G) Valid until 11/08/1447H (Corresponding to 30/01/2026G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
16.	Top 100 Trading Company	440811713583	1010470546	11/08/1447H (Corresponding to 30/01/2026G)	Riyadh Region Municipality – Al-Ulya District – Abu Bakr Al-Siddiq, Al-Nuzha, Riyadh	Compliant– under safety certificate number (2-001125050-46) Issued on 13/09/1446H (Corresponding to 13/03/2025G) Valid until 11/08/1447H (Corresponding to 30/01/2026G)
17.	Top 100 Trading Company	41032615646	1010470546	22/03/1449H (Corresponding to 24/08/2027G)	Riyadh Region Municipality – Al Naseem District – Saad Ibn Abi Waqqas, Al Naseem Western, Riyadh	Compliant– under safety certificate number (1-001925166-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 22/03/1449H (Corresponding to 24/08/2027G)
18.	Top 100 Trading Company	41073467552	1010470546	10/07/1447H (Corresponding to 30/12/2025G)	Riyadh Region Municipality – Eastern Sub-District– Khurais, Al-Nadwa, Riyadh	Compliant– under safety certificate number (1-001940058-47) Issued on 12/02/1447H (Corresponding to 06/08/2025G) Valid until 10/07/1447H (Corresponding to 30/12/2025G)
19.	Top 100 Trading Company	40052021405	1010470546	03/05/1448H (Corresponding to 14/10/2026G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Dammam, Al Yarmouk, Riyadh	Compliant– under safety certificate number (1-001644294-46) Issued on 09/05/1446H (Corresponding to 11/11/2024G) Valid until 09/05/1448H (Corresponding to 20/10/2026G)
20.	Top 100 Trading Company	40031932756	1010470546	10/01/1448H (Corresponding to 25/06/2026G)	Riyadh Region Municipality – Arqa Baladeyah – Najd, Dhahrat Laban, Riyadh	Compliant– under safety certificate number (2-001603516-46) Issued on 10/11/1446H (Corresponding to 08/05/2025G) Valid until 10/01/1448H (Corresponding to 25/06/2026G)
21.	Grape Leaf Field Catering Company	43099615979	1010480895	11/09/1448H (Corresponding to 18/02/2027G)	Jeddah Municipality – Abhur Baladeyah – King Faisal Bin Abdul Aziz – North Abhur, Makkah	Compliant– under safety certificate number (2-000913918-46) Issued on 04/09/1446H (corresponding to 04/03/2025G) Valid until 11/09/1447H (Corresponding to 18/02/2027G)
22.	Enabah	460216693378	1010480895	25/02/1449H (Corresponding to 29/07/2027G)	Aseer Municipality – Abha City	Compliant– under safety certificate number (1-001603512-46) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 25/02/1449H (Corresponding to 29/07/2027G)
23.	Grape Leaf Field Catering Company (Enabah)	451115835352	1010480895	21/11/1447H (Corresponding to 08/05/2026G)	Qassim Region Municipality – East Buraidah Municipality – Al Naseem District	Compliant– under safety certificate number (2-001496021-46) Issued on 06/11/1446H (Corresponding to 04/05/2025G) Valid until 21/11/1447H (Corresponding to 08/05/2026G)
24.	Grape Leaf Field Catering Company (Enabah)	460618112703	7005398305	29/06/1447H (Corresponding to 20/12/2025G)	Riyadh Region Municipality – Al Majmaah Baladeyah– King Fahd Road – Al Fayha District	Compliant– under safety certificate number (1-001758132-46) Issued on 29/06/1446H (Corresponding to 30/12/2024G) Valid until 29/06/1447H (Corresponding to 20/12/2025G)
25.	Enabah	451115598950	1010480895	04/11/1447H (Corresponding to 21/04/2026G)	Riyadh Region Municipality – Al-Ma'athar Baladeyah – Al-Takhassusi, Al-Muhammadiyah, Riyadh	Compliant– under safety certificate number (2-001469303-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 04/11/1447H (Corresponding to 21/04/2026G)
26.	Grape Leaf Field Catering Company (Enabah)	431210238588	1010480895	27/12/1448H (Corresponding to 02/06/2027G)	Taif Municipality – East Taif Baladeyah – King Khalid Road – Al Qutbiyah Al Sharqiyah District, Makkah	Compliant– under safety certificate number (4-000970315-46) Issued on 06/11/1446H (Corresponding to 04/05/2025G) Valid until 27/12/1448H (Corresponding to 02/06/2027G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
27.	Enabah	450614191415	1010480895	15/06/1449H (Corresponding to 14/11/2027G)	Eastern Province Municipality – Jubail Baladeyah – King Abdul Aziz Road, Al Murqab, Eastern Province	Compliant– under safety certificate number (3-001338654-47) Issued on 16/05/1447H (Corresponding to 07/11/2025G) Valid until 15/06/1449H (Corresponding to 17/11/2027G)
28.	Grape Leaf Field Catering Company	440711559063	1010480895	22/07/1447H (Corresponding to 11/01/2026G)	Eastern Province Municipality – Al Khobar Governorate Baladeyah – 1A – Green Belt, Eastern Province	Compliant– under safety certificate number (2-001111945-46) Issued on 09/08/1446H (Corresponding to 08/02/2025G) Valid until 22/07/1447H (Corresponding to 11/01/2026G)
29.	Grape Leaf Field Catering Company (Enabah)	43026192420	1010480895	09/02/1448H (Corresponding to 23/07/2026G)	Jeddah Municipality – Taiba Baladeyah– Abdullah bin Abi Umayya Street, Al-Hamdaniya District – Makkah	Compliant– under safety certificate number (2-000783382-46) Issued on 05/12/1446H (Corresponding to 01/06/2025G) Valid until 09/02/1448H (Corresponding to 23/07/2026G)
30.	Enabah	440310773822	1010480895	22/03/1449H (Corresponding to 24/08/2027G)	Taif Municipality – Al-Sail Baladeyah – Sultana 51 – Sultana District, Makkah	Compliant– under safety certificate number (3-001025296-47) Issued on 10/02/1447H (Corresponding to 04/08/2025G) Valid until 22/03/1449H (Corresponding to 24/08/2027G)
31.	Enabah	43069092091	1010480895	15/06/1449H (Corresponding to 14/11/2027G)	Riyadh Region Municipality – Al-Kharj Baladeyah– King Abdullah Road, Al-Khalidiyah, Riyadh	Compliant– under safety certificate number (2-000852303-46) Issued on 27/05/1446H (Corresponding to 29/11/2024G) Valid until 15/06/1447H (Corresponding to 06/12/2025G)
32.	Enabah	42055098759	1010480895	29/05/1447H (Corresponding to 20/11/2025G)	Riyadh Region Municipality – Al Malaz Baladeyah– Eastern Ring Road, Al Safa, Riyadh	Compliant– under safety certificate number (2-00066390-46) Issued on 27/05/1446H (Corresponding to 29/11/2024G) Valid until 29/05/1447H (Corresponding to 20/11/2025G)
33.	Enabah	450614285561	1010480895	25/06/1447H (Corresponding to 16/12/2025G)	Eastern Province Municipality – West Dammam Baladeyah – Al Naseem, Al Faisaliyah, Eastern Province	Compliant– under safety certificate number (2-001345409-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 25/06/1447H (Corresponding to 16/12/2025G)
34.	Grape Leaf Field Catering Company (Enabah)	42115944095	1010480895	19/12/1447H (Corresponding to 05/06/2026G)	Qassim Municipality – Al-Rass Baladeyah– Al-Juraif Street – Al-Shuhada District, Qassim	Compliant– under safety certificate number (2-000757014-46) Issued on 10/11/1446H (Corresponding to 08/05/2025G) Valid until 19/12/1447H (Corresponding to 05/06/2026G)
35.	Grape Leaf	40122531106	1010480895	03/12/1447H (Corresponding to 20/05/2026G)	Riyadh Region Municipality – Al-Qassim Baladeyah– Unaizah, Al-Rayyan, Riyadh	Compliant– under safety certificate number (2-001474160-46) Issued on 25/10/1446H (Corresponding to 23/04/2025G) Valid until 03/12/1447H (Corresponding to 20/05/2026G)
36.	Grape Leaf Field Catering Company (Enabah)	43026453166	1010480895	23/02/1448H (Corresponding to 06/08/2026G)	Jeddah Governorate Municipality – Breiman Baladeyah – Al-Ajwad, Al-Samar, Makkah	Compliant– under safety certificate number (2-000790407-46) Issued on 06/12/1446H (Corresponding to 02/06/2025G) Valid until 23/02/1448H (Corresponding to 06/08/2026G)
37.	Enabah	41073491262	1010480895	23/07/1447H (Corresponding to 12/01/2026G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Path 01, Al-Suwaidi Western District, Riyadh	Compliant– under safety certificate number (1-001933780-47) Issued on 05/02/1447H (Corresponding to 30/07/2025G) Valid until 23/07/1447H (Corresponding to 12/01/2026G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
38.	Enabah	43069131457	1010480895	23/06/1447H (Corresponding to 14/12/2025G)	Holy Makkah Municipality – Al-Shara'i Sub-Municipality – Eng. Omar Qadi Street, Ma'ad District, Makkah	Compliant– under safety certificate number (2-000857520-46) Issued on 07/08/1446H (Corresponding to 06/02/2025G) Valid until 23/06/1447H (Corresponding to 14/12/2025G)
39.	Grape Leaf Field	41083509655	1010480895	20/08/1447H (Corresponding to 08/02/2026G)	Riyadh Region Municipality – Al-Shifa Baladeyah– Othman Al-Daqqaq, Al-Shifa, Riyadh	Compliant– under safety certificate number (1-001931290-47) Issued on 03/02/1447H (Corresponding to 28/07/2025G) Valid until 20/08/1447H (Corresponding to 08/02/2026G)
40.	Enabah	43069104684	1010480895	20/06/1447H (Corresponding to 11/12/2025G)	Holy Makkah Municipality – Al-Shawqiyah Sub-Municipality – Dr. Abdul Qader Koshk Street, Al-Shawqiyah District, Makkah	Compliant– under safety certificate number (2-000855305-46) Issued on 27/05/1446H (Corresponding to 29/11/2024G) Valid until 20/06/1447H (Corresponding to 11/12/2025G)
41.	Grape Leaf Field Catering Company	43099584830	1010480895	03/09/1448H (Corresponding to 10/02/2027G)	Jeddah Governorate Municipality – Al Matar Baladeyah – Umm Al Qura Street – Al Safa District – Makkah	Compliant– under safety certificate number (2-000908264-46) Issued on 04/09/1446H (Corresponding to 04/03/2025G) Valid until 03/09/1448H (Corresponding to 10/02/2027G)
42.	Enabah	450614142657	1010480895	15/06/1447H (Corresponding to 06/12/2025G)	Riyadh Region Municipality – North Riyadh Baladeyah– King Fahad, Al-Aridh District, Riyadh	Compliant– under safety certificate number (3-001338655-47) issued on 16/05/1447H (Corresponding to 07/11/2025G) Valid until 15/06/1449H (Corresponding to 14/11/2027G)
43.	Grape Leaf Field Catering Company	41022581218	1010480895	11/02/1449H (Corresponding to 15/07/2027G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Prince Saud Al Kabeer Bin Abdulaziz Al Saud, Al Quds	Compliant– under safety certificate number (2-001554595-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 11/02/1449H (Corresponding to 15/07/2027G)
44.	Grape Leaf Field Catering Company	440210504729	1010480895	12/02/1449H (Corresponding to 16/07/2027G)	Madinah Regional Municipality, Aqiq Baladeyah, Imam	Compliant– under safety certificate number (3-000998302-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 12/02/1449H (Corresponding to 16/07/2027G)
45.	Enabah	40112502225	1010480895	22/11/1447H (Corresponding to 09/05/2026G)	Riyadh Region Municipality – Al-Ulya District – Al-Maghrazat Street, Riyadh	Compliant– under safety certificate number (1-001853150-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 22/11/1447H (Corresponding to 09/05/2026G)
46.	Enabah	42095516834	1010480895	15/09/1447H (Corresponding to 04/03/2026G)	Riyadh Region Municipality – North Riyadh Baladeyah– Anas Bin Malik, Al-Malqa District, Riyadh	Compliant– under safety certificate number (2-000723981-46) Issued on 08/12/1446H (Corresponding to 04/06/2025G) Valid until 15/09/1447H (Corresponding to 04/03/2026G)
47.	Grape Leaf Field Catering Company	440611320599	1010480895	18/06/1447H (Corresponding to 09/12/2025G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Thumamah, al-Munsiyah, Riyadh	Compliant– under safety certificate number (2-001086718-46) Issued on 24/05/1446H (Corresponding to 26/11/2024G) Valid until 18/06/1447H (Corresponding to 09/12/2025G)
48.	Enabah	42075361607	1010480895	05/08/1447H (Corresponding to 24/01/2026G)	Riyadh Region Municipality – North Riyadh Baladeyah– Abu Bakr Al-Siddiq, Al-Narjis District, Riyadh	Compliant– under safety certificate number (2-000703443-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 05/08/1447H (Corresponding to 24/01/2026G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
49.	Grape Leaf Field Company	42013871174	1010480895	08/02/1449H (Corresponding to 12/07/2027G)	Riyadh Region Municipality – Al Naseem District – Saad Ibn Abi Waqqas, Al Naseem Western, Riyadh	Compliant– under safety certificate number (3-000601091-47) Issued on 25/03/1447H (Corresponding to 17/09/2025G) Valid until 08/02/1449H (Corresponding to 12/07/2027G)
50.	Grape Leaf Field Catering Company	43069145244	1010480895	24/06/1447H (Corresponding to 15/12/2025G)	Riyadh Region Municipality – Eastern Sub-District– Khurais, Al-Nadwa, Riyadh	Compliant– under safety certificate number (2-000858213-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 24/06/1447H (Corresponding to 15/12/2025G)
51.	Enabah	43016082148	1010480895	24/01/1448H (Corresponding to 09/07/2026G)	Jeddah Governorate Municipality – Abhur Baladeyah– Ahban ibn Amr, Al-Nuaim, Makkah	Compliant– under safety certificate number (47-001903946-1) Issued on 01/01/1447H (Corresponding to 26/06/2025G) Valid until 24/01/1448H (Corresponding to 09/07/2026G)
52.	Enabah	41083509635	1010480895	20/08/1447H (Corresponding to 08/02/2026G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Ibn Qudamah, Al-Nahda, Riyadh	Compliant– under safety certificate number (2-000843137-47) Issued on 12/01/1447H (Corresponding to 07/07/2025G) Valid until 20/08/1447H (Corresponding to 08/02/2026G)
53.	Grape Leaf Field Catering Company	440210542602	1010480895	23/02/1449H (Corresponding to 27/07/2027G)	Madinah Regional Municipality – Quba Baladeyah – Al-Abbas bin Ubadah, Al-Qaswa, Madinah	Compliant– under safety certificate number (3-001005371-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 23/02/1449H (Corresponding to 17/07/2027G)
54.	Grape Leaf	42034121249	1010480895	11/03/1449H (Corresponding to 13/08/2027G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Alhamdeyah, Al Yarmouk, Riyadh	Compliant– under safety certificate number (4-000621679-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 11/03/1449H (Corresponding to 13/08/2027G)
55.	Enabah	42075361708	1010480895	08/08/1447H (Corresponding to 27/01/2026G)	Qassim Municipality – Al-Safra Sub-Municipality – Omar Bin Al-Khattab Road, Al-Nahda District, Qassim	Compliant– under safety certificate number (3-000704078-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 08/08/1447H (Corresponding to 27/01/2026G)
56.	Grape Leaf Field Catering Company (Enabah)	451015428138	1010480895	15/03/1449H (Corresponding to 03/04/2026G)	Jazan Municipality – Faydhat Al Hamada – Al Shati District – Prince Abdullah Al Faisal Street – Jazan	Compliant– under safety certificate number (2-001445614-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1447H (Corresponding to 03/04/2026G)
57.	Grape Leaf Field Catering Company	470320929109	7005398305	15/10/1447H (Corresponding to 03/04/2026G)-	Jeddah Governor’s Secretariat - Buraiman Municipality - Al-Ajwad District - Mohammed bin Masoud Al-Zawawi Street	Compliant– under safety certificate number (1-001917622-47) Issued on 29/01/1447H (Corresponding to 24/07/2025G) Valid until 29/01/1448H (Corresponding to 14/07/2026G)
58.	Grape Leaf Field Catering Company (Enabah)	460618095550	7005398305	25/03/1449H (Corresponding to 27/08/2027G)	Aseer Municipality – Mahayil Aseer Baladeyah– King Faisal Road – Al Faisaliyah District	Compliant– under safety certificate number (1-001755817-46) Issued on 26/06/1446H (Corresponding to 27/12/2024G) Valid until 26/06/1447H (Corresponding to 17/12/2025G)
59.	Enabah	43079383585	1010480895	23/07/1449H (Corresponding to 21/12/2027G)	Jeddah Municipality – Al-Aziziyah Baladeyah– Ali Al-Murtada St., Al-Naseem District, Makkah	Compliant– under safety certificate number (2-000877395-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 23/07/1449H (Corresponding to 21/12/2027G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
60.	Enabah	43089490444	1010480895	13/08/1447H (Corresponding to 01/02/2026G)	Hail Region Municipality - Southern Baladeyah - Fahd Al-Ali Al-Arifi Street, Al-Nakra, Hail	Compliant– under safety certificate number (2-000893783-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 13/08/1447H (Corresponding to 01/02/2026G)
61.	Enabah	460216694029	1010480895	25/02/1449H (Corresponding to 29/07/2027G)	Aseer Municipality – Khamis Mushait Baladeyah – Prince Sultan Road – Al-Jashra District – Aseer	Compliant– under safety certificate number (2-001603514-47) Issued on 26/02/1447H (Corresponding to 20/08/2025G) Valid until 25/02/1449H (Corresponding to 29/07/2027G)
62.	Enabah	450614272179	1010480895	20/06/1447H (Corresponding to 11/12/2025G)	Al-Jawf Municipality – Central Sakaka Baladeyah– King Fahd bin Abdulaziz, Al-Shalhoub, Al-Jawf	Compliant– under safety certificate number (2-001341659-46) Issued on 24/05/1446H (Corresponding to 26/11/2024G) Valid until 20/06/1447H (Corresponding to 11/12/2025G)
63.	Enabah	451015414890	1010480895	15/10/1448H (Corresponding to 23/03/2027G)	Jazan Municipality – Samtah Baladeyah – Yazid Bin Abdul Malik Street – Al-Balad District, Jazan	Compliant– under safety certificate number (2-001445622-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1448H (Corresponding to 23/03/2027G)
64.	Enabah	451015432488	1010480895	15/10/1448H (Corresponding to 23/03/2027G)	Jazan Municipality – Sabya Baladeyah– Al-Nahda District – Jazan Street	Compliant– under safety certificate number (2-001445627-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1448H (Corresponding to 23/03/2027G)
65.	Grape Leaf Field Catering Company	43079285609	1010480895	05/07/1447H (Corresponding to 25/12/2025G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Aisha Bint Abi Bakr Street – Al-Suwaidd District, Riyadh	Compliant– under safety certificate number (2-000863784-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 05/07/1447H (Corresponding to 25/12/2025G)
66.	Grape Leaf Field Catering Company	431210237767	1010480895	27/12/1447H (Corresponding to 13/06/2026G)	Riyadh Region Municipality – Arqa Baladeyah– Prince Mishaal bin Abdulaziz, Arqa, Riyadh	Compliant– under safety certificate number (3-000970316-46) Issued on 10/11/1446H (Corresponding to 08/05/2025G) Valid until 27/12/1447H (Corresponding to 13/06/2026G)
67.	(Grape Leaf Field Catering Company) Enabah	43036472656	1010480895	01/03/1448H (Corresponding to 14/08/2026G)	Qassim Municipality – Unaizah Baladeyah– Zamil Al-Saleem Street - Al-Badi'ah District - Qassim	Compliant– under safety certificate number (2-000794053-46) Issued on 06/12/1446H (Corresponding to 02/06/2025G) Valid until 01/03/1448H (Corresponding to 14/08/2026G)
68.	Grape Leaf Field Catering Company	461119654164	7005398305	17/11/1448H (Corresponding to 24/04/2027G)	Aseer Municipality – Bisha Baladeyah– Abha Street – Al-Khalidiyah and Al-Aziziyah	Compliant– under safety certificate number (1-001874479-46) Issued on 17/11/1446H (Corresponding to 15/05/2025G) Valid until 17/11/1448H (Corresponding to 24/04/2027G)
69.	Enabah	42065126842	1010480895	04/06/1449H (Corresponding to 03/11/2027G)	Riyadh Region Municipality – Al-Rawdah Baladeyah– Damanhur, Qurtuba, Riyadh	Compliant– under safety certificate number (3-000665725-47) Issued on 21/04/1447H (Corresponding to 13/10/2025G) Valid until 04/06/1449H (Corresponding to 03/11/2027G)
70.	Enabah	42085479867	1010480895	04/09/1447H (Corresponding to 21/02/2026G)	Riyadh Region Municipality – Arqa Baladeyah – Najd, Dhahrat Laban, Riyadh	Compliant– under safety certificate number (2-000719565-45) Issued on 14/10/1445H (Corresponding to 23/04/2024G) Valid until 04/09/1447H (Corresponding to 21/02/2026G)



No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
71.	Enabah	450614227875	1010480895	20/06/1447H (Corresponding to 11/12/2025G)	Madinah Regionl Municipality – Yanbu Baladeyah – Prince Abdul Majeed Bin Abdul Aziz Road – Al Emarah District	Compliant– under safety certificate number (2-001340789-46) Issued on 24/05/1446H (Corresponding to 26/11/2024G) Valid until 20/06/1447H (Corresponding to 11/12/2025G)
72.	Qishtya	450614354908	1010441682	28/06/1447H (Corresponding to 19/12/2025G)	Eastern Province Municipality – West Dammam Baladeyah – Al Naseem, Al Faisaliyah, Eastern Province	Compliant– under safety certificate number (2-001347798-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 28/06/1447H (Corresponding to 19/12/2025G)
73.	Qishtya	440811797528	1010441682	24/08/1447H (Corresponding to 12/02/2026G)	Riyadh Region Municipality – Al-Ulya Baladeiyah – Uthman Bin Affan, Al-Nozha, Riyadh	Compliant– under safety certificate number (3-001135844-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 24/08/1447H (Corresponding to 12/02/2026G)
74.	Qishtya	450815035448	1010441682	26/08/1447H (Corresponding to 14/02/2026G)	Qassim Municipality – Al-Safra Sub-Municipality – Alsundos, Al-Nahda District, Qassim	Compliant– under safety certificate number (2-001397321-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 26/08/1447H (Corresponding to 14/02/2026G)
75.	Qishtya	450915101208	1010441682	06/09/1447H (Corresponding to 23/02/2026G)	Madinah Regional Municipality – Yanbu Baladeyah – Abdullah Bin Qatadah Street – Al-Imarah District – Madinah	Compliant– under safety certificate number (2-001406578-46) Issued on 04/09/1446H (Corresponding to 04/03/2025G) Valid until 06/09/1447H (Corresponding to 23/02/2026G)
76.	Galb Ice-Cream	460116435389	1010655023	08/02/1449H (Corresponding to 12/07/2027G)	Riyadh Region Municipality – North Riyadh Baladeyah– Al-Dahna, Al-Malqa District, Riyadh	Compliant– under safety certificate number (2-001580450-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 08/02/1449H (Corresponding to 12/07/2027G)
77.	Galb	450714548709	1010441682	15/07/1447H (Corresponding to 04/01/2026G)	Jeddah Municipality - New Jeddah Town - Saeed Abu Bakr, Al Rawdah, Makkah	Compliant– under safety certificate number (2-001360006-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 15/07/1447H (Corresponding to 04/01/2026G)
78.	Mamola Confectionery Company (Cake by Mamola)	451015543263	1010655023	04/11/1447H (Corresponding to 21/04/2026G)	Riyadh Region Municipality - Al Ma'athar Baladeyah- Al Takhassusi Street - Al Muhammadiyah District Riyadh	Compliant– under safety certificate number (2-001469305-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 04/11/1447H (Corresponding to 21/04/2026G)
79.	Mamola Confectionery Company	460618091832	7017972980	26/06/1447H (Corresponding to 17/12/2025G)	Aseer Municipality – Mahayil Aseer Baladeyah– King Faisal Road – Al Faisaliyah District	Compliant– under safety certificate number (1-001755844-46) Issued on 26/06/1446H (Corresponding to 27/12/2024G) Valid until 26/06/1447H (Corresponding to 17/12/2025G)
80.	Mamola Confectionery Company (Cake by Mamola)	451115761746	1010655023	18/11/1447H (Corresponding to 05/05/2026G)	Riyadh Region Municipality – North Riyadh Baladeyah– Anas Bin Malik, Al-Malqa District, Riyadh	Compliant– under safety certificate number (2-001489695-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 18/11/1447H (Corresponding to 05/05/2026G)
81.	Pinkish Bite	43037226809	1010689438	08/03/1449H (Corresponding to 10/08/2027G)	Riyadh Region Municipality – Al-Ulya Baladeiyah – Uthman Bin Affan, Al-Taawun, Riyadh	Compliant– under safety certificate number (3-000797845-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 08/03/1449H (Corresponding to 10/08/2027G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
82.	Pinkish Bite	40031932003	1010689438	28/07/1447H (Corresponding to 17/01/2026G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Western Ring Road, Al-Suwaidi Western District, Riyadh	Compliant– under safety certificate number (1-001772920-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 28/07/1447H (Corresponding to 17/01/2026G)
83.	Pinkish Bite	43047974852	1010689438	20/04/1447H (Corresponding to 12/10/2025G)	Qassim Municipality – Al-Safra Sub-Municipality – Omar Bin Al-Khattab Road, Al-Nahda District, Qassim	Compliant– under safety certificate number (3-001195544-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 29/11/1447H (Corresponding to 06/05/2026G)
84.	Nofoth Food Products - Saudi Joint Stock Company	450112820550	1010441682	19/01/1448H (Corresponding to 04/07/2026G)	Jeddah Municipality – Abhur Baladeyah– Prince Sultan, Al-Nuaim, Makkah	Compliant– under safety certificate number (2-001222813-46) Issued on 25/04/1446H (Corresponding to 28/10/2024G) Valid until 19/01/1448H (Corresponding to 04/07/2026G)
85.	Pinkish Bite Catering Company	441112489633	1010689438	29/11/1447H (Corresponding to 16/05/2026G)	Qassim Municipality – Unaizah Baladeyah– Zamil Al-Saleem Street, Alrayyan District - Qassim	Compliant– under safety certificate number (3-001195544-46) Issued on 18/11/1446H (Corresponding to 16/05/2025G) Valid until 29/11/1447H (Corresponding to 16/05/2026G)
86.	Pinkish Bite Catering Company	431110140399	1010689438	29/11/1447H (Corresponding to 16/05/2026G)	Riyadh Region Municipality – Arqa Baladeyah – Najd, Dhahrat Laban, Riyadh	Compliant– under safety certificate number (4-000959738-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 29/11/1447H (Corresponding to 16/05/2026G)
87.	Pinkish Bite	450915098061	1010689438	06/09/1447H (Corresponding to 23/02/2026G)	Madinah Regional Municipality- Yanbu Baladeyah- Abdullah bin Qatada Street - Al-Imarah District	Compliant– under safety certificate number (2-001406577-46) Issued on 04/09/1446H (Corresponding to 04/03/2025G) Valid until 06/09/1447H (Corresponding to 23/02/2026G)
88.	Mamola Confectionery Company	43089490822	1010655023	13/08/1447H (Corresponding to 01/02/2026G)	Hail Region Municipality - Southern Baladeyah - Fahd Al-Ali Al-Arifi Street, Al-Naqra District, Hail	Compliant– under safety certificate number (2-000893779-46) Issued on 14/08/1446H (corresponding to 13/02/2025G) Valid until 13/08/1447H (Corresponding to 01/02/2026G)
89.	Mamola	460618113298	1010655023	29/06/1447H (Corresponding to 20/12/2025G)	Northern Borders Municipality, Arar Baladeyah - Prince Abdullah bin Abdulaziz bin Musaad District, Al Mansouriya District, Northern Borders	Compliant– under safety certificate number (1-001758609-46) Issued on 29/06/1446H (Corresponding to 30/12/2024G) Valid until 29/06/1447H (Corresponding to 20/12/2025G)
90.	Mamola Confectionery Company	43099616068	1010655023	11/09/1448H (Corresponding to 18/02/2027G)	Holy Makkah Municipality – Abhur Baladeyah – Jeddah Governorate – North Abhur District – King Faisal Bin Abdulaziz Street	Compliant– under safety certificate number (2-000913917-46) Issued on 04/09/1446H (Corresponding to 04/03/2025G) Valid until 11/09/1448H (Corresponding to 18/02/2027G)
91.	Mamola	460216693862	1010655023	25/02/1449H (Corresponding to 29/07/2027G)	Aseer Municipality – Abha City – Bahran Street, Al-Muruj, Aseer	Compliant– under safety certificate number (2-001603513-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 25/02/1449H (Corresponding to 29/07/2027G)
92.	Mamola	42115790661	1010655023	13/11/1447H (Corresponding to 30/04/2026G)	Riyadh Region Municipality – Al-Ulya Baladeiyah – Uthman Bin Affan, Al-Taawun, Riyadh	Compliant– under safety certificate number (2-000742560-46) Issued on 16/12/1446H (Corresponding to 06/12/2025G) Valid until 13/11/1447H (Corresponding to 30/04/2026G)

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93.	Mamola Confectionery Company	440410919687	7017972980	15/04/1449H (Corresponding to 16/09/2027G)	Taif Municipality – East Taif Baladeyah- King Khalid Road, Al Qutbiyah Al Gharbiyah District, Makkah	Compliant– under safety certificate number (3-001041876-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 15/04/1449H (Corresponding to 16/09/2027G)
94.	Mamola	450714380362	1010655023	06/07/1447H (Corresponding to 26/12/2025G)	Eastern Province Municipality – Jubail Baladeyah – King Abdul Aziz Road, Al Murqab, Eastern Province	Compliant– under safety certificate number (2-001354012-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 06/07/1447H (Corresponding to 26/12/2025G)
95.	Mamola Confectionery Company (Mamola)	43069084953	1010655023	10/06/1447H (Corresponding to 01/12/2025G)	Riyadh Region Municipality- Nimar Baladeyah - Dirab Street, Al-Hazm District, Riyadh	Compliant– under safety certificate number (2-000850016-46) Issued on 17/09/1446H (Corresponding to 17/03/2025G) Valid until 10/06/1447H (Corresponding to 01/12/2025G)
96.	Mamola	43026175358	1010655023	09/02/1448H (Corresponding to 23/07/2026G)	Jeddah Municipality – Taiba Baladeyah– Abdullah bin Abi Umayya Street, Al-Hamdaniya District – Makkah	Compliant– under safety certificate number (2-000783385-47) Issued on 19/02/1447H (Corresponding to 13/08/2025G Valid until 09/02/1448H (Corresponding to 23/07/2026G)
97.	Mamola Confectionery Company	440310776221	1010655023	22/03/1449H (Corresponding to 24/08/2027G)	Taif Municipality – Al-Sail Baladeyah – Sultana 51 – Sultana District, Makkah	Compliant– under safety certificate number (3-001025249-47) Issued on 10/02/1447H (Corresponding to 04/08/2025G) Valid until 22/03/1449H (Corresponding to 24/08/2027G)
98.	Mamola Confectionery Company	440711574561	1010655023	22/07/1447H (Corresponding to 11/01/2026G)	Eastern Province Municipality - Al Khobar Baladeyah - Green Belt District - 1B Street - Eastern Province	Compliant– under safety certificate number (2-001111946-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 22/07/1447H (Corresponding to 11/01/2026G)
99.	Mamola Confectionery Company (Mamola)	43069091923	1010655023	15/06/1447H (Corresponding to 06/12/2025G)	Riyadh Region Municipality – Al-Kharj Baladeyah– King Abdullah Road, Al Khuzama District, Riyadh	Compliant– under safety certificate number (3-000852304-47) Issued on 16/05/1447H (Corresponding to 07/11/2025G) Valid until 15/06/1449H (Corresponding to 14/11/2027G)
100.	Mamola Confectionery Company	440511179534	1010655023	28/05/1449H (Corresponding to 28/10/2027G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Eastern Ring Road, Al Rawdah, Riyadh	Compliant– under safety certificate number (3-001072603-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 28/05/1449H (Corresponding to 28/10/2027G)
101.	Mamola Confectionery Company	450614353764	1010655023	28/06/1447H (Corresponding to 19/12/2025G)	Eastern Province Municipality - West Dammam Baladeyah - Al Faisaliyah District - Abu Bakr Al Siddiq Street	Compliant– under safety certificate number (2-001347793-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 28/06/1447H (Corresponding to 19/12/2025G)
102.	Mamola Confectionery Company	43079331694	1010655023	14/07/1447H (Corresponding to 03/01/2026G)	Qassim Municipality - Ar Rass Baladeyah - Al Houta District - Ahmed Bin Damim Street	Compliant– under safety certificate number (2-000870477-46) Issued on 14/07/1446H (Corresponding to 14/01/2025G) Valid until 14/07/1447H (Corresponding to 03/01/2026G)
103.	Mamola Confectionery Company	431110139393	1010655023	29/11/1447H (Corresponding to 16/05/2026G)	Riyadh Region Municipality- Al Naseem Baladeyah- Unaizah Street - Al Rayyan District, Riyadh	Compliant– under safety certificate number (3-000958661-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 29/11/1447H (Corresponding to 16/05/2026G)

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104.	Mamola Confectionery Company (Mamola)	43037602507	1010655023	19/03/1450H (Corresponding to 10/08/2028G)	Qassim Municipality – Al-Safra Sub-Municipality – Omar Bin Al-Khattab Road, Al-Nahda District, Qassim	Compliant– under safety certificate number (3-000802871-47) Issued on 27/05/1447H (Corresponding to 18/11/2025G) Valid until 19/03/1450H (Corresponding to 10/08/2028G)
105.	Mamola	43026448848	1010655023	23/02/1448H (Corresponding to 06/08/2026G)	Jeddah Municipality – Breiman Baladeyah – Al-Ajwad, Al-Samar, Makkah	Compliant– under safety certificate number (1-001903766-47) Issued on 26/01/1447H (Corresponding to 21/07/2025G) Valid until 26/01/1448H (Corresponding to 11/07/2026G)
106.	Mamola Confectionery Company	43109870208	1010655023	25/10/1447H (Corresponding to 13/04/2026G)	Jeddah Municipality – Southern Baladeyah– Al-Sanabel District– Princess Al-Bandari Bint Abdul Rahman Street, Makkah	Compliant– under safety certificate number (2-000935792-46) Issued on 15/05/1446H (Corresponding to 17/11/2024G) Valid until 25/10/1447H (Corresponding to 13/04/2026G)
107.	Mamola	43037906581	1010655023	04/04/1449H (Corresponding to 05/09/2027G)	Riyadh Region Municipality – Al-Uraija Baladeyah– Western Ring Road, Al-Suwaidi Western District, Riyadh	Compliant– under safety certificate number (3-000811555-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 04/04/1449H (Corresponding to 05/09/2027G)
108.	Mamola	43069136912	1010655023	23/06/1447H (Corresponding to 14/12/2025G)	Holy Makkah Municipality – Al-Shara'i Sub-Municipality – Eng. Omar Qadi Street, Ma'ad District, Makkah	Compliant– under safety certificate number (3-000857521-46) Issued on 27/05/1446H (Corresponding to 29/11/2024G) Valid until 23/06/1447H (Corresponding to 14/12/2025G)
109.	Mamola Confectionery Company (Mamola)	43037578357	1010655023	12/03/1449H (Corresponding to 14/08/2027G)	Riyadh Region Municipality – Al-Shifa Baladeyah– Othman Al-Daqqaq Street, Al-Shifa, Riyadh	Compliant– under safety certificate number (3-000799840-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 12/03/1449H (Corresponding to 14/08/2027G)
110.	Mamola	43069136868	1010655023	22/06/1447H (Corresponding to 13/12/2025G)	Holy Makkah Municipality – Al-Shawqiyah Sub-Municipality – Dr. Abdul Qader Koshk Street, Al-Shawqiyah District	Compliant– under safety certificate number (3-000856938-46) Issued on 07/08/1446H (Corresponding to 06/02/2025G) Valid until 22/06/1447H (Corresponding to 13/12/2025G)
111.	Al Balh Al Thahabi Sweets Company	41073463848	1010655023	19/06/1447H (Corresponding to 10/12/2025G)	Riyadh Region Municipality – North Riyadh Baladeyah– Anas Bin Malik Street, Al-Sahafah District, Riyadh	Compliant– under safety certificate number (2-001460828-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 19/06/1447H (Corresponding to 10/12/2025G)
112.	Mamola Confectionery Company (Mamola)	43099584844	1010655023	04/09/1448H (Corresponding to 11/02/2027G)	Jeddah Municipality – Al Matar Baladeyah – Umm Al Qura Street – Al Safa District – Makkah	Compliant– under safety certificate number (2-000909019-46) Issued on 04/09/1446H (corresponding to 04/03/2025G) Valid until 04/09/1448H (Corresponding to 11/02/2027G)
113.	Mamola Confectionery Company (Mamola)	450614366614	1010655023	06/07/1447H (Corresponding to 26/12/2025G)	Riyadh Region Municipality – North Riyadh Baladeyah– King Fahad, Al-Aridh District, Riyadh	Compliant– under safety certificate number (2-001354011-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 06/07/1447H (Corresponding to 26/12/2025G)
114.	Mamola	43037861645	1010655023	27/03/1448H (Corresponding to 09/09/2026G)	Riyadh Region Municipality – Al-Sulai Baladeyah– Talha bin Obaidullah, Al-Fayhaa, Riyadh	Compliant– under safety certificate number (2-000807787-46) Issued on 16/12/1446H (Corresponding to 12/06/2025G) Valid until 27/03/1448H (Corresponding to 09/09/2026G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
115.	Mamola Confectionery Company (Mamola)	440210509196	1010655023	15/02/1449H (Corresponding to 19/07/2027G)	Madinah Regional Municipality – Al-Aqiq Baladeyah- Imam Al-Bukhari Street - Al-Difaa District, Madinah	Compliant– under safety certificate number (3-000999705-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 15/02/1449H (Corresponding to 19/07/2027G)
116.	Mamola	43026193026	1010655023	14/02/1448H (Corresponding to 28/07/2026G)	Riyadh Region Municipality – North Riyadh Baladeyah– Al-Harjah, Al-Malqa District, Riyadh	Compliant– under safety certificate number (2-001489695-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 18/11/1447H (Corresponding to 05/05/2026G)
117.	Mamola Confectionery Company (Mamola)	42095507975	1010655023	04/09/1447H (Corresponding to 21/02/2026G)	Riyadh Region Municipality – North Riyadh Baladeyah– Abu Bakr Al-Siddiq, Al-Narjis District, Riyadh	Compliant– under safety certificate number (3-000719567-46) Issued on 04/09/1446H (Corresponding to 04/03/2025G) Valid until 04/09/1447H (Corresponding to 21/02/2026G)
118.	Mamola Confectionery Company (Mamola)	441212542669	1010655023	19/02/1449H (Corresponding to 23/07/2027G)	Riyadh Region Municipality – Eastern Sub-Municipality – Khurais, Al-Nadwa District, Riyadh	Compliant– under safety certificate number (3-001226267-47) Issued on 30/03/1447H (Corresponding to 22/09/2025G) Valid until 19/02/1449H (Corresponding to 23/07/2027G)
119.	Mamola Confectionery Company (Mamola)	43016082962	1010655023	24/01/1448H (Corresponding to 09/07/2026G)	Jeddah Municipality – Abhur Baladeyah– Prince Sultan, Mohammed Zaidan, Al-Naeem, Makkah	Compliant– under safety certificate number (1-001903827-47) Issued on 01/01/1447H (Corresponding to 26/06/2025G) Valid until 24/01/1448H (Corresponding to 09/07/2026G)
120.	Mamola Confectionery Company	440210542686	1010655023	23/02/1449H (Corresponding to 27/07/2027G)	Madinah Regional Municipality – Quba Baladeyah – Arta'a ibn al-Mundhir, Al-Qaswa, Madinah	Compliant– under safety certificate number (3-001005373-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 23/02/1449H (Corresponding to 27/07/2027G)
121.	Nofoth Food Products Company	460718194865	7011006397	09/07/1447H (Corresponding to 29/12/2025G)	Qassim Municipality – North Buraidah Baladeyah– Former Muhammad bin Abdullah bin Fawzan Road – Qurtuba District	Compliant– under safety certificate number (1-001768239-46) Issued on 09/07/1446H (Corresponding to 09/01/2025G) Valid until 09/07/1447H (Corresponding to 29/12/2025G)
122.	Nofoth Food Products Company	460517765111	7011006397	28/05/1449H (Corresponding to 28/10/2027G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Al Hassan Bin Ali Street – Al Rawdah District	Compliant– under safety certificate number (2-001722766-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 28/05/1447H (Corresponding to 28/10/2028G)
123.	Nofoth Food Products Company	460517765163	7011006397	28/05/1449H (Corresponding to 28/10/2027G)	Riyadh Region Municipality – Al Malaz Baladeyah – Salah Al-Din Al-Ayyubi Street – Al Malaz District	Compliant– under safety certificate number (2-001722765-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 28/05/1447H (Corresponding to 28/10/2028G)
124.	Mamola Confectionery Company	461119654465	7017972980	17/11/1448H (Corresponding to 24/04/2027G)	Aseer Municipality – Bisha Baladeyah– Abha Street – Al-Khalidiyah and Al-Aziziyah	Compliant– under safety certificate number (1-001874480-46) Issued on 17/11/1446H (Corresponding to 15/05/2025G) Valid until 17/11/1448H (Corresponding to 24/04/2027G)
125.	Nofoth Food Products Company	461119641861	7011006397	16/11/1447H (Corresponding to 03/05/2026G)	Riyadh Region Municipality – Al-Ulya Baladeiyah – Uthman Bin Affan Street, Al-Taawun District	Compliant– under safety certificate number (1-001872736-46) Issued on 16/11/1446H (Corresponding to 14/05/2025G) Valid until 16/11/1447H (Corresponding to 03/05/2026G)

No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
126.	Nofoth Food Products Company	460818681633	7011006397	19/08/1447H (Corresponding to 07/02/2026G)	Riyadh Region Municipality – Al-Sulai Baladeyah– Harun Al-Rashid Street – Al-Fayhaa District	Compliant– under safety certificate number 19/08/1446H (Corresponding to 18/02/2025G) Valid until 19/08/1447H (Corresponding to 07/02/2026G)
127.	Nofoth Food Products Company	460818604327	7011006397	14/08/1447H (Corresponding to 02/02/2026G)	Aseer Municipality – Khamis Mushait Baladeyah – Abdul Haq Bin Saeed Street – Al Maamoura District	Compliant– under safety certificate number (1-001803319-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 14/08/1447H (Corresponding to 02/02/2026G)
128.	Nofoth Food Products Company	460617791567	7011006397	24/10/1447H (Corresponding to 12/04/2026G)	Riyadh Region Municipality – Al-Hair Baladeyah – 318 Street , Al-Hair District	Compliant– under safety certificate number (1-001785032-46) Issued on 22/10/1446H (Corresponding to 20/04/2025G) Valid until 24/10/1447H (Corresponding to 12/04/2026G)
129.	Mamola Confectionery Company (Mamola)	42055110481	1010655023	04/06/1449H (Corresponding to 03/11/2027G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Dammam Street, Al Yarmouk District, Riyadh	Compliant– under safety certificate number (3-000665695-47) Issued on 24/04/1447H (Corresponding to 16/10/2025G) Valid until 04/06/1449H (Corresponding to 03/11/2027G)
130.	Mamola	451015428116	1010655023	15/10/1447H (Corresponding to 03/04/2026G)	Jazan Municipality – Jazan Baladeyah – Faydhat al-Hamada, Al-Shati, Jazan	Compliant– under safety certificate number (2-001445631-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1447H (Corresponding to 03/04/2026G)
131.	Mamola Confectionery Company (Mamola)	43079383559	1010655023	23/07/1449H (Corresponding to 21/12/2027G)	Jeddah Municipality – Al-Aziziyah Baladeyah– Ali Al-Murtada St., Al-Naseem District, Makkah	Compliant– under safety certificate number (2-000877396-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 23/07/1449H (Corresponding to 21/12/2027G)
132.	Mamola Confectionery Company	43089490822	1010655023	13/08/1447H (Corresponding to 01/02/2026G)	Hail Region Municipality - Southern Baladeyah - Fahd Al-Ali Al-Arifi Street, Al-Nagra, Hail	Compliant– under safety certificate number (2-000893779-46) Issued on 14/08/1446H (Corresponding to 13/02/2025G) Valid until 13/08/1447H (Corresponding to 01/02/2026G)
133.	Mamola	460216694127	1010655023	25/02/1449H (Corresponding to 29/07/2027G)	Aseer Municipality – Khamis Mushait Baladeyah – Prince Sultan Road – Al-Jashra District – Aseer	Compliant– under safety certificate number (2-001603515-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 25/02/1449H (Corresponding to 29/07/2027G)
134.	Mamola	450614363738	1010655023	29/06/1447H (Corresponding to 20/12/2025G)	Al-Jawf Municipality – Central Sakaka Baladeyah– King Fahd bin Abdulaziz, Al-Shalhoub District, Al-Jawf	Compliant– under safety certificate number (2-001348926-46) Issued on 10/08/1446H (Corresponding to 09/02/2025G) Valid until 29/06/1447H (Corresponding to 20/12/2025G)
135.	Mamola	43037907398	1010655023	28/03/1450H (Corresponding to 19/08/2028G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Salman Al-Farsi, Al-Nahda, Riyadh	Compliant– under safety certificate number (1-001754245-46) Issued on 24/06/1446H (Corresponding to 25/12/2024G) Valid until 24/06/1447H (Corresponding to 15/12/2025G)
136.	Mamola Confectionery Company (Mamola)	440611321102	7017972980	18/06/1447H (Corresponding to 09/12/2025G)	Riyadh Region Municipality - Al Rawdah Baladeyah- Al Thumama Street - Al Munsiyah District	Compliant– under safety certificate number (2-001086733-46) Issued on 27/05/1446H 29/11/2024G) Valid until 18/06/1447H (Corresponding to 09/12/2025G)



No.	The Company	Municipal License Number	CR No.	License Expiry Date	Address as per the Municipal License	Safety License (Civil Defense)
137.	Mamola	451015427702	1010655023	15/10/1448H (Corresponding to 23/03/2027G)	Jazan Municipality – Samtah Baladeyah– Al- Jadhe' 46, Jazan	Compliant– under safety certificate number (2-001445633-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1448H (Corresponding to 23/03/2027G)
138.	Mamola Confectionery Company (Mamola)	451015432398	1010655023	15/10/1448H (Corresponding to 23/03/2027G)	Jazan Municipality- Sabya Baladeyah- Al Nahda Street, Jazan	Compliant– under safety certificate number (2-001445639-46) Issued on 26/10/1446H (Corresponding to 24/04/2025G) Valid until 15/10/1448H (Corresponding to 23/03/2027G)
139.	Mamola Confectionery Company	431210238255	1010655023	27/12/1447H (Corresponding to 13/06/2026G)	Riyadh Region Municipality- Arqa Baladeyah- Arqa Street - Arqa District, Riyadh	Compliant– under safety certificate number (3-000970316-46) Issued on 10/11/1446H (Corresponding to 08/05/2025G) Valid until 27/12/1447H (Corresponding to 13/06/2026G)
140.	Mamola	43036472608	1010655023	01/03/1448H (Corresponding to 14/08/2026G)	Qassim Municipality – Unaizah Baladeyah– Zamil Al-Saleem Street, Alrayyan District - Qassim	Compliant– under safety certificate number (2-000794052-46) Issued on 06/12/1446H (Corresponding to 02/06/2025G) Valid until 01/03/1448H (Corresponding to 14/08/2026G)
141.	Mamola Confectionery Company	431110110889	1010655023	24/11/1447H (Corresponding to 11/05/2026G)	Riyadh Region Municipality – Al Rawdah Baladeyah– Saeed Bin Zaid Street, Qurtuba District, Riyadh	Compliant– under safety certificate number (3-000955118-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 24/11/1447H (Corresponding to 11/05/2026G)
142.	Mamola Confectionery Company (Mamola)	42095507886	1010655023	04/09/1447H (Corresponding to 21/02/2026G)	Riyadh Region Municipality- Arqa Baladeyah- Al Shifa Street - Dhahrat Laban District, Riyadh	Compliant– under safety certificate number (2-000719566-46) Issued on 24/08/1446H (corresponding to 23/02/2025G) Valid until 04/09/1447H (Corresponding to 21/02/2026G)
143.	Mamola Confectionery Company (Mamola)	450614362856	1010655023	29/06/1447H (Corresponding to 20/12/2025G)	Madinah Regional Municipality – Yanbu Baladeyah – Abdullah Bin Qatadah Street – Al-Imarah District – Madinah	Compliant– under safety certificate number (2-001348925-46) Issued on 04/06/1446H (Corresponding to 05/12/2024G) Valid until 29/06/1447H (Corresponding to 20/12/2025G)
144.	Mamola Confectionery Company	450213029597	1010441682	19/02/1449H (Corresponding to 23/07/2027G)	Riyadh Region Municipality – North Riyadh Baladeyah– Mohammed bin Dinar - Al-Qayrawan District, Riyadh	Compliant– under safety certificate number (3-001243408-47) Issued on 27/01/1447H (Corresponding to 22/07/2025G) Valid until 19/02/1449H (Corresponding to 23/07/2027G)
145.	Nofoth Food Products - Saudi Joint Stock Company	441112223971	1010441682	19/11/1447H (Corresponding to 06/05/2026G)	Riyadh Region Municipality - Al-Sulai Baladeyah - Al- Tahimiyah Street - New Industrial City District, Riyadh	Compliant– under safety certificate number (3-001177090-46) Issued on 24/10/1446H (Corresponding to 22/04/2025G) Valid until 19/11/1447H (Corresponding to 06/05/2026G)
146.	Nofoth Food Products - Saudi Joint Stock Company	43069143322	1010441682	22/07/1447H (Corresponding to 11/01/2026G)	Jeddah Municipality – Umm Al Salam Baladeyah – Abdullah bin Mohammed Al Khalifi – Al Nakheel District, Makkah	Compliant– under safety certificate number (3-000864471-46) Issued on 27/08/1446H (Corresponding to 26/02/2025G) Valid until 22/07/1447H (Corresponding to 11/01/2026G)
147.	Nofoth Food Products Company	460417405581	1010441682	28/04/1449H (Corresponding to 29/09/2027G)	Northern Borders Municipality, Arar Baladeyah - Prince Abdullah bin Abdulaziz bin Musaed District, Al Mansouriya District, Northern Borders	Compliant– under safety certificate number (2-001685132-47) Issued on 26/02/1447H (Corresponding to 20/08/2025G) Valid until 28/04/1449H (Corresponding to 29/09/2027G)

Source: The Company

## 5.1.17 Continuing Obligations Imposed on the Company in its Capacity as the “License Holder” by Government Entities

In addition to the licenses, certificates, and approvals referenced in Section (5.1.16) “**Government Approvals, Licenses, and Certification**,” the Company and its subsidiaries, as license holders, are obligated to comply with the substantive requirements imposed by the competent authorities in order to maintain such licenses, certificates, and approvals. Accordingly, the Company is in full compliance with the requirements of the Ministry of Commerce and the Companies Law and its implementing regulations, the Zakat, Tax and Customs Authority, the Ministry of Human Resources and Social Development, the Capital Market Authority, and the Ministry of Municipal and Rural Affairs and Housing. The Company has obtained all necessary licenses and certificates to conduct its activities and remains committed to the continuing obligations required thereby, in addition to adhering to the specific licensing requirements it has attained as follows:

### – Continuing Obligations According to the Requirements of the Saudi Food and Drug Authority:

The Company’s business is subject to the Food Control Law issued by Royal Decree No. (M/1) dated 06/01/1436H (corresponding to 30/10/2014G), during all the stages of food processing from initial production to consumer, including its import, export, manufacture, preparation, processing, packaging, storage, transportation, possession, distribution, offering for sale, sale, distribution etc. No food establishment may handle food without obtaining a technical license from the Saudi Food and Drug Authority. Accordingly, the Company and its branches obtained a number of licenses issued by the Saudi Food and Drug Authority.

### – Continuing Obligations According to the Requirements of the Transport General Authority (TGA)

The Company complies with the Regulation governing the activity of freight transport and truck leasing on land roads, issued by the decision of His Excellency the Minister of Transport and Logistics No. (1-41-122) dated 07/05/1441H (corresponding to 02/01/2020G), as amended by Ministerial Resolution No. (1/1068) dated 15/02/1446H (corresponding to 19/08/2024G). The Company has obtained the relevant license and, pursuant thereto, engages in the activity of “freight transport on land roads,” subject to compliance with the Regulation applicable to licensed companies operating in the land transport sector. The Company is in compliance with the TGA Regulation and has obtained a license to engage in the activity of “freight transport on land roads,” issued by TGA. It should be noted that the transport activity undertaken by the Company does not constitute a commercial activity, as the Company transports and distributes its own products to its branches and points of sale, and does not engage in such activity on behalf of third parties for commission.

## 5.1.18 Contracts and Agreements

### 5.1.18.1 Partnership Agreements and Memoranda of Understanding

According to the Company’s statement, there are no partnership agreements with any parties other than the Company’s Articles of Association / Bylaws. Furthermore, there are no Memoranda of Understanding concerning any potential future participation with third parties other than what is stipulated in the Company’s Bylaws.

### 5.1.18.2 Agreements and Transactions with Related Parties

- According to the financial statements, the Company has related party transactions, compromising shareholders, key management personnel, and entities controlled, jointly controlled, or significantly influenced by such parties.
- During the ordinary course of business, the Group has entered into numerous transactions with related parties. Such transactions were executed in accordance with the terms and conditions agreed upon by the Group’s management or its Board of Directors.
- The Ordinary General Assembly of Shareholders, convened on 05/12/1446H (corresponding to 01/06/2025G), voted on the related party transactions conducted during 2024.
- The Extraordinary General Assembly of Shareholders, convened on 18/12/1445H (corresponding to 24/06/2024G), voted on the related party transactions conducted during 2023.
- The Extraordinary General Assembly of Shareholders, convened on 01/12/1444H (corresponding to 19/06/2023G), voted on the related party transactions conducted during 2022.
- The table below sets out the principal related party transactions carried out during the years 2022, 2023, 2024, and the period up to 30 June 2025.

**Table (28): Transactions with Related Parties for the FYs ended 2022, 2023, 2024, and for the period up to 30 June 2025.**

Transactions with Related Parties for the financial year ended 31 December 2022.				
Related Party	Relation Nature	Transaction Nature	Balance as of 31 December 2022 (SAR)	
			Debtor	Creditor
Akil Hanet Catering Services Establishment	Affiliated Entity*	Sales	-	146,475
		Received Payments	85,003	-
Muskhan Grape Leaf Catering Establishment	Affiliated Entity*	Sales	-	699,574
		Received Payments	731,530	-
Cake Story Fast Food Establishment	Affiliated Entity*	Sales	-	149,251
		Received Payments	67,103	-
Abdullah Al-Omigan Real Estate Company	Affiliated Entity*	Rentals	520,976	-
		Payments	-	520,976
Transactions with Related Parties for the financial year ended 31 December 2023.				
Related Party		Relation Nature	Transaction Nature	Balance as of 31 December 2023 (SAR)
Akil Hanet Catering Services Establishment		Affiliated Entity*	Sales	-
Muskhan Grape Leaf Catering Establishment		Affiliated Entity*	Sales	614,423
Cake Story Fast Food Establishment	Affiliated Entity*	Sales Operational		14,704
				250,000
Abdullah Al-Omigan Real Estate Company		Affiliated Entity*	Rentals	957,348
Transactions with Related Parties for the financial year ended 31 December 2024.				
Related Party		Relation Nature	Transaction Nature	Transactions Volume as of 31 December 2024 (SAR)
Muskhan Grape Leaf Catering Establishment		Affiliated Entity*	Sales (Note 20)	597,099
Abdullah Al-Omigan Real Estate Company		Affiliated Entity*	Rentals	1,263,708
Amikan Travel Agency		Affiliated Entity*	Purchases	367,291
Balances Due from Related Party				
Muskhan Grape Leaf Catering Establishment		Affiliated Entity*	-	57,966
Transactions with Related Parties for the period ended 30 June 2025				
Related Party		Relation Nature	Transaction Nature	Transactions Volume as of 30 June 2025 (SAR)
Muskhan Grape Leaf Catering Establishment		Affiliated Entity*	Sales	302,967
First Travel Tourism Company		Affiliated Entity*	Purchases	117,467
Abdullah Al-Omigan Real Estate Company		Affiliated Entity*	Rentals	631,854

Source: The Company

\* An affiliate entity is a related party in which shareholders hold an equity interest, or a related party in which the Company has representation in its management.

### 5.1.18.3 Lease Contracts

- The Company has entered into (187) lease contracts as a lessee, comprising offices, showrooms, land, and warehouses to conduct its business.
- The contracts stipulate an annual rent payable by the Company to the lessor, with renewal options. They further provide that the contracts shall be deemed void if the lessee delays payment of rent, and prohibit subleasing without the lessor's prior written consent. he leased premises or activity may not be changed without the lessor's consent. The following is a list of the Company's site lease contracts and their key details:

**Table (29): Lease Contracts for the Company's Sites as Lessee**

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
1.	24/10/1446H (corresponding to 22/04/2025G)	20150000177/1-0	Top 100 Trading Company	National Address: 8382,3588 Al-Tirmidhi 14713	Building – Commercial Use – Floor Number (1) – Unit Number (Top 100)	(140,000) Saudi Riyals	The duration of this contract is (364) days, starting from 17/10/1446H (corresponding to 15/04/2025G), and ending on 26/10/1447H (corresponding to 14/04/2026G).	The lease contract ends upon the completion of its duration. It is renewable under a new contract with new terms, subject to the mutual approval of both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
2.	22/10/1446H (corresponding to 20/04/2025G)	20813509789/1-0	Top 100 Trading Company	National Address: 7363,2222,14813 Khurais	Building – Residential/Commercial Use – Floor Number (0) – Unit Number (10) – Shop	(150,000) Saudi Riyals	The duration of this contract is (364) days, starting from 22/09/1446H (corresponding to 22/03/2025G), and ending on 02/10/1447H (corresponding to 21/03/2026G).	The lease contract ends upon the completion of its duration. It is renewable under a new contract with new terms, subject to the mutual approval of both parties.	his contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
3.	26/10/1446H (Corresponding to 24/04/2025G)	20153991583 /1-0	Grape Leaf Field Catering Company	Khurais, 14813 7363,2222 2699973 (Riyadh)	Building – Residential Commercial Use – Shop – Floor Number (01) – Unit (5)	(86,250) SAR	The duration of this contract is (364) days, starting from 18/06/1446H (corresponding to 19/12/2024G), and will be expired on 27/06/1447H (Corresponding to 18/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
4.	13/09/1446H (corresponding to 13/05/2025G)	20312372333/1-0	Top 100 Trading Company	National Address: 4422,7891,13782, Najd	Building – Residential/Commercial Use – Floor Number (0) – Unit Number (# 4) – Other - Shop	(190,000) Saudi Riyals	The duration of this contract is (364) days, starting from 05/12/1446H (corresponding to 01/06/2025G), and ending on 14/12/1447H (corresponding to 31/05/2026G).	The lease contract ends upon the completion of its duration. It is renewable under a new contract with new terms, subject to the mutual approval of both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
5.	17/09/1446H (Corresponding to 17/03/2025G)	20568590036 / 1-0	Grape Leaf Field Catering Company	Faydat al-Hamada, 2474,7532,82725 (Jazan)	Open commercial complex (plaza) - commercial - shop - floor (1) - unit (1)	(86,250) SAR	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 11/07/1447H (corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
6.	17/09/1446H (Corresponding to 17/03/2025G)	20255174043 / 1-0	Mamola Confectionery Company	Faydat al-Hamada, 2474,7532,82725 (Jazan)	Open commercial complex (plaza) - commercial - shop - floor (1) - unit (2)	(86,250) SAR	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 11/07/1447H (corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
7.	25/03/1447H (corresponding to 17/09/2025G)	0-1/20424309837	Grape Leaf Field Catering Company	3811, Al-Ajwad, 7162, Al-Samar, 23462, Jeddah	Building – Residential / Commercial Use – Shop – Floor Number (1) – Unit (2)	(237,500) Saudi Riyals	The duration of this contract is (1825) days, starting from 09/03/1447H (corresponding to 01/09/2025G) and ending on 02/05/1452H (corresponding to 31/08/2030G).	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 30 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
8.	25/03/1447H (corresponding to 17/09/2025G)	0-1/20284157927	Mamola Confectionery Company	3811, Al-Ajwad, 7162, Al-Samar, 23462, Jeddah	Building – Residential / Commercial Use – Shop – Floor Number (1) – Unit (2)	(937,500) Saudi Riyals	The duration of this contract is (1825) days, starting from 09/03/1447H (corresponding to 01/09/2025G) and ending on 02/05/1452H (corresponding to 31/08/2030G).	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 30 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
9.	(corresponding to 24/02/2025G)	10915580628/1-0	Nofoth Food Products Company, Saudi Joint-stock Company, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	National Address: Al-Sedk, 14925,6308,3101	Building - residential for Individuals - Floor number (1) - Unit number (201) - Apartment	Total rental value: (26,000) Saudi Riyals	The duration of this contract is (353) days, starting from 17/07/1446H (corresponding to 17/01/2025G), and ending on 16/07/1447H (corresponding to 05/01/2026G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
10.	06/11/1446H (corresponding to 04/05/2025G)	10424196642/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Qais ibn Rifa'ah, 82723,6919,2778	Building - residential for Individuals - Floor number (1) - Unit number (01 -1) - Apartment	(19,200) Saudi Riyals	The duration of this contract is (364) days, starting from 03/11/1446H (corresponding to 01/05/2025G), and ending on 13/11/1447H (corresponding to 30/04/2026G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
11.	22/11/1446H (corresponding to 20/05/2025G)	10109308788/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Abdul Rahman Al-Dakhil Street, 7310,2767,86734	Building - Residential/Commercial Use – Floor No. (3) - Unit No. (409-1) - Apartment	Annual lease value: (24,000) Saudi Riyals	The duration of this contract is (364) days, starting from 03/11/1446H (corresponding to 01/05/2025G), and ending on 13/11/1447H (corresponding to 30/04/2026G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
12.	12/07/1446H (corresponding to 12/01/2025G)	20570827761/1-0	Grape Leaf Field Company Serving meals	National Address: Umar ibn al-Khattab, 52388,2718,7109	Building – Residential/Commercial Use – Floor Number (0) – Unit Number (0) – Shop	Annual lease value: (81,000) Saudi Riyals	The duration of this contract is (364) days, starting from 28/06/1446H (corresponding to 29/12/2024G), and ending on 08/07/1447H (corresponding to 28/12/2025G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
13.	16/09/1446H (corresponding to 16/03/2025G)	20178479306/1-0	Top 100 Trading Company	National Address: Western Ring Road 12993,6708,3928	Building – Residential / Commercial Use – Showroom – Floor Number (1) – Unit (-1)	Annual lease value: (150,000) Saudi Riyals	The duration of this contract is (729) days, starting from 01/09/1446H (corresponding to 01/03/2025G), and ending on 21/09/1448H (corresponding to 28/02/2027G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
14.	10/09/1446H (corresponding to 10/03/2025G)	20560164584/1-0	Grape Leaf Field Company Serving meals	National Address: Saeed bin Zaid, 13245,2782,6281	Building – Commercial Use – Showroom – Floor Number (1) – Unit (Showroom 4)	Annual lease value: (150,200) Saudi Riyals	The duration of this contract is (364) days, starting from 29/08/1446H (corresponding to 28/02/2025G), and ending on 10/09/1447H (corresponding to 27/02/2026G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
15.	25/08/1446H (Corresponding to 24/02/2025G)	10156370970/1-0	Nofoth Food Products - Saudi Joint Stock Company	00000 0000, 000 (Al-Khobar)	Villa - residential for Individuals - Floor number (1) - Unit number (1) - Apartment	(23,500) SAR	The duration of this contract is (364) days, starting from 21/08/1446H (corresponding to 20/02/2025G), and ending on 02/09/1447H (corresponding to 19/02/2026G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
16.	16/11/1446H (corresponding to 14/05/2025G)	20917188817 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	Adi ibn al-Rabi', 4416,7180,23466 (Jeddah)	Building – Residential/ Commercial Use– Showroom – Floor (0) – Unit (A1)	(600,000) Saudi Riyals	The duration of this contract is (1095) days, starting from 06/01/1447H (corresponding to 01/07/2025G) and ending on 07/02/1450H (corresponding to 30/06/2028G).	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
17.	25/01/1446H (Corresponding to 31/07/2024G)	20406830161/1-0	Nofoth Food Products - Saudi Joint Stock Company	Certificate, 14319 9170, 4231 (Riyadh)	Warehouse – Commercial – Floor No. (0) – Unit No. Plot 43 + 44/2 Block 5 Plan 367	(435,114) SAR	The duration of this contract is (364) days, starting from 06/01/1447H (Corresponding to 01/07/2025G) and ending on 15/01/1448H (Corresponding to 30/06/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
18.	09/01/1445H (Corresponding to 27/07/2023G)	20078677131/1	Grape Leaf Field Catering Company	14542 7610, 4811, (Riyadh)	Factory - Commercial - Floor No. (0) - Unit No. (2042)	(1,287,066) SAR	The duration of this contract is (1095) days, starting from 14/01/1445H (Corresponding to 01/08/2023G) and ending on 17/02/1448H (Corresponding to 31/07/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
19.	27/09/1444H (Corresponding to 18/04/2023G)	20342269834/1	Nofoth Food Products - Saudi Joint Stock Company	4861,7569,14542 (Riyadh)	Commercial factory - Floor number (0) - Unit number (2044)	(1,026,375) SAR	The duration of this contract is (1095) days, starting from 11/10/1444H (Corresponding to 01/05/2023G) and ending on 13/11/1447H (Corresponding to 30/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
20.	13/01/1445H (corresponding to 31/07/2023G)	20294670902 / 1	Mamola Confectionery Company	4861,7569,14542 (Riyadh)	Commercial factory - Floor number (0) - Unit number (2046)	(1,022,594) SAR	The duration of this contract is (1095) days, starting from 14/01/1445H (corresponding to 01/08/2023G) and ends on 17/02/1448H (corresponding to 31/07/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.



No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
21.	29/07/1446H (Corresponding to 29/01/2025G)	20471879513/1-0	Nofoth Food Products - Saudi Joint Stock Company,	Zamil Al-Abdullah Al-Saleem Street, 4284, 6986, 56241 (Unaizah)	Building – Residential – Commercial – Floor No. (2) – Unit No. (3)	(16,000) Saudi Riyals	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and will be expired on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
22.	18/08/1446H (Corresponding to 21/10/2024G)	20489840442/1-0	Nofoth Food Products - Saudi Joint Stock Company	Talha ibn Ubayd Allah, 14253 7693, 2231, (Riyadh)	Shop - Floor number (0) - Unit number (3)	(36,500) SAR	The duration of this contract is (364) days, starting from 24/03/1446H (Corresponding to 27/09/2024G) and ending on 04/04/1447H (Corresponding to 26/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
23.	16/08/1445H (Corresponding to 26/02/2024G)	20719525945/1-0	Nofoth Food Products - Saudi Joint Stock Company	Abdul Basit Al-Dhahiri, 23241 7575, 4139 (Jeddah)	Warehouse – Floor number (0) – Unit number (1)	(1,223,600) SAR	The duration of this contract is (1460) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 03/08/1449H (Corresponding to 31/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
24.	29/08/1442H (Corresponding to 11/04/2021G)	300002601635/1	Nofoth Food Products Company	Al-Rahab Road, Buraidah, Al-Qassim (Buraidah)	Building - Commercial - Floor No. (0) - Unit No. (2)	(425,000) SAR	The duration of this contract is (1825) days, starting from 06/09/1442H (Corresponding to 18/04/2021G) and ending on 29/10/1447H (Corresponding to 17/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is not considered an enforceable instrument due to the presence of additional clauses or conditions.
25.	22/10/1446H (Corresponding to 20/04/2025G)	20492532821/1-0	Grape Leaf Field Catering Company	13214 7699, 3083 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (5)	(66,000) SAR	The duration of this contract is (364) days, starting from 04/10/1446H (Corresponding to 02/04/2025G) and ending on 13/10/1447H (Corresponding to 01/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
26.	20/10/1446H (Corresponding to 20/04/2025G)	20820306827/1-0	Grape Leaf Field Catering Company	Unaizah, 14213 3768, 6694 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (1)	Annual lease value: (95,000) SAR	The duration of this contract is (364) days, starting from 15/10/1446H (Corresponding to 13/04/2025G) and ending on 24/10/1447H (Corresponding to 12/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
27.	07/11/1446H (corresponding to 05/05/2025G)	-0/10503588907	Nofoth Food Products Company	Ibn Taymiyyah, 14713 4034, 6488	Building – Residential / Commercial Use – Apartment – Floor Number (1) – Unit (25)	(10,000) Saudi Riyals	The duration of this contract is (364) days, starting from 01/09/1446H (corresponding to 01/03/2025G), and ending on 11/09/1447H (corresponding to 28/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done via the Ejari Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
28.	25/03/1447H (corresponding to 17/09/2025G)	0-1/20885666716	Grape Leaf Field Catering Company	6488, Ibn Taymiyyah, 4034, Al-Shifa, 14713, Riyadh	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (@ 11)	(204,000) Saudi Riyals	The duration of this contract is (729) days, starting from 22/03/1447H (14/09/2025G) and ends on 12/04/1449H (corresponding to 13/09/2027G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 30 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
29.	25/03/1447H (corresponding to 17/09/2025G)	0-1/10143082345	Nofoth Food Products Company	6488, Ibn Taymiyyah, 4034, Al-Shifa, 14713, Riyadh	Building – Residential / Commercial Use – Apartment – Floor Number (2) – Unit (4)	(44,000) Saudi Riyals	The duration of this contract is (729) days, starting from 24/03/1447H (16/09/2025G) and ends on 14/04/1449H (corresponding to 15/09/2027G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
30.	24/09/1446H (Corresponding to 24/03/2025G)	20641516138/1-0	Grape Leaf Field Catering Company, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	Salman al-Farsi, 13222 2943, 6535 (Riyadh)	Building – Commercial – Shop – Floor Number (0) – Unit Number (Grape Leaf Unit)	(100,000) SAR	The duration of this contract is (729) days, starting from 01/09/1446H (Corresponding to 01/03/2025G) and ending on 21/09/1448H (Corresponding to 28/02/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
31.	13/05/1446H (Corresponding to 15/11/2024G)	20029856073/1-0	Grape Leaf Field Catering Company	Western Ring Road, 12993 6815, 376 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (2)	(102,000) SAR	The duration of this contract is (364) days, starting from 07/05/1446H (Corresponding to 09/11/2024G) and ending on 17/05/1447H (Corresponding to 08/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
32.	10/09/1446H (Corresponding to 10/03/2025G)	20182396234/1-0	Grape Leaf Field Catering Company	Saad ibn Abi Waqqas, 14233 2674, 8272 (Riyadh)	Open shopping complex (plaza) – Commercial – Shop – Floor number (1) - Unit number 295-294-288-287	(80,000) SAR	The duration of this contract is (353) days, starting from 01/09/1446H (Corresponding to 01/03/2023G) and ending on 29/08/1447H (Corresponding to 17/02/2026G)	The lease contract ends upon the completion of its duration. It is renewable under a new contract with new terms, subject to the mutual approval of both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
33.	25/03/1446H (Corresponding to 28/09/2024G)	20310541852/1-0	Grape Leaf Field Catering Company	Dammam branch road, 13243 8184, 2931 (Riyadh)	Building - Gallery - Floor No. (1) - Unit No. (2#)	(258,001) SAR	The duration of this contract is (364) days, starting from 13/05/1446H (Corresponding to 15/11/2024G) and ending on 23/05/1447H (Corresponding to 14/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
34.	22/07/1442H (Corresponding to 06/03/2021G)	300002439039/1	Grape Leaf Field Catering Company	Al Shifa, 13782 Riyadh, Riyadh 7839, 434 (Riyadh)	Building - Commercial - Floor No. (0) - Unit No. (Showroom 1)	(675,000) SAR	The duration of this contract is (1825) days, starting from 03/10/1442H (Corresponding to 15/05/2021G) and ending on 27/11/1447H (Corresponding to 14/05/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
35.	23/05/1446H (Corresponding to 25/11/2024G)	20646288422/2-0	Grape Leaf Field Catering Company	Eastern Ring Road Branch, 5043, 8236, 12853 (Riyadh)	Building - Commercial - Showroom - Floor Number (0) - Unit Number (AWQ-RY-SAF- COM - 00-0001- GF-002)	Annual lease value: (170,822) SAR	The duration of this contract is (364) days, starting from 12/08/1446H (Corresponding to 11/02/2025G) and ending on 22/08/1447H (Corresponding to 10/02/2026G)	The lease term shall automatic- ally renew for an equivalent pe- riod unless either party notifies the other party of its intention to terminate the contract at least 28 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
36.	26/02/1447H (Corresponding to 20/08/2025G)	20592910087/ 1-0	Grape Leaf Field Catering Company	2405, Saud bin Abdul Aziz, 8289, Al-Athay- bah, 66255, Najran (Najran)	Open commercial complex (plaza) - residential/ commercial - shop - floor (1) - unit (2)	(240,000) SAR	The duration of this contract is (1095) days, starting from 09/03/1447H (corresponding to 01/09/2025G) and ends on 10/04/1450H (corresponding to 31/08/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
37.	26/02/1447H (Corresponding to 20/08/2025G)	20826735237 / 1-0	Mamola Confectionery Company	2405, Saud bin Abdul Aziz, 8289, Al-Athay- bah, 66255, Najran (Najran)	Open commercial complex (plaza) - residential/ commercial - shop - floor (1) - unit (1)	(240,000) SAR	The duration of this contract is (1095) days, starting from 09/03/1447H (corresponding to 01/09/2025G) and ends on 10/04/1450H (corresponding to 31/08/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
38.	20/11/1446H (corre- sponding to 18/05/2025G)	20565089545 / 1-0	Nofoth Food Products Company	4501,6891,13524,456 (Riyadh)	Building - Com- mercial - Shop - Floor (0) - Unit (Shop No. 1)	(675,165) SAR	The duration of this contract is (729) days, starting from 03/03/1447H (corresponding to 26/08/2025G) and ending on 23/03/1449H (Corresponding to 25/08/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
39.	Indefinite	20495039059/2	Grape Leaf Field Catering Company	Abu Bakr Al Siddiq Road, 13333 7443, 2313, Riyadh, (Riyadh)	Open shopping complex (plaza) - Showroom - Ground floor - Unit number SU.B1/011	(759,000) SAR	The duration of this contract is (1460) days, starting from 29/08/1443H (Corresponding to 01/04/2022G) and ending on 12/10/1447H (Corresponding to (31/03/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
40.	25/03/1447H (corresponding to 17/09/2025G)	0-1/20424308937	Grape Leaf Field Catering Company	3811, Al-Ajwad, 7162, Al-Samar, 23462, Jeddah	Building – Resi- dential Commer- cial Use – Shop – Floor Number (1) – Unit (2)	(937,500) Saudi Riyals	The duration of this contract is (1825) days, starting from 09/03/1447H (corresponding to 01/09/2025G), and ending on 05/02/1452H (corresponding to 31/08/2030G)	The lease term shall automatic- ally renew for an equivalent pe- riod unless either party notifies the other party of its intention to terminate the contract at least 30 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
41.	19/03/1447H (corre- sponding to 11/09/2025G)	0-1/20272783800	Grape Leaf Field Catering Company	7312, Umm Al- Mu'minin Aisha Bint Abi Bakr Road, 2336, 52348, Buraydah	Building – Commercial Use – Shop – Floor Number (1) – Unit (1)	(189,750) Saudi Riyals	The duration of this contract is (1095) days, starting from 03/10/1446H (corresponding to 01/04/2025G) and ending on 05/11/1449H (corresponding to 31/03/2028G).	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
42.	03/02/1447H (Corresponding to 28/07/2025G)	0-1/20148672080	Grape Leaf Field Com- pany Serving meals	Al-Jeraif Street, 58881 8276, 5532,	Building – Residential / Commercial Use – Shop – Floor Number (1) – Unit (3)	(124,000) SAR	The duration of this contract is (729) days, starting from 16/01/1447H (Corresponding to 11/07/2025G) and will be expired on 06/02/1449H (Corresponding to 10/07/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
43.	20/04/1447H) (Corresponding to 12/10/2025G)	20562242034/1-0	Grape Leaf Field Com- pany Serving meals	Zamil Abdullah Al-Saleem, 56241 6906, 4272,	Building - Commercial - showroom - ground floor and first floor	(78,488) SAR	The duration of this contract is (364) days, starting from 10/05/1447H (Corresponding to 01/11/2025G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease term shall automati- cally renew for an equivalent pe- riod unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
44.	22/01/1447H (corre- sponding to 17/07/2025G)	20850249140 / 1-0	Pinkish Bite Catering Company	Salman bin Abdulaziz, 6906,4272,56241 (Unaizah)	Building - Com- mercial - Shop - Ground floor, first floor and mezzanine - Unit (2-1)	(156,976) Saudi Riyals	The duration of this contract is (729) days, starting from 06/01/1447H (corresponding to 01/07/2025G) and ending on 25/01/1449H (corresponding to 30/06/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
45.	02/12/1442H (Corresponding to 12/07/2021G)	20345255096/1	Grape Leaf Field Catering Company	Prince Sultan, 42351 Jeddah, Makkah 8442, 3748, (Jeddah)	Open shopping complex (plaza) - Commercial - Showroom- Floor number (0) - Unit number(4)	Annual lease value: (220,000) SAR	The duration of this contract is (1825) days, starting from 26/03/1443H (Corresponding to 01/11/2021G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract shall not be deemed an enforceable instrument.
46.	02/12/1442H (Corresponding to 12/07/2021G)	20634563950/1	Nofoth Food Products Company	Al-Hamdaniya, 23761 Jeddah, 7766, 2376, Makkah (Jeddah)	Building – Residential / Commercial Use – Showroom – Floor Number (1) – Unit (Show- room No. 4)	(2,185,000) SAR	The duration of this contract is (1825) days, starting from 04/03/1443H (Corresponding to 10/10/2021G) and ending on 28/04/1448H (Corresponding to 09/10/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
47.	22/04/1443H (Corresponding to 27/11/2021G)	20375577887/1	Grape Leaf Field Com- pany Serving meals	Thumamah Road, 16272 Al Kharij, 8385, 5061 Riyadh (Al-Kharj)	Building – Res- idential – Com- mercial – Floor No. (0) – Unit No. (14)	(1,392,500) SAR	The duration of this contract is (1825) days, starting from 28/07/1443H (Corresponding to 01/03/2022G) and ending on 21/09/1448H (Corresponding to 28/02/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
48.	21/01/1445H (Corresponding to 08/08/2023G)	20354470849/1	Grape Leaf Field Com- pany Serving meals	Abdul Qadir Koshk, 24351 6690, 2958, (Makkah)	Building – Residential / Commercial Use – Showroom – Floor Number (0) – Unit (03)	(934,375) SAR	The duration of this contract is (1826) days, starting from 18/01/1445H (Corresponding to 05/08/2023G) and ending on 13/03/1450H (Corresponding to 04/08/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
49.	16/05/1443H (Corresponding to 20/12/2021G)	20509016545/1	Grape Leaf Field Com- pany Serving meals	Al-Qadisiyah Street, 24268 Makkah 9138, 4622 Makkah (Makkah)	Building – Commercial Use – Shop – Floor Number (1) – Unit No. (2-1)	(575,000) SAR	The duration of this contract is (1825) days, starting from 18/07/1443H (Corresponding to 19/02/2022G) and ending on 11/09/1448H (Corresponding to 18/02/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
50.	21/01/1445H (Corresponding to 08/08/2023G)	20671572396/1	Grape Leaf Field Com- pany Serving meals	Albalad, 1 22236 7073, 3577 (Jeddah)	Building – Res- idential – Com- mercial – Floor No. (0) – Unit No. (2)	(761,175) SAR	The duration of this contract is (1095) days, starting from 16/02/1445H (Corresponding to 01/09/2023G) and ending on 18/03/1448H (Corresponding to 31/08/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
51.	13/07/1443H (Corresponding to 14/02/2022G)	20616767217/2	Grape Leaf Field Catering Company	Al Safa, 22453 Jeddah, Makkah 4333, 690 (Jeddah)	Shopping complex (plaza) - Showroom Floor number (0) - Unit number(4)	(1,055,000) SAR	The duration of this contract is (1825) days, starting from 09/10/1443H (Corresponding to 10/05/2022G) and ending on 03/12/1448H (Corresponding to 09/05/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
52.	29/01/1447H (Corresponding to 24/07/2025G)	0-1/20852231952	Grape Leaf Field Com- pany Serving meals	Jabal al Mu'allaaq, 4089, 8065, 26523	Open shopping complex (plaza) - Shop - Floor number (1) - Unit number(6)	(495,000) SAR	The duration of this contract is (1095) days, starting from 07/02/1447H (corresponding to 01/08/2025G), and ending on 09/03/1450H (corresponding to 31/07/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
53.	18/02/1444H (Corresponding to 14/09/2022G)	20900015657/1	Grape Leaf Field Catering Company	Rabia Al-Saadi, 26576 5466, 6236 (Taif)	Building - Com- mercial - Floor No. (0) - Unit No. (005)	(201,000) SAR	The duration of this contract is (1095) days, starting from 07/05/1444H (Corresponding to 01/12/2022G) and ending on 09/06/1447H (Corresponding to 30/11/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
54.	20/12/1443H (Corresponding to 19/07/2022G)	20462275973/1	Grape Leaf Field Catering Company	AL Madinah, 42391, 6721, 5092 - (AL Madinah)	Open-air shopping complex (plaza) - commercial - showroom - Floor number (0) - Unit number (6)	(724,500) SAR	The duration of this contract is (1095) days, starting from 23/04/1444H (Corresponding to 17/11/2022G) and ending on 25/05/1447H (Corresponding to 16/11/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
55.	08/12/1443H (Corresponding to 07/07/2022G)	20325528852/1	Grape Leaf Field Com- pany Serving meals	Imam al-Bukhari, 42375, AL Madinah 9219, 2655, (AL Madinah)	Showroom - Floor number (0) - Unit number (5)	(603,750) SAR	The duration of this contract is (1095) days, starting from 19/02/1444H (Corresponding to 15/09/2022G) and ending on 22/03/1447H (Corresponding to 14/09/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
56.	24/11/1443H (Corresponding to 23/06/2022G)	20669212127/1	Grape Leaf Field Com- pany Serving meals	Riyadh, 12543, 7965, 4088 (Riyadh)	Showroom - Floor number (0) - Unit number (57-2/B1)	(406,410) SAR	The duration of this contract is (1095) days, starting from 05/03/1444H (Corresponding to 01/10/2022G) and ending on 08/04/1447H (Corresponding to 30/09/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
57.	10/09/1445H (Corresponding to 20/03/2024G)	20551898765/1-0	Grape Leaf Field Catering Company	Fahad Al-Ali Al-Arifi, 55433 7550, 517 (Hail)	Other - Luxury Halls - Com- mercial - Shop - Floor No. (1) - Unit No. (+1)	(170,000) SAR	The duration of this contract is (729) days, starting from 20/08/1445H (Corresponding to 01/03/2024G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
58.	05/06/1444H (Corresponding to 29/12/2022G)	20573595884/1	Grape Leaf Field Catering Company	34433 6148, 4918 (Al-Khobar)	Locked shopping complex (mall) - showroom - floor number (1) - unit number (SR-17)	(720,000) SAR	The duration of this contract is (1095) days, starting from 12/11/1444H (Corresponding to 01/06/2023G) and ending on 14/12/1447H (Corresponding to 31/05/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
59.	05/01/1444H (Corresponding to 03/08/2022G)	20224772614/1	Grape Leaf Field Catering Company	Khubayb ibn Adi al-Ansari, 22444 9054, 3445, Jeddah, Makkah (Jeddah)	Open shopping complex (plaza) - Shop - floor number (0) - Unit number (2-GF)	(862,500) SAR	The duration of this contract is (1825) days, starting from 07/05/1444H (Corresponding to 01/12/2022G) and ending on 02/07/1449H (Corresponding to 30/11/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is not considered an enforceable instrument due to the presence of additional clauses or conditions.
60.	04/05/1444H (Corresponding to 28/11/2022G)	20008315941/1	Mamola Confectionery Company	Al Thumama Road, 13249 8017, 3069 (Riyadh)	Open shopping complex (plaza) - Showroom - Ground floor - Unit number (GO14GA)	(1,098,000) SAR	The duration of this contract is (1095) days, starting from 10/09/1444H (Corresponding to 01/04/2023G) and ending on 12/10/1447H (Corresponding to 31/03/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
61.	13/03/1445H (Corresponding to 28/09/2023G)	20268271066/1-0	Grape Leaf Field Catering Company	King Fahd Road, 13334 2283, 7775 (Riyadh)	Building – Commercial Use – Shop – Floor Number (1) – Unit (3)	(162,150) SAR	The duration of this contract is (730) days, starting from 11/05/1445H (Corresponding to 25/11/2023G) and ending on 03/06/1447H (Corresponding to 24/11/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
62.	30/04/1445H (Corresponding to 15/10/2023G)	20595877285/1-0	Grape Leaf Field Catering Company	Prince Mohammed Bin Fahd Street, 6931, 4743, Abdul Aziz, 35514 (Jubail)	Open shopping complex (plaza) - Commercial - Shop - Floor number (1) - Unit number (9)	(801,660) SAR	The duration of this contract is (1826) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.



No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
63.	30/04/1445H (Corresponding to 15/10/2023G)	20507539549/1-0	Grape Leaf Field Catering Company	King Fahd Bin Abdul Aziz Road, 7696, 4022, 72341 (Sakaka)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (1/ 2)	(370,000) SAR	The duration of this contract is days, starting from 28/07/1445H (Corresponding to 09/02/2024G) and will be expired on 24/09/1450H (Corresponding to 08/02/2029G)	Indefinite	This contract shall not be deemed an enforceable instrument.
64.	04/04/1445H (Corresponding to 19/10/2023G)	20746498093/1-0	Grape Leaf Field Catering Company	Abu Bakr Al-Siddiq, 32271 2144, 8003 (Dammam)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (5)	(550,000) SAR	The duration of this contract is starting from 19/06/1445H (corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	Indefinite	This contract shall not be deemed an enforceable instrument.
65.	04/04/1445H (Corresponding to 19/10/2023G)	20724684361/1-0	Grape Leaf Field Catering Company	7432,5193,46421 (Yanbu al-Bahr)	Building – Residential / Commercial Use – Shop – Ground Floor – Unit (1, 2)	(500,000) SAR	The duration of this contract is (1826) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
66.	11/06/1445H (Corresponding to 24/12/2023G)	20616301797/1-0	Grape Leaf Field Catering Company	Al-Takhassusi, 12364 3526, 738 (Riyadh)	Building - Residential - Commercial - Shop - Ground Floor - Unit number (13)	(519,500) SAR	The duration of this contract is (729) days, starting from 20/08/1445H (Corresponding to 01/03/2024G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
67.	12/10/1445H (Corresponding to 21/04/2024G)	20016786892/1-0	Grape Leaf Field Catering Company	Samtah, Terraces Park Complex, 2312, 6387, 86737 (Samtah)	Open shopping complex (plaza) - Showroom Floor number (1) - Unit number(+7)	(207,000) SAR	The duration of this contract is (1094) days, starting from 22/09/1445H (Corresponding to 01/04/2024G) and ending on 23/10/1448H (Corresponding to 31/03/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
68.	21/10/1445H (Corresponding to 30/04/2024G)	20742313413/1-0	Grape Leaf Field Catering Company	King Abdul Aziz Road, 85534 2054, 622 (Sabya)	Open shopping complex (Plaza) Floor number (Ground) - Unit number (G042A)	(117,300) SAR	The duration of this contract is (729) days, starting from 22/09/1445H (Corresponding to 01/04/2024G) and ending on 12/10/1447H (Corresponding to 31/03/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
69.	10/10/1446H (Corresponding to 08/04/2025G)	20731375378 /1-0	Grape Leaf Field Catering Company	Aber Alqarrat Street, 8463,4151,23817 (Jeddah)	Land - Residen- tial/Commercial - Showroom - Floor (0) - Unit (006)	(345,000) SAR	The duration of this contract is (833) days, starting from 27/08/1446H (Corresponding to 26/02/2025G) and ends on 04/01/1449H (corresponding to 09/06/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
70.	17/03/1445H (Corresponding to 02/10/2023G)	20828137943/1-0	Mamola Confectionery Company	Dammam branch road, 13251 7762, 207 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (B2-S3)	(746,304) SAR	The duration of this contract is (1095) days, starting from 05/04/1445H (Corresponding to 20/10/2023G) and ending on 08/05/1448H (Corresponding to 19/10/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
71.	25/08/1442H (Corresponding to 07/04/2021G)	300002461573/1	Mamola Confectionery Company	Abu Bakr Al-Siddiq, 13333 Riyadh, 2456, 7131, Riyadh (Riyadh)	Open shopping complex (plaza) – Commercial – Shop - Floor number (0) - Unit number (6)	(920,000) Saudi Riyals	The duration of this contract is (1825) days, starting from 27/10/1442H (Corresponding to 08/06/2021G) and ending on 21/12/1447H (Corresponding to 07/06/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
72.	22/07/1442H (Corresponding to 06/03/2021G)	300002439235/1	Mamola Confectionery Company	Al Shifa, 13782 Riyadh, Riyadh 7839, 4348 (Riyadh)	Building - Commercial - Other - Floor No. (0) - Unit No. (Showroom 2)	(675,000) SAR	The duration of this contract is (1825) days, starting from 03/10/1442H (Corresponding to 15/05/2021G) and ending on 27/11/1447H (Corresponding to 14/05/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
73.	29/02/1446H (Corresponding to 02/09/2024G)	20673042153/1-0	Mamola Confectionery Company	Unaizah, 14213 3777, 667 (Riyadh)	Building - Commercial - Shop - Floor No. (0) - Unit No. (Shop 2)	(639,300) SAR	The duration of this contract is (1094) days, starting from 25/12/1445H (Corresponding to 01/07/2024G) and ending on 25/01/1449H (Corresponding to 30/06/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
74.	04/04/1445H (Corresponding to 19/10/2023G)	20255032284/1-0	Mamola Confectionery Company	Ibn Taymiyyah Road, 14713 4034, 6488 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (03/ 4)	(199,500) SAR	The duration of this contract is (730) days, starting from 20/03/1445H (Corresponding to 05/10/2023G) and ending on 12/04/1447H (Corresponding to 04/10/2025G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
75.	15/02/1443H (Corresponding to 22/09/2021G)	20013618106/2	Mamola Confectionery Company	Western Ring Road Branch, 6747, 3906, 12993 Riyadh, Riyadh (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (1)	(690,000) SAR	The duration of this contract is (1825) days, starting from 23/03/1443H (Corresponding to 01/11/2026G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument un- der the Council of Ministers Resolution No.(131) dated 03/04/1435H.
76.	19/01/1447H (corresponding to 14/07/2025G)	0-1/20684227153	Mamola Confectionery Company	Al-Jeraif, 8199,2089,58839	Open shopping complex (plaza) – Shop - Floor number (0) - Unit number (21A)	(138,000) Saudi Riyals	The duration of this contract is (1095) days, starting from 6/01/1447H (corresponding to 01/07/2025G) and ending on 07/02/1450H (corresponding to 30/06/2028G).	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
77.	24/09/1443H (Corresponding to 25/04/2022G)	20487004741/1	Mamola Confectionery Company	Omar Ibn Al-Khattab, 52388 Buraidah, 2679, 7177, Al-Qa- ssim (Buraidah)	Building - Com- mercial - Show- room - Floor No. (0) - Unit No. (1)	(460,000) SAR	The duration of this contract is (1825) days, starting from 30/09/1443H (Corresponding to 01/05/2022G) and will be expired on 23/11/1448H (Corresponding to 30/04/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
78.	11/05/1446H (corre- sponding to 13/11/2024G)	20586038404 / 1-0	Mamola Confectionery Company	Anas Bin Malik Road, 5688,7683,13525 (Riyadh)	Building - Com- mercial - Show- room - Floor (0) - Unit (4)	(1,035,000) SAR	The duration of this contract is (1094) days, starting from 01/07/1446H (corresponding to 01/01/2025G), and ending on 03/08/1449H (corresponding to 31/12/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
79.	20/04/1447H (Correspond- ing to 12/10/2025G)	20128088731/1-0	Mamola Confectionery Company	Zamil Abdullah Al-Saleem, 56241 6906, 4272, (Riyadh)	Building - Com- mercial - Floor No. (Ground) - Unit No. (1-1)	(78,488) SAR	The duration of this contract is (364) days, starting from 10/05/1447H (Corresponding to 01/11/2025G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease term shall automati- cally renew for an equivalent pe- riod unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
80.	02/12/1442H (Correspond- ing to 12/07/2021G)	20842630312/1	Mamola Confectionery Company, represented by Mr. Ibrahim Abdullah Ibrahim Al- Amiqan	Prince Sultan, 42351, Jeddah, Makkah 8442, 3748, (Jeddah)	Open shopping complex (plaza) - Commercial - Showroom- Floor number (0) - Unit number(3)	Annual lease value: (220,000) SAR	The duration of this contract is (1825) days, starting from 26/03/1443H (Corresponding to 01/11/2021G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract shall not be deemed an enforceable instrument.
81.	02/03/1447H (Correspond- ing to 25/08/2025G)	20015476010/1-0	Mamola Confectionery Company	Saeed bin Zaid, 13245 6453, 270 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (1) – Unit (3)	(561,000) SAR	The duration of this contract is (1094) days, starting from 14/04/1446H (Corresponding to 17/10/2024G) and ending on 16/05/1449H (Corresponding to 16/10/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
82.	22/04/1443H (Correspond- ing to 27/11/2021G)	20276270956/2	Mamola Confectionery Company	Thumamah Road, 16272 Al Kharij, 8385, 5061, Riyadh (Al-Kharij)	Building – Res- idential – Com- mercial – Floor No. (0) – Unit No. (13)	(702,500) SAR	The duration of this contract is (1825) days, starting from 28/07/1443H (Corresponding to 01/03/2022G) and ending on 21/09/1448H (Corresponding to 28/02/2027G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
83.	21/01/1445H (Correspond- ing to 08/08/2023G)	20343108389/1	Mamola Confectionery Company	Abdul Qadir Koshk, 24351 6690, 295, (Makkah)	Building – Res- idential – Com- mercial – Floor No. (0) – Unit No. (04)	(934,375) SAR	The duration of this contract is (1826) days, starting from 18/01/1445H (Corresponding to 05/08/2023G) and ending on 13/03/1450H (Corresponding to 04/08/2028G)	The lease con- tract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
84.	16/05/1443H (Corresponding to 20/12/2021G)	20758895152/1	Mamola Confectionery Company	Al-Qadisiyah Street, 24268 Makkah 9138, 4622 Makkah	Building - Commercial - Floor No. (1) - Unit No. (B-2)	(575,000) SAR	The duration of this contract is (1825) days, starting from 18/07/1443H (Corresponding to 19/02/2022G) and ending on 11/09/1448H (Corresponding to 18/02/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
85.	03/09/1446H (Corresponding to 03/03/2025G)	20784219969/1-0	Mamola Confectionery Company, represented by Mr. Thabet Mohammed Abdulaziz Al-Tuwaijri	Aisha bint Abi Bakr, 12788,3119,6555	Building – Residential – Commercial – Floor No. (0) – Unit No. (3+4) - Shop	(70,000) SAR	The duration of this contract is (364) days, starting from 22/09/1446H (Corresponding to 22/03/2025G) and ending on 02/10/1447H (Corresponding to 21/03/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
86.	21/01/1445H (Corresponding to 08/08/2023G)	20387369519/1	Mamola Confectionery Company	Albalad, 1 22236 7073, 3577 (Jeddah)	Building – Residential – Commercial – Floor No. (0) – Unit No. (1)	(761,175) SAR	The duration of this contract is (1095) days, starting from 16/02/1445H (Corresponding to 01/09/2023G) and ending on 18/03/1448H (Corresponding to 31/08/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
87.	13/07/1443H (Corresponding to 14/02/2022G)	20620074205/1	Mamola Confectionery Company	Al Safa, 22453 Jeddah, Makkah 4333, 690 (Jeddah)	Open shopping complex (plaza) - Showroom Floor number (0) - Unit number(3)	(1,055,000) SAR	The duration of this contract is (1825) days, starting from 09/10/1443H (Corresponding to 10/05/2022G) and ending on 03/12/1448H (Corresponding to 09/05/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
88.	15/03/1444H (Corresponding to 11/10/2022G)	20265635748/1	Mamola Confectionery Company	King Khalid Road, 26523 5320, 711 (Taif)	Building – Commercial Use – Shop – Floor Number (1) – Unit (4)	(588,000) SAR	The duration of this contract is (1095) days, starting from 01/06/1444H (Corresponding to 25/12/2022G) and ending on 04/07/1447H (Corresponding to 24/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
89.	10/10/1446H (Corresponding to 08/04/2025G)	20260791586 / 1-0	Mamola Confectionery Company	Aber Alqarrat Street, 8463,4151,23817 (Jeddah)	Land - Residential/Commercial - Showroom - Floor (0) - Unit (005)	(345,000) SAR	The duration of this contract is (833) days, starting from 27/08/1446H (Corresponding to 26/02/2025G) and ends on 04/01/1449H (corresponding to 09/06/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
90.	18/02/1444H (Corresponding to 14/09/2022G)	20090332017/1	Mamola Confectionery Company	Rabia Al-Saadi, 26576 5466, 6236 (Taif)	Building – Commercial Use – Shop – Floor Number (1) – Unit (003)	(99,000) SAR	The duration of this contract is (1095) days, starting from 07/05/1444H (Corresponding to 01/12/2022G) and ending on 09/06/1447H (Corresponding to 30/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
91.	20/12/1443H (Corresponding to 19/07/2022G)	20312001067/1	Mamola Confectionery Company	AL Madinah, 42391, 6721, 5092. (AL Madinah)	Open shopping complex (plaza) - Commercial - Showroom- Floor number (0) - Unit number(5)	(724,500) SAR	The duration of this contract is (1095) days, starting from 23/04/1444H (Corresponding to 17/11/2022G) and ending on 25/05/1447H (Corresponding to 16/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
92.	08/12/1443H (Corresponding to 07/07/2022G)	20909783864/1	Mamola Confectionery Company	Imam al-Bukhari, 42375, AL Madinah 9219, 2655, AL Madinah (AL Madinah)	Open shopping complex (plaza) - Commercial - Showroom- Floor number (0) - Unit number(5)	(603,750) SAR	The duration of this contract is (1095) days, starting from 19/02/1444H (Corresponding to 15/09/2022G) and ending on 22/03/1447H (Corresponding to 14/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
93.	24/11/1443H (Corresponding to 23/06/2022G)	20615519126/1	Mamola Confectionery Company	Riyadh, 12543, 7965, 4088 (Riyadh)	Open shopping complex (plaza) - Commercial - Showroom- Floor number (0) - Unit number (S71-/ B1)	(406,410) SAR	The duration of this contract is (1095) days, starting from 05/03/1444H (Corresponding to 01/10/2022G) and ending on 08/04/1447H (Corresponding to 30/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
94.	10/09/1445H (Corresponding to 20/03/2024G)	20777146665/1-0	Mamola Confectionery Company	Fahad Al-Ali Al-Arifi, 55433 7550, 517 (Hail)	Other - Luxury Halls - Commercial - Shop - Floor No. (1) - Unit No. (+2)	(150,000) SAR	The duration of this contract is (729) days, starting from 20/08/1445H (Corresponding to 01/03/2024G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
95.	23/03/1446H (Corresponding to 26/09/2024G)	20459721050/1-0	Mamola Confectionery Company	Anas ibn Malik, 13321 8225, 297 (Riyadh)	Building – Commercial Use – Shop – Floor Number (0) – Unit (3)	(448,500) SAR	The duration of this contract is (1095) days, starting from 01/07/1444H (Corresponding to 23/01/2023G) and will be expired on 03/08/1447H (Corresponding to 22/01/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
96.	05/06/1444H (Corresponding to 29/12/2022G)	20817348705/1	Mamola Confectionery Company	34433 6148, 4918 (Al-Khobar)	Locked commercial shopping complex (mall) - showroom - floor number (0) - unit number (SR-18)	(720,000) Saudi Riyals	The duration of this contract is (1095) days, starting from 12/11/1444H (Corresponding to 01/06/2023G) and ending on 14/12/1447H (Corresponding to 31/05/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
97.	19/01/1447H (corresponding to 14/07/2025G)	20745995312 / 1-0	Pinkish Bite Catering Company	Western Ring Road Sub-district, 4106,6649,12993 (Riyadh)	Commercial building - Shop - Ground floor - Unit	(168,000)	The duration of this contract is (364) days, starting from 15/10/1446H (corresponding to 13/04/2025G), and ending on 24/10/1447H (corresponding to 12/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
98.	05/01/1444H (Corresponding to 03/08/2022G)	20248466145/1	Mamola Confectionery Company	Khubayb ibn Adi al-Ansari, 22444 9054, 3445, Jeddah, Makkah (Jeddah)	Open shopping complex (plaza) - Commercial - Shop - Floor number (0) - Unit number (GF-1)	(862,500) SAR	The duration of this contract is (1825) days, starting from 07/05/1444H (Corresponding to 01/12/2022G) and ending on 02/07/1449H (Corresponding to 30/11/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is not considered an enforceable instrument due to the presence of additional clauses or conditions.
99.	02/06/1446H (Corresponding to 03/12/2024G)	20195047194/1-0	Mamola Confectionery Company	Salman al-Farsi, 13222 3080, 6345 (Riyadh)	Residential-Commercial Building - Floor Number (0) - Unit Number (Shop 10+9+8 Al Nahda, Salman Al Farsi Building)	(333,500) SAR	The duration of this contract is (729) days, starting from 15/07/1446H (Corresponding to 15/01/2025G) and ending on 06/08/1448H (Corresponding to 14/01/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
100.	17/03/1447H (corresponding to 09/09/2025G)	0-1/20468474612	Mamola Confectionery Company	7363, Khurais, 2222, Al-Nadwa, 14813, Riyadh	Building – Residential Commercial Use – Shop – Floor Number (0) – Unit (6)	(172,500) SAR	The duration of this contract is (729) days, starting from 23/12/1446H (corresponding to 19/06/2025G), and ending on 13/01/1449H (corresponding to 18/06/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
101.	30/07/1446H (Corresponding to 30/01/2025G)	20581759583/0-2	Pinkish Bite Catering Company	Uthman ibn Affan, 12476 4407, 7266 (Riyadh)	Building - Commercial - Show-room - Floor No. (0) - Unit No. (4)	(276,575) SAR	The duration of this contract is (364) days, starting from 03/10/1446H (corresponding to 01/04/2025G and ending on 12/10/1447H (corresponding to 31/03/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 30 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
102.	14/04/1447H (corresponding to 06/10/2025G)	0-1/10441354153	Nofoth Food Products Company,	6891, Abdul Rahman Al-Nasser, 2701, 13221, Riyadh	Building – Residential Commercial Use – Apartment – Floor Number (1) – Unit (7-6-5-4-3-2-1)	(100,000) SAR	The duration of this contract is (364) days, starting from 09/04/1447H (corresponding to 01/10/2025G), and ending on 19/04/1448H (corresponding to 30/09/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
103.	10/04/1447H (corresponding to 02/10/2025G)	0-1/20461362110	Top 100 Trading Company	Saad ibn Abi Waqqas, 7944 2914, 14233	Building – Residential Commercial Use – Shop – Floor Number (0) – Unit (1)	(109,250) SAR	The duration of this contract is (364) days, starting from 05/04/1447H (corresponding to 27/09/2025G), and ending on 15/04/1448H (corresponding to 26/09/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
104.	11/03/1447H (Corresponding to 03/09/2025G)	0-1/10548083948	Nofoth Food Products Company,	2598, Ibn Asad al-Juhani, 9192, Al-Defaa, 42375 (AL Madinah)	Building - Residential Commercial - Annex Apartment - Floor Number (Annex)) - Unit (5)	(46,000) SAR	The duration of this contract is (729) days, starting from 09/03/1447H (corresponding to 01/09/2025G), and ending on 29/03/1449H (corresponding to 31/08/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.



No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
105.	13/03/1445H (Corresponding to 28/09/2023G)	20355958805/1-0	Mamola Confectionery Company	King Fahd Road, 13334 2283, 7775 (Riyadh)	Building - Commercial - Shop - Floor number (0) - Unit number (4)	(162,150) SAR	The duration of this contract is (730) days, starting from 11/05/1445H (Corresponding to 25/11/2023G) and ending on 03/06/1447H (Corresponding to 24/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
106.	30/03/1445H (Corresponding to 15/10/2023G)	20184711585/1-0	Mamola Confectionery Company	Prince Mohammed Bin Fahd Street, 6931, 4743, Abdul Aziz, 3551 (Jubail)	Open shopping complex (plaza) - Shop - Floor number (1) - Unit number (10)	(801,660) SAR	The duration of this contract is (1826) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
107.	07/04/1445H (Corresponding to 22/10/2023G)	20421302603/1-0	Mamola Confectionery Company	King Fahd Bin Abdul Aziz Road, 7696, 4022, 72341 (Sakaka)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (3)	(175,000) SAR	The duration of this contract is (1826) days, starting from 28/07/1445H (Corresponding to 09/02/2024G) and ending on 24/09/1450H (Corresponding to 08/02/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
108.	04/03/1445H (Corresponding to 19/10/2023G)	20030843857/1-0	Mamola Confectionery Company	Abu Bakr Al-Siddiq, 32271 2144, 800 (Dammam)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (3)	(550,000) SAR	The duration of this contract is starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	Indefinite	This contract shall not be deemed an enforceable instrument.
109.	04/04/1445H (Corresponding to 19/10/2023G)	20705733940/1-0	Mamola Confectionery Company	46421 5193, 743 (Yanbu al-Bahr)	Building – Residential – Commercial – Floor Nos. (3) – Unit No. (3,4)	(500,000) SAR	The duration of this contract is (1826) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 15/08/1450H (Corresponding to 31/12/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
110.	11/06/1445H (Corresponding to 24/12/2023G)	20229232118/1-0	Mamola Confectionery Company	Al-Takhassusi, 12364 3526, 738 (Riyadh)	Building - Residential - Commercial - Floor Number (Ground) - Unit Number (14)	(519,500) SAR	The duration of this contract is (729) days, starting from 20/08/1445H (Corresponding to 01/03/2024G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
111.	12/10/1445H (corresponding to 21/04/2024G)	20642394773/1-0	Mamola Confectionery Company	Samtah, Terraces Park Complex, 2312, 6387, 86737 (Samtah)	Open shopping mall (plaza) - Showroom - Floor number (1) - Unit number (6)	(207,000) SAR	The duration of this contract is (1094) days, starting from 22/09/1445H (Corresponding to 01/04/2024G) and ending on 23/10/1448H (Corresponding to 31/03/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
112.	21/10/1445H (Corresponding to 30/04/2024G)	20839767478/1-0	Mamola Confectionery Company	King Abdul Aziz Road, 85534 2054, 6221 (Sabya)	Open shopping complex (plaza) - Commercial - Shop - Floor number (Ground) - Unit number (042G)	(117,300) SAR	The duration of this contract is (729) days, starting from 22/09/1445H (Corresponding to 01/04/2024G) and ending on 12/10/1447H (Corresponding to 31/03/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
113.	17/06/1446H (Corresponding to 18/12/2024G)	20323968288/1-0	Nofoth Food Products - Saudi Joint Stock Company	Al-Hasan ibn Ali, 13213 3412, 6870 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (0)	(115,000) SAR	The duration of this contract is (353) days, starting from 23/03/1446H (Corresponding to 29/09/2024G) and ending on 25/03/1447H (Corresponding to 17/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
114.	24/06/1446H (Corresponding to 25/12/2024G)	20265841185/1-0	Nofoth Food Products - Saudi Joint Stock Company	Salah Al-Din Al-Ayyubi Road, 12629 4339, 740 (Buraidah)	Building – Residential – Commercial – Floor No. (1) – Unit No. (001)	(1,380,000) SAR	The duration of this contract is (1094) days, starting from 02/08/1446H (Corresponding to 01/02/2025G) and ending on 04/09/1449H (Corresponding to 31/01/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
115.	08/11/1446H (Corresponding to 06/05/2025G)	20193778724 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	Prince Mohammed Bin Abdul Aziz Road 3113,7852,12212	Building – Commercial – Land – Floor (0) Unit Terrace Showroom 08	(1,055,769) SAR	The duration of this contract is (1095) days, starting from 29/01/1447H (Corresponding to 24/07/2025G), and ending on 01/03/1450H (Corresponding to 23/07/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
116.	15/11/1446H (Corresponding to 13/05/2025G)	20031690883/1-0	Pinkish Bite Company For serving meals, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	Najd, 13782 7891, 4422 (Riyadh)	Building – Residential – Commercial – Floor No. (0) – Unit No. (4-1 1)	Annual lease value: (190,000) SAR	The duration of this contract is (364) days, starting from 03/11/1446H (Corresponding to 01/05/2025G) and ending on 13/11/1447H (Corresponding to 30/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
117.	24/11/1444H (Corresponding to 13/06/2023G)	20068149573	Nofoth Food Products - Saudi Joint Stock Company	Prince Sultan Street, 23526 8341, 2342 (Jeddah)	Tower– Commercial Use – Floor Number (0) – Unit (2)	(407,100) SAR	The duration of this contract is (1095) days, starting from 24/11/1444H (Corresponding to 13/06/2023G) and ending on 26/12/1447H (Corresponding to 12/06/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
118.	24/01/1445H (Corresponding to 11/08/2023G)	20099419401/2	Pinkish Bite Company Serving meals	Omar Ibn Al-Khattab Road, 52388 0000, 717 (Buraidah)	Building - Commercial - Showroom - Floor No. (0) - Unit No. (2)	(276,000) SAR	The duration of this contract is (1095) days, starting from 17/04/1445H (Corresponding to 01/11/2023G) and ending on 20/05/1448H (Corresponding to 31/10/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
119.	21/06/1445H (Corresponding to 03/01/2024G)	20176536695/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Saeed Abu Bakr, 23435 3256, 881 (Jeddah)	Building – Residential – Commercial – Floor No. (0) – Unit No. (1)	(192,000) SAR	The duration of this contract is (1095) days, starting from 20/07/1445H (Corresponding to 01/02/2024G) and ending on 23/08/1448H (Corresponding to 31/01/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
120.	23/08/1445H (Corresponding to 04/03/2024G)	20393580937/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	46421 5193, 743 (Yanbu al-Bahr)	Building – Residential/ Commercial Use – Shop – Floor Number (Ground) – Unit (7)	(200,000) SAR	The duration of this contract is (1825) days, starting from 22/10/1445H (Corresponding to 01/05/2024G) and ending on 16/12/1450H (Corresponding to 30/04/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
121.	05/09/1446H (Corresponding to 25/12/2024G)	10202151841 /1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Abu al-Qasim al-Halabi, 4071,7177,63687 (Buraidah)	Building – Individual Residence – Apartment – Floor (1) – Unit (2)	(33,600) SAR	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ends on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done via the Ejaz Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
122.	03/09/1446H (Corresponding to 23/12/2024G)	10262394662 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	7432,5193,46421 (Yanbu)	Building - Residential - Commercial - Apartment - Ground Floor - Unit No. (8)	(100,000) SAR	The duration of this contract is (1825) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 25/08/1451H (Corresponding to 31/12/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done via the Ejaz Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
123.	23/08/1445H (corresponding to 04/03/2024G)	20844651884 / 1-0	Pinkish Bite Catering Company	7432,5193,46421 (Yanbu al-Bahr)	Building - Residential - Commercial - Shop - Ground Floor - Unit No. (6)	(200,000) SAR	The duration of this contract is (1825) days, starting from 22/10/1445H (corresponding to 01/05/2024G), and ending on 16/12/1450H (corresponding to 30/04/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
124.	26/12/1445H (Corresponding to 02/07/2024G)	20668606683/1-0	Nofoth Food Products - Saudi Joint Stock Company	Al-Dahna, 13525 8531, 4962 (Riyadh)	Building – Residential – Commercial – Floor No. (0) – Unit No. (2-3)	(255,000) SAR	The duration of this contract is (1094) days, starting from 28/12/1445H (Corresponding to 04/07/2024G) and ending on 28/01/1449H (Corresponding to 03/07/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
125.	10/08/1444H (Corresponding to 02/03/2023G)	20823323094/2	Nofoth Food Products - Saudi Joint Stock Company	Uthman ibn Affan Road, 12472 4454, 7220 (Riyadh)	Building – Residential – Commercial – Floor No. (0) – Unit No. (1-2-3)	(690,000) SAR	The duration of this contract is (1826) days, starting from 12/11/1444H (Corresponding to 01/06/2023G) and ending on 07/01/1450H (Corresponding to 31/05/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
126.	24/11/1444H (Corresponding to 13/06/2023G)	20632916464/1	Nofoth Food Products Company, Saudi Joint-stock Saudi	Prince Sultan Street, 23526 8341, 2342 (Jeddah)	Tower- Commercial Use – Shop - Floor Number (1) – Unit (1)	(407,100) SAR	The duration of this contract is (1095) days, starting from 24/11/1444H (Corresponding to 13/06/2023G) and ending on 26/12/1447H (Corresponding to 12/06/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
127.	04/04/1445H (Corresponding to 19/10/2023G)	20490301140/1-0	Mamola Confectionery Company	Abu Bakr Al-Siddiq, 32271 2144, 8003 (Dammam)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (2)	(275,000) SAR	The duration of this contract is starting from 19/06/1445H (corresponding to 01/01/2024G), and ending on 15/08/1450H (corresponding to 31/12/2028G)	Indefinite	This contract shall not be deemed an enforceable instrument.
128.	25/08/1446H (Corresponding to 24/02/2025G)	20535231975/1-0	Nofoth Food Products - Saudi Joint Stock Company	Omar Ibn Al-Khattab Road, 52388 2718, 7109 (Buraidah)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (1)	(54,000) SAR	The duration of this contract is (364) days, starting from 13/08/1446H (Corresponding to 12/02/2025G) and ending on 23/08/1447H (Corresponding to 11/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
129.	23/08/1445H (Corresponding to 04/03/2024G)	20439054651/1-0	Nofoth Food Products - Saudi Joint Stock Company	46421 5193, 743 (Yanbu al-Bahr)	Building – Residential / Commercial Use – Floor Number (Ground) – Unit (5)	(200,000) SAR	The duration of this contract is (1825) days, starting from 22/10/1445H (Corresponding to 01/05/2024G) and ending on 16/12/1450H (Corresponding to 30/04/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
130.	06/11/1446H (corresponding to 04/05/2025G)	20554713606 / 1-0	Mamola Confectionery Company	Eastern Ring Road, 13213 2497, 6527 (Riyadh)	Building - Commercial - Showroom - Floor No. (0) - Unit No. (005)	(283,586) Saudi Riyals	The duration of this contract is (912) days, starting from 29/12/1446H (corresponding to 25/06/2025G), and ending on 26/07/1449H (corresponding to 24/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
131.	30/10/1446H (corresponding to 28/04/2025G)	20191073986 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	7470,4321.12476 (Riyadh)	Building - Commercial - Showroom - Floor No. (1) - Unit No. (1)	(400,000) Saudi Riyals	The duration of this contract is (364) days, starting from 28/10/1446H (corresponding to 26/04/2025G), and ending on 08/11/1447H (corresponding to 25/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
132.	23/03/1446H (Corresponding to 26/09/2024G)	20245223362/1-0	Top 100 Trading Company	Anas ibn Malik, 13321 8225, 2975 (Riyadh)	Building – Commercial Use – Shop – Floor Number (0) – Unit (1.2)	(897,000) SAR	The duration of this contract is (1095) days, starting from 01/07/1444H (Corresponding to 23/01/2023G and ending on 03/08/1447H (Corresponding to 22/01/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
133.	22/01/1447H (corresponding to 17/07/2025G)	20919165558 / 1-0	Top 100 Trading Company	Dammam road, 3143,8269, 13242 (Riyadh)	Commercial Building - Show-room - Ground Floor - Unit (S5)	(1,210,013) SAR	The duration of this contract is (1095) days, starting from 05/02/1446H (corresponding to 01/06/2025G), and ending on 07/01/1450H (corresponding to 31/07/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
134.	15/06/1445H (corresponding to 28/12/2023G)	0-1/10685191986	Nofoth Food Products Company,	5077,8162,58881	Building – Individual Residence – Floor (1) – Unit (1)	(7,800) Saudi Riyals	The duration of this contract is (365) days, starting from 05/02/1445H (corresponding to 31/08/2023G), and ending on 26/02/1446H (corresponding to 30/08/2024G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
135.	28/01/1447H (corresponding to 23/07/2025G)	20665912946 / 1-0	Nofoth Food Products Company	Dammam road 3143,8269, 13242	Building - Commercial - Show-room - Ground Floor - Unit (S6)	(1,207,425) SAR	The duration of this contract is (1095) days, starting from 09/04/1447H (Corresponding to 01/01/2025G) and ending on 11/05/1450H (corresponding to 30/09/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
136.	06/05/1442H (Corresponding to 21/12/2020G)	300001986506/1	Top 100 Trade Company - One-Person Company	Abu Bakr Al-Siddiq, 13333 Riyadh, 2456, 7131, Riyadh (Riyadh)	Open commercial complex (plaza) - Family accommodation - Floor number (0) - Unit number (8)	(805,000) SAR	The duration of this contract is (1825) days, starting from 19/06/1442H (Corresponding to 01/02/2021G) and ending on 12/08/1447H (Corresponding to 31/01/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
137.	11/03/1446H (Corresponding to 14/10/2024G)	20421336221/1-0	Top 100 Trading Company	2231, 7693, Talha Ibn Obaidullah, 14253 (Riyadh)	Building – Residential – Commercial – Floor No. (0) – Unit No. (0)	(200,000) SAR	The duration of this contract is (364) days, starting from 25/03/1446H (Corresponding to 28/09/2024G) and ending on 05/04/1447H (Corresponding to 27/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
138.	(11/03/1446H (Corresponding to 14/10/2024G)	0-1/ 20799582345	Mamola Confectionery Company	2231, 7693, Talha Ibn Obaidullah, 14253 (Riyadh)	Building – Residential / Commercial Use – Shop – Floor Number (0) – Unit (3)	(48,000) SAR	The duration of this contract is (364) days, starting from 26/03/1446H (Corresponding to 29/09/2024G) and ending on 06/04/1447H (Corresponding to 28/09/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
139.	19/08/1445H (Corresponding to 29/02/2024G)	20761556777/1-0	Top 100 Trading Company	Abu Bakr Al-Siddiq Branch Road, 12471 2747, 638 (Riyadh)	Building - Commercial - Show-room - Floor No. (0) - Unit No. (3 -4)	(793,000) SAR	The duration of this contract is (730) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
140.	06/11/1446H (Corresponding to 04/05/2025G)	20670270641 / 1-0	Top 100 Trading Company	Eastern Ring Road, 13213 2497, 6527 (Riyadh)	Building - Commercial - Show-room - Floor No. (0) - Unit No. (004)	(283,586) SAR	The duration of this contract is (912) days, starting from 29/12/1446H (Corresponding to 25/06/2025G and ending on 26/07/1449H (Corresponding to 24/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
141.	28/02/1446H (Corresponding to 01/09/2024G)	10178181290/1-0	Nofoth Food Products - Saudi Joint Stock Company	3716,0000,62523 (Abha)	Building - Family Residence - Apartment - Floor Number (2) - Unit Number (-2)	(24,000) SAR	The duration of this contract is (364) days, starting from 28/02/1446H (Corresponding to 01/09/2024G) and ending on 08/03/1447H (Corresponding to 31/08/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
142.	06/04/1447H (corresponding to 28/09/2025G)	0-1/20906145457	Grape Leaf Field Catering Company	7223, Othman ibn Affan Road 2354, Maghrazat, 12483, Riyadh	Building - Residential Commercial Use - Shop - Floor Number (0) - Unit (4- 1)	(207,000) Saudi Riyals	The duration of this contract is (364) days, starting from 17/02/1447H (corresponding to 11/08/2025G), and ending on 27/02/1448H (corresponding to 10/08/2026G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew (60) days before the expiry date of the lease.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
143.	17/09/1446H (Corresponding to 17/03/2025G)	10315756446 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	Al-Sakinah, 35514 4580, 6911 (Jubail)	Building - Residential / Commercial Use - Apartment - Floor Number (1) - Unit (2)	(22,000) SAR	The duration of this contract is (364) days, starting from 01/09/1446H (Corresponding to 01/03/2025G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
144.	28/08/1446H (Corresponding to 27/02/2025G)	20445842203 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	4343,3434,62458 (Khamis Mushait)	Building - Individual Residence - Apartment - Floor (2) Unit (4)	(20,000) SAR	The duration of this contract is (364) days, starting from 01/09/1446H (corresponding to 01/03/2025G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
145.	04/04/1445H (Corresponding to 19/10/2023G)	20710615846/1-0-	Nofoth Food Products Company, Saudi Joint-stock Saudi	King Fahd Bin Abdul Aziz Road, 7696, 4022, 72341 (Sakaka)	Building - Residential - Commercial - Fenced Land - Floor Number (Street 15) - Unit No. (01)	Annual lease value: (25,000) SAR	The lease term begins from the date 28/07/1445H (Corresponding to 09/02/2024G) and ending on 09/08/1446H (Corresponding to 08/02/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract shall not be deemed an enforceable instrument.



No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
146.	03/12/1445H (Corresponding to 29/06/2025G)	10844513944/1-0	Nofoth Food Products - Saudi Joint Stock Company	Sheikh Hassan bin Hussein bin Ali, 13215 4260, 8420 (Riyadh)	Building – Residential – Commercial – Floor No. (1) – Unit No. (1)- Apartment	(32,600) SAR	The duration of this contract is (364) days, starting from 07/12/1446H (Corresponding to 03/06/2025G) and ending on 16/12/1447H (Corresponding to 02/06/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
147.	24/09/1446H (Corresponding to 24/03/2025G)	10395483544/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Rabi' ah ibn al-Harith, 13268 3613, 6315	Residential-Commercial Building - Floor Number (1) - Unit Number (1-27 rooms) - Unit Type: Other, 27 rooms	(250,000) SAR	The duration of this contract is (364) days, starting from 03/10/1446H (Corresponding to 01/04/2025G) and ending on 12/10/1447H (Corresponding to 31/03/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
148.	04/09/1446H (Corresponding to 04/03/2025G)	10427278644/1-0	Nofoth Food Products Company, Saudi Joint-stock Company, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	Aisha bint Abi Bakr, 12788 3119,6555 (Riyadh)	Building – Residential – Commercial – Floor No. (1) – Unit No. (3)- Apartment	Annual lease value: (25,000) SAR	The duration of this contract is (364) days, starting from 14/08/1446H (Corresponding to 13/02/2025G) and ending on 24/08/1447H (Corresponding to 12/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
149.	04/09/1446H (Corresponding to 04/03/2025G)	20618421308/1-0	Grape Leaf Field Company For serving meals, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	Aisha bint Abi Bakr, 12788 3119,6555 (Riyadh)	Building – Residential / Commercial Use – Floor Number (01) – Unit (1/ +2) - Shop	Annual lease value: (70,000) SAR	The duration of this contract is (364) days, starting from 22/09/1446H (Corresponding to 22/03/2025G) and ending on 02/10/1447H (Corresponding to 21/03/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
150.	11/05/1447H (Corresponding to 02/11/2025G)	10450721892/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	3101, Al-Sidq, 6308, Al-Awali, 14925, Riyadh	Building - Individuals Residence - Apartment - Floor Number (0) - Unit Number (107)	(26,000) SAR	The duration of this contract is (354) days, starting from 02/05/1447H (Corresponding to 24/11/2025G) and ending on 02/05/1448H (Corresponding to 13/10/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
151.	19/01/1447H (Corresponding to 14/07/2025G)	10861679281 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Bada'i Ghamra, 14543 3193, 7658, (Riyadh)	Building - Individual Residence - Other - Individual Residence - Floor (1) - Unit No. (ground floor)	(688,205) Saudi Riyals	The duration of this contract is (364) days, starting from 07/02/1447H (Corresponding to 01/08/2025G) and ending on 17/02/1448H (corresponding to 31/07/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
152.	21/11/1445H (Corresponding to 29/05/2024G)	10799787507/2-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	3478,7400,26523 (Taif)	Building - Family Residence - Apartment - Floor Number (1) - Unit Number (2)	(19,200) SAR	The duration of this contract is (364) days, starting from 02/02/1447H (Corresponding to 27/07/2025G) and ending on 01/02/1448H (Corresponding to 26/07/2026G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew  sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
153.	24/04/1447H (Corresponding to 16/10/2025G)	10911629805/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	66328, Rabi'ah Al-Sa'di, 5440, Al-Hawiyah, 26576, Taif	Individuals Residence - Apartment - Floor Number (1st) - Unit Number (1)	(17,000) SAR	The duration of this contract is (364) days, starting from 23/4/1447H (Corresponding to 15/10/2025G) and ending on 03/05/1448H (Corresponding to 14/10/2026G)	The lease term shall automatically renew for an equivalent period unless either party notifies the other party of its intention to terminate the contract at least 60 days prior to the lease expiry date.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
154.	16/05/1442H (Corresponding to 31/12/2020G)	300002103164/1	Ibrahim Abdullah Ibrahim Al Omigan	Buraydah, Al-Qassim 00000, 0001, 000 (Buraidah)	Building - Family Residence - Apartment - Floor Number (0) - Unit Number (2)	(175,000) SAR	The duration of this contract is (1825) days, starting from 06/09/1442H (Corresponding to 18/04/2021G) and ending on 29/10/1447H (Corresponding to 17/04/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
155.	17/03/1447H (Corresponding to 09/09/2025G)	10782704566/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	4213,7779,52347 (Buraidah)	Building – Residential – Commercial – Floor No. (1) – Unit No. (1)	(11,000) SAR	The duration of this contract is (364) days, starting from 23/02/1447H (Corresponding to 17/08/2025G) and ending on 03/03/1448H (corresponding to 16/08/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	Indefinite
156.	04/05/1446H (Corresponding to 06/11/2024G)	10874181607/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	6923,3088,15362 (Al Majmaah)	Building – Commercial Use – Apartment – Floor Number (1) – Unit (2)	(30,000) SAR	The duration of this contract is (1094) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 03/08/1449H (Corresponding to 31/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
157.	05/05/1446H (Corresponding to 07/11/2024G)	10517761331 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	5254,6984,62461 (Khamis Mushait)	Building - Individual Residence - Small Apartment (Studio) - Floor No. (1) - Unit No. (1)	(11,000) SAR	The duration of this contract is (364) days, starting from 03/05/1446H (Corresponding to 05/11/2024G) and ending on 13/05/1447H (Corresponding to 04/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
158.	15/11/1446H (corresponding to 13/05/2025G)	20466257251 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Abha, 3952,6929,67712 (Bisha)	Open commercial complex (plaza) - commercial - shop - floor (2) - unit (2)	(690,000) Saudi Riyals	The duration of this contract is (1095) days, starting from 01/09/1447H (corresponding to 18/02/2026G) and ends on 04/10/1450H (corresponding to 17/02/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
159.	26/07/1446H (corresponding to 01/06/2025G)	20755774347 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	4190, 6929.62458 (Khamis Mushait)	Building – Residential Commercial Use – Shop – Floor Number (1) – Unit (1)	(400,000) Saudi Riyals	The duration of this contract is (1825) days, starting from 05/12/1446H (corresponding to 01/06/2025G) and ends on 29/01/1452H (corresponding to 31/05/2030G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
160.	19/05/1446H (corresponding to 21/11/2024G)	20798453863 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Ahmed Al-Abbasi, 5418,6284,14765 (Riyadh)	Other, Warehouses - Block 27 Al-Ha'ir - Commercial - Warehouse - Floor 1 - Unit (1/614-1/613)	(2,041,188) SAR	The duration of this contract is (1094) days, starting from 14/06/1446H (corresponding to 15/12/2024G) and ends on 16/07/1449H (corresponding to 14/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
161.	05/05/1446H (Corresponding to 07/11/2024G)	20165595981 / 1-0	Grape Leaf Field Catering Company	6535,4884,62461 (Riyadh)	Open commercial complex (plaza) - commercial - showroom - floor (0) - unit (20/21A)	(1,571,875) SAR	The duration of this contract is (1825) days, starting from 29/05/1446H (corresponding to 01/12/2024G) and ends on 24/07/1451H (corresponding to 30/11/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
162.	05/05/1446H (Corresponding to 07/11/2024G)	20869501704 / 1-0	Mamola Confectionery Company	6535,4884,62461 (Riyadh)	Open commercial complex (plaza) - commercial - showroom - floor (0) - unit (B21/22)	(1,571,875) SAR	The duration of this contract is (1825) days, starting from 29/05/1446H (corresponding to 01/12/2024G) and ends on 24/07/1451H (corresponding to 30/11/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done by writing a new contract agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
163.	03/08/1446H (Corresponding to 03/03/2025G)	10650892088 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Al-Midan Street 3770,7478,24267	Building – Residential / Commercial Use – Apartment – Floor Number (1) – Unit (-10-9)	(23,000) Saudi Riyals	The duration of this contract is (364) days, starting from 01/09/1446H (corresponding to 01/03/2025G) and ending on 11/09/1447H (Corresponding to 28/02/2026G)	the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew  sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
164.	16/03/1447H (corresponding to 08/09/2025G)	0-1/10847751577	Nofoth Food Products Company, Saudi Joint-stock Saudi	6741, Al-Shihab Ibn Farhun, 4359, Al-Qa-swaa, 42391	Villa - Family Residence - Apartment - Floor (2) - Unit (2)	(25,000) SAR	The duration of this contract is (364) days, starting from 09/03/1447H (corresponding to 01/09/2025G), and ending on 18/03/1448H (corresponding to 31/08/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
165.	02/12/1446H (Corresponding to 29/05/2025G)	10258441354 / 1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Abha Street, 3623, 7210, 67712	Building – Residential / Commercial Use – Apartment – Floor Number (1) – Unit (1)	(11,400) Saudi Riyals	The duration of this contract is (183) days, starting from 25/11/1446H (Corresponding to 23/05/2025G) and ending on 01/06/1447H (Corresponding to 22/11/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
166.	27/06/1445H (Corresponding to 09/01/2024G)	10174048146/2-0	Nofoth Food Products - Saudi Joint Stock Company	7109,2718,52388 (Buraidah)	Building – Residential / Commercial Use – Apartment – Floor Number (1) – Unit (01)	(12,000) SAR	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 11/07/1447H (Corresponding to 31/12/2025G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew  sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
167.	04/08/1446H (Corresponding to 03/02/2025G)	10431616131/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Ibn Khayr al-Ashbili, 23817 8871, 3997, (Jeddah)	Building - Family Residence - Apartment - Floor Number (3) - Unit Number (5)	(25,000) SAR	The duration of this contract is (364) days, starting from 02/08/1446H (Corresponding to 01/02/2025G) and ending on 12/08/1447H (Corresponding to 31/01/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
168.	06/11/1446H (Corresponding to 04/05/2025G)	10251954775/1-0	Nofoth Food Products Company, Saudi Joint-stock Company, represented by Mr. Thabit Mohammed Abdulaziz Al-Tuwaijri	Al-Ajwad, 23462 7136, 3719 (Jeddah)	Building – Residential / Commercial Use – Apartment – Floor Number (01) – Unit (0001)	(24,000) SAR	The duration of this contract is (364) days, starting from 11/09/1446H (Corresponding to 11/03/2025G) and ending on 21/09/1447H (Corresponding to 10/03/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
169.	02/12/1446H (Corresponding to 29/05/2025G)	10089726761 / 1-0	Nofoth Food Products Company,	3096,7813,22434	Building - Individuals Residence - Apartment - Floor Number (1) - Unit Number (1)	(28,600) SAR	The duration of this contract is (364) days, starting from 07/12/1446H (Corresponding to 03/06/2025G) and ending on 16/12/1447H (corresponding to 02/06/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
170.	29/07/1446H (Corresponding to 29/01/2025G)	10889500587/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	Umm al-Mu'minin al-Hayyibiyah, 23234 6805, 3948 (Jeddah)	Building - Individuals Residence - Apartment - Floor Number (0) - Unit Number (1)	(24,000) SAR	The duration of this contract is (364) days, starting from 24/08/1446H (Corresponding to 23/02/2025G) and ending on 05/09/1447H (Corresponding to 22/02/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
171.	17/03/1447H (Corresponding to 09/09/2025G)	10193896905/1-0	Nofoth Food Products - Saudi Joint Stock Company	Al-Amal, 23526 9263, 2213 (Jeddah)	Building – Residential / Commercial Use – Apartment – Floor Number (1) – Unit (4)	(25,000) SAR	The duration of this contract is (364) days, starting from 09/03/1447H (corresponding to 01/09/2025G) and ending on 18/03/1448H (Corresponding to 31/08/2026G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
172.	17/03/1447H (Corresponding to 09/09/2025G)	0-1/10571738087	Nofoth Food Products - Saudi Joint Stock Company	4721, King Saud, 6605, Umm Sarar, 62461, Khamis Mushait	Building - Individual Residence - Small Apartment (Studio) - Unit Number (6)	(11,000) SAR	The duration of this contract is (364) days, starting from 08/03/1447H (Corresponding to 31/08/2025G) and ends on 17/03/1448H (corresponding to 30/08/2026G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, this is done through Ejar Platform.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
173.	23/10/1446H (Corresponding to 21/04/2025G)	20225798361 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	Al Thumama Road, 3069, 8017, 13249 (Riyadh)	Open commercial complex (plaza) - commercial - showroom - floor (0) - unit (G014GA/22)	(563,868) SAR	The duration of this contract is (1095) days, starting from 03/10/1446H (Corresponding to 01/04/2025G) and will be expired on 05/11/1449H (Corresponding to 31/03/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
174.	23/10/1446H (Corresponding to 21/04/2025G)	20165964216 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	Al Thumama Road, 3069, 8017, 13249 (Riyadh)	Open commercial complex (plaza) - commercial - showroom - ground floor - unit (GA30)	(563,868) SAR	The duration of this contract is (1095) days, starting from 03/10/1446H (Corresponding to 01/04/2025G) and will be expired on 05/11/1449H (Corresponding to 31/03/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.

No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
175.	12/07/1446H (Corresponding to 12/01/2025G)	10866331603/1-0	Nofoth Food Products - Saudi Joint Stock Company	Abdullah Ibn Abbas Street, 3228, 7119, 24351	Building - Individuals Residence - Apartment - Floor Number (0) - Unit Number (2)	(26,400) SAR	The duration of this contract is (363) days, starting from 02/07/1446H (Corresponding to 02/01/2025G) and will be expired on 11/07/1447H (Corresponding to 31/12/2025G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
176.	23/08/1445H (Corresponding to 04/03/2024G)	20554116230/1-0	Nofoth Food Products - Saudi Joint Stock Company	7432,5193,46421 (Yanbu al-Bahr)	Building – Residential / Commercial Use – Apartment – Floor Number (01) – Unit (8)	(50,000) SAR	The duration of this contract is (1825) days, starting from 22/10/1445H (Corresponding to 01/05/2024G) and ending on 16/12/1450H (Corresponding to 30/04/2029G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
177.	22/03/1446H (Corresponding to 25/09/2024G)	20137408606/1-0	Grape Leaf Field Company Serving meals	Alaam, 62527 8903, 390 (Riyadh)	Open shopping complex (plaza) - Commercial - Shop - Floor number (1) - Unit number (3)	(586,500) SAR	The duration of this contract is (1094) days, starting from 07/06/1446H (Corresponding to 08/12/2024G) and ending on 09/07/1449H (Corresponding to 07/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
178.	04/05/1446H (Corresponding to 06/11/2024G)	20725665414/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	6923,3088,15362 (Al Majmaah)	Building - Commercial - Show-room - Floor No. (1) - Unit No. (1)	(420,000) SAR	The duration of this contract is (1094) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 03/08/1449H (Corresponding to 31/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
179.	05/05/1446H (Corresponding to 07/11/2024G)	20568991212/1-0	Nofoth Food Products - Saudi Joint Stock Company	Al-Muzaffar ibn Saadallah, 73551 3961, 851 (Rafha)	Open shopping complex (plaza) - Commercial - Shop - Floor number (ground) - Unit number (2)	(1,150,000) SAR	The duration of this contract is (1825) days, starting from 01/09/1446H (Corresponding to 01/03/2025G) and ending on 25/10/1451H (Corresponding to 28/02/2030G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
180.	20/04/1446H (Corresponding to 23/10/2024G)	20985065196/1-0	Nofoth Food Products Company, Saudi Joint-stock Saudi	King Faisal Bin Abdul Aziz Road, 3909, 7124 63687 (Dhamad)	Open shopping complex (plaza) - Commercial - Shop - Floor number (1) - Unit number (1)	(132,250) SAR	The duration of this contract is (364) days, starting from 01/07/1446H (Corresponding to 01/01/2025G) and ending on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.



No.	Contract Date	Contract Number	Lessee	Property Site	Property Type	Lease Value	Contract Duration	Renewal	Contract Status
181.	23/04/1446H (Corresponding to 26/09/2024G)	20327024842/1-0	Mamola Confectionery Company	Alaam, 62527 8903, 390 (Riyadh)	Open shopping complex (plaza) - Commercial - Shop - Floor number (0) - Unit number (05)	(586,500) SAR	The duration of this contract is (1094) days, starting from 07/06/1446H (Corresponding to 08/12/2024G) and ending on 09/07/1449H (Corresponding to 07/12/2027G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
182.	19/07/1445H (Corresponding to 31/01/2024G)	20069950226/1-0	Nofoth Food Products - Saudi Joint Stock Company	Abu Bakr Al-Siddiq Branch Road, 6383,2747, 12471 (Riyadh)	Building - Commercial - Showroom - Floor No. (0) - Unit No. (01)	(680,875) SAR	The duration of this contract is (730) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
183.	19/08/1445H (Corresponding to 29/02/2024G)	20459275983/1-0	Nofoth Food Products - Saudi Joint Stock Company	Abu Bakr Al-Siddiq Branch Road, 6383,2747, 12471 (Riyadh)	Building - Commercial - Office - Floor No. (2) - Unit No. (1-2-3-4)	(1,383,200) SAR	The duration of this contract is (730) days, starting from 19/06/1445H (Corresponding to 01/01/2024G) and ending on 11/07/1447H (Corresponding to 31/12/2025G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
184.	08/01/1445H (Corresponding to 26/07/2023G)	20413386900/1	Mamola Confectionery Company	Prince Mohammed bin Saad bin Abdul Aziz 6273,2788,13531	Building - Commercial - Showroom - Floor (1) - Unit 00003	(1,000,000) SAR	The duration of this contract is (1826) days, starting from 16/03/1445H (Corresponding to 01/10/2023G) and ending on 11/05/1450H (Corresponding to 30/09/2028G)	The lease contract ends upon the completion of its duration. If both parties wish to renew, a new contract shall be written and agreed upon by both parties	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
185.	26/02/1447H (Corresponding to 20/08/2025G)	10101678445 / 1-0	Nofoth Food Products - Saudi Joint Stock Company	2623, Amer bin Al-Mundhir, 8439, Al-Hamdaniyah, 23743, Jeddah (Jeddah)	Building - Residential - Commercial - Apartment - Floor (2) - Unit No. (09)	(12,500) Saudi Riyals	The duration of this contract is (183) days, starting from 21/02/1447H (Corresponding to 15/08/2025G) and will be expired on 26/08/1447H (corresponding to 14/02/2026G)	The lease term shall automatically renew for an equivalent period upon fulfillment of the Ejar Platform renewal requirements, unless either party notifies the other through the Ejar Platform of its intention not to renew sixty (60) days prior to the expiry of the lease term, the contract shall be deemed terminated upon the completion of its duration.	This contract is deemed an authenticated contract and an enforceable instrument under the Council of Ministers Resolution No.(131) dated 03/04/1435H.
186.	13/01/1445H (corresponding to 31/07/2023G)	-	Mamola Confectionery Company	Factory No. 2046 located on plot No. 2046 of the Industrial Gate City plan	Factory	(30,000) Saudi Riyals	-	-	Uncertified Contract
187.	09/01/1445H (corresponding to 27/07/2023G)	-	Grape Leaf Field Catering Company	Factory No. 2042 located on plot No. 2042 of the Industrial Gate City plan	Factory	(30,000) Saudi Riyals	-	-	Uncertified Contract

Source: The Company

#### 5.1.18.4 Contracts Related to the Company's Business Activities

The Company has entered into agreements with third parties in the course of conducting its business, as follows:

**Table (30): Contracts Related to the Company's Activities**

Agreement Date	First Party	Second Party	Agreement Subject Matter	Agreement Expiry Date	Contract Value	Notes
<b>Franchise Agreements</b>						
28/01/1446H (Corresponding to 03/08/2024)	Grape Leaf Field Catering Company	Muhit Al-Sharq Real Estate Company (One- Person Holding Company)	Non-exclusive franchise agreement for Enabah Al-Ahsa - Al-Mubarraz	This agreement shall be valid and binding for an initial period of five (5) years from the date of its execution.	Franchise Fee (37,500) SAR	
<b>- The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</b>						
28/01/1446H (Corresponding to 03/08/2024G)	Mamola Confectionery Company	Muhit Al-Sharq Real Estate Company (One- Person Holding Company)	Non-Exclusive Commercial Franchise Agreement – Mamoola, Al-Ahsa, Al-Mubarraz	The duration of this agreement is five (5) years commencing from the date of execution.	(37,500) SAR	
<b>- The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</b>						
28/01/1446H (Corresponding to 03/08/2024G)	Pinkish Bite Catering Company	Muhit Al-Sharq Real Estate Company (One- Person Holding Company)	Non-Exclusive Commercial Franchise Agreement – Pinkish Bite, Al-Ahsa, Al-Mubarraz	The duration of this agreement is five (5) years commencing from the date of execution.	(37,500) SAR	
<b>The Franchisee affirms that all knowledge regarding the operation of the “Pinkish Bite” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</b>						
28/01/1446H (Corresponding to 03/08/2024G)	Nofoth Food Products Company (Branch)	Muhit Al-Sharq Real Estate Company (One- Person Holding Company)	Non-Exclusive Commercial Franchise Agreement – Qishtya, Al-Ahsa, Al-Mubarraz	The duration of this agreement is five (5) years commencing from the date of execution.	(37,500) SAR	
<b>The Franchisee affirms that all knowledge regarding the operation of the “Qishtya” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</b>						
23/12/1445H (Corresponding to 29/06/2024G)	Grape Leaf Field Catering Company	Sol Advanced Company Limited	Non-Exclusive Commercial Franchise Agreement – Enabah, Al-Baha, King Abdulaziz Road	The duration of this agreement is five (5) years commencing from the date of execution.	(25,000.00) SAR	
<b>The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</b>						
23/12/1445H (Corresponding to 29/06/2024G)	Mamola Confectionery Company	Sol Advanced Company Limited	Non-Exclusive Commercial Franchise Agreement – Mamola, Al-Baha, King Abdulaziz Road	The duration of this agreement is five (5) years commencing from the date of execution.	(25,000.00) SAR	

Agreement Date	First Party	Second Party	Agreement Subject Matter	Agreement Expiry Date	Contract Value	Notes
The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
23/12/1445H (Corresponding to 29/06/2024G)	Nofoth Food Products Company (Branch)	Sol Advanced Company Limited	Non-Exclusive Commercial Franchise Agreement – Qishtya, Al-Baha, King Abdulaziz Road	The duration of this agreement is five (5) years commencing from the date of execution.	(25,0000) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Qishtya” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
10/09/1444H (Corresponding to 01/04/2023G)	Mamola Confectionery Company	Masarat Al Tatawor Catering Establishment	Non-Exclusive Commercial Franchise Agreement – Mamoola, Dawadmi	The duration of this agreement is five (5) years commencing from the date of execution.	(75,000,00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
10/09/1444H (Corresponding to 01/04/2023G)	Grape Leaf Field Catering Company	Masarat Al Tatawor Catering Establishment	Non-Exclusive Commercial Franchise Agreement – Enabah, Dawadmi	The duration of this agreement is five (5) years commencing from the date of execution.	(75,000,00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
25/10/1444H (Corresponding to 15/05/2023G)	Grape Leaf Field Catering Company	Al-Sudasiya Food Limited Liability Company	Non-Exclusive Commercial Franchise Agreement – Enabah, Hafr Al-Batin	The duration of this agreement is five (5) years commencing from the date of execution.	(75,000,00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
25/10/1444H (Corresponding to 15/05/2023G)	Mamola Confectionery Company	Al-Sudasiya Food Limited Liability Company	Non-Exclusive Commercial Franchise Agreement – Mamoola Hafr Al-Batin	The duration of this agreement is five (5) years commencing from the date of execution.	(75,000,00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						

Agreement Date	First Party	Second Party	Agreement Subject Matter	Agreement Expiry Date	Contract Value	Notes
30/03/1445H (corresponding to 15/10/2023G)	Grape Leaf Field Catering Company	Muhit Al-Sharq Real Estate Company (One-Person Holding Company)	Non-exclusive franchise agreement for Enabah Al-Ahsa-Hofuf	The duration of this agreement is five (5) years commencing from the date of execution.	(150,000.00) Saudi Riyals	The Franchisor may impose a fine of SAR 10,000 (excluding VAT) on the Franchisee for selling or displaying unauthorized products, products from unapproved sources, expired or prohibited materials, or items subject to penalties by the Ministry of Health.
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
15/10/1443H (Corresponding to 16/05/2022G)	Mamola Confectionery Company	Raad Almasa Trading Company	Non-Exclusive Commercial Franchise Agreement – Mamoola Tabuk, First Branch	The duration of this agreement is five (5) years commencing from the date of execution.	(100,000) Saudi Riyals	
The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
04/12/1443H (Corresponding to 03/07/2022G)	Grape Leaf Field Catering Company	Raad Almasa Trading Company	Commercial Franchise Agreement – Enabah – Tabuk – First Branch	The duration of this agreement is five (5) years commencing from the date of execution.	(100,000.00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
27/10/1445H (Corresponding to 06/05/2024G)	Nofoth Food Products Company (Branch)	Raad Almasa Trading Company	Non-Exclusive Commercial Franchise Agreement – Qishtya, Al-Muruj District	The duration of this agreement is five (5) years commencing from the date of execution.		
The Franchisee affirms that all knowledge regarding the operation of the “Qishtya” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
08/06/1444H (Corresponding to 01/01/2023G)	Grape Leaf Field Catering Company	Raad Almasa Trading Company	Non-exclusive franchise agreement for Enabah Tabuk, Second Branch	The duration of this agreement is five (5) years commencing from the date of execution.	(100,000.00) SAR	
The Franchisee affirms that all knowledge regarding the operation of the “Enabah” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.						
08/06/1444H (Corresponding to 01/01/2023G)	Mamola Confectionery Company	Raad Almasa Trading Company	Non-Exclusive Commercial Franchise Agreement – Mamoola Tabuk, Second Branch	The duration of this agreement is five (5) years commencing from the date of execution.	(100,000.00) SAR	

Agreement Date	First Party	Second Party	Agreement Subject Matter	Agreement Expiry Date	Contract Value	Notes
<p>The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</p>						
30/03/1445H (corresponding to 15/10/2023G)	Mamola Confectionery Company, A branch of a Saudi (Joint-stock Company)	Muhit Al-Sharq Real Estate Company (One-Person Holding Company)	(Non-Exclusive) Commercial Franchise Agreement – Mamoola Al-Ahsa-Hofuf	The duration of this agreement is five (5) years commencing from the date of execution.	(150,000.00) Saudi Riyals	The Franchisor may impose a fine of SAR 10,000 (excluding VAT) on the Franchisee for selling or displaying unauthorized products, products from unapproved sources, expired or prohibited materials, or items subject to penalties by the Ministry of Health.
<p>The Franchisee affirms that all knowledge regarding the operation of the “Mamola” franchise outlet—including general knowledge and technical know-how related to specifications, standards, operating procedures, supplies, receipts, storage, services, and activities—is derived from information disclosed by the Franchisor to the Franchisee. Such information is proprietary and confidential during and after the franchise term, and the Franchisee shall not use it for any other business or in any manner not expressly authorized or approved in writing by the Franchisor.</p>						
Contracts Related to the External Auditor						
20/12/1443H (Corresponding to 19/07/2022G)	RSM Allied Accountants for Professional Services (RSM)	Nofoth Food Products Company	Provision of statutory audit services for the financial year ended 31 December 2022.	Indefinite	(127,500) SAR	
In connection with any promotional publications, the use or citation of our company’s name is prohibited without prior written consent.						
14/12/1444H (Corresponding to 02/07/2023G)	RSM Allied Accountants for Professional Services (RSM)	Nofoth Food Products Company	Provision of statutory audit services for the financial year ended 31 December 2023.	Indefinite	(190,000) SAR	
In connection with any promotional publications, the use or citation of our company’s name is prohibited without prior written consent.						
24/12/1445H (Corresponding to 30/06/2024G)	RSM Allied Accountants for Professional Services (RSM)	Nofoth Food Products Company	Provision of statutory audit and limited review services for the financial year ended December 31, 2024	Indefinite	(275,000) SAR	
In connection with any promotional publications, the use or citation of our company’s name is prohibited without prior written consent.						
06/01/1447H (Corresponding to 01/ 07/2025G)	Alzoman, Alfahad & Alhajaj Professional Services	Nofoth Food Products Company	Provision of statutory audit and limited review services for the financial year ended December 31, 2025	Indefinite	(390,000) SAR	
Consultancy Service Agreements						
Indefinite	Dar Alnokbah Certified Public Accountant (DPA)	Nofoth Food Products Company	Letter of Appointment concerning Zakat Services	The agreement commences on the date of signature and terminates after eighteen (18) months.	(456,005) Saudi Riyal (Variable Fees) (15,000) SAR (Fixed Fees)	
Both parties undertake to exert their utmost efforts to ensure that their employees or agents shall not, at any time before or after the completion of the services and conclusion of the assignment, exploit or disclose any data, documents, or other information of any nature, whether written or oral, that they may possess or have access to in connection with this engagement, the services, the business, or the company’s transactions, to any third party, unless required by the competent governmental authority, by law, or by a regulator with jurisdiction.						

Agreement Date	First Party	Second Party	Agreement Subject Matter	Agreement Expiry Date	Contract Value	Notes
15/01/1446H (Corresponding to 10/07/2025G)	Alzoman, Alfahad & Alhajjaj Professional Services	Nofoth Food Products Company	Engagement Letter (External Auditor)	Upon completion of the services	(20,000) SAR	
<b>Both parties, along with their employees or representatives, shall maintain the confidentiality of all information related to this letter and refrain from disclosing it to any third party. Such confidentiality shall remain in effect even after the termination or cancellation of this engagement, for any reason whatsoever, unless written consent is obtained from the other party, subject to the requirements of the applicable laws of the Kingdom.</b>						
22/07/1446H (Corresponding to 22/01/2025G)	Nofoth Food Products - Joint Stock Company	Mr. Abdulaziz Suleiman Abdulaziz Al- Dhali	Provision of Consultancy Services	One year starting from 02/08/1446H (corresponding to 01/02/2025G) and ending on 12/08/1447H (Corresponding to 31/01/2026G)	(10,000) SAR	
<b>The Second Party undertakes to maintain the confidentiality of all information disclosed by the First Party, whether during the term of the contract or thereafter, including but not limited to: trade secrets, financial data, client lists, and technical information. The Second Party shall not disclose any of this information without prior written consent of the First Party.</b>						

Source: The Company

**Table (31): Letters issued by Nofoth Food Products Company to open accounts for Sales on Credit**

Application Filing Date	Document No.	Sub- scription Applicant	Second Party	Letter's Subject Matter	Value	Issuing Agency
26/11/1445H (Corresponding to 03/06/2024G)	18784891	Nofoth Food Products Company	First International Food (FiFOOD)	Expressing willingness to open account for Sales on Credit	(250,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18785129	Nofoth Food Products Company	Al-An Paper Products Company	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784590	Nofoth Food Products Company	Aqua Trading Office Company	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784559	Nofoth Food Products Company	Jana International Trading Company	Expressing willingness to open account for Sales on Credit	(300,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784149	Nofoth Food Products Company	Jawhar Al Rabie Trading Company	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784514	Nofoth Food Products Company	Al Jameel International Trading Company	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784060	Nofoth Food Products Company	Hotpack Global Company	Expressing willingness to open account for Sales on Credit	(250,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18784106	Nofoth Food Products Company	Adma Shamran Catering Company	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
26/11/1445H (Corresponding to 03/06/2024G)	18783938	Nofoth Food Products Company	Wafir International Trading Group	Expressing willingness to open account for Sales on Credit	(500,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services



Application Filing Date	Document No.	Sub- scription Applicant	Second Party	Letter's Subject Matter	Value	Issuing Agency
26/11/1445H (Corresponding to 03/06/2024G)	18783997	Nofoth Food Products Company	Awal Quotouf Trading Company	Expressing willingness to open account for Sales on Credit	(250,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services
29/11/1445H (Corresponding to 06/06/2024G)	18838069	Nofoth Food Products Company	Ahmad A. Abed Trading Company	Expressing willingness to open account for Sales on Credit	(250,000) SAR	Riyadh Chamber – My Business Portal – Electronic Attestation Services

Source: The Company

## 5.1.19 Assets and Properties

### 5.1.19.1 Fixed Assets

- According to the financial statements, the Company holds fixed assets (land) with a net book value of SAR 7,465,499 as of December 31, 2023, SAR 31,250,067 as of December 31, 2024, and SAR 31,250,067 as of June 30, 2025.
- The Company owns a number of plots of land under official title deeds as outlined in the following table:

**Table (32): Fixed Assets**

Title Deed No.	Owner	Property	Area (m2)	Address (District - City)
399634004990	Nofoth Food Products - Closed Saudi Joint Stock Company,	Plot 1030 of plan number 1/3880	599.76	Riyadh
2616311460600000	Nofoth Food Products - Closed Saudi Joint Stock Company,	Plan 3057, Block 161, Plot 1111	1580.37	Riyadh - Hittin
599025000494	Nofoth Food Products - Closed Saudi Joint Stock Company,	No. 876, Plan No. 1/3880	4600	Riyadh – Al-Masfa District
299025000495	Nofoth Food Products - Closed Saudi Joint Stock Company,	No. 877, Plan No. 1/3880	4600	Riyadh – Al-Masfa District

Source: The Company

### 5.1.19.2 Movable Assets

- According to the financial statements, the Company holds movable assets consisting of (improvements to leased buildings, tools, equipment and electrical devices, vehicles, and furniture and furnishings). Their net book value amounted to SAR 31,638,725 as of December 31, 2023, SAR 38,634,734 as of December 31, 2024, and SAR 42,512,812 as of June 30, 2025.
- The improvements to leased buildings represent enhancements to the rented premises and branches under contracts with terms of up to five years, renewable by mutual agreement of the contracting parties.
- The Company has projects under execution representing the furnishing and installation of decorations and equipment for the central plant and the main residence, which are still under construction. Completion of the residence is expected during 2025.

### 5.1.19.3 Intangible Assets

According to the financial statements, the Company has intangible assets consisting of (a trademark, goodwill, and software). Their net book value amounted to SAR 3,605,367 as of December 31, 2024, and SAR 3,436,110 as of June 30, 2025.

## 5.1.20 Loans and Facilities

There are no loans or banking facilities utilized, nor any finance lease agreements with Saudi or non-Saudi banks in effect as of the date of this Document. The Company has not provided any cash loans of any kind to its Board members, nor has it offered guarantees for any loans of Board members or employees with third parties, and it has not opened any bank credits.







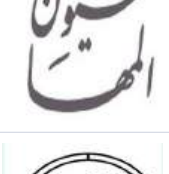

The Company has not granted loans to any employees, except for salary advances calculated against housing and/or transportation allowances in accordance with the employment contract.

## 5.1.21 Trademarks and Intellectual Property Rights

- The Company has a number of logos used in its operations, which have been registered as trademarks with the Saudi Authority for Intellectual Property (SAIP) under Class (30), which is one of the trademark categories covering coffee, tea, cocoa, sugar, rice, tapioca, sago, artificial coffee, flour and cereal preparations, bread, biscuits, pastries, confectionery, ice cream, honey and molasses, yeast, salt, mustard, vinegar, spices, condiments, sauces, pasta, and ice; and Class (43), covering food and beverage services and temporary accommodation services. This enables the Company to display its name and logo on its products well as on the façades of its buildings, offices, or retail outlets it occupies, as it has registered the trademark and obtained the necessary legal protection under the Trademark Law.

Table (33): Trademark

Brand	Category	Protection Expiry Date	Protection Start Date	Registration No.	Certificate No.
	43	19/03/1451H (corresponding to 31/07/2029G)	20/03/1441H (corresponding to 17/11/2019G)	26/05/1441H (corresponding to 21/01/2020G)	1441008660
	30	16/08/1453H (corresponding to 01/12/2031G)	17/08/1443H (corresponding to 20/03/2022G)	14/11/1443H (corresponding to 13/06/2022G)	1443027220
	30	22/02/1452H (corresponding to 24/06/2030G)	23/02/1442H (corresponding to 10/10/2020G)	07/06/1442H (corresponding to 20/01/2021G)	1442005787
	43	14/04/1455H (corresponding to 11/07/2033G)	15/04/1445H (corresponding to 30/12/2023G)	27/10/1445H (corresponding to 06/05/2024G)	1445015095
	30	07/08/1447H (corresponding to 26/01/2026G)	07/08/1437H (corresponding to 14/05/2016G)	28/12/1437H (corresponding to 29/09/2016G)	1437018110
	43	11/07/1452H (corresponding to 07/11/2030G)	12/07/1442H (corresponding to 24/02/2021G)	22/09/1442H (corresponding to 04/05/2021G)	1442022042
	43	18/07/1452H (corresponding to 14/11/2030G)	19/07/1442H (corresponding to 03/03/2021G)	03/10/1442H (corresponding to 15/05/2021G)	1442022914
	30	07/04/1455H (corresponding to 04/07/2033G)	08/04/1445H (corresponding to 23/10/2023G)	28/08/1445H (corresponding to 09/03/2024G)	1445013940

Brand	Category	Protection Expiry Date	Protection Start Date	Registration No.	Certificate No.
	43	30/03/1452H (corresponding to 31/07/2030G)	01/04/1442H (corresponding to 16/11/2020G)	26/06/1442H (corresponding to 08/02/2021G)	1442010379
	43	21/07/1454H (corresponding to 26/10/2032G)	22/07/1444H (corresponding to 13/02/2023G)	10/10/1444H (corresponding to 30/04/2023G)	1444026692
	30	21/07/1454H (corresponding to 26/10/2032G)	22/07/1444H (corresponding to 13/02/2023G)	10/10/1444H (corresponding to 30/04/2023G)	1444026696
	43	10/07/1454H (corresponding to 15/10/2032G)	11/07/1444H (corresponding to 02/02/2023G)	28/09/1444H (corresponding to 19/04/2023G)	1444022597
	30	30/04/1453H (corresponding to 19/08/2031G)	01/05/1443H (corresponding to 05/12/2021G)	28/07/1443H (corresponding to 01/03/2022G)	1443015127
	43	29/05/1453H (corresponding to 17/09/2031G)	30/05/1443H (corresponding to 03/01/2022G)	11/10/1443H (corresponding to 12/05/2022G)	1443018689
	30	16/02/1454H (corresponding to 26/05/2032G)	17/02/1444H (corresponding to 13/09/2022G)	05/05/1444H (corresponding to 29/11/2022G)	1444006344
	30	21/05/1453H (corresponding to 09/09/2031G)	22/05/1443H (corresponding to 26/12/2024G)	14/08/1443H (corresponding to 17/03/2022G)	1443017890

Source: The Company

The Company's website is not registered with the Communications, Space & Technology Commission (formerly the Communications and Information Technology Commission) – Saudi Network Information Center.

### 5.1.22 Litigation

The Company is not a party to any legal proceedings, claims, complaints, arbitration, administrative proceedings, or ongoing or potential investigations that, individually or collectively, would have a material impact on the Company's business or financial position. To the Company management's knowledge, there are no current or potential material legal disputes or facts that could give rise to a material dispute..

## 5.2 Board Members' Declarations Regarding Legal Information

The members of the BoD declare the following:

1. The Transfer does not constitute a breach of any contract/agreements entered into by the Issuer.
2. All material legal issues concerning the Issuer have been disclosed in the Transfer Document.
3. The Issuer comply with the Corporate Governance Regulations and the disclosure requirements set out in the Corporate Governance Regulations, the Companies Law, and the regulatory rules and procedures issued pursuant to the Companies Law relating to listed joint stock companies.
4. The issuer and its subsidiaries are not subject to any claims, litigious cases or any other type of legal proceeding that could individually or collectively have a material effect on the business of the issuer or its subsidiaries or their financial position.
5. The directors are not subject to any claims, litigation cases or any other type of legal proceedings that could individually or collectively have a material effect on the business of the issuer or its subsidiaries or their financial position.
6. There has not been any interruption in the business of the issuer or any of the issuer's subsidiaries (if applicable) which may have or has had a significant effect on the financial position in the last 12 months.
7. Except as stated on page (70) and in section (5.1.18.2) "**Agreements and Transactions with Related Parties**" of section (5) "**Legal Information and Board Statements**" of this Document, the board or directors do not have any shareholding or interest of any kind in the issuer or any of the issuers's subsidiaries (if applicable), and nor does any relative of others.

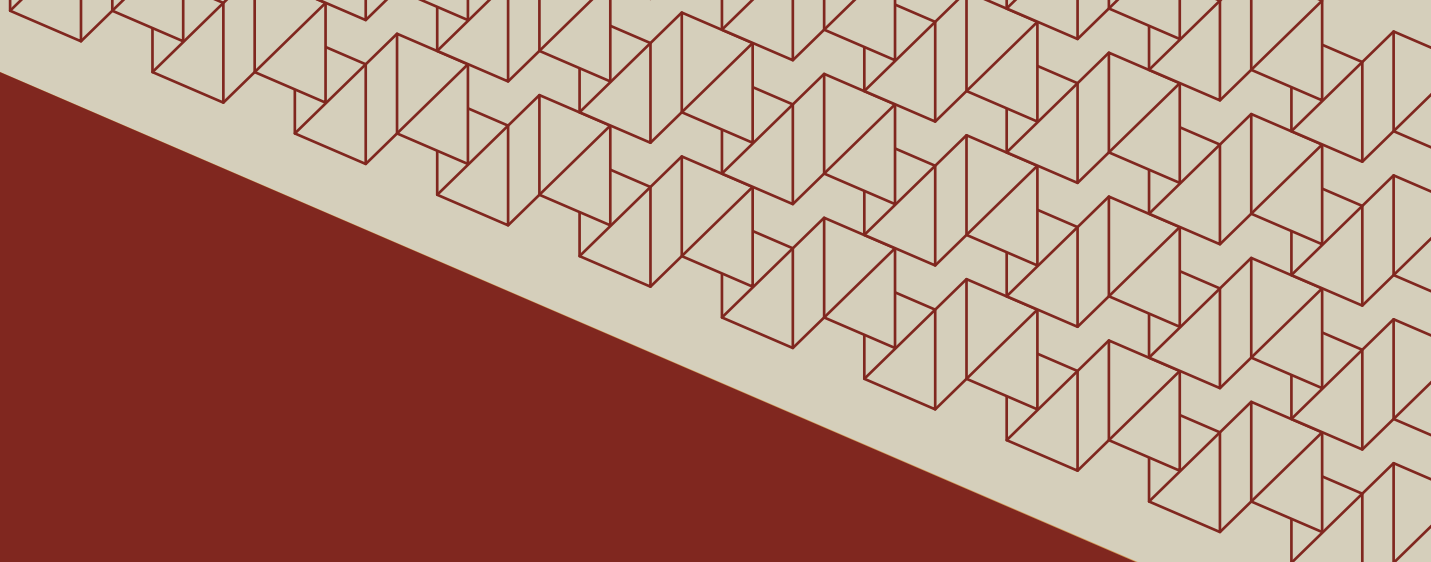


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# Financial Information and Management Discussion and Analysis

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## 6. Financial Information and Management Discussion and Analysis

### 6.1 Introduction

The Management Discussion and Analysis (“MD&A”) section provides an analytical review of the operating performance and financial position of Nofoth Food Products Company (“the Company”, “Nofoth”) for FY ended 31 December 2022G, 2023G, and 2024G, as well as for the six-month periods ended 30 June 2024 and 2025. This section and the accompanying notes were prepared based on the audited financial statements for FY ended 31 December 2024G, which include comparative financial information for FY ended 31 December 2023G, and the Company’s audited financial statements for FY ended 31 December 2022G. In addition, the analysis is based on the condensed interim (audited) financial statements for the six-month period ended 30 June 2025G, which include comparative financial information for the six-month period ended 30 June 2024G.

The Company’s audited financial statements for FY ended December 31, 2022G, 2023G, and 2024G, and the accompanying notes included in other parts of this Document, have been prepared in accordance with the International Financial reporting Standards approved in Saudi Arabia and other issuances approved by the Saudi Organization for Certified and Public Accountants (SOCPA) (collectively referred to as the “**International Financial reporting Standards approved in the Kingdom**”) and audited by the Auditor RSM Allied Accountants Professional Services (“RSM” or “**Auditor**”) according to its reports.

The preliminary financial summary statements (audited) for the six-month period ended 30 June 2025G and the accompanying clarifications included in other parts of this document were prepared in accordance with the International Financial reporting Standards adopted in the Kingdom of Saudi Arabia and other issuances approved by the Saudi Organization for Certified and Public Accountants (SOCPA) (collectively referred to as the “**International Financial reporting Standards approved in the Kingdom**”) and audited by the auditor Alzoman, Alfahad & Alhajjaj for Professional Consultations (“**Auditor**”) in accordance with the reports issued thereby.

Neither RSM, nor any of its subsidiaries, employees, or relatives, possess any shares or equity interests in the Company that may affect their independence as of the date of the independent auditor’s report on the financial statements. As of the date of this Document, RSM has provided their written consent to refer in the document to their role as auditor of the Company for the years ended December 31, 2023G, and 2024G.

Al-Zouman, Al-Fahad & Al-Hajjaj Professional Services, together with its affiliates, employees, and their immediate family members, do not hold any shares or ownership interests of any kind in the Company that could impair their independence as of the date of issuance of the independent auditor’s report on the financial statements. As of the date of this Document, Alzoman, Alfahad & Alhajjaj for Professional Services have provided their written consent to indicate their role in the Document as the auditor of the Company for the six-month period ending June 30, 2025G, and have not changed that approval.

The above financial statements are an essential part of this Document and shall be read together with these financial statements and their supplementary annotations, and can be referred to in section (7) “**Financial Statements and Auditor’s Report**” of this Document.

All amounts in this section were rounded to the nearest thousand SAR unless otherwise stated, and the figures and ratios were rounded to the nearest decimal number. Therefore, the sum of those figures may differ from what is presented in the tables. Thus, all ratios, indicators, annual expenditures and compound annual growth rates are based on rounded figures.

The financial information for the year ended 31 December 2022G was used from the financial information for the comparative year presented in the Company’s audited financial statements for the year ended 31 December 2023G. The financial information for the year ended 31 December 2023G was used from the financial information for the comparative year presented in the Company’s audited financial statements for the year ended 31 December 2024G.

The financial information for the six-month period ended June 30, 2024G was used from the financial information for the comparative period presented in the preliminary (audited) financial statements for the six-month period ended June 30, 2025G.

This section may include hypothetical statements relating to the forward-looking forecasts of the Company, based on management plans and projections for the Company’s growth, results of operations, and financial position, as well as associated risks and uncertainties. The actual results of the Company may differ materially from the expected results as a result of many factors, risks and future events, including those discussed in this section of the Document or elsewhere, in particular section (2) “**Risk Factors**” of this Document.

## 6.2 Board Members' Declarations Regarding the Financial Statements

The Company's BoD members declare the following, to the best of their knowledge and belief:

1. The financial information contained in this section has been extracted without material modifications and is presented in a format consistent with the audited financial statements for FY ended 31 December 2022G, 2023G, and 2024G, in addition to the preliminary financial statements (examined) for the six-month period ended June 30, 2025G, which include comparative financial information for the six-month period ended June 30, 2024G and the accompanying notes which have been prepared in accordance with the International Financial reporting Standards approved by Saudi Arabia and other standards and versions approved by the Saudi Organization for Chartered and Professional Accountants (SOCPA).
2. The Company has working capital sufficient for twelve (12) months immediately following the date of publication of this Document.
3. There has been no material adverse change in the financial and commercial position of the Company during the three (3) financial years and six (6) month immediately preceding the date of submission of the transfer application to the end of the period covered by the report of the Chartered Accountants and up to the date of approval of this Document. The members of the Board of Directors confirm that all material facts relating to the Company and its financial performance are disclosed in this Document, and that no information, documents or other facts, if omitted, would render the statements in the Document misleading.
4. There is no intention to make any material changes in the nature of the Company's activities.
5. The Company's operations have not ceased in a manner that could or has already affected its financial position during the last (12) months.
6. The members of the Board of Directors acknowledge that there was no reservation in the chartered accountant's report on the issuer's financial statements for any of the three (3) financial years and six (6) months immediately preceding the date of filing the transfer application subject to this Document.
7. The BoD members acknowledge that no structural changes have been made at the Issuer during the three (3) financial years and the six (6) months period immediately preceding the date of submission of the transfer application subject to this Document.
8. The BoD members acknowledge that there has been no material change in the accounting policies of the Issuer during the three (3) financial years and the six (6) months immediately preceding the date of submission of the transfer application subject to this Document.
9. The BoD members acknowledge that there has been no material modification of the financial statements announced for any of the three (3) financial years and six (6) months immediately preceding the date of submission of the transfer application subject to this Document.
10. The Company does not have any property including contractual securities or other assets whose value is subject to fluctuations or whose value is difficult to ascertain which significantly affects the valuation of the financial position.
11. No commissions, discounts, brokerage fees, or non-cash compensation have been granted by the Issuer to any board member, senior executive, or expert during the three (3) years and six (6) months immediately preceding the date of submission of the transfer application in respect of the shares subject to transfer.
12. The BoD members acknowledge that the Issuer has not issued debt instruments, term loans, guaranteed or unsecured mortgages, current or approved but not issued and that the Issuer has no other loans or debts including overdrafts from bank accounts. They further acknowledge that there are no guarantee obligations (Including those secured by personal guarantees, those not covered by personal guarantees, those secured by pledges, and those not secured by pledges), obligations under acceptance, acceptance credit, or lease-purchase obligations, except as disclosed in Section (6) "**Financial Information and Management Discussion and Analysis**" of this Document.
13. To the best of their knowledge, there are no mortgages, rights, encumbrances, or charges over the Company's assets as of the date of this Document, except as disclosed in Section (6) "**Financial Information and Management Discussion and Analysis**" of this Document.
14. The capital of the Company is not subject to the option right.
15. The Company has no potential liabilities, collateral or any significant fixed assets to be purchased or leased other than those disclosed in Section (6) "**Financial Information and Management Discussion and Analysis**" of this Document.
16. With the exception of the amendment of the capital dated 25 Jumada II 1445H (corresponding to 7 January 2024G) and the amendment dated 05 Dhul-Hijjah (corresponding to 1 June 2025G) as disclosed and described in section (6.3) "**Company Overview**" in this Document, the BoD members acknowledge that the Company has not made any capital adjustments during the three (3) years immediately preceding the submission of the transfer application subject to this Document.
17. The BoD members acknowledge that the Company has no information about any governmental, economic, financial, monetary or political policies; or any other factors that have or may materially affect (directly or indirectly) the operations of the Company except as disclosed in Section (2) "**Risk Factors**".
18. The operation and revenues of the Company are affected by seasonal factors based on the change in consumption and demand between seasons. The management of the Company seeks to reduce the seasonal impact by managing inventory to meet demand during the year. All seasonal factors are disclosed within the main factors affecting the performance of the Company and their operations section in section (6.4) "**Key Factors Affecting the Company's Operations**" of section (6) "**Financial Information and Management Discussion and Analysis**" of this Document.

## 6.3 Company Overview

Nofoth Food Products Company is a Saudi joint-stock company registered in the Kingdom of Saudi Arabia under Commercial Registration No. 1010441682 issued from Riyadh dated 01/05/1437H (corresponding to 10/02/2016G).

The Company's activities include the production of bread and related products through automated bakeries; the manufacture of various types of pastries and biscuits; the production of traditional and oriental sweets of all kinds; and the manufacture of sugar-based confections, including dragées, caramel, toffee, nougat, and Turkish delight. The Company also engages in the wholesale trade of used oils, including export; the retail sale of bakery products and sugar-based confections; the retail sale of nuts, coffee, and spices; land freight transport and light transport services; dry food storage; restaurant operations with service; catering services; and head office activities.

The Company conducts its activities through the following branches registered under separate commercial registration numbers:

**Table (34): Company Branches**

Branch Name	CR No.	Issuing City	Date of Issue
Maqsoud Al-Mumayaz Catering Company	1010277617	Riyadh	22/12/1430H
Albalah Althahabi Trading Company	1010372414	Riyadh	18/06/1434H
Top 100 Trading Company	1010470546	Riyadh	04/08/1437H
Grape Leaf Field Catering Company	1010480895	Riyadh	02/04/1440H
Darb Al-Nofoth Catering Services Company	1010616272	Riyadh	08/04/1441H
Albalah Althahabi Catering Company	1010616727	Riyadh	15/04/1441H
Mamola Confectionery Company	1010655023	Riyadh	04/02/1442H
Pinkish Bite Catering Company	1010689438	Riyadh	11/07/1442H
Dukkan Lugimat Catering Company	1010710468	Riyadh	25/08/1438H
Arab House Coffee Trading Company	1010928171	Riyadh	19/03/1439H
Mamola Confectionery Company	1128187035	Unaizah	22/06/1443H
Mamola Confectionery Company	1131322103	Buraidah	30/11/1443H
Grape Leaf Field Catering Company	1131322104	Buraidah	30/11/1443H
Mamola Confectionery Company	2051247227	Al-Khobar	24/08/1444H
Albalah Althahabi Trading Company	2511114442	Hafr Al-Batin	17/01/1441H
Albalah Althahabi Catering Company	3350142366	Hail	23/05/1440H
Grape Leaf Field Catering Company	4030480255	Jeddah	26/12/1443H
Mamola Confectionery Company	4031263816	Makkah	28/08/1443H
Mamola Confectionery Company	4032266258	Taif	27/07/1444H
Mamola Confectionery Company	5850152769	Abha	09/03/1446H
Mamola Confectionery Company	4650248556	AL Madinah	09/02/1444H
Grape Leaf Field Catering Company	5900147507	Jazan	14/10/1445H

Source: The Company

On 21 Rabi 'Al-Awwal 1444H (corresponding to 17 October 2022G), the Company obtained the approval of the Saudi Capital Market Authority on the Company's request to register its shares and offer 288,000 shares, representing 12% of the Company's capital, for listing in the Parallel Market "Nomu".

The Extraordinary General Assembly of Shareholders approved on 1 Dhu al-Hijjah 1444H (corresponding to 19 June 2023G), the recommendation of the Board of Directors of the Company to divide the shares of the Company without a change in the capital of the Company before and after the division of shares, as the nominal value of the share before the amendment is SAR 10, and the number of shares is 2,400,000 shares, so that the nominal value of the share after the amendment is SAR 1, and the number of shares is 24,000,000 shares. The Extraordinary General Assembly of Shareholders approved on the same date the transfer of the balance of the statutory reserve of SAR 5,883,466 to the retained earnings of the Company.

On 19 Shawwal 1444H (corresponding to 09 May 2023G), the Company BoD recommended the Extraordinary General Assembly of Shareholders to vote on amending the Company Bylaws. On 1 Dhu al-Hijjah 1444H (corresponding to 19 June 2023G), the General Assembly of Shareholders approved the proposal of the Board of Directors of the Company to amend the Bylaws of the Company. On 23 July 2023G, the legal procedures and the amendment of the Bylaws and the commercial records in the Ministry of Commerce were completed.

On 25 Jumada Al-Thani 1445H (corresponding to January 7, 2024), the Extraordinary General Assembly approved the recommendation of the Board of Directors, convened on 19 Safar 1445H (corresponding to September 4, 2023), to increase the Company's share capital by SAR 24,000,000 through a transfer from retained earnings, thus, the Company's share capital became SAR 48,000,000, divided into 48,000,000 equal shares with a nominal value of SAR 1 each.

On 05 Dhu al-Hijjah 1446H (1 June 2025G), the Extraordinary General Assembly of the Company approved the recommendation of the Board of Directors to increase the capital of the Company from SAR 48,000,000 to SAR 96,000,000, through the issuance of 48,000,000 free shares. The increase was implemented by capitalizing an amount of SAR 48,000,000 of retained earnings, at the rate of one bonus share per share owned. After the increase, the Company's capital became 96,000,000 Saudi riyals, divided into 96,000,000 shares, with a nominal value of 1 Saudi riyals per share.

Company's head office address is Riyadh – Nozha – Abu Bakr Al Siddiq Road P.O. Box. 2747 Postal Code 12471 Kingdom of Saudi Arabia.

## 6.4 Key Factors Affecting the Company's Operations

### 6.4.1 Risks Related to Sales Concentration Through "Enabah" and "Mamola" Trademarks

The Company relies heavily on revenues generated from the "Enabah" and "Mamola" trademarks, which together accounted for 76.9%, 77.2%, 69.4%, and 61.5% of the Company's total revenues as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Revenues from the "Enabah" trademark accounted for 48.9%, 41.5%, 34.7%, and 27.8% of total revenues as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. Meanwhile, revenues from the "Mamola" trademark accounted for 28.0%, 35.7%, 34.7%, and 33.7% of total revenues for the same periods, respectively. Accordingly, any decline in the performance of these two trademarks or in their sales would have a materially adverse effect on the Company's business, operating results, and future prospects. (For further information, refer to Section (6.7.1.2) and Section (6.8.1.2) "Branch Sales by Brand" in Section (6) "Financial Information and Management Discussion and Analysis" of this Document.)

### 6.4.2 Risks Related to the Geographical Concentration of the Company's Business

As of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, the total number of the Company's branches across all regions of the Kingdom is 86, 122, 240, and 254 branches, respectively. The majority of the Company's branches are located in the Central Region, representing 67.4%, 63.1%, 49.6%, and 48.0% of the Company's total branches as of the same respective dates. The Company's revenues generated from the Central Region represented 74.5%, 68.4%, 59.1%, and 57.2% of total sales as of the same respective dates. Accordingly, any slowdown in food sector activity or the occurrence of any natural disasters—Allah forbid—in the Central Region would materially and adversely affect the Company's business, operating results, and future outlook. (For more information, refer to Section (6.7.1.3) and Section (6.8.1.3), "Branch Sales by Geographical Location," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document.)

### 6.4.3 Risks Related to Sales Through Selling Applications

A portion of the Company's sales depends on selling applications. Sales generated through these applications represented 43.4%, 47.5%, 55.9%, and 62.5% of the Company's total sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. Sales achieved through delivery also increased by 16.6%, 41.9%, and 50.1% as of 31 December 2023, 31 December 2024, and 30 June 2025, respectively. It is worth noting that profitability margins differ between direct sales customers and delivery-application customers, as the margin on direct sales is higher than that of sales through selling applications due to the commissions and costs associated with delivery platforms. Commissions charged by selling applications (including application commission, delivery fees, advertising costs, banking fees, and rejected orders) represented 13.6%, 13.7%, 16.0%, and 17.9% of the Company's total sales as of the same respective dates. The application commission alone represented 14.7%, 15.1%, 19.3%, and 18.8% of total delivery-application sales as of the same respective dates, and the addition of new applications. Notably, in 2024, a new application entered the market with a commission rate of 21.0%, compared to existing delivery applications with commission rates ranging between 12.0% and 15.0%. Additionally, the commission rate for one of the delivery applications increased to 29.0% in the fiscal year 2024. If the share of delivery-application sales increases at the expense of direct sales, or if delivery-application commission rates increase, this would negatively affect the Company's profit margins and, consequently, would materially and adversely affect the Company's business, financial position, operating results, and future outlook. (For more information, refer to Section (6.7.1.5) and Section (6.8.1.5), "Net Branch Sales by Sales Channels," and Section (6.7.1.7) and Section (6.8.1.7), "Selling and Marketing Expenses," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document.)

### 6.4.4 Risks Related to Sales Seasonality and Concentration in Specific Periods

The Company has consistently recorded its highest sales levels during the first quarter of each year, with the three months collectively (January, February, and March) contributing 30.5%, 27.6%, 28.4%, and 53.3% of total sales as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. (For more information, refer to Section (6.7.1.4) and Section (6.8.1.4), "Branch Sales by Branch Classification," in Section (6), "Financial Information and Management Discussion and Analysis," of this Document.) This

seasonal concentration in sales is linked to several factors, most notably the nature of the Company's products, which experience stronger demand during the winter season, in addition to increased commercial and social activity during Riyadh Season and other winter events, which boost demand during the first quarter of the year. This period represents the peak of operational performance for most of the Company's brands. Should revenues decline in the first quarter for any reason, this would adversely and materially affect the Company's business, financial position, operating results, and future outlook.

#### 6.4.5 Risks Related to Underperforming Brands

In recent years, the Company has incurred net losses in "Afdal Mi'a" and "AlBalh Al Thahabi." The "Afdal Mi'a" brand recorded net losses of SAR 1.9 M, SAR 3.2 M, SAR 2.0 M, and SAR 0.4 M as of 31 December 2022G, 31 December 2023G, 31 December 2024G, and 30 June 2025G, respectively. The weak performance is attributed to the brand's business model, which relies on supporting home-based families through revenue-sharing agreements. While this has a positive social impact, it limits the brand's ability to achieve higher profit margins. The "Al Balh Al Thahabi" brand recorded net losses of SAR 1.6 M, SAR 0.4 M, SAR 0.35 M, and SAR 0.08 M as of the same respective dates. It is noteworthy that during the first half of 2025G, the Company closed all branches of the "AlBalh Al Thahabi" brand. If the Company launches new brands or if any of its existing brands fail to enhance profitability or prove non-scalable, this would adversely and materially affect the Company's business, financial position, operating results, and future outlook.

#### 6.4.6 Risks Related to the Acquisition of the "Maqsoud Restaurants" Trademark

On 24 November 2024G, the Company acquired the "Maqsoud Restaurants" trademark, which operates two branches located in Riyadh and specializes in serving broasted chicken and shawarma. The brand was valued at SAR 3.2 M as of 31 December 2024G. A goodwill amount of SAR 375 K was recognized, representing the difference between the consideration paid and the net identifiable assets acquired (including the trademark). The Company appointed a third party to conduct the valuation. According to the valuation report, the brand was assigned a useful life of 10 years, and goodwill will be tested for impairment annually. Although the brand achieved total sales of SAR 791 K from the acquisition date through 31 December 2024G, and SAR 5.7 M as of 30 June 2025G following the opening of a new branch, the Company aims to enhance the performance of the "Maqsoud Restaurants" trademark by expanding its branch network and increasing revenues through marketing efforts and operational improvements. If the annual valuation of both the brand and goodwill results in impairment, or if future returns do not meet expectations, this would adversely and materially affect the Company's business, financial position, operating results, and future outlook.

#### 6.4.7 Risks Related to Inventory Obsolescence

The Company's inventory mainly consists of food materials, packaging materials, as well as finished goods, cleaning materials, consumables, and office supplies. Inventory balances amounted to SAR 13,000,000, SAR 11,703,000, SAR 14,023,000, and SAR 19,291,000 as of December 31, 2022, 2023, and 2024, and June 30, 2025, respectively. These represented 24.4%, 12.6%, 12.5%, and 14.8% of total current assets, and 10.5%, 7.2%, 5.9%, and 7.5% of total assets, respectively, on the same dates. The inventory turnover for food materials was 24 days, 30 days, 31 days, and 38 days, while for packaging materials it was 160 days, 132 days, 100 days, and 114 days as of 31 December 2022G, 31 December 2023G, and 31 December 2024G, and 30 June 2025G, respectively. The Company established a provision for obsolete inventory, mainly related to old or unusable packaging materials in central kitchens and warehouses. At the end of each year, management classifies inventory into three categories: fast-moving, slow-moving, and non-moving, applying an allowance of 50% for slow-moving items and 100% for non-moving items. The allowance was recognized for the first time in the financial year 2023 and amounted to SAR 1,070 as of December 31, 2023. The provision decreased to SAR 458,000 as of December 31, 2024, due to a reversal of a provision of SAR 460,000 and a write-off of inventory amounting to SAR 153,000. (For further information, refer to Section 6.7.2.1.5 and Section 6.8.2.1.5 "Inventory, net" in Section 6 "Financial Information and Management Discussion and Analysis" of this Document).

The company must maintain optimal inventory levels by monitoring holding costs and improving working capital efficiency. Failure to do so may result in either shortages or surpluses of inventory, leading to losses—whether from the inability to meet customer demand in the first case, or from slow-moving stock and disposal challenges, particularly in the absence of provisions, in the second case. Such outcomes could materially and adversely affect the Company's operations, financial position, results, and future prospects.

#### 6.4.8 Risks Related to Lease Agreements

The Company has lease agreements for its brand branches, as well as for its headquarters, warehouses, and employee housing. These agreements represent a significant lease obligation for the Company, amounting to SAR 45,900,000 as of 30 June 2025G, with an average term of 5 years. Notably, 4 lease agreements are set to expire by 31 December 2025G, and 34 leases will expire by 31 December 2026G. In the event that the Company is unable to renew these leases or secure suitable alternatives, this could impact the operations of the Company's branches. Additionally, an increase in rental rates would raise the Company's lease obligations, which would materially and adversely affect the Company's business, financial position, results of operations, and future prospects.

#### 6.4.9 Risks Related to the Performance of the Company's Brand Branches and the Impact of Internal Product Competition

The Company's 58 core branches (56 branches as of 30 June 2025G) that have been operating since 01 January 2022G experienced a decline in sales of SAR 38,300,000 between FY 2022G and FY 2023G, representing a 17.9% decrease from SAR 213,900,000 in FY 2022G to SAR 175,500,000 in FY 2023G. This was followed by an additional decrease of SAR 20,800,000 between FY 2023G and FY 2024G, representing an 11.8% decline from SAR 175,500,000 in FY 2023G to SAR 154,700,000 in FY 2024G, and a decline of SAR 3,900,000 between the six-month periods ending 30 June 2024G and 30 June 2025G, representing a 4.9% decrease from SAR 81,800,000 to SAR 77,800,000. This decline is mainly attributed to the decrease in average annual sales per branch from SAR 3.6 K to SAR 3.0 K over the period, in addition to a reduction



in the number of orders. The decline was concentrated primarily in the central region, particularly in Riyadh, where sales decreased by SAR 31,200,000. The western region recorded a decline of SAR 7.2 M. The decrease in the central region is largely due to self-cannibalization caused by opening new branches within the same geographic area. This decline was observed across all brands, with the trademark “Enabah” being the most affected, recording a compound annual growth rate (CAGR) of -21.0% from FY 2022G to FY 2024G, and -17% between H1 2024G and H1 2025G.

The Company pursued an aggressive expansion strategy, opening 28 new branches in FY 2022G, 36 branches in FY 2023G, 118 branches in FY 2024G, and 13 branches in the six-month period ending 30 June 2025G. Nevertheless, the new branches of the existing brands recorded lower average sales per branch compared to the company’s core branches, primarily due to their locations in cities and areas with lower population density and purchasing power.

This extended effect is justified by the phenomenon of self-cannibalization, where the Company introduces a new product that starts taking market share from an existing product within the Company. This phenomenon has not only reduced sales in the core branches but also limited the performance of new branches relative to historical benchmarks. The effect has been exacerbated by the locations of new branches and the purchasing power in those cities. If this trend continues, and the performance of some of the Company’s brand branches declines or self-cannibalization among branches or products increases, it may lead to the closure of these branches or discontinuation of affected products, thereby materially and adversely affecting the Company’s results, financial position, and future prospects. (For further information, refer to Section 6.7.1.4 and Section 6.8.1.4 “Branch Sales by Branch Classification” in Section 6 “Financial Information and Management Discussion and Analysis” of this Document.)

## 6.4.10 Risks Related to Consumer Spending Due to Adverse Economic Conditions

Fluctuations in economic factors beyond the Company’s control, including consumers’ borrowing capacity, interest rates, unemployment rates, wage levels, tax levels (including Value Added Tax, which increased from 5% to 15% starting 01 July 2020G), water and electricity consumption costs, and partial or complete removal of government subsidies in Saudi Arabia for certain goods, may adversely affect disposable income and consumer spending levels (including discretionary spending on various products), thereby negatively impacting demand for the Company’s products. The success of the Company’s business also depends on its ability to continue developing its products and to quickly adapt to market changes and consumer behavior. Any decline in the number of consumers or their spending levels could materially and adversely affect the Company’s operations, operating results, financial position, and future prospects.

## 6.4.11 Risks Related to Employees

As of the date of this Document, the percentage of non-Saudi employees constituted 91% of the Company’s total workforce. This significant reliance could adversely affect the Company’s business performance, financial position, and operating results if it is unable to retain its non-Saudi employees or recruit suitable replacements with the same required skills and experience, or should any change occur in the policies, regulations, and laws of the Ministry of Human Resources and Social Development (MHRSD) that results in an increased Saudization ratio for the sector. Such changes would make it difficult for the Company to maintain its non-Saudi workforce, resulting in increased financial costs for the Company, which would materially and adversely affect its business, profits, and operating results.

In addition, the Government has imposed fees for issuing and renewing residency permits for non-Saudi employees’ dependents and companions (dependents’ fees), which came into effect starting 01/07/2017G. These fees have gradually increased from one hundred Saudi Riyals (SAR 100) per month per dependent in 2017G to four hundred Saudi Riyals (SAR 400) per month per dependent in 2020G. Consequently, the residency permit issuance and renewal fees borne by the non-Saudi employee for their families could lead to a rise in their cost of living, potentially prompting them to seek employment in other countries with a lower cost of living. Should this occur, the Company will face difficulty retaining its non-Saudi employees, which may force it to directly or indirectly absorb these costs, or a portion thereof, for its non-Saudi employees, for instance, by increasing their wages. This would result in higher costs for the Company, thus having a material and adverse effect on its business, financial performance, operating results, and future prospects.

It is also worth noting that on 18/03/1442H (corresponding to 04/11/2020G), the MHRSD in Saudi Arabia launched the Labor Reform Initiative (LRI), which became effective on 01/08/1442H (corresponding to 14/03/2021G). This initiative aims to support the MHRSD’s vision of building an attractive labor market, empowering human capabilities, developing the work environment, and abolishing the sponsorship (Kafala) system. The initiative offers three main services: job mobility, improved mechanisms for exit and re-entry, and final exit. The initiative’s services cover all expatriate workers in private sector establishments, subject to specific controls that consider the rights of both parties in the contractual relationship and the terms of the contract between the employer and the expatriate worker. The job mobility service allows the expatriate worker to transfer to another job upon the expiry of their employment contract without the employer’s approval. The initiative also defines mechanisms for transfer during the contract period, provided that the required notice period and defined controls are adhered to. Consequently, the Company cannot guarantee the retention of its non-Saudi workforce or the renewal of their contracts under satisfactory terms, which may prompt them to transfer to other employment through the mechanisms mentioned above. If the Company is unable to retain its non-Saudi personnel or find replacements with the required skills and experience, this will lead to an increase in the Company’s financial costs, which would materially and adversely affect the Company’s business, financial results, and future prospects.

Outsourced employees accounted for approximately 25% of total headcount in FY22; however, this proportion has steadily declined to around 19% in FY23, 9% in FY24 and 1.2% in H1’25, reflecting Management’s shift toward a predominantly in-house workforce. Despite this downward trend, consideration must be given to workforce availability and resourcing capacity to support the Company’s expansion plans and overall business growth.

During the historical period, the Company had 312 employees in FY22, 424 employees in FY23, 646 employees in FY24, and 734 employees in H1’25 who were not registered under the Company’s official GOSI plan. These individuals were compensated in cash, allowing the Company to reduce associated employment costs, including medical insurance and other benefits. However, from a regulatory and compliance



perspective, greater attention should be given to formalizing the employment status of these individuals by transitioning them to the official payroll and registering them with GOSI. This shift is expected to result in a notable increase in the Company's staff-related costs this will materially and adversely affect the Company's profits, operating results, financial position, and future prospects.

Compliance with Saudization requirements is a statutory obligation in the Kingdom, under which all companies operating in the Kingdom of Saudi Arabia — including the Company — are required to employ a specific percentage of Saudi nationals within their total workforce and maintain that percentage. In FY24 and LTM'25, the Company's Saudization rate stood at 9% and 8% (calculated based on overall headcount) and In accordance with the Nitaqat Program issued by MHRSD, the Company's percentage of Saudi employees as of the date of this Document is 16%, placing it in the "Medium Green" category. However, if MHRSD decides to impose more stringent Saudization policies in the future, and the Company is unable to comply with the Ministry's requirements, government authorities may impose penalties on the Company. Such penalties may include the suspension of work visa applications and the transfer of sponsorship for non-Saudi employees, which would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

It should be noted that there are three (3) expired localization certificates which the Company has been unable to renew due to its failure to achieve the required Saudization percentage. The Company's inability to renew the localization certificates indicates the existence of violations of the Labor Law and the related programs, circulars, and instructions, including failure to meet the required localization ratio under the Nitaqat Program, non-compliance with the Wage Protection System, or the existence of other violations. Such violations may result in the imposition of financial penalties on the Company or the suspension of the Ministry's electronic services, including the inability to renew work permits, submit recruitment applications, request the transfer of services, or undertake other procedures, which would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

Although the Company is currently in compliance with the required Saudization ratios, six (6) of its branches are not compliant with the required Saudization percentage and are classified in the "Red" category. The classification of these branches within this category results in:

1. Not being permitted to change the professions of expatriate employees working for the Company.
2. Not being permitted to transfer the services of expatriate employees to the Company.
3. Not being permitted to apply for new visas.
4. Not being permitted to issue work permits for newly hired expatriate employees.
5. Not being permitted to issue work permits for existing expatriate employees working for the Company.

If these branches continue to fail to achieve the required Saudization ratios needed to be upgraded from the Red category to a higher category, they will continue to be deprived of the services provided by the MHRSD. This would have a materially adverse effect on the Company's business, financial position, operating results, and future prospects.

## 6.5 Basis of Preparation

### Statement of Commitment

The attached financial statements have been prepared in accordance with International Financial Reporting

Standards ("IFRS") endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by Saudi Organization for Chartered and Professional Accountants ("SOCPA").

### Preparation of Financial Statements

The accompanying financial statements have been prepared on the historical cost basis, except where the International Financial Reporting Standards require the use of another measurement basis, as disclosed in the applied accounting policies, and in accordance with the Accrual Basis and the Going Concern Concept.

### Presentation and Disclosure Currency

These financial statements are presented in Saudi Riyals, which is the functional and operating currency of the Company and the figures in the financial statements have been rounded to the nearest Saudi Riyals.

### New Standards and Amendments

#### a. The Company adopted the following new standards and amendments for the first time in its annual reports as of January 1, 2024G:

1. Amendments to IFRS 16 - Requirements for Leases in Sale and Leaseback Transactions. These amendments include the lease requirements in IFRS 16 to clarify how the Company is accounted for sale and leaseback transactions after the date of the transaction. Some or all lease payments are considered variable lease payments based on the index or price that is very likely to be affected.
2. Amendments to IAS 1- Non-current Liabilities or Non-current Liabilities with Covenants and the Classification of Liabilities as

Current or Non-current. These amendments clarify how compliance with conditions that the Company shall meet within twelve months after the reporting period affects the classification of liabilities. The amendments also aim to improve the information the Company provides regarding liabilities subject to such conditions.

3. Amendments to IFRS 7 and IAS 1- Supplier Financing Arrangements. These amendments require disclosures to enhance the transparency of supplier financing arrangements and their implications for an entity's liabilities, cash flows and exposure to liquidity risks. The adoption of the above amendments did not have a material impact on the financial statements during the year.

## b. Standards Issued but Not Yet Applied

The following is a statement of the standards applied for the years beginning on or after 1 January 2025G, with early application permitted, but not applied by the Company in the preparation of these financial statements. The Company is currently assessing the impact of the application of these standards on the financial statements.

1. Amendments to IAS 21- Non-convertibility. An entity is affected by amendments when it has a transaction or operation that is convertible in a foreign currency that is not convertible to a measurement date for a specific purpose.
2. Amendments to IFRS 9 and IAS 7- Classification and Measurement of Financial Instruments.
3. Clarifying the requirements for the timing of recognition of certain financial assets and liabilities that are settled through an electronic instant cash transfer system.
4. Clarifying and adding further guidance to assess whether a financial asset is in the standard of capital and interest payments only, with a new exception for certain instruments with cash terms that can alter cash flows to achieve the features associated with achieving ESG objectives; and

## c. Updates to disclosures for equity instruments defined at fair value through Other Comprehensive Income "OCI".

IFRS 18, Presentation and Disclosure in Financial Statements, the new Standard for Presentation and Disclosure in Financial Statements, with a focus on the new major statement of profit or loss updates introduced in IFRS 18 as follows:

1. The structure of the statement of profit or loss;
2. Required disclosures in the financial statements of certain profit or loss performance measures reported outside the entity's financial statements (i.e., performance measures specified by management);
3. Enhancing the principles of aggregation and presentation in general.

## 6.6 Significant Accounting Policies

The following are the significant accounting policies applied by the Company in the preparation of the financial statements. These accounting policies are applied consistently for all FYs presented:

### – Use of Judgments and Estimates

The preparation of financial statements in accordance with International Financial Reporting Standards applicable in the Kingdom of Saudi Arabia requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the stated amounts of assets, liabilities, revenues and expenses. These estimates and associated assumptions are based on past experience and many other factors that are believed to be reasonable under the present circumstances, the results of which form the basis for making judgments regarding the book value of assets and liabilities that are not readily apparent from their sources. Actual results may differ from those estimates. Estimates and associated assumptions are reviewed on an ongoing basis. Adjustments to accounting estimates are recognized prospectively.

The following are information about assumptions and estimates that have a material effect on the amounts included in the financial statements:

### – Estimating the useful lives of property and equipment and the right to use assets and intangible assets

The management estimates the useful lives of property and equipment and the right to use assets and intangible assets for the purpose of calculating depreciation and amortization. These estimates are determined after taking into account the expected use of assets, obsolescence and damage. The management reviews the remaining value and useful lives annually. Changes in depreciation and amortization expenses in the current and future periods, if any, are adjusted.

### – Goodwill - Annual Impairment Test

Goodwill Impairment Tests are conducted for the group of cash-generating units to which the goodwill has been allocated. A group of cash-generating units is determined based on certain acquisitions and cash-generating units resulting from those acquisitions. The structure and groups of cash-generating units are evaluated on an annual basis. The impairment test for goodwill is conducted at least annually for each group of cash-generating units to which the goodwill is assigned. To determine value from use, discounted cash flow models are used.

#### – Provision for Slow-Moving Inventory

Management makes provision for slow-moving and damaged inventory items. Inventory is measured at the lower of cost or net realizable value and estimates of net realizable value are based on the most reliable evidence at the time the estimates are made. These estimates take into account price fluctuations or costs directly related to events occurring after the date of the financial statements.

#### – Impairment of Non-financial Assets

The value of a non-financial asset decreases when the book value of the asset or cash-producing unit exceeds the recoverable value of such asset or cash-producing unit, which represents the fair value of the asset less the costs of sale or its use value, whichever is greater. The fair value of the asset is estimated through sale operations that are carried out on a purely commercial basis for identical assets or market prices of similar observable assets less the additional costs of selling the asset. In respect with the use values, they are calculated based on the present value of the expected cash flows of the asset during the next five years, and those expected cash flows do not include restructuring activities that the Company is not yet committed to, or significant investments in the future that will enhance the asset performance of the cash-producing unit under test. The recoverable amount is most sensitive to the discount rate used to calculate the cash flows as well as the expected future cash flows and the growth rate used for the purposes of estimating the value in use.

#### – Incremental Borrowing Rate for Lease Contracts

Since the Company cannot readily determine the implicit interest rate in lease contracts, it uses the incremental borrowing rate to measure lease liabilities. The incremental borrowing rate represents the commission rate that the Company has to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment, over a similar period and with a similar guarantee. Thus, the incremental borrowing rate reflects what the Company has to pay, which requires estimation when observable rates are not available or when they have to be adjusted to reflect the terms and conditions of the lease. The Company estimates the incremental borrowing rate using observable inputs such as prevailing market commission rates when available, and has to make some entity-specific estimates.

#### – Impairment of Non-derivative Financial Assets

The Company recognizes loss allowances based on the expected credit loss model for financial assets measured at amortized cost, such as trade receivables. The Company assesses future credit losses based on the expected credit loss model for financial assets carried at amortized cost. For trade receivables accounts, the Company applies the simplified approach, which requires recognition of life expectancy losses of trade receivables from the date of initial recognition of trade receivables. To measure expected credit losses, receivables were grouped based on common credit risk characteristics and age of outstanding debts. The expected loss rates were calculated from the historical information of the Company and adjusted to reflect the expected future result which also includes future information for macroeconomic factors such as inflation and GDP growth rate. Other financial assets such as employee receivables and bank balances have low credit risk and the application of the expected credit loss model is considered insignificant.

#### – Employee Benefits Liabilities

The costs of accrued post-employment employee benefit plans and the present value of the liability for those benefits are estimated using actuarial valuations. The actuarial valuation involves making different assumptions that may differ from actual developments in the future. These factors include determining the discount rate, the rate of increase in salaries, mortality rates and increases in future pensions. Due to the complexity of the valuation and the fundamental assumptions and their long-term nature, the estimated benefits are highly sensitive to any change in those assumptions. All actuarial assumptions are reviewed at the date of each financial position.

#### – Derecognition

The Company derecognizes a financial asset only upon the expiration of contractual rights related to the receipt of cash flows from the financial asset, and substantially the transfer of all ownership risks and benefits to another entity. In the event that the Company does not transfer or retain substantially the risks and benefits of ownership and continues to control the transferred asset, the Company shall recognize its retained share of the transferred asset and the related liabilities to the extent of the amounts expected to be paid. In the event that the Company retains substantially all of the ownership risks and benefits of the transferred asset, the Company continues to recognize the financial asset.

#### – Fair Value

Fair value is the value at which an asset is sold or a liability is paid between willing parties on fair dealing terms at the measurement date. Within the definition of fair value there is an assumption that the Company is a continuous operating company where there is no intention or requirement to materially limit the size of its operations or conduct a transaction on adverse terms.

Fair values are classified under different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Market prices quoted in active markets for the same financial instruments.

Level 2: Valuation methods based on inputs that affect fair value and can be observed directly or indirectly in the market.

Level 3: Valuation methods based on inputs that affect fair value and cannot be observed directly or indirectly in the market.

#### – Classification of Assets and Liabilities from “Current” to “Non-current

The Company shows assets and liabilities in the statement of financial position on a current/ non-current basis. Assets are considered current when:

- It is expected to be realized or intended to be sold or depleted during the normal cycle of operations.
- Acquired primarily for trading purposes.
- It is expected to be realized within twelve months after the financial year.
- It is cash and cash equivalents, unless restricted from being exchanged or used to settle any liabilities for a period of not less than twelve months after the financial year.

All other assets are classified as “Non-current”.

All liabilities are considered current when:

- It is expected to be repaid during the normal course of operations.
- Acquired primarily for trading purposes.
- It is payable within twelve months after the financial year.
- there is no unconditional right to defer settlement of liabilities for at least twelve months after the financial year.

All other liabilities are classified as “Non-current”.

#### – Property and Equipment

Property and equipment are shown at cost after deducting accumulated depreciation and any accumulated impairment losses, if any, except land. Cost includes expenses directly attributable to the acquisition of assets. When parts of an item of property and equipment have different useful lives, they are accounted for as separate items (major components) of property and equipment. Repair and maintenance expenses are considered revenue expenses, while improvement expenses are considered capital expenses. Depreciation is calculated on the basis of its estimated useful life using the straight-line method. The asset sold or excluded and its accumulated depreciation are deleted from the accounts on the date of sale or exclusion.

The estimated annual Depreciation ratios for the main items of these assets are:

**Table (35): Estimated Annual Depreciation Ratios for Key Items**

Statement	Depreciation Ratio
Improvements to Rented Premises	20% - or the duration of the lease, whichever is less
Electrical Tools, Equipment and Appliances	20%
Cars	20%
Furniture	20%

Source: Audited financial statements for the FY ended 31 December 2024G..

The useful life and depreciation method are reviewed periodically to ensure that the depreciation method and period are commensurate with the expected economic benefits of the property and equipment.

#### – Projects Under Construction

The cost of projects under construction is calculated on the basis of actual cost and is shown as projects under construction until they are completed and then transferred to various items within property and equipment and then depreciated.

#### – Intangible Assets and Goodwill in the following:

##### A) Trademark

The intangible assets are represented in the trademark “Maqsoud”, which the Company has acquired and has a productive life of more than one year. It is measured at cost less accumulated amortization and any accumulated impairment losses, if any. Subsequent expenses are capitalized only when they increase the future economic benefits included in the specific asset to which they relate. All other expenses that are produced internally are recognized in the statement of profit or loss when incurred. Amortization is calculated for the cost of the current mark minus the residual value using the straight-line method over its estimated useful lives and is recognized in the statement of profit or loss. The annual amortization ratios of the mark are:

**Table (36): Trademark Annual Amortization Ratios**

Statement	Amortization Ratio
Trademark	10%

Source: Audited financial statements for the FY ended 31 December 2024G..

## B) Programs

Intangible assets are technical programs that have been acquired by the Company and have a useful life of more than one year. It is measured at cost less accumulated amortization and any accumulated impairment losses, if any. Subsequent expenses are capitalized only when they increase the future economic benefits included in the specific asset to which they relate. All other expenses that are produced internally are recognized in the statement of profit or loss when incurred. Amortization is calculated for the cost of programs minus the residual value using the straight-line method over their estimated useful lives and is recognized in the statement of profit or loss.

**Table (37): Annual Amortization Ratios for Items of Intangible Assets**

Statement	Amortization Ratio
Computer software and accounting systems	20%

Source: Audited financial statements for the FY ended 31 December 2024G..

## C) Goodwill

Goodwill resulting from the acquisition of operations is carried at cost as it arises at the date of acquisition of operations less accumulated impairment losses, if any.

For the purposes of reviewing the impairment of goodwill, goodwill is allocated to each of the cash-producing units or group of cash-producing units) that are expected to benefit from the business combination.

A cash producing unit to which goodwill has been allocated is reviewed to determine impairment on an annual basis or more when there is an indication of impairment on the unit. If the recoverable amount of the cash-producing unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets in the unit in proportion and proportion on the basis of the carrying amount of each asset in the unit. Impairment loss recorded for goodwill in subsequent periods is not reversed.

When the relevant cash-producing unit is excluded, the amount attributable to goodwill is included when determining the profit or loss resulting from the exclusion.

### – Impairment of Assets

The Company shall, at the date of each financial position, periodically review the carrying amount of tangible and intangible assets to ensure that there is any evidence of any loss resulting from an impairment in the value of the assets. Where such evidence exists, the recoverable amount of that asset is estimated to quantify such loss. In cases where the recoverable amount of that asset cannot be estimated, the Company estimates the recoverable amount of the cash-generating unit to which that asset belongs.

In cases where the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, then the carrying amount of that asset (or cash-generating unit) shall be reduced to its recoverable amount, and impairment losses shall be recognized as expenses immediately in the statement of profit or loss. If the impairment loss is subsequently reversed, the carrying amount of the asset (or cash-generating unit) is increased to the adjusted recoverable amount of that asset, provided that the carrying amount after the increase does not exceed the carrying amount that would have been determined if the impairment loss had not been recognized in the value of that asset (or cash-generating unit) in previous years. The reversal of an impairment loss is recognized as income immediately in profit or loss.

### – Financial Instruments

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of these instruments. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly related to the purchase or issuance of financial assets and financial liabilities (other than financial assets and liabilities at fair value through profit or loss) are added to or deducted from the fair value of financial assets and financial liabilities, as appropriate, on initial recognition. Transaction costs that relate directly to the purchase of financial assets and liabilities and that are measured at fair value through profit or loss are recognized directly in profit or loss.

### First: Financial Assets

Financial assets are classified into the following categories: financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income and financial assets measured at amortized cost. The classification is based on the nature and purpose of the financial assets and is determined at the time of initial recognition. The Company measures the financial asset at amortized cost when

it is within the business model to hold the assets in order to collect contractual cash flows, and the contractual terms of the financial asset on specified dates result in cash flows that are only capital payments and interest on the outstanding principal amount. All sales and purchases of financial assets by normal methods are recognized on the basis of the transaction date. Ordinary purchases or sales are purchases or sales of financial assets that require the delivery of assets within the time frame specified by regulations or custom in the market.

#### **A) Financial Assets Designated at Fair Value Through Profit or Loss**

Financial assets measured at fair value through profit or loss are classified as such when they are held for trading or designated as such.

Financial assets are classified as held for trading if:

- They were acquired mainly with the aim of selling them in the near future.
- It is part of a known portfolio of financial instruments managed by the Company and includes an actual pattern of a financial instrument that makes profits in the short term.
- It represents a financial derivative but is not classified or effective as a hedging instrument.

Net profit or loss includes any dividend or interest accrued from a financial asset and is included in the statement of profit or loss. Financial assets designated at fair value through profit or loss are recognized at their fair value and any gain or loss resulting from revaluation is recognized in profit or loss.

#### **B) Financial Assets Designated at Fair Value Through the Statement of Other Comprehensive Income**

Gains and losses resulting from a change in fair value are included in other comprehensive income items, which are added to the cumulative changes in the fair value of investments in equity, except for impairment losses, which are included in the statement of profit or loss. In the event that the investment is specifically excluded or there is an impairment in its value, the profits or losses resulting from its previous valuation and recognized in the revaluation reserve of investments are included in the statement of other comprehensive income. Any dividend income from investments in equity instruments is recognized at fair value through other comprehensive income when the Company is entitled to receive payments for dividends from those investments and is recognized as income within the statement of profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other gains and losses are recognized as other comprehensive income and are not subsequently reclassified to profit or loss.

#### **C) Financial Assets Measured at Amortized Cost:**

Receivables, including trade and other receivables, bank balances, cash and investment Murabaha deposits are measured at amortized cost using the effective interest method without any impairment loss, which is determined in the statement of profit or loss. Interest income is determined by applying the effective interest rate, except for short-term receivables where the effect of the discount is immaterial.

### **Second: Financial Liabilities**

Financial liabilities (including payables) are measured initially and subsequently at amortized cost using the effective interest method. The Company ceases to recognize financial liabilities when the obligation is discharged, cancelled or expired. The difference between the carrying amount of the financial liabilities excluded and the amount paid is recorded in the statement of profit or loss.

#### **– Effective Interest Rate Method**

The effective interest rate method is a method of calculating the amortized cost of a debt instrument and distributing interest income over the relevant period. The effective interest rate is the rate that exactly discounts the estimated future cash amounts (including all fees and points paid or received, which form an integral part of the effective interest rate, transaction costs, and other premiums or liabilities), by the expected life of the debt instrument, or a shorter period, where applicable, to the net book value upon initial recognition.

#### **– Inventory**

Inventory is measured at the lower of cost or net realizable value, except for spare parts and raw materials, which are recorded at cost. Cost includes purchase cost and the direct and indirect costs incurred to bring the inventory to its present condition and location. Inventory is measured using the weighted-average method. A provision is also made for obsolete and slow-moving items based on management's estimates as of the date the financial statements are prepared.

#### **– Receivables**

Receivables are presented at their original invoiced amounts, net of the allowance for expected credit losses. An allowance for expected credit losses is recognized when there is objective evidence indicating that the Company is unable to collect the amounts due in accordance with the original terms of the receivables. Bad debts are written off when identified, against the related allowance. Allowances are charged to the statement of profit or loss. Any subsequent recoveries of receivables previously written off are recognized as other income.



#### – Cash and Cash Equivalents

Cash and cash equivalents are cash in hand, banks, demand deposits and other short-term highly liquid investments with maturities of three months or less. Overdrafts are shown in current liabilities in the statement of financial position.

#### – Lease Contracts

##### The Company as Lessor

Lease entitlements, pursuant to the lease contracts, under operating leases are recognized in profit or loss on a straight-line basis over the relevant lease period.

##### The Company as Lessee

Upon the commencement of non-cancellable operating lease contracts, the leased asset is identified and recognized as a 'right-of-use asset'. It is measured at cost, adjusted for an appropriate allocation of the relevant lease components over the lease term and the payment obligations, including initial direct costs and the terms and incentives specified in the underlying lease agreement. After initial recognition and measurement, the right-of-use asset is subsequently measured periodically using the cost model, which includes the initial measurement plus any remeasurement adjustments, less accumulated depreciation.

The Company depreciates the right-of-use asset over the estimated term of the lease contract on a straight-line basis.

At the commencement date, the lease is measured at the present value of all unpaid lease payments as of that date, discounted using an appropriate rate. After initial measurement, the 'lease liabilities' are measured periodically by increasing the carrying amount to reflect interest cost on the outstanding future lease payments and any remeasurement adjustments, less the lease payments made to date. An appropriate depreciation rate and profit rate are applied to the 'right-of-use asset' and the 'lease liabilities', respectively. Depreciation, interest, and finance expenses are charged to the statement of profit or loss.

##### Short-Term Leases and Low-Value Leases

Short-term leases are leases with a lease term of 12 months or less. Low-value assets represent those items that do not reach the capitalization limit of the Company, and are considered immaterial to the statement of financial position of the Company as a whole. Payments associated with short-term leases and leases of low-value assets are recognized on a straight-line basis in the statement of profit or loss.

#### – Employee Benefit Obligations

##### End-of-Service Benefits

End-of-service indemnities are determined using the expected unit of addition method with an actuarial valuation at the end of each annual financial period. Re-measurement, which includes actuarial gains and losses, is included in the statement of financial position, while gains and losses are included in comprehensive income for the period in which they were incurred. Re-measurement recognized in other comprehensive income is included in retained earnings immediately and is not included in the statement of profit or loss.

##### Retirement Benefits

The Company pays retirement contributions to its Saudi employees to the Social Insurance Institution, and represents a specific contribution plan, and the payments are considered as expenses when they are paid.

##### Short-term Employee Benefits

The liability for benefits due to employees is recognized in relation to wages, salaries, annual leave and sick leave in the period in which the related service is rendered in the undiscounted amount of the benefits expected to be paid for that service. Recognized liabilities for short-term employee benefits are measured by the amount expected to be paid for the service provided.

#### – Related Party

A related party is a person or entity associated with the Company whose financial statements are prepared.

a) If the person or a member of his family is closely related to the Company whose financial statements are prepared:

1. He has control or joint control over the Company whose financial statements are prepared.
2. He has a material impact on the Company whose financial statements are prepared.
3. He is a member of the senior management of the Company whose financial statements or the Company is the responsibility of the Company whose financial statements are prepared.

B) If the establishment is linked to the Company whose financial statements are prepared if any of the following conditions are met:

1. The entity and the Company whose financial statements are prepared are members of the same group (which means that both the parent company and the subsidiaries and associates are related to each other).
2. One of the two companies is an associate or joint venture of the other company (or an associate or joint venture of a member of a group of which the other company is a member).
3. Both companies are joint ventures of the same third party.
4. One company is a joint venture of a third company and the other company is an associate of the third company.
5. The Company is jointly controlled or controlled by a person specified in Paragraph (a)
6. The person specified in Paragraph (a) (i) has a material influence on the Company or is a member of the senior management of the Company (or its parent company).
7. The Company or any member of a group thereof shall provide part of the services of the senior management personnel of the Company whose financial statements are prepared or to the parent company of the Company

which prepares its financial statements.

#### – Treasury Shares

Equity instruments for shares repurchased as treasury shares for use within the employee options program are recognized at cost and deducted from the equity and adjusted for any transaction costs and dividends as well as profits or losses on the sale of such shares. No gain or loss is recognized in the statement of profit or loss when buying, selling, issuing or cancelling equity instruments of the shares of the Company. Any differences between the book value and the consideration in case of reissuance are recognized in the retained earnings.

#### – Creditors and Payables

Liabilities are recognized for amounts to be paid in the future for services received, whether or not invoiced by suppliers.

#### – Value Added Tax

Expenses and assets are recognized net after deducting the amount of VAT, except:

- Where VAT incurred on the purchase of assets or services is non-refundable from ZATCA, where, in this case, VAT is recognized as part of the cost of purchase of the asset or as part of an expense item, as appropriate.
- On inclusion of accounts receivable and accounts payable with the amount of VAT.

#### – Provisions

Provisions are recognized when there is a present obligation (legal or constructive) of the Company resulting from a past event, and it is probable that a flow of resources will be required that includes the economic benefits of paying the obligation, and so that the amount of the obligation can be estimated reliably. Where the Company expects to recover some or all of the provisions, for example under an insurance contract, the recoveries are recognized as a separate asset only when the recovery is effectively certain. The expense related to a provision is included in the statement of profit or loss, net of any recoveries. If the effect of the time value of money is material, provisions are deducted using the current pre-tax rate which, where appropriate, reflects the risks associated with that obligation. When the discount is applied, the increase in the provision as a result of the passage of time is recognized as a financing cost.

#### – Provision for Zakat

Estimated zakat represents an obligation on the Company and is accounted for in the attached financial statements by recording it in the profit or loss statement, in accordance with the Zakat Standard and SOCPA's guidance. It is estimated annually based on the Accrual Basis. Zakat is determined at the end of the financial year on the greater of adjusted net income or the zakat base, in compliance with the regulations of the Zakat, Tax and Customs Authority in the Kingdom of Saudi Arabia. Differences between the provision and the final assessment are recorded in the year in which the assessment is received.

#### – Dividend Distribution

Dividends shall be recorded in the financial statements in the period in which they are approved by the shareholders of the Company.

#### – Revenue

Revenue is recognized when the Company fulfills its obligations in contracts with customers in an amount that reflects the material compensation that the entity expects for goods or services. Specifically, the standard provides a five-step model for revenue recognition:

Step 1: Identify the contract or contracts with customers.

Step 2: Determine the performance obligations in the contract.

Step 3: Determine the transaction price.

Step 4: Charge the transaction price to the performance obligations in the contract.

Step 5: Recognizing revenue when the entity satisfies a performance obligation.

#### – Recognition of Revenue From the Sale of Food and Beverages

Revenue is recognized at a point in time resulting from the sale of food and beverages when all of the following conditions are met:

- The entity transfers the significant risks and benefits of ownership of the goods to the purchaser.
- The establishment does not retain the right of continuous administrative intervention to the degree usually associated with ownership and effective control over the goods sold.
- The amount of revenue can be measured in a reliable way.
- It is probable that the economic benefits associated with the transaction will flow to the entity.
- The costs incurred or to be incurred by the entity in connection with the transaction can be measured in a reliable manner.

#### Recognition of Revenue from Franchise Fees

The Company has entered into agreements with various parties to use the “Mamola” and “Enabah” trademarks. Franchise fees are calculated as a percentage of the total sales generated by customers using the trademarks. The outcome of a transaction can be reliably estimated when the following conditions are met:

- The amount of revenue can be measured in a reliable way
- The economic benefits associated with the transaction are likely to flow to the entity.
- The costs incurred in the transaction and the costs necessary to complete the transaction can be measured in a reliable manner.

#### – Sectoral Information

The operating segment is a component of the Company that carries out business activities from which the Company can generate revenue and incur expenses, including revenue and expenses related to transactions with any of the other components of the Company. The results of operations for all operational sectors are regularly reviewed by the Head of Operations in his capacity as the Company’s decision maker to make decisions on the resources that are allocated to the sectors and evaluate their performance for which separate financial information is available.

#### – Earnings Per Share

The Company offers basic and diluted earnings per share (EPS) (if any) for its ordinary shares. Basic earnings per share are calculated by dividing the profit or loss attributable to the holders of the Company’s ordinary shares by the weighted average number of ordinary shares outstanding during the year, adjusted for the shares owned by it (if any). The reduced earnings per share (EPS) (if any) is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of outstanding ordinary shares, adjusted by the shares held by them, to show the effects of all potential reduced ordinary shares.

#### – Other Income

Other income is recognized when realized.

#### – Expenses

All direct expenses related to the realization of activity revenues are charged to the cost of revenues, while expenses related to sales and marketing operations are included in sales and marketing expenses. The rest of the expenses are classified as general and administrative expenses. Joint expenses are distributed between the cost of revenues, sales and marketing expenses and general and administrative expenses. Joint expenses are distributed according to fixed bases.

#### – Finance Expenses

Borrowing costs that are directly attributable to the acquisition, construction, or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of that asset. All other borrowing costs shall be borne within the expenses in the period in which they are incurred. Borrowing costs consist of interest costs and other costs incurred by the Company when borrowing money.

#### – Offsetting (Netting)

Financial assets and financial liabilities are offset and the net amount is shown in the statement of financial position only when legally binding rights are available and settled on a netting basis or when the realization of financial assets and settlement of financial liabilities is done at the same time.

#### – Foreign Currency Translation

Transactions in foreign currencies are translated into Saudi Riyals (SR) during the period at the exchange rates prevailing on the date of the transactions. Monetary assets and liabilities in foreign currencies are translated into SAR at the date of the financial statements at the exchange rates prevailing on that date. Gains and losses resulting from repayments or conversion of foreign currencies are included in the statement of profit or loss.

#### – Contingencies

Contingent liabilities are not recognized in the financial statements, but are disclosed, and are not disclosed unless the possibility of an outflow of resources involving economic benefits is excluded. A contingent asset is not recognized in the financial statements. It is disclosed when internal economic benefits are likely to flow.

## 6.7 Results of Operations for FY 31 December 2022G, 2023G and 2024G

### 6.7.1 P&L and OCI Statement

The following table shows the statement of profit and loss and other comprehensive income for FY 31 December 2022G, 2023G and 2024G.

**Table (38): P&L and OCI Statement for FY 31 December 2022G, 2023G and 2024G**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CAGR 2022-2024G
Sales	270,199	308,190	365,060	14.1%	18.5%	16.2%
Cost of Sales	(122,441)	(125,219)	(138,751)	2.3%	10.8%	6.5%
<b>Gross Profit</b>	<b>147,758</b>	<b>182,971</b>	<b>226,308</b>	<b>23.8%</b>	<b>23.7%</b>	<b>23.8%</b>
Selling and Marketing Expenses	(88,526)	(103,661)	(128,497)	17.1%	24.0%	20.5%
General and Administrative Expenses	(26,388)	(36,582)	(47,722)	38.6%	30.5%	34.5%
ECL provision	(75)	(39)	(77)	(48.0%)	97.4%	1.3%
<b>Profit from operations</b>	<b>32,769</b>	<b>42,689</b>	<b>50,013</b>	<b>30.3%</b>	<b>17.2%</b>	<b>23.5%</b>
Finance Expenses	(964)	(1,169)	(1,998)	21.3%	70.9%	44.0%
Other income, net	570	2,924	5,025	413.0%	71.9%	196.9%
<b>Net profit for the year before Zakat</b>	<b>32,375</b>	<b>44,444</b>	<b>53,040</b>	<b>37.3%</b>	<b>19.3%</b>	<b>28.0%</b>
Zakat	(888)	(1,773)	(1,404)	99.7%	(20.8%)	25.7%
<b>Net Profit of the Year</b>	<b>31,487</b>	<b>42,671</b>	<b>51,636</b>	<b>35.5%</b>	<b>21.0%</b>	<b>28.1%</b>
<b>Other Comprehensive Income</b>						
<b>Items that are not subsequently reclassified to profit or loss</b>						
Re-measurement of Employee Benefit Obligations	(561)	95	(180)	(116.9%)	(289.5%)	(43.4%)
<b>Total (OCI)/OCI</b>	<b>(561)</b>	<b>95</b>	<b>(180)</b>	<b>(116.9%)</b>	<b>(289.5%)</b>	<b>(43.4%)</b>
<b>Total comprehensive income of the year</b>	<b>30,926</b>	<b>42,766</b>	<b>51,456</b>	<b>38.3%</b>	<b>20.3%</b>	<b>29.0%</b>
<b>Earnings Per Share</b>						
Basic and diluted share of net profit for the year*	0.66	0.89	1.08	38.3%	21.3%	29.3%
Weighted average number of shares outstanding at the end of the year	48,000	48,000	47,780	0.0%	(0.5%)	(0.2%)

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

\* Basic and diluted earnings per share for the year were calculated based on 48,000,000 shares, following the approval by the Extraordinary General Assembly on 25 Jumada II 1445H (corresponding to 7 January 2024G) of the Board of Directors' recommendation issued on 19 Safar 1445H (corresponding to 4 September 2023G) to increase the Company's share capital by SAR 24,000,000 through a transfer from retained earnings, bringing the Company's share capital to SAR 48,000,000.

The following table shows KPIs for the statement of profit and loss and other comprehensive income for the FY ended 31 December 2022G, 2023G and 2024G:

**Table (39): The KPIs for the statement of profit and loss and other comprehensive income for the FY ended 31 December 2022G, 2023G and 2024G**

KPIs	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CAGR 2022-2024G
<b>As % of Sales</b>						
Gross Profit	54.7%	59.4%	62.0%	4.7	2.6	7.3
Selling and Marketing Expenses	32.8%	33.6%	35.2%	0.9	1.6	2.4
General and Administrative Expenses	9.8%	11.9%	13.1%	2.1	1.2	3.3
Operating profit	12.1%	13.9%	13.7%	1.7	(0.2)	1.6
Finance Expenses	0.4%	0.4%	0.5%	0.0	0.2	0.2
Other Income	0.2%	0.9%	1.4%	0.7	0.4	1.2
Net profit for the year before Zakat	12.0%	14.4%	14.5%	2.4	0.1	2.5
Zakat Expense	0.3%	0.6%	0.4%	0.2	(0.2)	0.1
Net Profit of the Year	11.7%	13.8%	14.1%	2.2	0.3	2.5
<b>KPIs</b>						
Number of Operational Stores	86	122	240	41.9%	96.7%	67.1%
Average revenue per operating store *	3,108	2,340	1,422	(24.7 %)	(39.2 %)	(32.4 %)
<b>Company Employees</b>						
Number of company employees - annual average during the year	741	880	1,129	18.8%	28.3%	23.4%
Average monthly cost per company employee	5,561	5,747	5,316	3.3%	(7.5%)	(2.2%)
<b>Outsourced Employees</b>						
Number of employees outsourced - annual average during the year	250	212	124	(15.2%)	(41.5%)	(29.6%)
Average monthly cost per employee on external contracts	3,004	3,040	3,284	1.2%	8.0%	4.6%
<b>Total Employees</b>	<b>991</b>	<b>1,092</b>	<b>1,253</b>	<b>10.2%</b>	<b>14.7%</b>	<b>12.4%</b>

Source: Management Information

\* Average sales per operational store were calculated based on branch sales only.

The Company is mainly engaged in the food and beverage sector and offers a variety of sweet and savory products within a portfolio of 10 brands. The Company operates according to the external sales model where it does not provide in-branch dining services, which makes all branches designed to support direct branch sales and receive orders for delivery. In addition to the Company's branches, "Nofoth" adopts the franchise model, granting franchise licenses to operate branches under its brand umbrella.

The Company's performance depends mainly on the following factors:

- the number of operational stores, including branches owned by the Company and those operated by Franchisees;
- The strength of supplier relationships and the diversity of products offered.
- Expanding the portfolio of brands by launching new and innovative concepts.

Customer orders are fulfilled through two main channels: sales via delivery services, which are done through external delivery companies, and direct branch sales through in-branch outlets.

## Sales

The Company's revenues from the sale of food products are recognized at a certain point in time, while the Company's revenues are realized from the granting of franchises over a period of time, as the Company's revenues are fully realized within the Kingdom of Saudi Arabia.

The sales consist mainly of revenues from the sale of food products, which constitute 99.1% of the total sales for FY 2024G, in addition to revenues from the granting of concession rights, which constitute 0.9% of the total sales for FY 2024G.

Sales increased by 14.1% from SAR 270.2 million in FY 2022G to SAR 308.2 million in FY 2023G as a result of the increase in revenues from sales of food products due to the increase in the number of operating stores by 41.9% from 86 stores as of 31 December 2022G to 122 stores as of 31 December 2023G. This increase in the number of operational stores is mainly related to the opening of new branches within existing brands, whether in new or existing areas. Of the 36 new branches, 19 branches were opened in the central region (including 16 branches in Riyadh), 8 branches in the eastern region, 6 branches in the western region, and 3 branches in the Northern Region. In addition, revenues from franchising increased due to the launch of the franchise model at the end of FY 2022, which witnessed significant growth in the following FY, as the number of franchised branches increased during the period to reach 24 branches by the end of FY 2023G. Franchise revenue includes Franchise Fees, Royalty Fees, and royalty fees. Under contractual agreements, the Company shall sell food and beverage (F&B) products to franchisees, but these revenues are recorded under the item "revenues from the sale of food products".

Sales increased by 18.5% from SAR 203,200,000 in FY 2023G to SAR 365,100,000 in FY 2024G as a result of the increase in revenues from sales of food products due to an additional increase in the number of operational stores by 96.7% to 240 stores as of December 31, 2024G. This increase in the number of operational stores was mainly due to the launch of three new brands during the period, which resulted in the opening of 56 new branches, as these branches accounted for 47% of the total branches opened during FY 2024G. In addition, the Company has opened 62 new branches affiliated with its existing brands. The overall increase in the number of branches during FY 2024G, which reached 118 branches, witnessed a remarkable geographical expansion, as the Company established its presence in the southern region for the first time by opening 30 new branches. Additional growth was also recorded in existing markets, including the opening of 42 branches in the Central Region, 26 branches in the Western Region, and 10 branches in both the Eastern and Northern Regions.

## Cost of Sales

The cost of sales consists mainly of the cost of materials (78.8% of the total cost of sales in FY 2024), salaries, wages and accessories (11.5%), consumables (2.4%), depreciation of property and equipment (2.2%), maintenance and repair (1.4%), electricity, water and telephone expenses (1.4%), depreciation of the right to use assets (1.0%) and short-term rents (0.6%).

Sales costs increased by 2.3% from SAR 122,400,000 in FY22 to SAR 125,200,000 in FY23. This rise is attributed to a combination of opposite factors, as the cost of materials used, including foodstuffs, decreased as a result of the management's success in renegotiating supply contracts, taking advantage of advance payments to obtain preferential prices, as well as wholesale purchasing and reducing the volume of some products, which contributed to reducing the quantities of raw materials used. This decrease was offset by an increase in short-term central kitchen rents of SAR 1,200,000 as well as an increase in the costs of consumables associated with operating tools of SAR 709,000 as a result of the general expansion of operations.

In FY 2024, sales costs increased by 10.8%, from SAR 125,200,000 to SAR 138,800,000. This increase is mainly due to an increase in the cost of materials by SAR 13,500,000 and an increase in consumables by SAR 2,600,000 in line with the general growth in sales and the expansion of operations, including the increase in the number of owned and franchised branches, which led to a rise in demand for materials. This increase in costs was offset by a decrease in salaries, wages and their accessories of SAR 1,600,000 as a result of the decline in the salaries of some externally contracted employees.

## Gross Profit

The total profit increased from SAR 147,800,000 with a profit margin of 54.7% in FY 2022 to SAR 183,000,000 with a profit margin of 59.4% in FY 2023, and then to SAR 226,300,000 with a profit margin of 62.0% in FY 2024. This improvement is mainly due to the control of the pace of the rise in the cost of consumables, as this cost decreased as a percentage of sales during the period, which contributed to the strengthening of profit margins.

## Selling and Marketing Expenses

Sales and marketing expenses mainly include sales application commissions (which represent about 43% of the total sales and marketing expenses, in addition to salaries and wages, depreciation of fixed assets and amortization of the right to use assets, marketing and advertising expenses, in addition to other expenses.

Sales and marketing expenses increased by 17.1% from SAR 88,500,000 in FY22 to SAR 103,700,000 in FY23. This was attributed to an increase in platform commissions of SAR 5,300,000 in line with the growth in delivery revenue and the rise in commission rates charged by delivery service providers. An increase in salaries and wages of SAR 2,500,000 also contributed to this increase, as a result of the expansion of the branch network and the need to support human resources working in sales and marketing.

Sales and marketing expenses increased by 24.0% from SAR 103,700,000 in FY 2023G to SAR 128,500,000 in FY 2024G. This increase is mainly due to the growth of sales application commissions of SAR 16,200,000 coinciding with the increase in delivery revenues, along with the expansion of the number of branches, the diversity of brands, and the contracting of additional delivery platforms. The increase in salaries and the amortization costs of the right to use assets, as a result of the Company's expansion of leased branches and the associated higher staffing requirements, also contributed to this rise.

## General and Administrative Expenses

General and administrative expenses mainly include costs associated with the head office, including personnel costs, travel expenses, depreciation, government fees, maintenance and repair, and other general operating expenses.



General and administrative expenses increased by 38.6% from SAR 26,400,000 in FY22 to SAR 36,600,000 in FY23. This was attributed to an increase in staff costs of SAR 7,100,000 as a result of the hiring of 16 additional employees during the period, an increase in the CEO's remuneration, and annual salary increases. This increase also reflects a SAR 1,100,000 ad hoc recording of slow-moving inventory.

General and administrative expenses increased by 30.5% from 36.6 million Saudi riyals in FY2023G to 47.7 million Saudi riyals in FY2024G, as a result of an additional increase in staff costs of 7.9 million Saudi riyals, as the number of head office employees increased to 217 employees by the end of FY 2024G, in order to meet the requirements of the continuous expansion of the Company's business. Travel expenses also increased by SAR 1.7 million, mainly due to the increase in fuel costs for commercial vehicles used to transport goods, and this increase is entirely the result of the reclassification of costs from the cost of sales item to the general and administrative expenses item.

## ECL Provision

ECL provision relates mainly to receivables due from delivery companies, as well as receivables from franchisees for franchise fees and declarations, and is calculated in accordance with IFRS 9.

The Company recorded a provision for expected credit losses of SAR 75,000 in FY 2022, SAR 39,000 in FY 2023, and SAR 77,000 in FY 2024. This reflects the nature and ages of receivables during the period.

## Finance Expenses

Funding costs relate mainly to interest on lease liabilities, and interest associated with employee benefits.

Financing costs increased from SAR 964,000 in FY 2022G to SAR 1.2 million in FY 2023G, and then to SAR 2.0 million Saudi riyals in FY 2024G. This increase is due to the opening of new branches during the historical period and the increase in the total number of employees.

## Other Income

Other income relates to income from Murabaha deposits, government compensation, and profits/(losses) on the sale of fixed and right-of-use assets.

Other revenues increased by SAR 2.4 million from SAR 570,000 in FY22 to SAR 2.9 million in FY23, mainly due to a profit of SAR 1.7 million from Murabaha deposits (calculated at 6% of the deposit value), in addition to an increase in government compensation related to the employment of Saudis, estimated at SAR 3,000 per employee.

In FY 2024G, other income increased further to SAR 5.0 million, driven by additional income from Murabaha deposits of SAR 2.4 million.

## Zakat

Zakat was calculated based on the highest of: (1) the adjusted net income, or (2) the taxable Zakat base. Zakat amounted to SAR 888,000 in FY 2022G, SAR 1.8 million in FY 2023G, and SAR 1.4 million in FY 2024G.

## Net Profit of the Year

Net profit of the year increased by 35.5% from SAR 31.4 million in FY 2022 to SAR 42.7 million in FY 2023 due to the increase in total profit by 23.8% from SAR 147.8 million in FY 2022 to SAR 183.0 million in FY 2023G as a result of the increase in sales by 14.1% from SAR 270.2 million in FY 2022G to SAR 308.2 million in FY 2023 as a result of the increase in the number of branches from 86 branches to 122 branches during the same period. This was offset by an increase in sales and marketing expenses by 17.1% from SAR 88.5 million in FY 2022 to SAR 103.7 million in FY 2023, in addition to an increase in general and administrative expenses by SAR 38.6% from 26.3 million in FY 2022 to SAR 36.6 million in FY 2023. Net profit margin increased from 11.7% to 13.8% during the same period.

Net profit for the year increased by 21.0% from SAR 42.7 million in FY 2023 to 51.6 million Saudi riyals in FY 2024 due to the increase in total profit by 23.7% from 183.0 million Saudi riyals in FY 2023 to 226.3 million Saudi riyals in FY 2024 as a result of the increase in sales by 18.5% from SAR 308.2 million in FY 2022 to SAR 365.1 million in FY 2024 resulting from the increase in the number of branches from 122 branches to 240 branches during the same period. This was offset by an increase in sales and marketing expenses by 24.0% from SAR 103.7 million in FY 2023 to SAR 128.5 million in FY 2024, in addition to an increase in general and administrative expenses by 30.5% from SAR 36.6 million in FY 2023 to SAR 47.7 million in FY 2024. Net profit margin increased from 13.8% to 14.1% during the same period. Net profit margin increased from 13.8% to 14.1% during the same period.

### 6.7.1.1 Sales by Nature

The following table shows sales by nature for FY ended December 31, 2022G, 2023G and 2024G:

**Table (40): Sales by nature for FY ended December 31, 2022G, 2023G and 2024G**

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CAGR 2022-2024G
Branch Sales	267,321	285,452	341,374	6.8%	19.6%	13.0%
Sales of food products to franchised stores	2,551	21,837	19,174	756.0%	(12.2%)	174.2%
B2B Wholesale	1,710	1,050	1,163	(38.6%)	10.8%	(17.5%)
Sale of used oil	1,380	1,204	1,101	(12.8%)	(8.6%)	(10.7%)
Sales Discounts	(2,806)	(3,679)	(1,030)	31.1%	(72.0%)	(39.4%)
Total revenue from sales of food products	270,156	305,864	361,782	13.2%	18.3%	15.7%
Franchise Royalties	-	1,489	1,613	N/A	8.3%	N/A
Franchise Fees	43	411	1,204	855.8%	192.9%	429.2%
Franchisor Advertising Fee	-	426	461	N/A	8.2%	N/A
<b>Total franchise revenue</b>	<b>43</b>	<b>2,326</b>	<b>3,278</b>	<b>5309.3%</b>	<b>40.9%</b>	<b>773.1%</b>
<b>Total Sales</b>	<b>270,199</b>	<b>308,190</b>	<b>365,060</b>	<b>14.1%</b>	<b>18.5%</b>	<b>16.2%</b>
<b>As % of Total Sales</b>						
Branch Sales	98.9%	92.6%	93.5%	(6.3)	0.9	(5.4)
Sales of food products to franchised stores	0.9%	7.1%	5.3%	6.1	(1.8)	4.3
B2B Wholesale	0.6%	0.3%	0.3%	(0.3)	(0.0)	(0.3)
Sale of used oil	0.5%	0.4%	0.3%	(0.1)	(0.1)	(0.2)
Sales Discounts	(1.0%)	(1.2%)	(0.3%)	(0.2)	0.9	0.8
Total revenue from sales of food products	100.0%	99.2%	99.1%	(0.7)	(0.1)	(0.9)
Franchise Royalties	0.0%	0.5%	0.4%	0.5	(0.0)	0.4
Franchise Fees	0.0%	0.1%	0.3%	0.1	0.2	0.3
Franchisor Advertising Fee	0.0%	0.1%	0.1%	0.1	(0.0)	0.1
<b>Total franchise revenue</b>	<b>0.0%</b>	<b>0.8%</b>	<b>0.9%</b>	<b>0.7</b>	<b>0.1</b>	<b>0.9</b>

Source: Management Information

The Company's revenues from the sale of food products are recognized at a certain point in time, while the Company's revenues are realized from the granting of franchises over a period of time.

### Revenue from Food Product Sales

Total revenue is primarily generated from food product sales. During FY24, branch sales accounted for 94.4% of total revenue, followed by food product sales to franchised stores at 5.3%, and business-to-business (B2B) wholesale sales at 0.3%. Meanwhile, sales discounts amounted to 0.3%.

Revenue from food product sales increased by 13.2%, rising from SAR 270.2 million in FY22 to SAR 305.9 million in FY23. This growth resulted from a SAR 18.1 million increase in branch sales, along with a SAR 19.3 million rise in food product sales to franchised stores.

Revenue from food product sales further increased by 18.3%, rising from SAR 305.9 million in FY23 to SAR 361.8 million in FY24. This increase was partially offset by a SAR 2.7 million decline in food product sales to franchised stores.

### Branch Sales

Branch sales refer to the revenue generated from sales activities conducted at Company-owned branches, excluding any income resulting from franchised branches. These sales are primarily realized through direct branch sales at points of sale (POS) and delivery sales.

Branch sales increased by 6.8%, rising from SAR 267.3 million in FY22 to SAR 285.5 million in FY23. This growth was driven by a 41.9% rise in the number of operating stores, increasing from 86 as of 31 December 2022G to 122 as of 31 December 2023G. This increase in the number of operational stores is mainly related to the opening of new branches within existing brands, whether in new or existing areas.

Branch sales further increased by 19.6%, rising from SAR 285.5 million in FY23 to SAR 341.4 million in FY24. This growth was driven by a further 96.7% rise in the number of operating stores, reaching 240 as of 31 December 2024G. This increase in the number of operational stores was mainly due to the launch of three new brands during the period, which resulted in the opening of 56 new branches, as these branches accounted for 47% of the total branches opened during FY 2024G. In addition, the Company has opened 62 new branches affiliated with its existing brands.

## Sales of food products to franchised stores

Food product sales to franchised stores refer to the revenue realized from the sale of finished and semi-finished products to franchised branches, in accordance with the terms and conditions of the franchise agreements.

Revenue from food product sales to franchised stores increased from SAR 2.6 million in FY22 to SAR 21.8 million in FY23. This significant growth was due to the launch of the franchise model in late FY22, which saw significant growth in the subsequent FY, with the number of franchised branches rising to 24 by the end of FY23.

Revenue from food product sales to franchised stores decreased from SAR 21.8 million in FY23 to SAR 19.2 million in FY24. This decline was a result of the conversion of certain franchised branches into Company-owned branches.

## Business-to-Business (B2B) Wholesale Sales

B2B wholesale sales represent non-recurring sales activities conducted outside the Company's branches, typically encompassing B2B wholesale sales.

Revenue from B2B wholesale sales decreased by 38.6%, falling from SAR 1.7 million in FY22 to SAR 1.1 million in FY23. This decline resulted from the discontinuation of biscuit category sales in FY23, coupled with a contraction in the customer base within this sector.

Revenue from B2B wholesale sales increased by 10.8%, rising from SAR 1.1 million in FY23 to SAR 1.2 million in FY24, following the Company's renewed focus on B2B wholesale sales.

## Sale of Used Oil

Revenue from used oil sales represents the proceeds from selling cooking oil collected after its use during the Company's operations.

Revenue from used oil sales decreased by 12.8%, falling from SAR 1.4 million in FY22 to SAR 1.2 million in FY23, followed by a further decrease of 8.6% to SAR 1.1 million in FY24. Revenue from used oil sales is recognized pursuant to a formal agreement concluded between the Company and the oil collection service provider, whereby proceeds are calculated based on the quantity of collected oil measured in liters.

## Sales Discounts

Sales discounts include various types of reductions resulting from promotional and seasonal campaigns such as National Day, Founding Day, and Ramadan offers, in addition to discounts provided through third-party delivery applications. Discounts are also granted to employees in accordance with the Company's approved human resources policies.

The total value of sales discounts amounted to SAR 2.8 million in FY22, SAR 3.7 million in FY23, and SAR 1.1 million in FY24, representing approximately 1% of total sales.

## Franchise Revenue

Franchise revenue is generated from three main sources: franchise royalties, which constituted 0.4% of total revenue in FY24, followed by franchise fees at 0.3%, and then franchisee-specific advertising fees at 0.1%.

Franchise revenue increased from SAR 43 thousand in FY22 to SAR 2.3 million in FY23. This surge resulted from the launch of the franchise model late in 2022, which had a full-year impact in FY23.

Franchise revenue increased by 40.9%, rising from SAR 2.3 million in FY23 to SAR 3.3 million in FY24.

## Franchise Royalties

Franchise royalties represent periodic payments remitted by the franchisee to the Company in exchange for the continued operation of branches under the Company's brand and the use of its business model. Pursuant to the terms of the franchise agreements, franchise royalties are set at 7% of the franchisee's total monthly sales. A standardized franchise fee rate of 7% applies to all franchisees, regardless of the brand.

The Company recognized its first revenue from franchise royalties at SAR 1.5 million in FY23 following the launch of the franchise model in late FY22.

Revenue from franchise royalties increased by 7.3%, from SAR 1.5 million in FY23 to SAR 1.6 million in FY24. This growth resulted from the increase in the number of franchised stores, which reached 36 by the end of FY24.

## Franchise Fees

Franchise fees represent one-time amounts collected from franchisees and are recorded as deferred income. There is no standardized fee, as the amount varies depending on the branch size and location.

Franchise fees amounted to SAR 44 thousand in FY22, SAR 411 thousand in FY23, and SAR 1.2 million in FY24.

## Franchisee Advertising Fees

Franchisee advertising fees represent the amounts paid by franchisees in exchange for benefiting from the centralized marketing and promotional activities conducted by the Company. These fees are calculated at a fixed rate of 2% of the franchisees' monthly sales.

Revenue from franchisee advertising fees increased from SAR 425 thousand in FY23 to SAR 461 thousand in FY24. This reflects the application of a fixed rate of 2% on the franchisees' monthly sales.

All tables and analyses presented below, including (1) Branch Sales by Brand, (2) Branch Sales by Branch Classification, (3) Existing Branch Sales by Month, (4) Branch Sales by Geographical Location, and (5) Branch Sales by Sales Channels, reconcile with the total of "Branch Sales".

### 6.7.1.2 Branch Sales by Brand

The following table shows branch sales by brand for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (41): Branch Sales by Brand for the FYs Ended 31 December 2022G, 2023G, and 2024G.**

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Mamola	74,940	101,883	118,404	36.0%	16.2%	25.7%
Enabah	130,681	118,361	118,317	(9.4%)	(0.0%)	(4.8%)
Top 100	49,556	41,445	38,599	(16.4%)	(6.9%)	(11.7%)
Pinkish Bite	5,517	17,485	28,703	216.9%	64.2%	128.1%
Cake by Mamola	-	-	19,089	N/A	N/A	N/A
Qishtya	-	4,704	15,338	N/A	226.1%	N/A
Galb Ice-Cream	-	-	1,330	N/A	N/A	N/A
Albalah Althahabi	6,172	1,566	807	(74.6%)	(48.5%)	(63.8%)
Maqsoud Restaurants	-	-	788	N/A	N/A	N/A
Dukkan Lugimat	454	9	-	(98.2%)	(100.0%)	(100.0%)
<b>Branch Sales</b>	<b>267,320</b>	<b>285,453</b>	<b>341,375</b>	<b>6.8%</b>	<b>19.6%</b>	<b>13.0%</b>
<b>As % of Total Sales</b>						
Mamola	28.0%	35.7%	34.7%	7.7	(1.0)	6.7
Enabah	48.9%	41.5%	34.7%	(7.4)	(6.8)	(14.2)
Top 100	18.5%	14.5%	11.3%	(4.0)	(3.2)	(7.2)
Pinkish Bite	2.1%	6.1%	8.4%	4.1	2.3	6.3
Cake by Mamola	0.0%	0.0%	5.6%	-	5.6	5.6
Qishtya	0.0%	1.6%	4.5%	1.6	2.8	4.5
Galb Ice-Cream	0.0%	0.0%	0.4%	-	0.4	0.4
Albalah Althahabi	2.3%	0.5%	0.2%	(1.8)	(0.3)	(2.1)
Maqsoud Restaurants	0.0%	0.0%	0.2%	-	0.2	0.2
Dukkan Lugimat	0.2%	0.0%	0.0%	(0.2)	(0.0)	(0.2)

Source: Management Information

The following table shows KPIs (KPIs) for branch sales by brand for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (42): KPIs for Branch Sales by Brand for the FYs Ended 31 December 2022G, 2023G, and 2024G.**

KPIs	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
<b>Number of Operational Stores</b>						
Mamola	32	41	52	9	11	20
Enabah	36	42	53	6	11	17
Top 100	12	12	12	-	-	-
Pinkish Bite	4	18	35	14	17	31
Cake by Mamola	-	-	40	-	40	40
Qishtya	-	7	30	7	23	30
Galb Ice-Cream	-	-	14	-	14	14
Albalah Althahabi	2	2	2	-	-	-
Maqsoud Restaurants	-	-	2	-	2	2
Dukkan Lugimat	-	-	-	-	-	-
Total Number of Operational Stores	86	122	240	36	118	154
<b>Number of Orders</b>						
Mamola	1,091,294	1,323,709	1,459,096	21.3%	10.2%	15.6%
Enabah	1,807,771	1,552,192	1,537,404	(14.1%)	(1.0%)	(7.8%)
Top 100	510,434	454,160	428,595	(11.0%)	(5.6%)	(8.4%)
Pinkish Bite	55,986	200,907	316,898	258.9%	57.7%	137.9%
Cake by Mamola	-	-	138,615	N/A	N/A	N/A
Qishtya	-	70,410	214,580	N/A	204.8%	N/A
Galb Ice-Cream	-	-	34,054	N/A	N/A	N/A
Albalah Althahabi	159,886	37,749	18,421	(76.4%)	(51.2%)	(66.1%)
Maqsoud Restaurants	-	-	26,017	N/A	N/A	N/A
Dukkan Lugimat	16,539	319	-	(98.1%)	(100.0%)	(100.0%)
Total Number of Orders	3,641,910	3,639,446	4,173,680	(0.1%)	14.7%	7.1%
<b>Average Order Value (AOV)</b>						
Mamola	68.7	77.0	81.1	12.1%	5.3%	8.7%
Enabah	72.3	76.3	77.0	5.5%	0.9%	3.2%
Top 100	97.1	91.3	90.1	(6.0%)	(1.3%)	(3.7%)
Pinkish Bite	98.5	87.0	90.6	(11.7%)	4.1%	(4.1%)
Cake by Mamola	N/A	N/A	137.7	N/A	N/A	N/A
Qishtya	N/A	66.8	71.5	N/A	7.0%	N/A
Galb Ice-Cream	N/A	N/A	39.1	N/A	N/A	N/A
Albalah Althahabi	38.6	41.5	43.8	7.5%	5.5%	6.5%
Maqsoud Restaurants	N/A	N/A	30.2	N/A	N/A	N/A
Dukkan Lugimat	27.5	25.1	N/A	(8.8%)	N/A	N/A
<b>Total AOV</b>	<b>73.4</b>	<b>78.4</b>	<b>81.8</b>	<b>6.9%</b>	<b>4.3%</b>	<b>5.6%</b>

Source: Management Information

## Branch Sales by Brand

The “Mamola” and “Enabah” brands together constituted 69% of the total branch sales in FY24, with each contributing an equal share of 34.7% of total branch sales.

Branch sales increased by 6.8%, rising from SAR 267.3 million in FY22 to SAR 285.5 million in FY23. This growth was driven by: (1) an increase in sales for Mamola by SAR 26.9 million, from SAR 74.9 million in FY22 to SAR 101.9 million in FY23, and (2) an increase in sales for Pinkish Bite by SAR 12.0 million, from SAR 5.5 million in FY22 to SAR 17.5 million in FY23. This overall increase was partially offset by a decrease in sales for Enabah by SAR 12.3 million, falling from SAR 130.7 million in FY22 to SAR 118.4 million in FY23, and a decrease in sales for Top 100 by SAR 8.1 million, falling from SAR 49.6 million in FY22 to SAR 41.4 million in FY23.

Branch sales further increased by 19.6%, from SAR 285.5 million in FY23 to SAR 341.4 million in FY24. This growth was attributed to several factors, including: (1) the launch of the new brand, Cake By Mamola, which generated sales of SAR 19.1 million in FY24; (2) an increase in sales for Mamola by SAR 16.5 million, rising from SAR 101.9 million in FY23 to SAR 118.4 million in FY24; (3) an increase in sales for Pinkish Bite by SAR 11.2 million, rising from SAR 17.5 million in FY23 to SAR 28.7 million in FY24; and (4) an increase in sales for Qishtya by SAR 10.6 million, rising from SAR 4.7 million in FY23 to SAR 15.3 million in FY24. This overall increase was partially offset by a decline in sales for Top 100 by SAR 2.8 million, falling from SAR 41.4 million in FY23 to SAR 38.6 million in FY24.

## Mamola

“Mamola” is a brand specializing in offering freshly baked Ma’amoul products directly from the oven, featuring innovative fillings.

Sales for Mamola increased by SAR 26.9 million, rising from SAR 74.9 million in FY22 to SAR 101.9 million in FY23. This was driven by a 21.3% increase in the number of orders, from 1.1 million orders in FY22 to 1.3 million orders in FY23, resulting from the branch count increasing from 32 to 41 branches during the same period. Additionally, the average order value (AOV) per branch rose from SAR 68.7 in FY22 to SAR 77.0 in FY23, with this rise in AOV attributable to price adjustments.

Sales for Mamola further increased by SAR 16.5 million, rising from SAR 101.9 million in FY23 to SAR 118.4 million in FY24. This was due to a 10.2% increase in the number of orders, from 1.3 million orders in FY23 to 1.5 million orders in FY24. This growth is attributed to continued geographical expansion, increasing the branch count from 41 to 52 branches during the period. Furthermore, the AOV per branch rose from SAR 77.0 in FY23 to SAR 81.1 in FY24, which reflects the Company’s ongoing strategy of gradually increasing prices as part of a measured pricing strategy without impacting customer turnout.

## Enabah

The “Enabah” brand offers a diverse range of stuffed dishes (Mahashi), Kibbeh, and Musakhan, featuring fillings specifically designed to suit local tastes.

Sales for Enabah decreased by SAR 12.3 million, falling from SAR 130.7 million in FY22 to SAR 118.4 million in FY23. This decline is attributed to a 14.1% reduction in the number of orders, which dropped from 1.8 million orders to 1.6 million orders during the same period.

The number of branches increased from 36 in FY22 to 42 in FY23. Concurrently, the AOV per branch rose from SAR 72.3 in FY22 to SAR 76.3 in FY23, which reflects a positive pricing effect on individual orders despite a decline in the overall number of orders. The reduction in orders occurred within a context of increasing competition for Enabah’s core products, such as grape leaves and Kibbeh, due to the entry of new brands offering similar products. Furthermore, the Company’s launch of a new brand, Pinkish Bite, specializing in savory items like pies and sandwiches, expanded customer choices within branches, leading to a distribution of orders between the two brands within the same operational locations.

Sales for Enabah saw a minor decrease of SAR 44 thousand, falling from SAR 118.4 million in FY23 to SAR 118.3 million in FY24. This resulted from a 1.0% decline in the number of orders, which dropped from 1.6 million orders to 1.5 million orders during the period. The number of branches increased from 42 in FY23 to 53 in FY24, while the AOV per branch rose from SAR 76.3 in FY23 to SAR 77.0 in FY24. However, the expansion did not translate into growth in total orders, which suggests the continued effects of market crowding and the distribution of orders within multi-brand branches.

## Top 100

The “Top 100” brand serves as a platform for showcasing and selling products prepared by productive families, operating through a model that collaborates with independent suppliers from various regions.

Sales for Top 100 decreased by SAR 8.1 million, falling from SAR 49.6 million in FY22 to SAR 41.4 million in FY23. This decline resulted from an 11.0% drop in the number of orders, from 510.4 thousand to 454.2 thousand during the period, along with a decrease in the AOV per branch from SAR 97.1 in FY22 to SAR 91.3 in FY23. This downturn occurred while the brand maintained 12 operating branches without any change in the number of branches throughout the year, indicating that the change in performance was not related to geographical expansion. This decrease is linked to fluctuations in the number of supplying families and their capacity to meet demand, which impacted product availability and supply continuity within the branches.

Sales for Top 100 further decreased by SAR 2.8 million, falling from SAR 41.4 million in FY23 to SAR 38.6 million in FY24. This resulted from a 5.6% drop in the number of orders, from 454.2 thousand to 428.6 thousand during the same period, and a decrease in the AOV per branch from SAR 91.3 in FY23 to SAR 90.1 in FY24. These results reflect the performance’s dependence on the number of collaborating families, the regularity of supply, and the variety of products offered within the branches.



It is worth noting that the operating model is currently being redesigned, with a strategic shift toward partnering with institutional-sector suppliers to enhance sales performance.

## Pinkish Bite

The “Pinkish Bite” brand offers a selection of pies and stuffed dishes (Mahashi) with diverse and fresh fillings.

Sales for Pinkish Bite increased by SAR 12.0 million, rising from SAR 5.5 million in FY22 to SAR 17.5 million in FY23. This surge resulted from a 258.9% increase in the number of orders, from 56.0 thousand to 201.0 thousand during the same period. This growth coincided with the opening of 14 new branches during the year, which increased the branch count from 4 in FY22 to 18 in FY23.

Sales for Pinkish Bite increased by SAR 11.2 million, rising from SAR 17.5 million in FY23 to SAR 28.7 million in FY24. This resulted from a 57.7% increase in the number of orders, from 201.0 thousand to 316.9 thousand during the same period. This growth aligns with the opening of 17 additional branches, increasing the total branch count from 18 in FY23 to 35 in FY24.

## Cake by Mamola

“Cake By Mamola” is a sub-brand of “Mamola”, specializing in offering high-quality cake products.

The brand was launched during FY24 and saw rapid expansion, marked by the opening of 40 branches within its first year of operations.

Sales during FY24 amounted to SAR 19.1 million, generated from 138.6 thousand orders, with an AOV per branch of SAR 137.7. This AOV is considered the highest among all the Company’s brands in the same FY.

## Qishtya

The brand “Qishtya” specializes in offering desserts rich in creamy fillings, available in a diverse range of flavors.

The brand’s first branch was opened in Riyadh during FY23, expanding to 7 branches by the end of the same year. Sales for FY23 amounted to SAR 4.7 million, generated from 70.4 thousand orders, with an AOV per branch of SAR 66.8.

In FY24, sales increased by SAR 10.6 million, rising from SAR 4.7 million in FY23 to SAR 15.3 million in FY24. This resulted from a 204.8% increase in the number of orders, from 70.4 thousand in FY23 to 214.6 thousand in FY24. This growth coincided with the expansion of the branch count from 7 to 30, in addition to an increase in the AOV per branch to SAR 71.5. This reflects operational growth in the number of sales points alongside an increase in the average spending per order compared to the previous year.

## Galb Ice-Cream

The brand “Galb Ice-Cream” offers small-sized ice cream bites in addition to traditional ice cream scoops.

The brand was launched during FY24, with the first branch opening in Jeddah, followed by expansion to 14 branches by the end of the same year. Sales during FY24 amounted to SAR 1.3 million, generated from 34.1 thousand orders, with an AOV of SAR 39.1.

## Albalah Althahabi

The brand “Albalah Althahabi” specializes in offering multiple varieties of fried and baked crumbly dates filled with various flavors, in addition to an assortment of distinctively filled Levantine (Shami) oriental sweets.

Sales for Albalah Althahabi decreased by SAR 4.6 million, falling from SAR 6.2 million in FY22 to SAR 1.6 million in FY23. This was a direct result of a decline in the number of orders, which dropped from 159.9 thousand to 37.7 thousand during the same period.

In FY24, the downward trend continued, with sales decreasing by SAR 759 thousand, falling from SAR 1.6 million to SAR 807 thousand, corresponding to a further drop in the number of orders to 18.2 thousand.

A total of 23 branches were established for the brand prior to FY22, and no further expansion has taken place during the historical period. Albalah Althahabi is one of the oldest brands; however, its current business model is no longer aligned with the Company’s strategy and future direction.

## Maqsoud Restaurants

The “Maqsoud Restaurants” brand offers a selection of broasted chicken and shawarma dishes.

In FY24, the Company acquired two existing branches operating under “Maqsoud Restaurants” brand. The brand generated sales of SAR 788 thousand in the same year from 26.0 thousand orders, achieving an AOV of SAR 30.2.

## Dukkan Lugimat

The “Dukkan Lugimat” brand specializes in offering a single product: lugimat, which are fried dough balls.

Sales for Dukkan Lugimat decreased by SAR 447 thousand, falling from SAR 455 thousand in FY22 to SAR 8 thousand in FY23. This resulted from a decline in the number of orders, which dropped from 16.5 thousand to 319 during the same period.

The Company strategically decided to shut down all four operating branches by the end of FY23, due to decelerating sales performance and the limited scope of market appeal. As the brand offers only a single product, this constrains long-term growth and continuity prospects.

### 6.7.1.3 Branch Sales by Geographical Location

The following table shows branch sales by geographical location for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (43): Branch Sales by Geographical Location for the FYs Ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Central Region	199,187	195,347	201,916	(1.9%)	3.4%	0.7%
Western Region	61,473	70,398	85,362	14.5%	21.3%	17.8%
Eastern Region	-	13,138	32,916	N/A	150.5%	N/A
Southern Region	-	-	10,877	N/A	N/A	N/A
Northern Region	6,661	6,569	10,303	(1.4%)	56.8%	24.4%
<b>Total Sales</b>	<b>267,321</b>	<b>285,452</b>	<b>341,374</b>	<b>6.8%</b>	<b>19.6%</b>	<b>13.0%</b>
<b>Number of Operational Stores</b>						
Central Region	58	77	119	19	42	61
Western Region	26	32	58	6	26	32
Eastern Region	-	8	18	8	10	18
Southern Region	-	-	30	-	30	30
Northern Region	2	5	15	3	10	13
Number of Operational Stores	86	122	240	36	118	154

Source: Management Information

### Central Region

Sales in the Central Region declined by 1.9%, falling from SAR 199.2 million in FY22 to SAR 195.3 million in FY23, despite the Company opening 19 new branches during the same period. This decrease is attributed to the effect of cannibalization, particularly in densely populated areas like Riyadh, alongside the relatively limited performance of newly opened branches compared to the existing ones of the current brands.

Sales in the Central Region increased by 3.4%, rising from SAR 195.3 million in FY23 to SAR 202.0 million in FY24. This increase coincided with the branch count growing from 77 to 119.

### Western Region

Sales in the Western Region increased by 14.5%, rising from SAR 61.5 million in FY22 to SAR 70.4 million in FY23. This growth is attributed to the increase in the number of branches from 26 to 32 during the same period. The opening of new branches was concentrated in Jeddah (4 branches) and Yanbu (2 branches).

Sales in the Western Region increased by 21.3%, rising from SAR 70.4 million in FY23 to SAR 85.4 million in FY24. This rise is due to significant branch expansion, as the number of branches grew from 32 in FY23 to 58 in FY24. The 26 newly opened branches were predominantly located in Jeddah (9 branches), followed by Makkah (5 branches), and four branches each in Yanbu, Taif, and Madinah.

### Eastern Region

The Company expanded its presence in the Eastern Region during FY23 by opening 8 branches, distributed equally with 4 branches in Al Khobar and 4 branches in Al Jubail. Sales in the Eastern Region for the same FY totaled SAR 13.1 million.

In FY24, sales increased by 150.5% to reach SAR 32.9 million. This was driven by the increase in the number of branches from 8 in FY23 to 18 in FY24. This expansion included the opening of 10 new branches, comprising 6 in Dammam, 2 in Al Jubail, and 2 in Al Khobar.

### Southern Region

Expansion into the Southern Region occurred for the first time during FY24 with the opening of 30 new branches. Sales in the Southern Region reached SAR 10.8 million in the same FY.

## Northern Region

Sales in the Northern Region decreased by 1.4%, falling from SAR 6.7 million in FY22 to SAR 6.6 million in FY23. This decline occurred despite the opening of 3 new branches during the same period, and is primarily attributed to a drop in sales in Hail city.

Sales increased by 56.8%, rising from SAR 6.6 million in FY23 to SAR 10.3 million in FY24, resulting from the increase in the number of branches from 5 to 15 during FY24.

### 6.7.1.4 Branch Sales by Branch Classification

The following table shows branch sales by branch classification for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (44): Branch Sales by Branch Classification for the FYs Ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Existing Branches	213,859	175,528	154,744	(17.9%)	(11.8%)	(14.9%)
Branches Opened in 2022	45,418	69,687	64,764	53.4%	(7.1%)	19.4%
Branches Opened in 2023	-	39,176	61,690	N/A	57.5%	N/A
Branches Opened in 2024	-	-	60,165	N/A	N/A	N/A
Number of Operational Branches	259,277	284,392	341,362	9.7%	20.0%	14.7%
Showrooms	43	108	12	151.2%	(88.9%)	(47.2%)
Closed Branches	8,001	953	-	(88.1%)	(100.0%)	(100.0%)
<b>Total Branch Sales</b>	<b>267,321</b>	<b>285,452</b>	<b>341,374</b>	<b>6.8%</b>	<b>19.6%</b>	<b>13.0%</b>
<b>Number of Operational Branches</b>						
Existing Branches	58	58	58	-	-	-
Branches Opened in 2022	28	28	28	-	-	-
Branches Opened in 2023	-	36	36	36	-	36
Branches Opened in 2024	-	-	118	-	118	118
Total Number of Operational Branches	86	122	240	36	118	154

Source: Management Information

The following table shows existing branch sales by month for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (45): Existing Branch Sales by Month for the FYs Ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
January	21,178	16,879	15,118	(20.3%)	(10.4%)	(15.5%)
February	21,767	15,655	14,267	(28.1%)	(8.9%)	(19.0%)
March	22,249	15,942	14,527	(28.3%)	(8.9%)	(19.2%)
April	17,684	14,805	12,734	(16.3%)	(14.0%)	(15.1%)
May	18,026	13,398	13,128	(25.7%)	(2.0%)	(14.7%)
June	16,436	16,532	12,475	0.6%	(24.5%)	(12.9%)
July	17,515	13,529	11,724	(22.8%)	(13.3%)	(18.2%)
August	15,280	13,424	12,015	(12.1%)	(10.5%)	(11.3%)
September	15,624	14,018	11,085	(10.3%)	(20.9%)	(15.8%)

SAR '000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
October	15,798	13,506	12,037	(14.5%)	(10.9%)	(12.7%)
November	16,359	13,811	12,781	(15.6%)	(7.5%)	(11.6%)
December	15,943	14,029	12,853	(12.0%)	(8.4%)	(10.2%)
<b>Existing Branches' Sales</b>	<b>213,859</b>	<b>175,528</b>	<b>154,744</b>	<b>(17.9%)</b>	<b>(11.8%)</b>	<b>(14.9%)</b>
<b>As a Percentage of Total Existing Branches' Sales</b>						
January	9.9%	9.6%	9.8%	(0.3)	0.2	(0.1)
February	10.2%	8.9%	9.2%	(1.3)	0.3	(1.0)
March	10.4%	9.1%	9.4%	(1.3)	0.3	(1.0)
April	8.3%	8.4%	8.2%	0.2	(0.2)	(0.0)
May	8.4%	7.6%	8.5%	(0.8)	0.9	0.1
June	7.7%	9.4%	8.1%	1.7	(1.4)	0.4
July	8.2%	7.7%	7.6%	(0.5)	(0.1)	(0.6)
August	7.1%	7.6%	7.8%	0.5	0.1	0.6
September	7.3%	8.0%	7.2%	0.7	(0.8)	(0.1)
October	7.4%	7.7%	7.8%	0.3	0.1	0.4
November	7.6%	7.9%	8.3%	0.2	0.4	0.6
December	7.5%	8.0%	8.3%	0.5	0.3	0.9

Source: Management Information

## Existing Branches

The Company's existing branches consist of 58 operating branches located across various regions of the Kingdom of Saudi Arabia, specifically the Central and Western Regions. All of these branches were opened prior to 1 January 2022G.

The existing branches recorded a 17.9% decrease in sales, falling from SAR 213.9 million in FY22 to SAR 175.5 million in FY23. This decline is mainly attributed to the decrease in average annual sales per branch from SAR 3,600 to SAR 3,000 over the period, in addition to a reduction in the number of orders. The decline was concentrated primarily in the central region, particularly in Riyadh, where sales decreased by SAR 31,200,000. The western region recorded a decline of SAR 7,200,000. The decrease in the central region is largely due to self-cannibalization caused by opening new branches within the same geographic area.

In FY24, revenue from existing branches further decreased by 11.8%, falling from SAR 175.5 million in FY23 to SAR 154.7 million in FY24. This decline is attributed to the continued impact of cannibalization, alongside the increase in the total number of branches during the period.

The monthly analysis presented above is based on the existing branches that were continuously operating throughout the FY. This methodology allows for accurate monthly comparison for the years 2022G, 2023G, and 2024G, given the consistent number of branches included during these periods.

The Company consistently recorded its highest sales rates during January, February, and March. Collectively, these three months contributed 30.5% of total sales in FY22, 27.6% in FY23, and 28.4% in FY24. This seasonal concentration in sales is linked to several factors, most notably the nature of the Company's products, which experience stronger demand during the winter season, in addition to increased commercial and social activity during Riyadh Season and other winter events, which boost demand during the first quarter of the year. This period represents the peak of operational performance for most of Nofoth's sub-brands.

## Branches Opened in 2022

The Company opened 28 new branches during FY22, geographically distributed as follows: 16 branches in the Western Region, 10 branches in the Central Region, and 2 branches in the Northern Region.

Sales generated by these newly opened branches increased by 53.4%, rising from SAR 45.4 million in FY22 to SAR 69.7 million in FY23. This growth is mainly attributed to the earnings ramp-up phase. The sales increase was concentrated in both the Western Region, by SAR 13.7 million, and the Central Region, by SAR 10.9 million, while the Northern Region recorded a sales decrease of SAR 321 thousand.

Revenue from the branches opened in 2022 decreased by 7.1%, falling from SAR 69.7 million in FY23 to SAR 64.8 million in FY24. This decline is specifically due to the drop in sales within the Central Region.

### Branches Opened in 2023

The Company opened 36 new branches during FY23, with new brands forming a significant part of this expansion. This included 14 branches under the “Pinkish Bite” brand and 7 branches under the “Qishtya” brand, in addition to opening further branches within the Company’s other existing brands, reflecting a diverse rollout across the operational portfolio.

This growth is primarily attributed to the full-year operational effect of the branches, as 22 out of the 36 branches were opened during the second half of FY23, with their full impact consequently reflected in FY24 results. In terms of geographical distribution, the increase in sales was concentrated in the Central Region, by SAR 7.8 million, and the Western Region, by SAR 7.6 million.

### Branches Opened in 2024

The Company opened 118 new branches during FY24. Revenue from these new branches totaled SAR 60.2 million, contributing 18% of the Company’s total revenue for FY24.

### Showrooms

Catering services provided at exhibitions generated sales of SAR 43 thousand in FY22, SAR 108 thousand in FY23, and SAR 12 thousand in FY24.

### Closed Branches

Sales from closed branches totaled SAR 8.01 million in FY22 and decreased significantly to SAR 953 thousand in FY23.

#### 6.7.1.5 Net Branch Sales by Sales Channels

The following table shows net branch sales by sales channels for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (46): Net Branch Sales by Sales Channels for the FYs Ended 31 December 2022G, 2023G, and 2024G.**

SAR ‘000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Delivery Sales	115,067	134,123	190,318	16.6%	41.9%	28.6%
Direct Branches’ Sales	150,165	148,026	150,346	(1.4%)	1.6%	0.1%
<b>Total Net Branch Sales by Sales Channels*</b>	<b>265,232</b>	<b>282,149</b>	<b>340,664</b>	<b>6.4%</b>	<b>20.7%</b>	<b>13.3%</b>
<b>As a Percentage of Total Net Branch Sales by Sales Channels</b>						
Delivery Sales	43.4%	47.5%	55.9%	4.2	8.3	12.5
Direct Branches’ Sales	56.6%	52.5%	44.1%	(4.2)	(8.3)	(12.5)

Source: Management Information

\* The table above presents branch sales after discounts. Discounts cannot be separated between Delivery Sales and Direct Branch Sales.

### Delivery Sales

Delivery sales increased by 16.6%, rising from SAR 115.1 million in FY22 to SAR 134.1 million in FY23, driven by an increase in the number of delivery orders from 1.4 million to 1.5 million during the same period.

In FY24, delivery sales continued to grow, increasing by 41.9% to reach SAR 190.3 million, driven by an increase in the number of orders from 1.5 million to 2.1 million during the period.

This growth in delivery orders and their rising contribution to total sales reflect the gradual shift in consumer behavior post-COVID-19, as reliance on aggregator platforms such as HungerStation and Jahez became more prevalent.

In this context, delivery sales accounted for 55.9% of total branch sales in FY24, with Jahez and HungerStation combined capturing 69.5% of total delivery sales during the same year.

## Direct Branches' Sales

Direct branch sales (sales executed via the in-store cashier) account for 44.1% of total branch sales in FY24.

Direct branch sales decreased by 1.4%, falling from SAR 150.1 million in FY22 to SAR 148.0 million in FY23, driven by a reduction in the number of orders from 2.2 million to 2.1 million during the same period.

In FY24, direct branch sales increased by 1.6% to reach SAR 150.3 million, with the number of orders stabilizing at 2.1 million.

The previous decline in direct branch sales is partially attributed to the opening of new cloud kitchens, which contributed to diverting a portion of orders from direct sales points to delivery channels.

### 6.7.1.6 Cost of Sales

The following table shows the cost of sales for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (47): Cost of Revenue for the FYs Ended 31 December 2022G, 2023G, and 2024G.**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Cost of Materials	96,178	95,810	109,319	(0.4%)	14.1%	6.6%
Salaries, Wages, and Related Benefits	17,234	17,652	16,020	2.4%	(9.2%)	(3.6%)
Consumables	-	709	3,277	N/A	362.2%	N/A
Depreciation of Property and Equipment	2,394	2,607	3,082	8.9%	18.2%	13.5%
Maintenance and Repairs	2,119	2,660	1,980	25.5%	(25.6%)	(3.3%)
Electricity, Water, and Telephone Expenses	1,286	1,519	1,876	18.1%	23.5%	20.8%
Depreciation of Right-of-Use Assets	1,027	1,159	1,370	12.9%	18.2%	15.5%
Short-Term Leases	-	1,247	782	N/A	(37.3%)	N/A
Other	2,202	1,855	1,044	(15.8%)	(43.7%)	(31.1%)
<b>Total</b>	<b>122,441</b>	<b>125,219</b>	<b>138,751</b>	<b>2.3%</b>	<b>10.8%</b>	<b>6.5%</b>
<b>As % of Total Sales</b>						
Cost of Materials	35.6%	31.1%	29.9%	(4.5)	(1.1)	(5.6)
Salaries, Wages, and Related Benefits	6.4%	5.7%	4.4%	(0.7)	(1.3)	(2.0)
Consumables	0.0%	0.2%	0.9%	0.2	0.7	0.9
Depreciation of Property and Equipment	0.9%	0.8%	0.8%	(0.0)	(0.0)	(0.0)
Maintenance and Repairs	0.8%	0.9%	0.5%	0.1	(0.3)	(0.2)
Electricity, Water, and Telephone Expenses	0.5%	0.5%	0.5%	0.0	0.0	0.0
Depreciation of Right-of-Use Assets	0.4%	0.4%	0.4%	(0.0)	(0.0)	(0.0)
Short-Term Leases	0.0%	0.4%	0.2%	0.4	(0.2)	0.2
Other	0.8%	0.6%	0.3%	(0.2)	(0.3)	(0.5)
<b>Total</b>	<b>45.3%</b>	<b>40.6%</b>	<b>30.0%</b>	<b>(4.7)</b>	<b>(2.6)</b>	<b>(7.3)</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..



The following table shows the KPIs for the cost of sales for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (48): KPIs for Cost of Sales for the FYs Ended 31 December 2022G, 2023G, and 2024G.**

KPIs	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
<b>Company Employees</b>						
Number of company employees - annual average during the year	246	276	334	12.2%	21.0%	16.5%
Average monthly cost per company employee	4,573	4,352	3,584	(4.8%)	(17.6%)	(11.5%)
<b>Outsourced Employees</b>						
Number of employees outsourced - annual average during the year	105	88	42	(16.2%)	(52.3%)	(36.8%)
Average monthly cost per employee on external contracts	2,987	3,089	3,278	3.4%	6.1%	4.8%
<b>Total Employees</b>	<b>351</b>	<b>364</b>	<b>376</b>	<b>3.7%</b>	<b>3.3%</b>	<b>3.5%</b>

Source: Management Information

## Cost of Materials

The material cost expenses mainly consist of the cost of food material, which are often sourced from local suppliers, in addition to packaging materials used in both company-owned and franchised branches. Most of these materials are procured from local suppliers.

Material cost expenses decreased slightly from SAR 96.2 million in FY22 to SAR 95.8 million in FY23 due to lower food material costs, following the management's successful renegotiation of supply contracts and the use of advance payments to secure better prices. This decline was partially offset by an increase in the cost of packaging materials, in line with higher sales and the opening of new branches.

Material cost expenses increased from SAR 95.8 million in FY23 to SAR 109.3 million in FY24 due to higher food material costs and higher packaging material expenses. This increase is attributed to overall sales growth and expansion of scope of the company's operational activities, including an increase in company-owned and franchised branches, which led to higher demand for food ingredients and packaging materials.

Despite the overall increase in material costs during the period from FY22 to FY24, the ratio of consumed material costs to total sales decreased from 35.6% in FY22 to 31.1% in FY23, and further to 29.9% in FY24. This decline aligns with management efforts to secure more favorable purchasing terms through bulk buying, supplier renegotiation, and selective supplier replacement, while maintaining product quality.

## Salaries, Wages, and Related Benefits

These expenses represent the salaries and costs of operational staff associated with the company's central kitchens, which mainly handle food production, preparation, and other related functions.

Salaries, wages, and related expenses increased slightly from SAR 17.2 million in FY22 to SAR 17.7 million in FY23 due to a SAR 1.4 million increase in basic salaries resulting from the rise in the number of company employees (an increase of 30 employees). This increase was offset by a SAR 502 thousand Decline in the salaries of outsourced employees due to a reduction of 17 contracted employees.

Salaries, wages, and related expenses declined from SAR 17.7 million in FY23 to SAR 16.0 million in FY24 due to a further SAR 1.6 million reduction in outsourced employee salaries, resulting from a decrease of an additional 46 contracted employees.

## Consumables

Consumables expenses include operational tools and kitchen supplies such as gloves, tissue rolls, aprons, and other kitchen-related items.

Consumables expenses increased from zero in FY22 to SAR 709 thousand in FY23, and then to SAR 3.2 million in FY24. This increase is mainly due to the reclassification of consumables from the "Maintenance and Repairs" item to a separate line item in the financial statements to enhance reporting accuracy. It is worth noting that the overall increase in consumables aligns with the company's business growth and higher consumption requirements.

## Depreciation of Property and Equipment

Depreciation expenses relate to the depreciation of kitchen equipment, leased properties improvements associated with the central kitchen, office equipment, vehicles, and other fixed assets used in the company's operations.

Depreciation expenses increased from SAR 2.4 million in FY22 to SAR 2.6 million in FY23, and then to SAR 3.1 million in FY24, mainly due to new asset additions and the recording of depreciation provisions during the year.

## Maintenance and Repairs

Maintenance and repair expenses mainly include cleaning costs, general maintenance and equipment maintenance, vehicle maintenance, as well as other costs such as pest control, car washing, and laundry services.

Maintenance and repair expenses increased from SAR 2.1 million in FY22 to SAR 2.6 million in FY23 due to higher cleaning expenses in line with business growth and Operational expansion.

Maintenance expenses declined from SAR 2.6 million in FY23 to SAR 2.0 million in FY24, mainly due to the reclassification of costs related to consumables into a separate line item within the financial statements.

It is worth noting that the Company performs maintenance work as needed or when equipment malfunctions occur, while avoiding major maintenance activities that may require shutting down the central kitchen. The Company also charges all maintenance expenses as current expenses and does not capitalize them, in accordance with accounting standards that permit capitalization only when the expenditure results in a significant improvement in the asset's useful life or functional performance. Periodic or corrective maintenance activities intended to keep the asset in its normal operating condition are generally not capitalized.

## Electricity, Water, and Telephone Expenses

Utilities include utility costs such as electricity, gas, and water, in addition to telephone and internet expenses.

These expenses increased from SAR 1.3 million in FY22 to SAR 1.5 million in FY23, and then to SAR 1.9 million in FY24, mainly due to higher water costs in line with operational expansion and the running of the central kitchen.

## Depreciation of Right-of-Use Assets

Depreciation expenses of right-of-use assets relates to leased properties associated with the central kitchens.

These expenses increased from SAR 1.0 million in FY22 to SAR 1.2 million in FY23, and then to SAR 1.4 million in FY24 due to the recording of depreciation provisions during the year.

## Short-Term Leases

Short-term lease expenses are related to short-term employee housing and temporary central kitchen agreements.

Short-term lease expenses increased from zero in FY22 to SAR 1.2 million in FY23 as a result of reclassifying the balance from the "Other" item.

Short-term leases Declined from SAR 1.2 million in FY23 to SAR 782 thousand in FY24 due to the adoption of IFRS 16, under which lease expenses are recognized differently.

## Other

The "Other" item mainly consists of fuel expenses, printing and stationery, sponsorship transfer fees, transportation expenses, fines, and other various operating costs. These expenses Declined from SAR 2.2 million in FY22 to SAR 1.9 million in FY23, and then to SAR 1.0 million in FY24.

### 6.7.1.7 Selling and Marketing Expenses

The following table shows the selling and marketing expenses for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (49): Selling and Marketing Expenses for the FYs ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Sales App Commissions	36,864	42,184	58,431	14.4%	38.5%	25.9%
Salaries, Wages, and Related Benefits	21,533	24,005	26,232	11.5%	9.3%	10.4%
Depreciation of Right-of-Use Assets	8,773	10,745	13,374	22.5%	24.5%	23.5%
Depreciation of Property and Equipment	4,438	5,572	6,955	25.6%	24.8%	25.2%
Advertising	4,125	5,415	5,456	31.3%	0.8%	15.0%
Water, Electricity, and Telephone	3,062	3,904	4,787	27.5%	22.6%	25.0%
Consumables	-	617	2,578	N/A	317.8%	N/A
Consumables	2,646	3,583	2,924	35.4%	(18.4%)	5.1%
Maintenance and Repairs	3,189	2,937	2,346	(7.9%)	(20.1%)	(14.2%)
Banking Expenses	1,501	1,129	1,293	(24.8%)	14.5%	(7.2%)
Short-Term Leases	-	1,603	1,229	N/A	(23.3%)	N/A
Hospitality	-	146	1,181	N/A	708.9%	N/A
Amortization of Intangible Assets	55	28	46	(49.1%)	64.3%	(8.5%)
Other	2,341	1,792	1,665	(23.5%)	(7.1%)	(15.7%)
<b>Total</b>	<b>88,527</b>	<b>103,660</b>	<b>128,497</b>	<b>17.1%</b>	<b>24.0%</b>	<b>20.5%</b>
<b>As % of Total Sales</b>						
Sales App Commissions	13.6%	13.7%	16.0%	0.0	2.3	2.4
Salaries, Wages, and Related Benefits	8.0%	7.8%	7.2%	(0.2)	(0.6)	(0.8)
Depreciation of Right-of-Use Assets	3.2%	3.5%	3.7%	0.2	0.2	0.4
Depreciation of Property and Equipment	1.6%	1.8%	1.9%	0.2	0.1	0.3
Advertising	1.5%	1.8%	1.5%	0.2	(0.3)	(0.0)
Water, Electricity, and Telephone	1.1%	1.3%	1.3%	0.1	0.0	0.2
Consumables	0.0%	0.2%	0.7%	0.2	0.5	0.7
Consumables	1.0%	1.2%	0.8%	0.2	(0.4)	(0.2)
Maintenance and Repairs	1.2%	1.0%	0.6%	(0.2)	(0.3)	(0.5)
Banking Expenses	0.6%	0.4%	0.4%	(0.2)	(0.0)	(0.2)
Short-Term Leases	0.0%	0.5%	0.3%	0.5	(0.2)	0.3
Hospitality	0.0%	0.0%	0.3%	0.0	0.3	0.3
Amortization of Intangible Assets	0.0%	0.0%	0.0%	(0.0)	0.0	(0.0)
Other	0.9%	0.6%	0.5%	(0.3)	(0.1)	(0.4)
<b>Total</b>	<b>32.8%</b>	<b>33.6%</b>	<b>35.2%</b>	<b>0.9</b>	<b>1.6</b>	<b>2.4</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows KPIs for selling and marketing expenses for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (50): Key Performance Indicators for Selling and Marketing Expenses for the FYs ended 31 December 2022G, 2023G, and 2024G**

KPIs	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
<b>Company Employees</b>						
Number of company employees - annual average during the year	358	452	578	26.3%	27.9%	27.1%
Average monthly cost per company employee	3,889	3,657	3,350	(6.0%)	(8.4%)	(7.2%)
<b>Outsourced Employees</b>						
Number of employees outsourced - annual average during the year	133	116	76	(12.8%)	(34.5%)	(24.4%)
Average monthly cost per employee on external contracts	3,012	2,998	3,293	(0.5%)	9.8%	4.6%
<b>Total Employees</b>	<b>491</b>	<b>568</b>	<b>654</b>	<b>15.7%</b>	<b>15.1%</b>	<b>15.4%</b>

Source: Management Information

The following table shows the sales App commissions for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (51): Sales App Commissions for the FYs ended 31 December 2022G, 2023G, and 2024G.**

SAR *000s	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
App Commission	16,865	20,263	36,776	20.1%	81.5%	47.7%
In-app delivery fees	4,665	12,247	10,286	162.5%	(16.0%)	48.5%
App Ads	11,772	5,544	4,735	(52.9%)	(14.6%)	(36.6%)
App-related Bank Fees	2,301	2,569	3,915	11.6%	52.4%	30.4%
App-Rejected Orders	1,260	1,562	2,720	24.0%	74.1%	46.9%
<b>Total Sales App Commissions</b>	<b>36,863</b>	<b>42,185</b>	<b>58,432</b>	<b>14.4%</b>	<b>38.5%</b>	<b>25.9%</b>
<b>As a Ratio of total delivery sales</b>						
App Commission	14.7%	15.1%	19.3%	0.5	4.2	4.7
In-app delivery fees	4.1%	9.1%	5.4%	5.1	(3.7)	1.4
App Ads	10.2%	4.1%	2.5%	(6.1)	(1.6)	(7.7)
App-related Bank Fees	2.0%	1.9%	2.1%	(0.1)	0.1	0.1
App-Rejected Orders	1.1%	1.2%	1.4%	0.1	0.3	0.3
<b>Total Sales App Commissions</b>	<b>32.0%</b>	<b>31.5%</b>	<b>30.7%</b>	<b>(0.6)</b>	<b>(0.8)</b>	<b>(1.3)</b>

Source: Management Information

## Sales Commissions and Apps

Sales Apps commissions mainly consist of the fees charged by external delivery platforms. These costs also include delivery fees, in-app advertising expenses, bank transaction fees, and costs related to canceled or rejected orders through these platforms.

Sales Apps commissions increased from SAR 36.9 million in FY22 to SAR 42.2 million in FY23, due to an increase in delivery sales by SAR 19.1 million, rising from SAR 115.1 million to SAR 134.1 million over the same period. This increase was also driven by higher commission rates imposed by delivery service providers following rate adjustments, as well as greater participation in free-delivery campaigns, which added further impact to the total recorded commissions.

Sales Apps commissions increased further from SAR 42.2 million in FY23 to SAR 58.4 million in FY24. This rise is attributed to the increase in delivery sales by SAR 56.2 million, from SAR 134.1 million to SAR 190.3 million during the same period, in addition to the higher commission rates imposed by delivery platforms, which reached approximately 20% during the year. New partnerships signed with additional delivery platforms also contributed to wider reliance on these channels and an increase in the related costs.

## Salaries, Wages, and Related Benefits

Salaries, wages, and related benefits represent the costs of operational staff associated with the company's branches, including service point employees such as cashiers. These costs mainly consist of basic salaries and overtime.

Salaries, wages, and related benefits increased from SAR 21.5 million in FY22 to SAR 24.0 million in FY23, mainly due to an increase of SAR 1.8 million in basic salaries in line with the rise in the number of Company employees by 94 employees to support the expansion in the number of operating branches.

Salaries, wages, and related benefits increased further to SAR 26.2 million in FY24, consistent with the additional increase in the number of permanent employees by 126 employees.

## Depreciation of Right-of-Use Assets

Depreciation expenses of right-of-use assets relates to lease contracts for operational branches.

Depreciation expenses of right-of-use assets increased from SAR 8.8 million in FY22 to SAR 10.7 million in FY23, in line with the opening of 36 new branches.

Depreciation expenses of right-of-use assets further increased to SAR 13.4 million in FY24, consistent with the opening of 118 new branches during the year.

## Depreciation of Property and Equipment

Depreciation of property and equipment relates to the depreciation of branch equipment, as well as improvements made to leased properties associated with the branches.

Depreciation expenses increased from SAR 4.4 million in FY22 to SAR 5.6 million in FY23, and then to SAR 7.0 million in FY24, due to additions in furniture, fixtures, and leased properties improvements to meet the needs of newly opened branches.

## Advertising

Advertising expenses include promotional campaigns for both company-owned and franchised branches.

These expenses increased from SAR 4.1 million in FY22 to SAR 5.4 million in FY23, and then to SAR 5.5 million in FY24, due to the increase in the number of operational branches.

## Water, Electricity, and Telephone

Utilities expenses include the costs of public services, such as electricity, gas, water, telephone and internet.

These expenses increased from SAR 3.1 million in FY22 to SAR 3.9 million in FY23, and then to SAR 4.8 million in FY24, mainly due to higher costs associated with opening new branches and overall operational expansion.

## Consumables

Consumables include operational, kitchen, and dining supplies such as gloves, tissue rolls, aprons, and other branch-used items.

Consumable costs increased from zero in FY22 to SAR 617 thousand in FY23, and then to SAR 2.6 million in FY24, due to the reclassification of consumables from the "Maintenance and Repairs" item to a separate line item to enhance reporting accuracy.

It is worth noting that the overall increase in Consumables is in line with the growth of the company's business and the rising consumption needs resulting from operational expansion.

## Government Fees

Government fees include residency renewal fees, health certificate fees, penalties, and other government-related charges.

Government fees increased from SAR 2.6 million in FY22 to SAR 3.6 million in FY23, mainly due to penalties related to municipal, traffic, and passport violations.

Government fees decreased from SAR 3.6 million in FY23 to SAR 2.9 million in FY24, due to a decline in government penalties and better cost control.

## Maintenance and Repairs

Maintenance and repair expenses include cleaning, general maintenance, equipment maintenance, and other related expenses.

These expenses decreased from SAR 3.2 million in FY22 to SAR 2.9 million in FY23, mainly due to higher cleaning costs recorded in FY22.

They further decreased to SAR 2.3 million in FY24, driven by an additional decline in cleaning expenses, largely due to reclassification of costs across accounting items.

## Banking Expenses

Bank charges decreased from SAR 1.5 million in FY22 to SAR 1.1 million in FY23, mainly due to lower direct branch sales through cashiers, reducing the volume of transactions processed through payment points.

In FY24, bank charges slightly increased to SAR 1.3 million, driven by changes in bank card fee despite the continued downward trend in direct branch sales.

## Short-Term Leases

Short-term leases mainly relate to employee housing arrangements characterized by low rental value and short contract durations.

Short-term lease expenses increased from zero in FY22 to SAR 1.6 million in FY23, due to reclassification of balances from the “Other” item. They decreased from SAR 1.6 million in FY23 to SAR 1.2 million in FY24, following the application of IFRS 16 and the recognition of lease liabilities accordingly.

## Hospitality

Hospitality expenses include free samples provided to customers and the marketing team.

These expenses increased from zero in FY22 to SAR 146 thousand in FY23, and then to SAR 1.2 million in FY24, due to reclassification of certain costs previously recorded under food cost item to the hospitality item.

## Amortization of Intangible Assets

Amortization of intangible assets relates to the amortization of software and systems, which amounted to SAR 55 thousand in FY22, SAR 28 thousand in FY23, and SAR 46 thousand in FY24.

## Other

Other costs consist of computer accessories and technical subscriptions, research and development expenses, business travel, printing and stationery, support for franchised branches, in addition to other components.

Total other costs amounted to SAR 2.3 million in FY22, SAR 1.8 million in FY23, and SAR 1.7 million in FY24.

### 6.7.1.8 General and Administrative Expenses

The following table shows the general and administrative expenses for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (52): General and Administrative Expenses for the FYs ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Salaries, Wages, and Related Benefits	19,643	26,764	34,626	36.3%	29.4%	32.8%
Travel and Transportation Expenses	732	836	2,495	14.2%	198.4%	84.6%
Depreciation of Property and Equipment	1,031	1,179	1,576	14.4%	33.7%	23.6%
Government Fees	953	1,181	1,304	23.9%	10.4%	17.0%
Repairs and Maintenance	416	465	1,285	11.8%	176.3%	75.8%
Water, Electricity, and Telephone	459	661	969	44.0%	46.6%	45.3%
Depreciation of Right-of-Use Assets	665	185	953	(72.2%)	415.1%	19.7%
Short-Term Leases	-	804	883	N/A	9.8%	N/A
Hospitality	-	204	649	N/A	218.1%	N/A



SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Professional and consulting fees	700	969	539	38.4%	(44.4%)	(12.3%)
Medical Insurance	315	297	373	(5.7%)	25.6%	8.8%
Consumables	-	65	350	N/A	438.5%	N/A
Stationery and Printing	76	122	152	60.5%	24.6%	41.4%
Banking Expenses	97	180	139	85.6%	(22.8%)	19.7%
Amortization of Intangible Assets	11	10	6	(9.1%)	(40.0%)	(26.1%)
(Reversal) / Component of Provision for Slow-Moving and Obsolete Inventory	-	1,070	(460)	N/A	(143.0%)	N/A
Other	1,290	1,589	1,882	23.2%	18.4%	20.8%
<b>Total</b>	<b>26,388</b>	<b>36,581</b>	<b>47,721</b>	<b>38.6%</b>	<b>30.5%</b>	<b>34.5%</b>
<b>As % of Sales</b>						
Salaries, Wages, and Related Benefits	7.3%	8.7%	9.5%	1.4	0.8	2.2
Travel and Transportation Expenses	0.3%	0.3%	0.7%	0.0	0.4	0.4
Depreciation of Property and Equipment	0.4%	0.4%	0.4%	0.0	0.0	0.1
Government Fees	0.4%	0.4%	0.4%	0.0	(0.0)	0.0
Repairs and Maintenance	0.2%	0.2%	0.4%	(0.0)	0.2	0.2
Water, Electricity, and Telephone	0.2%	0.2%	0.3%	0.0	0.1	0.1
Depreciation of Right-of-Use Assets	0.2%	0.1%	0.3%	(0.1)	0.2	0.0
Short-Term Leases	0.0%	0.3%	0.2%	0.3	(0.1)	0.2
Hospitality	0.0%	0.1%	0.2%	0.1	0.1	0.2
Professional and consulting fees	0.3%	0.3%	0.1%	-	(0.2)	(0.1)
Medical Insurance	0.1%	0.1%	0.1%	(0.0)	0.0	(0.0)
Consumables	0.0%	0.0%	0.1%	0.0	0.1	0.1
Stationery and Printing	0.0%	0.0%	0.0%	0.0	0.0	0.0
Banking Expenses	0.0%	0.1%	0.0%	0.0	(0.1)	0.0
Amortization of Intangible Assets	0.0%	0.0%	0.0%	(0.0)	(0.0)	(0.0)
(Reversal) / Component of Provision for Slow-Moving and Obsolete Inventory	0.0%	0.3%	(0.1%)	0.3	(0.4)	(0.1)
Other	0.5%	0.5%	0.5%	0.0	(0.0)	0.0
<b>Total</b>	<b>9.8%</b>	<b>11.9%</b>	<b>13.1%</b>	<b>2.1</b>	<b>1.2</b>	<b>3.3</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows KPIs for General and Administrative Expenses for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (53): Key Performance Indicators for General and Administrative Expenses for the FYs ended 31 December 2022G, 2023G, and 2024G**

KPIs	FY 2022G (Management Information)	FY 2023G (Management Information)	FY 2024G (Management Information)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
<b>Company Employees</b>						
Number of company employees - annual average during the year	137	153	217	11.7%	41.8%	25.9%
Average monthly cost per company employee	11,715	14,455	13,229	23.4%	(8.5%)	6.3%
<b>Outsourced Employees</b>						
Number of employees outsourced - annual average during the year	11	8	6	(27.3%)	(25.0%)	(26.1%)
Average monthly cost per employee on external contracts	3,077	3,121	3,201	1.4%	2.6%	2.0%
<b>Total Employees</b>	<b>148</b>	<b>161</b>	<b>223</b>	<b>8.8%</b>	<b>38.5%</b>	<b>22.8%</b>

Source: Management Information

## Salaries, Wages, and Related Benefits

Salaries, wages, and related benefits pertain to employees working at the head office who are responsible for administrative and support functions such as Human Resources, Finance, Information Technology, Internal Audit, and others. These costs mainly consist of basic salaries, bonuses, and other allowances.

Salaries, wages, and related benefits increased from SAR 19.6 million in FY22 to SAR 26.8 million in FY23. This increase is primarily attributable to additional bonuses of SAR 2.3 million during the year in line with the Company's performance, in addition to the CEO's profit-linked bonus. Basic salaries also increased due to the rise in the number of head office employees from 137 to 153 as part of expanding existing departments and strengthening operational capabilities. During FY23, the Company also paid SAR 1.4 million in board and committee remuneration, including a fixed annual allowance, in addition to meeting attendance allowances.

Salaries, wages, and related benefits further increased to SAR 34.6 million in FY24, mainly due to an additional SAR 4.6 million in basic salaries following the hiring of 64 new employees, as well as an additional SAR 2.2 million in bonuses relating to the CEO, deputy executives, and other head office staff, in line with the profits achieved during the year.

## Travel and Transportation Expenses

Travel expenses mainly include fuel costs, business trip fees, transportation costs, car rentals, and taxi fares.

Travel expenses increased from SAR 732 thousand in the FY22 to SAR 836 thousand in the FY23, in line with the growth in business volume and the use of commercial vehicles for transporting goods.

Travel expenses rose significantly to SAR 2.5 million in the FY24, as a result of reclassifying travel-related expenses from the "Cost of Revenue" line item to the "General and Administrative Expenses" line item, with the aim of improving the presentation of the financial statements.

## Depreciation of Property and Equipment

Depreciation of property and equipment increased from SAR 1.0 million in FY22 to SAR 1.2 million in FY23, and to SAR 1.6 million in FY24, driven by additions made during the period.

## Government Fees

Government expenses include residency renewal fees, other government fees, sponsorship transfer fees, fines, and additional related expenses.

Government expenses increased from SAR 953 thousand in FY22 to SAR 1.2 million in FY23, and to SAR 1.3 million in FY24, mainly due to higher residency renewal fees in line with the increased number of employees, particularly non-Saudi staff.

## Repairs and Maintenance

Repairs and maintenance expenses include vehicle maintenance, general maintenance, equipment maintenance, cleaning costs, and other related expenses.

These expenses increased from SAR 416 thousand in FY22 to SAR 465 thousand in FY23, due to higher cleaning expenses in line with business growth and operational expansion.

Repairs and maintenance expenses further increased to SAR 1.3 million in FY24, mainly due to the reclassification of maintenance-related expenses from Cost of Sales to General and Administrative Expenses to improve financial presentation.

### Water, Electricity, and Telephone

Utilities expenses increased from SAR 459 thousand in FY22 to SAR 661 thousand in FY23, and to SAR 969 thousand in FY24, in line with operational expansion and increased business activity.

### Depreciation of Right-of-Use Assets

Depreciation of right-of-use assets declined from SAR 665 thousand in FY22 to SAR 185 thousand in FY23, due to the expiration of the head office lease in mid-FY23, which was renewed at the beginning of FY24, as well as the expiration of the warehouse lease during the year. Depreciation of right-of-use assets increased to SAR 953 thousand in FY24, due to additions to right-of-use contracts covering the head office and warehouses.

### Short-Term Leases

Short-term Leases mainly relate to housing rental expenses.

Short-term Leases expenses increased from Zero in FY22 to SAR 804 thousand in FY23, and to SAR 883 thousand in FY24.

### Hospitality

Hospitality expenses increased from zero in FY22 to SAR 204 thousand in FY23, and to SAR 649 thousand in FY24.

### Professional and consulting fees

Professional and consulting fees mainly include statutory audit fees, legal and professional expenses, Tadawul-related fees, and other consulting costs.

Professional and consulting service fees increased from SAR 700 thousand in FY22 to SAR 969 thousand in FY23, due to higher legal and professional expenses related to the initial public offering (IPO), in addition to payments for the capital increase and for preparing the financial policies manual.

Professional and consulting service fees decreased to SAR 539 thousand in FY24, due to the termination of expenses related to the initial public offering process, which were a one-time event in the previous year, this decrease was partially offset by an increase in audit fees of SAR 105,000 as a result of increased service prices.

### Medical Insurance

Medical insurance costs decreased from SAR 315 thousand in FY22 to SAR 297 thousand in FY23, before increasing to SAR 373 thousand in FY24.

### Consumables

Consumables expenses increased from zero in FY22 to SAR 65 thousand in FY23, and to SAR 350 thousand in FY24.

### Stationery and Printing

Stationery and printing expenses increased from SAR 76 thousand in FY22 to SAR 122 thousand in FY23, and then to SAR 152 thousand in FY24, mainly due to printing, stationery, and express shipping costs.

### Banking Expenses

Bank charges increased from SAR 97 thousand in FY22 to SAR 180 thousand in FY23, and then decreased to SAR 139 thousand in FY24.

### Amortization of Intangible Assets

Amortization of intangible assets amounted to SAR 11 thousand in FY22, SAR 10 thousand in FY23, and SAR 6 thousand in FY24.

### (Reversal) / Component of Provision for Slow-Moving and Obsolete Inventory

The (reversal) / component of provision for slow-moving and obsolete inventory amounted to SAR 1.1 million in FY23, as the Company recognized a provision for inventory for the first time. In FY24, the Company reversed a provision of SAR 460 thousand.

## Other

Other expenses amounted to SAR 1.3 million in FY22, SAR 1.6 million in FY23, and SAR 1.9 million in FY24. These costs include computer accessories, technical subscriptions, research and development expenses, vehicle insurance, and other miscellaneous expenses.

### 6.7.1.9 Other Revenues, Net

The following table shows other revenues, net for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (54): Other Revenues for the FYs ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Investment Murabaha Deposit Revenues	-	1,651	4,062	N/A	146.0%	N/A
Government Expenditure Recovery	791	1,275	793	61.2%	(37.8%)	0.1%
Losses on Disposal of Property and Equipment	(315)	(181)	-	(42.5%)	(100.0%)	(100.0%)
Profits on Disposal of Right-of-Use Assets	61	38	-	(37.7%)	(100.0%)	(100.0%)
Other	34	141	171	314.7%	21.3%	124.3%
<b>Total</b>	<b>571</b>	<b>2,924</b>	<b>5,026</b>	<b>412.1%</b>	<b>71.9%</b>	<b>196.7%</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Investment Murabaha Deposit Revenues

Investment Murabaha deposit Revenues represents the profits earned from investing the Company's funds in Murabaha deposits calculated at 6% of the deposit value, it generated SAR 1.7 million in FY23, and increased to SAR 4.1 million in FY24.

## Government Expenditure Recovery

Amounts recovered from government Expenditure increased from SAR 791 thousand in FY22 to SAR 1.3 million in FY23, then decreased to SAR 793 thousand in FY24. These amounts relate to government reimbursements for Saudi employees.

## Losses on Disposal of Property and Equipment

The Company recorded losses on disposal of property and equipment of SAR 315 thousand in FY22 and SAR 181 thousand in FY23.

## Profits on Disposal of Right-of-Use Assets

The Company recorded Profits on disposal of right-of-use assets of SAR 61 thousand in FY22 and SAR 38 thousand in FY23.

## Other

Other revenues increased from SAR 23 thousand in FY22 to SAR 141 thousand in FY23, and to SAR 171 thousand in FY24.

### 6.7.1.10 Financing Costs

The following table shows financing costs for the FYs ended 31 December 2022G, 2023G, and 2024G:

**Table (55): Financing Costs for the FYs ended 31 December 2022G, 2023G, and 2024G**

SAR '000s	FY 2022G (Audited)	FY 2023G (Audited)	FY 2024G (Audited)	Annual Change Rate 2022G-2023G	Annual Change Rate 2023G-2024G	CA GR 2022-2024G
Interest on Lease Liabilities	886	1,039	1,800	17.3%	73.2%	42.5%
Interest on Employee Benefit Liabilities	46	130	198	182.6%	52.3%	107.5%
Financing Costs of Long-Term Loans	32	-	-	(100.0%)	N/A	(100.0%)
<b>Total</b>	<b>964</b>	<b>1,169</b>	<b>1,998</b>	<b>21.3%</b>	<b>70.9%</b>	<b>44.0%</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Interest on Lease Liabilities

Interest on lease liabilities increased from SAR 886 thousand in FY22 to SAR 1,0 million in FY23, and to SAR 1,8 million in FY24, in line with the increase in the number of branches due to the Company's expansion.

## Interest on Employee Benefit Liabilities

Interest on employee benefit Liabilities increased from SAR 46 thousand in FY22 to SAR 130 thousand in FY23, and to SAR 198 thousand in FY24, reflecting the increase in the number of employees.

## Financing Costs of Long-Term Loans

Financing costs of long-term loans were recorded at SAR 22 thousand in FY22.

## 6.7.2 Statement of Financial Position

The following table shows the Statement of Financial Position as of 31 December 2022G, 2023G, and 2024G:

**Table (56): Statement of Financial Position as of 31 December 2022G, 2023G, and 2024G.**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment, net	37,027	40,837	71,539
Right-of-use assets, net	33,096	29,340	48,469
Intangible assets, net	91	53	3,605
Prepayments for acquisition of intangible assets	-	73	180
<b>Total non-current assets</b>	<b>70,213</b>	<b>70,304</b>	<b>123,794</b>
<b>Current assets</b>			
Inventory, net	13,000	11,703	14,023
Receivables, prepaid expenses and other assets, net	11,837	15,510	19,809
Murabaha investment deposits	-	55,000	74,356
Cash and cash equivalents	28,347	10,350	3,775
<b>Total current assets</b>	<b>53,184</b>	<b>92,564</b>	<b>111,963</b>
<b>Total assets</b>	<b>123,398</b>	<b>162,867</b>	<b>235,757</b>
<b>Equity and liabilities</b>			
<b>Share capital</b>			
Capital	24,000	24,000	48,000
Statutory reserve	5,883	-	-
Employees' benefits obligations remeasurement reserve	(726)	(630)	(810)
Treasury shares	-	-	(6,920)
Retained earnings	39,259	83,014	101,050
<b>Total equity</b>	<b>68,417</b>	<b>106,383</b>	<b>141,319</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Lease liabilities – non-current portion	20,029	14,175	28,868
Employee benefit obligations	3,277	4,153	5,780

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Deferred revenue – non-current portion	1,076	1,465	681
<b>Total non-current liabilities</b>	<b>24,382</b>	<b>19,793</b>	<b>35,329</b>
<b>Current liabilities</b>			
Lease liabilities – current portion	11,501	12,747	15,689
Deferred revenue – current portion	280	480	285
Trade payables, accrued expenses and other liabilities	17,882	21,643	41,682
Provision for Zakat	936	1,821	1,452
<b>Total current liabilities</b>	<b>30,599</b>	<b>36,691</b>	<b>59,108</b>
<b>Total liabilities</b>	<b>54,981</b>	<b>56,484</b>	<b>94,437</b>
<b>Total equity and liabilities</b>	<b>123,398</b>	<b>162,867</b>	<b>235,757</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G.

The following table shows KPIs of the Statement of Financial Position as of 31 December 2022G, 2023G, and 2024G:

**Table (57): KPIs of the Statement of Financial Position as of 31 December 2022G, 2023G, and 2024G.**

SAR '000s	As of 31 December 2022G (Management Information)	As of 31 Dec 2023G (Management Information)	As of 31 Dec 2024G (Management Information)
Return on average assets	31.1%	29.8%	25.9%
Return on average equity	58.8%	48.8%	41.7%
Days Receivable Outstanding (total)	19	12	13
Inventory days – food materials	24	30	31
Inventory days – packaging materials	160	132	100
Days Payable Outstanding	31	38	55
Cash conversion cycle	171	136	90

Source: Management information.

KPIs have been calculated as follows:

**Return on average assets** = Net profit for the year ÷ [(Total assets for the year + total assets for the previous year) ÷ 2].

**Return on average equity** = Net profit for the year ÷ [(Total equity for the year + total equity for the previous year) ÷ 2].

**Days Receivable Outstanding (total)** = [(Average trade receivables + receivables from related parties for the year and the previous year) ÷ sales (excluding counter sales for the year)] × 365.

**Inventory days – food materials and finished goods (total)** = [(Average food materials + finished goods for the year and the previous year) ÷ cost of food materials (within consumables under cost of revenue for the year)] × 365.

**Inventory days – packaging materials (total)** = [(Average packaging materials for the year and the previous year) ÷ cost of packaging materials (within consumables under cost of revenue for the year)] × 365.

**Days Payable Outstanding** = [(Average trade payables for the year and the previous year) ÷ (cost of food materials + cost of packaging materials (within consumables under cost of revenue for the year))] × 365.

**Cash conversion cycle** = Collection period – trade receivables (total) + storage period – food materials and finished goods (total) + storage period – packaging materials (total) – payment period – trade payables.

## Assets

### Non-current assets

Non-current assets consist mainly of property and equipment, right-of-use assets, intangible assets, in addition to advances paid for the acquisition of intangible assets.

Non-current assets increased from SAR 70.2 million as of 31 December 2022G to SAR 70.3 million as of 31 December 2023G, driven by an increase in property and equipment of SAR 3.8 million due to additions of SAR 13.4 million during the year, in line with the opening of new branches during the year. This was offset by a decrease in right-of-use assets of SAR 3.8 million as a result of derecognition and depreciation for the year.



Non-current assets increased from SAR 70.3 million as of 31 December 2023G to SAR 123.8 million as of 31 December 2024G, due to an increase in property and equipment of SAR 30.7 million, mainly attributable to additions of land of SAR 23.8 million due to designating a new plot in Riyadh to serve as the Company's new head office, as well as an increase in right-of-use assets of SAR 19.1 million in line with the expansion of operations, which included the opening of new sales branches in FY 2024G, and an increase in intangible assets of SAR 3.6 million due to the acquisition of the "Maqsoud Restaurants" brand.

### Current assets

Current assets comprise investment Murabaha deposits, trade receivables, prepaid expenses and other assets, inventories, and cash and cash equivalents.

Current assets increased from SAR 53.2 million as of 31 December 2022G to SAR 92.6 million as of 31 December 2023G, due to: (1) the recognition of investment Murabaha deposits amounting to SAR 55.0 million relating to deposits placed with local banks for periods of up to 215 days during the historical period, at return rates linked to prevailing market rates; and (2) an increase in trade receivables, prepaid expenses and other balances of SAR 3.7 million, driven by an increase in prepaid expenses of SAR 2.0 million, relating to prepaid rentals of SAR 2.2 million for sales branches opened during FY 2023G, under short-term lease contracts in accordance with IFRS 16. This type of contract was adopted as a trial period by both the Company and property owners in order to assess the viability of operating locations before committing to long-term lease contracts. This was offset by a decrease in cash and cash equivalents of SAR 18.0 million and a decline in inventories of SAR 1.3 million due to the recognition of a provision for slow-moving inventory amounting to SAR 1.1 million as of 31 December 2023G, compared to nil as of 31 December 2022G.

Current assets increased from SAR 92.6 million as of 31 December 2023G to SAR 112.0 million as of 31 December 2024G, due to an increase in investment Murabaha deposits of SAR 19.4 million as a result of deposits placed during the year of SAR 95.0 million, offset by maturities of deposits during the same period of SAR 40.0 million, in addition to an increase in trade receivables, prepaid expenses and other balances of SAR 4.3 million driven by higher receivables from delivery platforms, in line with the growth in delivery sales and the commencement of dealings with new platforms during the period, as well as an increase in inventories of SAR 2.3 million in line with the increase in the number of branches. This was offset by a decrease in cash and cash equivalents of SAR 6.6 million.

## Equity and liabilities

### Equity

Equity consists of retained earnings, share capital, treasury shares, in addition to reserves relating to the remeasurement of employee benefits.

Equity increased from SAR 68.4 million as of 31 December 2022G to SAR 106.4 million as of 31 December 2023G, due to an increase in retained earnings of SAR 43.8 million resulting from the profit for FY 2023G and transfer of the statutory reserve to retained earnings, as well as an increase in the employees' benefits obligations remeasurement reserve of SAR 95 thousand. This was offset by the elimination of statutory reserve of SAR 5.9 million, as on 9 May 2023G the Company's Board of Directors recommended presenting an amendment to the Bylaws to the Extraordinary General Assembly in order to comply with the new Companies Law. The Extraordinary General Assembly approved on 19 June 2023G the transfer of statutory reserve balance to retained earnings. This was partially offset by payable dividends of SAR 9.6 million.

Equity increased from SAR 106.4 million as of 31 December 2023G to SAR 141.3 million as of 31 December 2024G, due to an increase in share capital of SAR 24.0 million and an increase in retained earnings of SAR 18.0 million resulting from the profit for FY 2024G. This was offset by the recognition of treasury shares of SAR 6.9 million, as the Company's management resolved to purchase some of the Company's shares to be used in the employee share program, and by a decline in actuarial reserves of SAR 0.2 million.

### Liabilities

#### Non-current liabilities

Non-current liabilities consist of the non-current portion of financing liabilities, employees' benefits obligations, in addition to deferred revenue.

Non-current liabilities decreased from SAR 24.4 million as of 31 December 2022G to SAR 19.8 million as of 31 December 2023G, due to a decrease in lease liabilities of SAR 5.9 million. This was offset by an increase in employees' benefits obligations of SAR 877 thousand and an increase in deferred revenue of SAR 0.4 million.

Non-current liabilities increased from SAR 19.8 million as of 31 December 2023G to SAR 35.3 million as of 31 December 2024G, due to an increase in lease liabilities of SAR 14.7 million as a result of payments made during the year and derecognitions during the year, and an increase in employees' benefits obligations of SAR 1.6 million. This was offset by a decrease in deferred revenue of SAR 0.8 million.

#### Current liabilities

Current liabilities comprise trade payables, accrued expenses and other liabilities, the current portion of lease liabilities, provision for Zakat, in addition to deferred revenue.

Current liabilities increased from SAR 30.6 million as of 31 December 2022G to SAR 36.7 million as of 31 December 2023G, due to an increase in trade payables, accrued expenses and other liabilities of SAR 3.8 million driven by higher payments to executive and non-executive directors, an increase in lease liabilities of SAR 1.2 million, and an increase in Zakat provision of SAR 0.9 million.

Current liabilities increased from SAR 36.7 million as of 31 December 2023G to SAR 59.1 million as of 31 December 2024G, due to an increase in trade payables, accrued expenses and other liabilities of SAR 20.0 million in line with the expansion of operations, including the launch of two new brands and the acquisition of a brand during FY 2024G, in addition to the increase in the number of operating stores from 122 stores in FY 2023G to 240 stores in FY 2024G, and an increase in the current portion of financing liabilities of SAR 1.7 million. This was offset by a decrease in Zakat provision of SAR 0.4 million and a decline in deferred revenue of SAR 0.2 million.

## 6.7.2.1 Assets

### 6.7.2.1.1 Property and equipment, net

The following table shows the net carrying amount of property and equipment as of 31 December 2022G, 2023G, and 2024G:

**Table (58): Net Carrying Amount of Property and Equipment as of 31 December 2022G, 2023G, and 2024G**

SAR *000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Land	6,520	7,465	31,250
Improvements to Rented Premises	15,638	15,692	18,688
Electrical Tools, Equipment and Appliances	9,351	11,117	14,523
Cars	2,794	2,961	3,592
Furniture	1,999	1,869	1,832
Projects under construction	724	1,733	1,654
<b>Total</b>	<b>37,027</b>	<b>40,837</b>	<b>71,539</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows additions to property and equipment as of 31 December 2022G, 2023G, and 2024G:

**Table (59): Additions to Property and Equipment as of 31 December 2022G, 2023G, and 2024G.**

SAR *000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Land	6,520	945	23,785
Improvements to Rented Premises	6,080	669	3,459
Electrical Tools, Equipment and Appliances	1,834	1,398	3,998
Cars	780	1,012	1,673
Furniture	465	93	455
Projects under construction	6,668	9,248	8,902
<b>Total</b>	<b>22,348</b>	<b>13,365</b>	<b>42,271</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows depreciation of property and equipment as of 31 December 2022G, 2023G, and 2024G:

**Table (60): Depreciation of Property and Equipment as of 31 December 2022G, 2023G, and 2024G.**

SAR *000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Improvements to Rented Premises	(3,809)	(4,598)	(5,533)
Electrical Tools, Equipment and Appliances	(2,746)	(3,303)	(4,362)
Cars	(781)	(834)	(1,043)
Furniture	(526)	(623)	(674)
<b>Total</b>	<b>(7,863)</b>	<b>(9,358)</b>	<b>(11,613)</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Land

The Company's land holdings comprise: one plot of land in Riyadh designated as the new head office site, with a value of SAR 23.8 million; two plots in Riyadh designated for the construction of a large central kitchen (plant), with an aggregate value of SAR 6.5 million; and one plot in Riyadh designated for employee housing, with a value of SAR 945 thousand.

The value of land increased from SAR 6.5 million as of 31 December 2022G to SAR 7.5 million as of 31 December 2023G, following the purchase of the plot allocated for staff accommodation. The staff accommodation project is expected to be completed during the second half of 2025G, in line with a capital expenditure plan of SAR 3.4 million.

The value of land increased from SAR 7.5 million as of 31 December 2023G to SAR 31.3 million as of 31 December 2024G, as a result of the acquisition of the plot designated for the construction of the new head office at a value of SAR 23.8 million. Although a capital budget has not yet been approved, construction works for the new head office is expected to be completed by the end of 2027, after which the Company plans to cease leasing its current head office.

At present, the Company leases three central kitchens in Riyadh. Although no capital expenditure has yet been approved for the construction of the new central kitchen, the Company intends to develop a central plant on the two plots allocated for this purpose, to serve multiple brands and consolidate the current operations of the three existing kitchens, whose lease contracts will be terminated gradually. The new plant is not expected to become operational before 2027.

## Improvements to Rented Premises

Leasehold improvements relate mainly to fit-out works for leased branches, central kitchens and the head office, and include electrical works, plumbing, tiling, insulated panels, suspended ceilings, decorations, fixtures, painting works, service counters and other items.

The value of leasehold improvements remained broadly stable at SAR 15.6 million as of 31 December 2022G and SAR 15.7 million as of 31 December 2023G.

Leasehold improvements increased from SAR 15.7 million as of 31 December 2023G to SAR 18.7 million as of 31 December 2024G, as a result of additions during the year amounting to SAR 8.5 million, of which SAR 5.1 million was transferred from assets under construction. This related mainly to new sales branches opened during FY 2024G, where the number of operating stores increased from 122 stores in FY 2023G to 240 stores in FY 2024G. This was offset by depreciation expense for the year of SAR 5.5 million.

## Electrical Tools, Equipment and Appliances

These consist mainly of operating equipment and kitchen tools, including food production lines, blast chillers and shock freezers, air conditioning units, refrigerators, ovens, ice cream machines, filling machines, display screens and other related items.

The balance of tools, equipment, and electrical devices increased from SAR 9.4 million as of December 31, 2022, to SAR 11.1 million as of December 31, 2023. This increase resulted from additions during the year amounting to SAR 5.1 million, of which SAR 3.7 million was transferred from projects under construction. The increase is primarily attributable to the new branches opened during fiscal year 2023 (36 branches), as well as preparations for branches scheduled to open in FY 2024. This was offset by depreciation expense for the year of SAR 3.3 million.

The balance increased again to SAR 14.5 million as of 31 December 2024G, as a result of additions during the year amounting to SAR 7.7 million, of which SAR 3.7 million was transferred from projects under construction. This related mainly to the new branches opened during FY 2024G (118 branches). This was offset by depreciation expense for the year of SAR 4.4 million.

## Cars

Vehicles relate mainly to commercial transport vehicles used between the central kitchens and branches, and include specialised vehicles such as those equipped with refrigeration units.

The value of vehicles remained stable at SAR 2.8 million as of 31 December 2022G and SAR 3.0 million as of 31 December 2023G.

The value of vehicles increased to SAR 3.6 million as of 31 December 2024G, in line with the expansion in operating activities. Additions during the year amounted to SAR 1.7 million, which was offset by depreciation expense for the year of SAR 1.0 million.

## Furniture

This category includes items such as chairs, tables, stands, shelves and other fittings located in sales branches, central kitchens, warehouses and the head office.

The value of furniture and fixtures remained stable at SAR 2.0 million as of 31 December 2022G, SAR 1.9 million as of 31 December 2023G, and SAR 1.8 million as of 31 December 2024G, with no material changes during the period.

## Projects under construction

The balance remained relatively stable over the historical period at SAR 0.7 million as of 31 December 2022G, SAR 1.7 million as of 31 December 2023G, and SAR 1.7 million as of 31 December 2024G, without material changes.

As of 31 December 2024G, the balance related mainly to the staff accommodation complex under construction in Riyadh in the amount of SAR 791 thousand, fixed assets relating to various locations and stored at the warehouse in Riyadh in the amount of SAR 319 thousand, IT assets in the amount of SAR 286 thousand, in addition to design costs for the large central kitchen (plant) project planned to be constructed in Riyadh in the amount of SAR 248 thousand.

### 6.7.2.1.2 Right-of-use assets, net

The following table shows the right-of-use assets as of 31 December 2022G, 2023G and 2024G:

**Table (61): Right-of-Use Assets as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
<b>Cost</b>			
Balance at beginning of the year	39,825	50,074	49,595
Additions during the year	20,480	14,315	26,526
Remeasurement during the year	-	-	8,300
Disposals during the year	(10,232)	(14,794)	-
Balance at end of the year	50,074	49,595	84,421
<b>Accumulated depreciation</b>			
Balance at beginning of the year	(12,522)	(16,978)	(20,254)
Charge for the year	(10,465)	(12,089)	(15,697)
Disposals during the year	6,010	8,812	-
Balance at end of the year	(16,978)	(20,254)	(35,952)
Net carrying amount	33,096	29,340	48,469

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

Right-of-use assets represent lease contracts for buildings and branches and are depreciated on a straight-line basis over the lease term, which typically extends to 5 years. These assets comprise leased properties related to the Company's operating activities, including storage warehouses, sales branches, cloud kitchens, central kitchens and the head office.

The balance of right-of-use assets decreased from SAR 33.1 million as of 31 December 2022G to SAR 29.3 million as of 31 December 2023G, mainly due to (1) depreciation expense for the year of SAR 12.1 million, and (2) net derecognitions during the year of SAR 6.0 million. This was offset by additions during the year amounting to SAR 14.3 million, relating mainly to Mamola branches in the amount of SAR 5.0 million, central kitchens affiliated to the head office in the amount of SAR 3.8 million, Enabab branches in the amount of SAR 2.5 million, Top 100 branches in the amount of SAR 1.3 million, and others.

The balance increased to SAR 48.5 million as of 31 December 2024G, in line with the expansion of operations, driven by additions during the year of SAR 34.8 million, of which SAR 8.3 million resulted from lease remeasurements due to changes in lease terms and payments. These related mainly to Enabab branches in the amount of SAR 9.5 million, Mamola branches in the amount of SAR 9.3 million, Top 100 branches in the amount of SAR 5.4 million, the head office in the amount of SAR 3.5 million, a warehouse affiliated to the head office in the amount of SAR 2.5 million, and others. This was offset by depreciation expense for the year of SAR 15.7 million.

### 6.7.2.1.3 Intangible assets, net

The following table shows the intangible assets as of 31 December 2022G, 2023G and 2024G:

**Table (62): Intangible Assets as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Brand, net	-	-	3,203
Goodwill	-	-	375
Software, net	91	53	28
<b>Total</b>	<b>91</b>	<b>53</b>	<b>3,606</b>

Source: Audited financial statements for FYs ended 31 December 2022G, 2023G and 2024G.

**Table (63): Movement in Brand as of 31 December 2022G, 2023G, and 2024G.**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
<b>Cost:</b>			
Additions during the year	-	-	3,229
Balance at end of the year	-	-	3,229
<b>Accumulated amortization</b>			
Charge for the year	-	-	27
Balance at end of the year	-	-	27
Net carrying amount	-	-	3,203

Source: Audited financial statements for FYs ended 31 December 2022G, 2023G and 2024G.

Intangible assets consist of a brand with a value of SAR 3.2 million as of 31 December 2024G, depreciated over 10 years; goodwill of SAR 375 thousand, tested annually for impairment; in addition to software with a value of SAR 28 thousand, depreciated over 5 years. The balance of intangible assets decreased from SAR 91 thousand as of 31 December 2022G to SAR 53 thousand as of 31 December 2023G, due to software depreciation of SAR 38 thousand during FY 2023G.

The balance increased to SAR 3.6 million as of 31 December 2024G. On 24 November 2024G, a purchase agreement was signed between Maqsoud Restaurants Establishment – specialized in serving broasted chicken and shawarma – and the Company for the acquisition of the “Maqsoud Restaurants” brand, which amounted to SAR 3.2 million as of 31 December 2024G, in addition to the acquisition of the assets of two operating branches in Riyadh, Kingdom of Saudi Arabia. The transaction resulted in goodwill of SAR 375 thousand, representing the difference between the purchase consideration and the net assets acquired, including value of the brand. It is worth noting that the Company engaged an independent external party, Malaa Business Valuation Company, to perform the valuation.

### 6.7.2.1.4 Advances paid for acquisition of intangible assets

Advances paid for the acquisition of intangible assets amounted to SAR 73 thousand as of 31 December 2023G and increased to SAR 180 thousand as of 31 December 2024G. These advances relate to the implementation of the new ERP system (Microsoft Dynamics 365), which the management expects to be reclassified under intangible assets before the end of Q2 2025G.

### 6.7.2.1.5 Inventory, net

The following table shows inventory as of 31 December 2022G, 2023G and 2024G:

**Table (64): Inventory as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Food materials	5,925	4,677	5,420
Packaging materials	5,413	4,151	4,220
Finished goods	-	2,576	3,310
Cleaning materials	1,148	359	345
Consumables	271	958	1,153
Office supplies	244	52	32
Total inventory	13,000	12,773	14,481
Less: Provision for obsolete and slow-moving inventory	-	(1,070)	(458)
<b>Total</b>	<b>13,000</b>	<b>11,703</b>	<b>14,023</b>
Inventory days – food materials	24	30	31
Inventory days – packaging materials	160	132	100

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows the movement in provision for obsolete and slow-moving inventory as of 31 December 2022G, 2023G and 2024G:

**Table (65): Movement in the Provision for Obsolete and Slow-Moving Inventory as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Balance at beginning of the year	-	-	1,070
(Reversed) / provision made during the year	-	1,070	(460)
Utilized during the year	-	-	(153)
Balance at end of the year	-	1,070	457

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows the inventory ageing as of 31 December 2024G:

**Table (66): Inventory Ageing as of 31 December 2024G.**

SAR '000s	0-30 days	31-60 days	61-90 days	+90 days	Total
Food materials	3,874	977	355	215	5,420
Packaging materials	2,217	780	216	1,007	4,220
Finished goods	3,244	26	-	40	3,310
Consumables	413	211	170	359	1,153
Cleaning materials	215	31	20	79	345
Office supplies	8	3	4	16	32
Total inventory	9,971	2,028	765	1,717	14,481
As % of total inventory	69%	14%	5%	12%	100%

Source: Management Information



## Food materials

Food materials consist of raw materials and perishable items such as oils, ghee, nuts, meat, cheese, spices, fillings and others, in addition to canned products. Food materials are initially stored in warehouses upon purchase and are subsequently transferred to the central kitchens for production purposes.

The balance of food materials decreased from SAR 5.9 million as of 31 December 2022G to SAR 4.7 million as of 31 December 2023G, mainly due to the reclassification of certain inventory items to the “Finished goods” line item separately as of 31 December 2023G.

The balance of food materials increased to SAR 5.4 million as of 31 December 2024G, in line with the expansion of operations, including the launch of two new brands and the acquisition of a brand during FY 2024G, in addition to the increase in the number of operating stores from 122 stores in FY 2023G to 240 stores in FY 2024G across all brands, which led to higher purchases of raw materials, perishables and other items.

## Packaging materials

Packaging materials mainly comprise baking/parchment paper, food/pastry boxes of various sizes, plastic and aluminium containers (such as sauce containers), decorative items for boxes such as ribbons and other related items.

The balance of packaging materials decreased from SAR 5.4 million as of 31 December 2022G to SAR 4.2 million as of 31 December 2023G, due to (1) consumption of materials in line with the expansion in the number of operating branches from 86 branches in FY 2022G to 122 branches in FY 2023G, and (2) the reclassification of certain items to “Consumables” as of 31 December 2023G.

The balance remained stable at SAR 4.2 million as of 31 December 2024G, with no material change.

## Finished goods

Finished goods include items held at physical retail branches that are ready for sale either directly or after heating/baking, such as beverages (e.g. soft drinks), uncooked stuffed vine leaves, uncooked pastry fillings, ice cream, mamol, cakes, sauces, imported confectionery and others. Finished goods have a maximum shelf life of 30 days.

The balance of finished goods increased from nil as of 31 December 2022G to SAR 2.6 million as of 31 December 2023G, driven by the reclassification of certain inventory items from “Food materials” to a separate line item under the name “Finished goods” as of 31 December 2023G, in addition to the expansion in the number of operating branches over the period from 86 branches as of 31 December 2022G to 122 branches as of 31 December 2023G.

The balance increased to SAR 3.3 million as of 31 December 2024G, in line with the further expansion in the number of operating branches to 240 branches as of 31 December 2024G.

## Consumables

Consumables relate to items that are used on a regular basis and are consumed or replaced, and include operating supplies (such as vacuum bags), kitchen tools, tableware, staff uniforms and marketing materials.

The balance of consumables increased from SAR 271 thousand as of 31 December 2022G to SAR 958 thousand as of 31 December 2023G, due to the reclassification of certain operating supplies from the “Cleaning materials” line item as of 31 December 2023G.

The balance increased to SAR 1.2 million as of 31 December 2024G, in line with the expansion in operating activities.

## Cleaning materials

Cleaning materials relate to items required to maintain hygiene and sanitation in production areas, offices, branches and other locations. They include detergents, garbage bags, sponges, disinfectants and other materials.

The balance of cleaning materials decreased from SAR 1.1 million as of 31 December 2022G to SAR 359 thousand as of 31 December 2023G, due to the reclassification of operating supplies to the “Consumables” line item as of 31 December 2023G.

The balance of cleaning materials remained stable at SAR 345 thousand as of 31 December 2024G, with no material change.

## Office supplies

Office supplies include stationery and other materials used in day-to-day administrative tasks, such as pens, paper, notebooks, calculators and others.

The balance of office supplies amounted to SAR 244 thousand as of 31 December 2022G, and decreased to SAR 52 thousand as of 31 December 2023G, then further decreased to SAR 32 thousand as of 31 December 2024G. The elevated balance as of 31 December 2022G is attributable to the leasing of two new administrative premises during FY 2021G, while the subsequent decreases reflect a return to normal usage levels.

## Provision for obsolete and slow-moving inventory

This relates mainly to outdated or unusable packaging materials held at central kitchens and warehouses, noting that the shelf life of the two main inventory categories (food materials and finished goods) typically ranges between 1 and 90 days. This is supported by the days inventory outstanding (DIO) for these two categories, which ranged between 24 and 31. The provision policy adopted requires management, at the end of each financial year, to classify inventory into three categories: fast-moving, slow-moving, and non-moving, applying a provision of 50% for slow-moving items and 100% for non-moving items.

The provision increased for the first time in FY 2023G and amounted to SAR 1.1 million as of 31 December 2023G.

The provision decreased to SAR 458 thousand as of 31 December 2024G, due to the reversal of a provision of SAR 460 thousand, in addition to the write-off of inventory in the amount of SAR 153 thousand. This was supported by a decline in DIO for packaging materials from 160 days as of 31 December 2022G to 100 days as of 31 December 2024G.

### 6.7.2.1.6 Trade receivables, prepaid expenses and other assets, net

The following table shows trade receivables, prepaid expenses and other assets as of 31 December 2022G, 2023G and 2024G:

**Table (67): Trade Receivables, Prepaid Expenses and Other Assets as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Receivables	5,279	5,299	10,128
Trade receivables – related parties	-	-	58
Less: ECLs Provision	(1,250)	(39)	(115)
Net trade receivables	4,029	5,261	10,071
Prepaid expenses	4,424	6,453	4,074
Advances to suppliers	1,622	1,725	2,780
Accrued income on investment Murabaha deposits	-	1,019	1,714
Employee advances and loans	554	828	887
Other	1,208	224	284
<b>Total</b>	<b>11,837</b>	<b>15,510</b>	<b>19,809</b>
Days Receivable Outstanding (total)	19	12	13

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G.

The following table shows movement in ECL provision as of 31 December 2022G, 2023G and 2024G:

**Table (68): Movement in ECL Provision as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Balance at beginning of the year	1,174	1,250	39
Made during the year	75	39	77
Utilized during the year	-	(1,250)	-
Balance at end of the year	1,250	39	115

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows an analysis of Company's receivable ageing and ECL provision as of 31 December 2022G, 2023G and 2024G:

**Table (69): Analysis of Company's Receivable Ageing and ECL Provision as of 31 December 2022G, 2023G and 2024G**

SAR '000s	31 December 2022			31 December 2023			31 December 2024		
	Gross carrying amount	ECL rate	ECL provision	Gross carrying amount	ECL rate	ECL provision	Gross carrying amount	ECL rate	ECL provision
1-30 days	4,019	0.0%	-	4,472	0.02%	1	9,395	0.12%	12
31-60 days	6	0.0%	-	411	0.22%	1	529	2.64%	14
61-90 days	2	0.0%	-	109	0.49%	1	122	39.54%	48
+90 days	1,251	99.85%	1,250	306	11.87%	36	140	29.60%	41
<b>Total</b>	<b>5,279</b>	<b>23.67%</b>	<b>1,250</b>	<b>5,299</b>	<b>0.73%</b>	<b>39</b>	<b>10,186</b>	<b>1.13%</b>	<b>115</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Receivables

Trade receivables relate mainly to delivery applications, corporate customers and franchisees. Balances due from aggregators arise from delivery sales and are typically settled on a monthly basis (within 30 days) in accordance with contractual terms. Balances due from franchisees comprise: product sales, which are due upon delivery; recurring franchise fees and franchise advertising fees, each calculated as a percentage of the franchisee's gross sales and due within 5 days from the end of each month. Balances due from corporate customers relate to non-recurring wholesale sales of food products to institutional customers and are also due upon delivery.

Net trade receivables increased from SAR 4.0 million as of 31 December 2022G to SAR 5.3 million as of 31 December 2023G, mainly due to a decrease in the provision for expected credit losses of SAR 1.2 million following the write-off of balances during FY 2023G. These write-offs were recognized as the related balances, for which a provision had previously been recorded, were deemed uncollectible and were spread across various customer categories.

Net trade receivables increased further to SAR 10.1 million as of 31 December 2024G, driven by higher gross receivables from delivery applications, mainly from HungerStation in the amount of SAR 1.7 million, Jahez in the amount of SAR 1.2 million and TheChefz in the amount of SAR 900 thousand, in line with: (1) an increase in the contribution of the delivery sales channel to total retail sales by channel from 47.5% to 55.9% over the period from FY 2023G to FY 2024G; and (2) the on-boarding of three new aggregators during FY 2024G.

## ECLs Provision

The ECLs provision amounted to SAR 115 thousand as of 31 December 2024G and was calculated based on the Company's ECL model, taking into account collections made after year-end. Of the total third-party trade receivables outstanding as of 31 December 2024G, SAR 9.4 million (equivalent to 99.9% of the total) was collected from aggregators, SAR 383 thousand (67.3%) from franchisees and SAR 120 thousand (98.6%) from corporate customers, up to 20 May 2025G.

## Prepaid expenses

Prepaid expenses increased from SAR 4.4 million as of 31 December 2022G to SAR 6.5 million as of 31 December 2023G, mainly due to prepaid rentals of SAR 2.2 million for sales branches opened during FY 2023G under preliminary one-year lease contracts classified as short-term leases in accordance with IFRS 16. Both the Company and property owners preferred to adopt a trial period in order to assess the viability of locations before committing to long-term leases.

Prepaid expenses decreased to SAR 4.1 million as of 31 December 2024G, primarily due to a decrease in prepaid rentals of SAR 1.9 million. In FY 2024G, most of the above-mentioned leases entered into in FY 2023G were reclassified under IFRS 16, reflecting the management's intention to extend the lease terms for those branches beyond one year.

## Advances to suppliers

Advances to suppliers relate mainly to purchases of raw materials, packaging materials, property and equipment and other items related to operating activities.

The balance of advances to suppliers remained stable at SAR 1.6 million as of 31 December 2022G and SAR 1.7 million as of 31 December 2023G.

As of 31 December 2024G, the balance of advances to suppliers increased to SAR 2.8 million, in line with the expansion in operating activities, including the launch of two new brands during FY 2024G ("Cake by Mamola" and "Galb Ice-Cream"), the acquisition of Maqsoud Restaurants, and the increase in the number of operating branches from 122 branches in FY 2023G to 240 branches in FY 2024G across all brands.

## Accrued income on investment Murabaha deposits

Accrued income on Islamic Murabaha deposits represents profit accrued on deposits placed with local banks for periods of up to 215 days, at profit rates linked to prevailing market rates.

The balance increased from nil as of 31 December 2022G to SAR 1.0 million as of 31 December 2023G, and then to SAR 1.7 million as of 31 December 2024G, in line with the increase in Islamic Murabaha deposits over the historical period, where the balance was nil as of 31 December 2022G, then rose to SAR 55.0 million as of 31 December 2023G and SAR 74.4 million as of 31 December 2024G.

## Employee advances and loans

Employee receivables comprise loans granted to employees to cover personal expenses such as housing and children's education, in addition to petty cash advances, which represent a fixed cash float used to cover day-to-day operating expenses.

The balance of employee receivables increased from SAR 554 thousand as of 31 December 2022G to SAR 828 thousand as of 31 December 2023G, and further to SAR 887 thousand as of 31 December 2024G, mainly due to an increase in the number of loans granted to employees, in line with the growth in headcount over the historical period.

## Other

This relates mainly to refundable deposits, particularly those associated with leased properties.

The balance of the "Other" line item amounted to SAR 1.2 million as of 31 December 2022G, and comprised prepaid IPO costs of SAR 1.1 million, in addition to refundable deposits of SAR 123 thousand. The shareholder advances represented payments made by the Company to advisors (such as legal and financial advisors) in connection with the listing of the Company's shares on the Parallel Market (Nomu), which were subsequently recovered from shareholders after the listing in FY 2023G, as they were deducted from the offering proceeds before distribution to the selling shareholders.

The "Other" balance decreased to SAR 224 thousand as of 31 December 2023G and consisted solely of refundable deposits. This balance remained relatively stable at SAR 284 thousand as of 31 December 2024G.

### 6.7.2.1.7 Investment Murabaha deposits

The following table shows a statement of existing Murabaha deposits as of 31 December 2024G:

**Table (70): Statement of Existing Murabaha Deposits as of 31 December 2024G**

Deposit period		Number of days	Number of accrued days	31 December 2024 SAR	Accrued revenue as of 31 December 2024G SAR
From	To				
13 August 2024G	13 January 2025G	153	140	33,000,000	763,583
14 August 2024G	14 January 2025G	153	139	41,355,554	950,085
<b>Total</b>				<b>74,355,554</b>	<b>1,713,668</b>

Source: Audited financial statements for FYs ended 31 December 2024G.

The following table shows movement in Islamic Murabaha deposits as of 31 December 2022G, 2023G and 2024G:

**Table (71): Movement in Islamic Murabaha Deposits as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Balance at beginning of the year	-	-	55,000
Deposited during the year	-	95,000	187,285
Received during the year	-	(40,000)	(167,929)
Balance at end of the year	-	55,000	74,356

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

These represent deposits placed with local banks for periods of up to 215 days during the historical period, earning returns based on prevailing market rates.

The balance of investment Murabaha deposits increased from nil as of 31 December 2022G to SAR 55.0 million as of 31 December 2023G, as a result of deposits made during the year amounting to SAR 95.0 million, offset by withdrawals during the year of SAR 40.0 million.

The balance increased to SAR 74.4 million as of 31 December 2024G, driven by deposits made during the year of SAR 187.3 million, offset by withdrawals during the year of SAR 167.9 million.

#### 6.7.2.1.8 Cash and cash equivalents

The following table shows cash at banks as of 31 December 2022G, 2023G and 2024G:

**Table (72): Cash at Banks as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Cash at banks	27,304	9,716	3,471
Cash on hand	1,043	634	304
<b>Total</b>	<b>28,347</b>	<b>10,350</b>	<b>3,775</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

### Cash and Cash Equivalents

Cash and cash equivalents consist of cash at banks and cash on hand. The Company's management indicated that a fixed nominal cash float of SAR 500 is maintained at each physical retail branch to meet the needs of cash-paying customers, with any excess cash being transferred daily to the head office. Accordingly, cash held at the branches is minimal.

The balance of cash and cash equivalents decreased from SAR 28.3 million as of 31 December 2022G to SAR 10.4 million as of 31 December 2023G, mainly due to:

(1) net cash used in investing activities of SAR 68.4 million, resulting from net investments in investment Murabaha deposits of SAR 55.0 million and purchases of property and equipment of SAR 13.4 million; and

(2) net cash used in financing activities of SAR 18.6 million, driven by repayments of lease liabilities of SAR 13.8 million and dividends paid of SAR 4.8 million. This was partially offset by net cash generated from operating activities of SAR 69.1 million, supported by operating profitability before rent and depreciation for the year of SAR 67.1 million.

The balance decreased further to SAR 3.8 million as of 31 December 2024G, mainly due to:

(1) net cash used in investing activities of SAR 65.4 million, resulting from purchases of property and equipment (SAR 42.3 million), intangible assets (SAR 3.2 million) and net investments in Islamic Murabaha deposits (SAR 19.4 million); and

(2) net cash used in financing activities of SAR 34.9 million, driven by repayments of lease liabilities (SAR 18.4 million), dividends paid (SAR 9.6 million) and payments for treasury shares (SAR 6.9 million). This was partially offset by net cash generated from operating activities of SAR 93.7 million, supported by profit before tax, depreciation and rent for the year of SAR 82.4 million.

#### 6.7.2.2 Equity

The following table shows equity as of 31 December 2022G, 2023G and 2024G:

**Table (73): Equity as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Capital	24,000	24,000	48,000
Statutory reserve	5,883	-	-
Employees' benefits obligations remeasurement reserve	(726)	(630)	(810)
Treasury shares	-	-	(6,920)
Retained earnings	39,259	83,014	101,050
<b>Total equity</b>	<b>68,417</b>	<b>106,383</b>	<b>141,319</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Capital

Share capital consists of 48.0 million shares with a nominal value of SAR 1.0 per share.

As of 31 December 2022G, share capital amounted to SAR 24.0 million, comprising 2.4 million shares with a nominal value of SAR 10.0 per share. On 19 June 2023G, the Extraordinary General Assembly approved the Board of Directors' recommendation dated 30 April 2023G to split the shares, with no change to the total share capital before or after the split. Accordingly, as of 31 December 2023G, share capital amounted to SAR 24.0 million, comprising 24.0 million shares with a nominal value of SAR 1.0 per share.

On 7 January 2024G, the Extraordinary General Assembly approved the Board of Directors' recommendation dated 4 September 2023G to increase the Company's share capital by SAR 24.0 million through a transfer from retained earnings, by granting one bonus share for each share held by shareholders. Accordingly, as of 31 December 2024G, share capital amounted to SAR 48.0 million, comprising 48.0 million shares with a nominal value of SAR 1.0 per share.

## Employees' benefits obligations remeasurement reserve

This reserve relates to actuarial gains or losses arising from the remeasurement of employees' benefits obligations.

The loss balance decreased from negative SAR 726 thousand as of 31 December 2022G to negative SAR 630 thousand as of 31 December 2023G, due to an actuarial gain during FY 2023G resulting from the remeasurement of employees' benefits obligations in the amount of SAR 95 thousand.

The loss balance increased to negative SAR 810 thousand as of 31 December 2024G, due to an actuarial loss during FY 2024G arising from the remeasurement of employees' benefits obligations in the amount of SAR 180 thousand.

## Treasury shares

Treasury shares amounted to negative SAR 6.9 million as of 31 December 2024G. On 7 January 2024G, the Extraordinary General Assembly approved the Board of Directors' recommendation dated 29 October 2023G to purchase up to 2.4 million of the Company's shares. These shares will be held as treasury shares and allocated to the employee share program.

Following the approval, the Company purchased 366.6 thousand shares for a total consideration of SAR 6.9 million. These shares will be held for a maximum period of 5 years from the date of the Extraordinary General Assembly's approval or until they are allocated to eligible employees. As of 31 December 2024G, the Company had not announced any allocation of these shares.

Holders of treasury shares are not entitled to any dividends distributed to shareholders and do not have voting rights at the Company's General Assembly meetings.

## Retained earnings

Retained earnings increased from SAR 39.3 million as of 31 December 2022G to SAR 83.0 million as of 31 December 2023G, driven by net profit for the year of SAR 42.7 million and the transfer of the statutory reserve balance of SAR 5.9 million, offset by dividends paid of SAR 4.8 million.

The balance increased again to SAR 101.0 million as of 31 December 2024G, driven by net profit for the year of SAR 51.6 million, offset by a transfer to share capital of SAR 24.0 million and dividends paid of SAR 9.6 million.

## Statutory reserve

The statutory reserve was formed in accordance with the former Companies Law and the Company's previous Bylaws, which required the transfer of 10.0% of annual net profit (after covering accumulated losses) until the reserve reached 30.0% of share capital (the "transfer"). As of 31 December 2022G, the statutory reserve balance amounted to SAR 5.9 million, equivalent to 24.5% of share capital as of that date.

Under the new Companies Law (effective 19 January 2023G), this transfer is no longer mandatory. Specifically, on 9 May 2023G, the Board of Directors recommended presenting an amendment to the Bylaws to the Extraordinary General Assembly in order to comply with the new law. The amendment was approved on 19 June 2023G, and the legal procedures were completed on 23 July 2023G. The Extraordinary General Assembly also approved on 19 June 2023G the transfer of the statutory reserve balance of SAR 5.9 million to retained earnings.

Accordingly, the statutory reserve balance amounted to nil as of both 31 December 2023G and 31 December 2024G.



### 6.7.2.3 Liabilities

#### 6.7.2.3.1 Lease liabilities

The following table shows lease liabilities as of 31 December 2022G, 2023G and 2024G:

**Table (74): Lease Liabilities as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Lease liabilities – Non-current portion	20,029	14,175	28,868
Lease liabilities – Current portion	11,501	12,747	15,689
<b>Total</b>	<b>31,529</b>	<b>26,921</b>	<b>44,557</b>

Source: Audited financial statements for FYs ended 31 December 2023G and 2024G.

The following table shows movement in lease liabilities as of 31 December 2022G, 2023G and 2024G:

**Table (75): Movement in Lease Liabilities as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Balance at beginning of the year	26,200	31,529	26,921
Additions during the year	20,480	14,315	26,526
Remeasurement during the year*	-	-	8,300
Disposals during the year	(4,283)	(6,019)	-
Amortization of interest during the year	886	1,039	1,800
Transferred from lease liabilities to accrued expenses	-	(106)	(589)
Paid during the year	(11,754)	(13,837)	(18,401)
Balance at end of the year	31,529	26,921	44,557

Source: Audited financial statements for FYs ended 31 December 2023G and 2024G.

\* Lease liabilities were remeasured, with a corresponding adjustment to right-of-use assets, to reflect changes in lease terms and payments for the period ended 31 December 2024G.

#### 6.7.2.3.2 Deferred revenue

The following table shows deferred revenue as of 31 December 2022G, 2023G and 2024G:

**Table (76): Movement in Deferred Revenue as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Deferred revenue – Non-current portion	1,076	1,465	681
Deferred revenue – Current portion	280	480	285
<b>Total</b>	<b>1,356</b>	<b>1,945</b>	<b>966</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

The following table shows movement in deferred revenue as of 31 December 2022G, 2023G and 2024G:

**Table (77): Movement in Deferred Revenue as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Balance at beginning of the year	-	1,356	1,945
Contracts during the year	1,400	1,000	225
Amortization during the year	(44)	(411)	(1,204)
<b>Balance at end of the year</b>	<b>1,356</b>	<b>1,945</b>	<b>966</b>

Source: Audited financial statements for FYs ended 31 December 2022G, 2023G and 2024G.

Deferred revenue represents franchise fees collected from franchisees, which are recognised as revenue over time. Deferred revenue is amortised over 5 years, in line with the term of the franchise agreements.

The balance of deferred revenue increased from SAR 1.4 million as of 31 December 2022G to SAR 1.9 million as of 31 December 2023G, due to new additions during the year of SAR 1.0 million arising from the granting of 7 new franchises for “Enabah” brand and 7 franchises for “Mamola” brand, offset by amortisation (earned revenue) of SAR 411 thousand during the year.

As of 31 December 2024G, the balance decreased to SAR 966 thousand due to amortisation of SAR 1.2 million, partially offset by new additions of SAR 225 thousand during FY 2024G.

### 6.7.2.3.3 Trade payables, accrued expenses, and other liabilities

The following table shows trade payables, accrued expenses and other liabilities as of 31 December 2022G, 2023G and 2024G:

**Table (78): Trade Payables, Accrued Expenses and Other Liabilities as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Trade payables	9,699	9,569	23,187
Amounts due to executive and non-executive directors	3,226	5,317	9,893
Accrued vacation and air ticket benefits	2,763	3,565	4,488
Accrued salaries, wages and employee benefits	113	885	1,004
Value Added Tax	1,414	804	1,600
Accrued expenses*	554	1,146	1,197
Other	112	357	313
<b>Total</b>	<b>17,882</b>	<b>21,643</b>	<b>41,682</b>
Days Payable Outstanding	31	38	55

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

\* The accrued expenses line item includes an amount of SAR 588,897 representing lease liabilities payable for the year ended 31 December 2024G (2023G: SAR 106,014).

## Trade payables

Trade payables relate mainly to suppliers of packaging materials, consumables, meat products, raw materials such as nuts, vegetables, oils, chocolate and dairy products, as well as property and equipment and other items.

The balance of trade payables remained relatively stable at SAR 9.7 million as of 31 December 2022G and SAR 9.6 million as of 31 December 2023G, with no material change during that period.

The balance increased to SAR 23.2 million as of 31 December 2024G, in line with the expansion of operations, including the launch of two new brands and the acquisition of a brand during FY 2024G, in addition to the increase in the number of operating stores from 122 branches in FY 2023G to 240 branches in FY 2024G across all brands. This led to higher purchases of raw materials, packaging materials and other items. This was accompanied by Management’s focus towards the end of the year on funding business investments as part of its liquidity management strategy, while continuing to ensure that supplier dues are settled within the agreed timelines. Accordingly, Days Payable Outstanding (DPO) increased from 38 days as of 31 December 2023G to 55 days as of 31 December 2024G.

## Amounts due to executive and non-executive directors

These liabilities consist mainly of executive management bonuses, allowances and remuneration of Board members, and allowances and remuneration of members of other committees.

The balance increased from SAR 3.2 million as of 31 December 2022G to SAR 5.3 million as of 31 December 2023G, due to an increase in the CEO's bonus of SAR 2.9 million for FY 2023G, which had not been settled by year-end, in line with the increase in the Company's net profit over the same period. This was offset by a decrease in the Vice Chairman's bonus to nil after being fully settled before year-end, having previously amounted to SAR 740 thousand.

The balance increased from SAR 5.3 million as of 31 December 2023G to SAR 9.9 million as of 31 December 2024G, in line with a further increase in the CEO's bonus of SAR 2.6 million for FY 2024G, which had not been settled by year-end, driven by the additional increase in the Company's net profit over the period. In addition, the Vice Chairman's bonus increased by SAR 1.7 million, approved at the discretion of the Board of Directors taking into account the Company's overall performance, and had not been settled as of the end of FY 2024G.

It is worth noting that all balances due to executive and non-executive directors at year-end are settled during the first quarter of the following year.

## Accrued vacation and air ticket benefits

These represent accrued air ticket and annual leave entitlements for the Company's employees.

The balance of accrued vacation and air ticket benefits increased from SAR 2.8 million as of 31 December 2022G to SAR 3.6 million as of 31 December 2023G, and further to SAR 4.5 million as of 31 December 2024G, in line with the increase in headcount from 991 employees as of 31 December 2022G to 1,092 employees as of 31 December 2023G, and 1,253 employees as of 31 December 2024G, in addition to the annual salary increases granted to employees over the same period.

## Value Added Tax

VAT is settled on a monthly basis and arises from the difference between VAT collected from customers on sales and VAT paid on purchases.

The VAT balance decreased from SAR 1.4 million as of 31 December 2022G to SAR 804 thousand as of 31 December 2023G, then increased to SAR 1.6 million as of 31 December 2024G, due to year-end adjustments and timing differences between the collection of VAT from customers and its remittance to the Zakat, Tax and Customs Authority (ZATCA).

## Accrued expenses

Accrued expenses relate mainly to electricity expenses, telephone and internet charges, delivery application commissions, audit fees, unpaid lease liabilities and other items.

The balance of accrued expenses increased from SAR 554 thousand as of 31 December 2022G to SAR 1.1 million as of 31 December 2023G, mainly due to recognising accruals of SAR 500 thousand related to the purchase of assets (property and equipment) for "Galb Ice-Cream" branch in Jeddah, which included ice cream machines, blast freezers, mixers, tables and others. This balance was settled during FY 2024G.

The balance remained stable at SAR 1.2 million as of 31 December 2024G, with no material change.

## Accrued salaries, wages and employee benefits

These relate to salaries, benefits and bonuses due to non-executive employees.

The balance of accrued salaries, wages and employee benefits increased from SAR 113 thousand as of 31 December 2022G to SAR 885 thousand as of 31 December 2023G, due to unpaid cash salaries for December 2023G as of year-end, which were subsequently settled during FY 2024G.

The balance of accrued salaries, wages and employee benefits remained at SAR 1.0 million as of 31 December 2024G and relates mainly to bonuses due but unpaid as of year-end.

## Other

Other payables amounted to SAR 112 thousand as of 31 December 2022G, SAR 357 thousand as of 31 December 2023G, and decreased to SAR 313 thousand as of 31 December 2024G.

#### 6.7.2.3.4 Provision for Zakat

The following table shows the movement in Zakat provision as of 31 December 2022G, 2023G and 2024G:

**Table (79): Movement in Zakat Provision as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Equity, provisions at the beginning of the period, and other adjustments	72,138	93,576	178,100
Long-term assets	(70,213)	(70,304)	(123,794)
Adjusted profit for the year	33,533	46,919	51,632

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G.

The following table shows the movement in Zakat provision as of 31 December 2022G, 2023G and 2024G:

**Table (80): Movement in Zakat Provision as of 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
As at beginning of the year	780	936	1,821
Charge for the year	888	1,773	1,404
Paid during the year	(732)	(888)	(1,773)
<b>Balance at end of the year</b>	<b>936</b>	<b>1,821</b>	<b>1,452</b>

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

It is calculated based on the Zakat base and the payments made during the year, and the Zakat charge is determined in accordance with ZATCA requirements.

Zakat provision increased from SAR 936 thousand as of 31 December 2022G to SAR 1.8 million as of 31 December 2023G, driven by a Zakat charge for the year of SAR 1.8 million, offset by payments made during the year amounting to SAR 888 thousand.

The balance decreased to SAR 1.5 million as of 31 December 2024G, as a result of payments made during the year of SAR 1.8 million, offset by a Zakat charge for the year of SAR 1.4 million.

### 6.7.3 Statement of Cash Flows

The following table shows the Statement of Cash Flows for FYs ended 31 December 2022G, 2023G and 2024G:

**Table (81): Statement of Cash Flows for FYs ended 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
<b>Net cash flows from operating activities</b>			
Net profit for the year before Zakat	32,375	44,444	53,040
<b>Adjustments to reconcile net profit for the year before Zakat:</b>			
Depreciation of Property and Equipment	7,863	9,358	11,613
Depreciation of Right-of-Use Assets	10,465	12,089	15,697
Amortization of intangible assets	65	38	52
Loss on disposal of property and equipment	315	181	-
Profits on Disposal of Right-of-Use Assets	(61)	(38)	-
ECL Provision	75	39	77
Provision for slow-moving and obsolete inventory	-	1,070	(460)
Provision for employee benefits liabilities	1,037	1,235	1,649
Finance Expenses	964	1,169	1,998
<b>Total adjustments</b>	<b>53,098</b>	<b>69,585</b>	<b>83,665</b>
<b>Changes in operating assets and liabilities</b>			
Inventory	(1,926)	227	(1,860)

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Trade receivables, prepaid expenses and other assets	(1,489)	(3,712)	(4,375)
Trade payables, accrued expenses and other liabilities	7,631	3,655	19,450
Deferred revenue	1,356	589	(979)
Cash generated from operating activities	58,671	70,344	95,901
Employee benefits liabilities paid	(190)	(393)	(400)
Zakat provision paid	(732)	(888)	(1,773)
<b>Net cash available from operating activities</b>	<b>57,749</b>	<b>69,062</b>	<b>93,728</b>
<b>Cash flows from investing activities</b>			
Cash paid for purchase of property and equipment	(22,348)	(13,365)	(42,319)
Cash paid for purchase of intangible assets	(33)	-	(3,229)
Cash paid for acquisition – Goodwill	-	-	(375)
Cash received from disposal of property and equipment	21	16	4
Advances paid for purchase of intangible assets	-	(73)	(107)
Deposits in Islamic Murabaha deposits	-	(95,000)	(187,285)
Received from Islamic Murabaha deposits	-	40,000	167,929
<b>Net cash flows used in investing activities</b>	<b>(22,360)</b>	<b>(68,422)</b>	<b>(65,382)</b>
<b>Cash flows from financing activities</b>			
Dividend payments	(1,200)	(4,800)	(9,600)
Repayments of long-term loans	(1,440)	-	-
Cash paid for purchase of treasury shares	-	-	(6,920)
Repayments of lease liabilities	(11,754)	(13,837)	(18,401)
<b>Net cash flows used in financing activities</b>	<b>(14,394)</b>	<b>(18,637)</b>	<b>(34,921)</b>
Net change in cash and cash equivalents	20,995	(17,996)	(6,575)
Cash and cash equivalents at the beginning of the year	7,352	28,347	10,350
Cash and cash equivalents at the end of the year	28,347	10,350	3,775

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

## Net cash flows from operating activities

Net cash flows from operating activities increased from SAR 56.3 million in FY 2022G to SAR 69.1 million in FY 2023G, mainly due to an increase in profit before Zakat of SAR 12.1 million and higher non-cash adjustments of SAR 4.5 million, offset by a decrease in net changes in working capital of SAR 3.5 million over the period from FY 2022G to FY 2023G.

Net cash flows from operating activities increased from SAR 69.1 million in FY 2023G to SAR 93.7 million in FY 2024G, driven by an increase in profit before Zakat of SAR 8.6 million, higher non-cash adjustments of SAR 5.5 million, in addition to an improvement in net changes in working capital of SAR 11.5 million, mainly attributable to the increase in trade payables over the period from FY 2023G to FY 2024G.

## Net cash flows used in investing activities

Net cash flows used in investing activities increased from negative SAR 22.4 million in FY 2022G to negative SAR 68.4 million in FY 2023G, due to an increase in net investments in investment Murabaha deposits of SAR 55.0 million, offset by a decrease in purchases of property and equipment of SAR 9.0 million.

Net cash flows used in investing activities decreased from negative SAR 68.4 million in FY 2023G to negative SAR 65.4 million in FY 2024G, as a result of higher net proceeds from investment Murabaha deposits of SAR 35.6 million compared to FY 2023G, offset by an increase in purchases of property and equipment of SAR 29.0 million and purchases of intangible assets of SAR 3.2 million.

## Net cash flows used in financing activities

Net cash flows used in financing activities increased from negative SAR 13.0 million in FY 2022G to negative SAR 18.6 million in FY 2023G, mainly due to higher dividends paid of SAR 3.6 million and an increase in repayments of lease liabilities of SAR 2.1 million.

Net cash flows used in financing activities increased from negative SAR 18.6 million in FY 2023G to negative SAR 34.9 million in FY 2024G, due to increases in each of the following: (1) payments for the purchase of treasury shares of SAR 6.9 million; (2) dividends paid of SAR 4.8 million; and (3) repayments of lease liabilities of SAR 4.6 million.

## 6.7.4 Financing Structure

The following table shows the Company's financing structure for FYs ended 31 December 2022G, 2023G and 2024G:

**Table (82): Company's Financing Structure for FYs ended 31 December 2022G, 2023G and 2024G**

SAR '000s	As of 31 December 2022G (Audited)	As of 31 Dec 2023G (Audited)	As of 31 Dec 2024G (Audited)
Total liabilities	54,981	56,484	94,437
Total debt*	-	-	-
Loans and advances – non-current portion	-	-	-
Loans and advances – current portion	-	-	-
Cash and cash equivalents	28,347	10,350	3,775
Retained earnings	39,259	83,014	101,050
<b>Total equity</b>	<b>68,417</b>	<b>106,383</b>	<b>141,319</b>
Capital structure**	68,417	106,383	141,319
Loans ratio***	0.0%	0.0%	0.0%

Source: Audited financial statements for the FY ended 31 December 2023 and 2024G..

\* Loans: non-current portion + current portion + short-term loans

\*\* Total debt + total equity

\*\*\* Total debt / capital structure

## 6.8 Operating results for the six-month period ended 30 June 2024G and 2025G

### 6.8.1 Statement of profit or loss and other comprehensive income for the six-month period ended 30 June 2024G and 2025G

The following table shows the statement of profit or loss and other comprehensive income for the six-month period ended 30 June 2024G and 2025G:

**Table (83): Statement of Profit or Loss and Other Comprehensive Income for the Six-Month Period ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Sales	179,320	219,789	22.6%
Cost of Sales	(68,782)	(80,855)	17.6%
<b>Gross Profit</b>	<b>110,538</b>	<b>138,934</b>	<b>25.7%</b>
Selling and Marketing Expenses	(60,833)	(77,929)	28.1%
General and Administrative Expenses	(23,382)	(28,203)	20.6%
ECLs Provision	-	(166)	N/A
<b>Net profit from core operations</b>	<b>26,323</b>	<b>32,636</b>	<b>24.0%</b>
Unrealised gains from remeasurement of financial investments at fair value through profit or loss	-	1,844	N/A
Profit from Islamic Murabaha deposits	1,831	167	(90.9%)
Finance Expenses	(647)	(1,160)	79.2%
Other income, net	1,023	374	(63.4%)
<b>Net profit for the year before Zakat</b>	<b>28,530</b>	<b>33,861</b>	<b>18.7%</b>
Zakat	(1,393)	(1,159)	(16.8%)
<b>Net profit for the period</b>	<b>27,138</b>	<b>32,702</b>	<b>20.5%</b>



SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Other comprehensive income	-	-	N/A
<b>Total other comprehensive (loss) / comprehensive income for the period</b>	<b>27,138</b>	<b>32,702</b>	<b>20.5%</b>
<b>Basic and diluted earnings per share</b>			
<b>Basic and diluted earnings per share from net profit for the period</b>	<b>0.28</b>	<b>0.34</b>	<b>21.4%</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows KPIs for the statement of profit or loss and other comprehensive income for the six-month period ended 30 June 2024G and 2025G:

**Table (84): KPIs for the Statement of Profit or Loss and Other Comprehensive Income for the Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Gross Profit	61.6%	63.2%	1.6
Selling and Marketing Expenses	33.9%	35.5%	1.6
General and Administrative Expenses	13.0%	12.8%	(0.2)
<b>Operating profit</b>	<b>14.7%</b>	<b>14.8%</b>	<b>0.1</b>
Finance Expenses	0.4%	0.5%	0.1
Other Income	0.6%	0.2%	(0.4)
Net profit for the year before Zakat	15.9%	15.4%	(0.5)
Zakat Expense	0.8%	0.5%	(0.3)
Net Profit of the Year	11.7%	13.8%	2.1
Number of Operational Stores	172	251	79
<b>Average revenue per operating store*</b>	<b>967</b>	<b>837</b>	<b>(13.4%)</b>
Number of company employees - annual average during the year	1,079	1,319	22.2%
Average monthly cost per company employee	5,537	5,080	(8.3%)
Number of employees outsourced - annual average during the year	166	16	(90.4%)
Average monthly cost per employee on external contracts	3,093	8,603	178.1%
<b>Total Employees</b>	<b>1,245</b>	<b>1,335</b>	<b>7.2%</b>

Source: Management Information

\* Average sales per operational store were calculated based on branch sales only.

## Sales

Sales consist mainly of revenue from the sale of food products, which accounted for 99.4% of total sales for the six-month period ended 30 June 2025G, in addition to revenue from granting franchise rights, which represented 0.6% of total sales for the same period.

Sales increased by 22.6% from SAR 179.3 million for the six-month period ended 30 June 2024G to SAR 219.8 million for the six-month period ended 30 June 2025G, driven by higher revenue from the sale of food products as a result of a 45.9% increase in the number of operating stores from 172 stores as of 30 June 2024G to 251 stores as of 30 June 2025G. This increase in the number of operating stores was mainly attributable to the opening of new branches under existing brands, with the Company opening a total of 39 such stores, including 17 new stores for "Qishtya" brand, 10 new stores for the "Pinkish Bite" brand, and 6 new stores each for "Mamola" and "Enabah". In addition, the Company opened a total of 40 new stores for its new brands, including 24 new stores for "Cake by Mamola" brand, 13 new stores for "Galb Ice-Cream" brand and 3 new stores for "Maqsoud Restaurants" brand. The Company had acquired two "Maqsoud Restaurants" branches at the end of FY ended 2024G and opened one new store during the six-month period ended 30 June 2025G.

The total net increase of 79 branches during the six-month period ended 30 June 2025G reflected a notable geographical expansion, as the Company strengthened its presence in the Southern region by opening 28 new branches. Additional growth was also recorded in existing markets, including the opening of 24 branches in the Central region, 16 branches in the Western region, 4 branches in the Eastern region and 8 branches in the Northern region.

## Cost of Sales

Cost of sales increased by 17.6% from SAR 68.8 million for the six-month period ended 30 June 2024G to SAR 80.9 million for the six-month period ended 30 June 2025G, mainly due to an increase in cost of materials of SAR 11.3 million, in line with the overall growth in sales, including the higher number of Company-owned and franchised branches, which led to increased demand for materials.

## Gross Profit

Gross profit increased from SAR 110.5 million, with a gross margin of 61.6%, for the six-month period ended 30 June 2024G to SAR 138.9 million, with a gross margin of 63.2%, for the six-month period ended 30 June 2025G. This improvement was mainly attributable to controlling the pace of increases in the cost of materials consumed, which declined as a percentage of sales during the period and contributed to stronger profit margins.

## Selling and Marketing Expenses

Selling and marketing expenses increased by 28.1% from SAR 60.8 million for the six-month period ended 30 June 2024G to SAR 77.9 million for the six-month period ended 30 June 2025G. This increase was mainly due to higher commissions paid to sales applications amounting to SAR 12.4 million, in line with a 50.1% increase in delivery revenue during the period, in addition to the expansion in the number of branches, particularly cloud kitchens, the variety of brands, and contracting with additional delivery platforms. This was accompanied by higher depreciation and amortisation charges on assets, consistent with the expansion in leased store locations.

## General and Administrative Expenses

General and administrative expenses increased by 20.6% from SAR 23.4 million for the six-month period ended 30 June 2024G to SAR 28.2 million for the six-month period ended 30 June 2025G. This increase was mainly due to higher staff costs of SAR 1.7 million as a result of hiring 36 additional employees, with head office staff increasing from 216 employees during the six-month period ended 30 June 2024G to 252 employees as of the end of the six-month period ended 30 June 2025G. This was accompanied by an increase in professional and advisory fees of SAR 1.1 million, mainly related to financial and legal due diligence engagements.

## ECL Provision

The Company recorded an ECL provision of SAR 166 thousand for the six-month period ended 30 June 2025G, reflecting the nature and ageing profile of trade receivables during the period, and calculated in accordance with IFRS 9.

## Unrealised gains from remeasurement of financial investments at fair value through profit or loss

Unrealised gains from remeasurement of financial investments at fair value through profit or loss relate to financial investments in units of the Artal Murabaha Fund (a Saudi closed-ended public fund managed by Artal Capital Company), and amounted to SAR 1.8 million for the six-month period ended 30 June 2025G, representing unrealised gains.

## Profit from Islamic Murabaha deposits

Profit from Islamic Murabaha deposits decreased from SAR 1.8 million for the six-month period ended 30 June 2024G to SAR 167 thousand for the six-month period ended 30 June 2025G, mainly due to the maturity of deposits in January 2025G.

## Finance Expenses

Finance costs increased from SAR 647 thousand for the six-month period ended 30 June 2024G to SAR 1.2 million for the six-month period ended 30 June 2025G, driven by higher interest expense on lease liabilities in line with the opening of new stores over the historical period.

## Other Income

Other income relates to income from Murabaha deposits, government compensation, and profits/(losses) on the sale of fixed and right-of-use assets.

Other income decreased from SAR 1.0 million for the six-month period ended 30 June 2024G to SAR 374 thousand for the six-month period ended 30 June 2025G, mainly due to the reversal of an inventory provision of SAR 460 thousand in the six-month period ended 30 June 2024G.

## Zakat

Zakat was calculated based on the highest of: (1) adjusted net income; or (2) the Zakat base subject to tax. Zakat amounted to SAR 1.4 million for the six-month period ended 30 June 2024G and SAR 1.2 million for the six-month period ended 30 June 2025G.

## Net Profit of the Year

Net profit increased by 20.5% from SAR 27.1 million (representing a net margin of 15.1%) for the six-month period ended 30 June 2024G to SAR 32.7 million (representing a net margin of 14.9%) for the six-month period ended 30 June 2025G, driven by a 25.7% increase in gross

profit as a result of higher sales in line with the increase in the number of branches during the period. This was offset by a 28.1% increase in selling and marketing expenses and a 20.6% increase in general and administrative expenses.

### 6.8.1.1 Sales by Nature

The following table shows sales by nature for the six-month period ended 30 June 2024G and 2025G:

**Table (85): Sales By Nature for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Branch Sales	166,362	209,965	26.2%
Sales of food products to franchised stores	10,815	9,215	(14.8%)
Business-to-Business (B2B) Wholesale Sales	545	541	(0.7%)
Sale of Used Oil	576	401	(30.4%)
Sales Discounts	(680)	(1,664)	144.7%
<b>Total revenue from sales of food products</b>	<b>177,618</b>	<b>218,458</b>	<b>23.0%</b>
Franchise Royalties	918	870	(5.2%)
Franchise Fees	522	213	(59.2%)
Franchisee Advertising Fees	262	249	(5.0%)
<b>Total franchise revenue</b>	<b>1,702</b>	<b>1,331</b>	<b>(21.8%)</b>
<b>Total Sales</b>	<b>179,320</b>	<b>219,789</b>	<b>22.6%</b>
Branch Sales	92.8%	95.5%	2.8
Sales of food products to franchised stores	6.0%	4.2%	(1.8)
Business-to-Business (B2B) Wholesale Sales	0.3%	0.2%	(0.1)
Sale of Used Oil	0.3%	0.2%	(0.1)
Sales Discounts	(0.4%)	(0.8%)	(0.4)
<b>Total revenue from sales of food products</b>	<b>99.1%</b>	<b>99.4%</b>	<b>0.3</b>
Franchise Royalties	0.5%	0.4%	(0.1)
Franchise Fees	0.3%	0.1%	(0.2)
Franchisee Advertising Fees	0.1%	0.1%	(0.0)
<b>Total franchise revenue</b>	<b>0.9%</b>	<b>0.6%</b>	<b>(0.3)</b>

Source: Management Information

### Revenue from Food Product Sales

Total revenue consists mainly of sales of food products, with branch sales accounting for 95.5% of total revenue during the six-month period ended 30 June 2025G, followed by sales of food products to franchised stores at 4.2%, B2B wholesale sales between companies at 0.2%, and revenue from the sale of used oil at 0.2%, while Sale discounts represented 0.8%.

Revenue from the sale of food products increased by 23.0% from SAR 177.6 million for the six-month period ended 30 June 2024G to SAR 218.5 million for the six-month period ended 30 June 2025G, driven by an increase in branch sales of SAR 43.6 million.

### Branch Sales

Revenue from branch sales increased by 26.2% from SAR 166.4 million for the six-month period ended 30 June 2024G to SAR 210.0 million for the six-month period ended 30 June 2025G, due to a 45.9% increase in the number of operating stores from 172 stores to 251 stores during the period. This increase in the number of operating stores was mainly attributable to the opening of new branches under both existing and new brands, whether in new regions or in existing markets.

### Sales of food products to franchised stores

Revenue from the sale of food products to franchised stores decreased from SAR 10.8 million for the six-month period ended 30 June 2024G to SAR 9.2 million for the six-month period ended 30 June 2025G, due to the conversion of high-performing franchised branches to Company-owned branches during the period, while new franchised branches were associated with brands that exhibited relatively lower performance.

## Business-to-Business (B2B) Wholesale Sales

The Company recorded B2B wholesale sales of SAR 545 thousand for the six-month period ended 30 June 2024G and SAR 541 thousand for the six-month period ended 30 June 2025G.

## Sale of Used Oil

Revenue from the sale of used oil amounted to SAR 576 thousand for the six-month period ended 30 June 2024G and decreased to SAR 401 thousand for the six-month period ended 30 June 2025G. This revenue represents proceeds from the sale of used cooking oil pursuant to a formal agreement between the Company and Hajar Transformative Industries Factory.

## Sales Discounts

Sale discounts amounted to SAR 680 thousand for the six-month period ended 30 June 2024G and SAR 1.7 million for the six-month period ended 30 June 2025G, representing approximately 1% of total revenue. This increase was mainly driven by promotional offers provided through delivery applications, rather than any change in employee discount policies.

## Franchise Revenue

Franchise revenue is generated from three main sources: franchise royalties, which constituted 0.4% of total revenue in the six-month period ending June 30, 2025, followed by franchise fees at 0.1%, and then franchisee-specific advertising fees at 0.1%.

Revenue from franchise grant fees decreased from SAR 918 thousand for the six-month period ended 30 June 2024G to SAR 870 thousand for the six-month period ended 30 June 2025G.

## Franchise Royalties

Revenue from franchise grant fees decreased from SAR 918 thousand for the six-month period ended 30 June 2024G to SAR 870 thousand for the six-month period ended 30 June 2025G, in line with the decline in sales of franchised branches, as franchise grant fees are calculated at 7% of monthly sales for all franchisees across all brands.

## Franchise Fees

Franchise fees amounted to SAR 522 thousand for the six-month period ended 30 June 2024G and SAR 213 thousand for the six-month period ended 30 June 2025G. These represent initial fees collected once from franchisees and recognised as revenue over the average contract term of approximately five years, while the unearned portion is recorded as deferred revenue.

## Franchisee Advertising Fees

Revenue from franchisee advertising fees amounted to SAR 262 thousand for the six-month period ended 30 June 2024G and SAR 249 thousand for the six-month period ended 30 June 2025G, reflecting the application of a fixed rate of 2% of franchisees' monthly sales.

All tables and analyses presented below, including (1) Branch Sales by Brand, (2) Branch Sales by Branch Classification, (3) Existing Branch Sales by Month, (4) Branch Sales by Geographical Location, and (5) Branch Sales by Sales Channels, reconcile with the total of "Branch Sales".

### 6.8.1.2 Branch Sales by Brand

The following table shows branch sales by brand for the six-month period ended 30 June 2024G and 2025G:

**Table (86): Branch Sales By Brand for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Mamola	60,064	70,806	17.9%
Enabah	62,927	58,443	(7.1%)
Top 100	19,726	19,786	0.3%
Pinkish Bite	14,198	16,535	16.5%
Cake by Mamola	1,182	26,804	2167.7%
Qishtya	7,617	10,938	43.6%
Galb Ice-Cream	165	755	357.6%
Albalah Althahabi	483	220	(54.5%)

SAR *000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Maqsoud Restaurants	-	5,677	N/A
<b>Branch Sales</b>	<b>166,362</b>	<b>209,965</b>	<b>26.2%</b>
Mamola	36.1%	33.7%	(2.4)
Enabah	37.8%	27.8%	(10.0)
Top 100	11.9%	9.4%	(2.4)
Pinkish Bite	8.5%	7.9%	(0.7)
Cake by Mamola	0.7%	12.8%	12.1
Qishtya	4.6%	5.2%	0.6
Galb Ice-Cream	0.1%	0.4%	0.3
Albalah Althahabi	0.3%	0.1%	(0.2)
Maqsoud Restaurants	0.0%	2.7%	2.7

Source: Management Information

The following table shows KPIs for branch sales by brand for the six-month period ended 30 June 2024G and 2025G:

**Table (87): KPIs for Branch Sales By Brand for The Six-Month Period Ended 30 June 2024G and 2025G**

KPIs	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
<b>Number of Operational Stores</b>			
Mamola	47	53	6
Enabah	48	54	6
Top 100	12	12	-
Pinkish Bite	25	35	10
Cake by Mamola	19	43	24
Qishtya	20	37	17
Galb Ice-Cream	1	14	13
Maqsoud Restaurants	-	3	3
<b>Total Number of Operational Stores</b>	<b>172</b>	<b>251</b>	<b>79</b>
<b>Number of Orders</b>			
Mamola	744,764	769,855	3.4%
Enabah	820,041	755,021	(7.9%)
Top 100	229,888	232,014	0.9%
Pinkish Bite	161,477	180,797	12.0%
Cake by Mamola	8,474	198,673	2245.5%
Qishtya	109,587	139,690	27.5%
Galb Ice-Cream	7,057	19,229	172.5%
Maqsoud Restaurants	-	168,338	N/A
<b>Total Number of Orders</b>	<b>2,081,288</b>	<b>2,463,617</b>	<b>18.4%</b>
<b>Average Order Value (AOV)</b>			
Mamola	80.6	91.8	13.9%
Enabah	76.7	77.4	0.9%
Top 100	85.8	85.3	(0.6%)
Pinkish Bite	87.9	91.5	4.0%
Cake by Mamola	139.5	134.9	(3.3%)

KPIs	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Qishtya	69.5	78.3	12.7%
Galb Ice-Cream	23.4	39.3	67.9%
Maqsoud Restaurants	-	33.7	N/A
<b>Total AOV</b>	<b>79.7</b>	<b>85.1</b>	<b>6.8%</b>

Source: Management Information

## Branch Sales by Brand

The “Mamola” and “Enabah” brands together accounted for 61.6% of total branch sales for the six-month period ended 30 June 2025G, contributing 33.7% and 27.8% of total branch sales, respectively.

Branch sales increased by 26.2% from SAR 166.4 million for the six-month period ended 30 June 2024G to SAR 210.0 million for the six-month period ended 30 June 2025G, driven by: (1) an increase in sales of “Cake by Mamola” of SAR 25.6 million, from SAR 1.2 million for the six-month period ended 30 June 2024G to SAR 26.8 million for the six-month period ended 30 June 2025G; (2) an increase in sales of “Mamola” of SAR 10.7 million, from SAR 60.1 million for the six-month period ended 30 June 2024G to SAR 70.8 million for the six-month period ended 30 June 2025G; and (3) the launch of the new brand “Maqsoud Restaurants”, which generated sales of SAR 5.7 million for the six-month period ended 30 June 2025G. This increase was offset by a decrease in sales of “Enabah” of SAR 4.5 million, from SAR 62.9 million for the six-month period ended 30 June 2024G to SAR 58.4 million for the six-month period ended 30 June 2025G.

## Mamola

Sales for “Mamola” increased by SAR 10.7 million, from SAR 60.1 million for the six-month period ended 30 June 2024G to SAR 70.8 million for the six-month period ended 30 June 2025G, due to a 3.2% increase in the number of orders from 744.8 thousand orders for the six-month period ended 30 June 2024G to 769.9 thousand orders for the six-month period ended 30 June 2025G, driven by an increase in the number of branches from 47 to 53 over the same period, and the average order value per branch increased from SAR 80.6 for the six-month period ended 30 June 2024G to SAR 91.8 for the six-month period ended 30 June 2025G. This increase in average order value is attributable to price adjustments and the introduction of two premium products, “Ice Cream Bites” and “Cool Sweet”.

## Enabah

Sales for “Enabah” decreased by SAR 4.5 million, from SAR 62.9 million for the six-month period ended 30 June 2024G to SAR 58.4 million for the six-month period ended 30 June 2025G, due to a 7.9% decline in the number of orders from 820.0 thousand to 755.0 thousand over the same period. The number of branches increased from 48 branches for the six-month period ended 30 June 2024G to 54 branches for the six-month period ended 30 June 2025G, while the average order value increased from SAR 76.7 for the six-month period ended 30 June 2024G to SAR 77.4 for the six-month period ended 30 June 2025G. The impact of expansion did not translate into growth in order volumes, indicating the continued effect of market crowding and demand dispersion across multi-brand branches.

## Top 100

Sales for “Top 100” increased slightly by SAR 60 thousand, from SAR 19.7 million for the six-month period ended 30 June 2024G to SAR 19.8 million for the six-month period ended 30 June 2025G, with the total number of operating branches remaining stable at 12 during the period. The Management is currently working on redesigning the operating model and shifting towards a B2B supplier-based strategy.

## Pinkish Bite

Sales for “Pinkish Bite” increased by SAR 2.3 million, from SAR 14.2 million for the six-month period ended 30 June 2024G to SAR 16.5 million for the six-month period ended 30 June 2025G, driven by a 12.0% increase in the number of orders from 161.5 thousand to 180.8 thousand over the same period. This growth coincided with the opening of 10 new branches during the period, resulting in an increase in the number of branches from 25 branches for the six-month period ended 30 June 2024G to 35 branches for the six-month period ended 30 June 2024G. The average order value increased from SAR 87.9 for the six-month period ended 30 June 2024G to SAR 91.5 for the six-month period ended 30 June 2025G.

## Cake by Mamola

The “Cake by Mamola” brand was launched with the opening of the first physical store in May 2024G. It is a brand specializing in premium cakes made from high-quality ingredients. During the six-month period ended 30 June 2024G, the brand witnessed rapid expansion, with 19 branches opened. Sales increased from SAR 1.2 million for the six-month period ended 30 June 2024G to SAR 26.8 million for the six-month period ended 30 June 2025G, driven by further expansion and the opening of 24 additional branches, bringing the total number of branches to 43 as of the end of the six-month period ended 30 June 2025G. The number of orders increased from 8.7 thousand to 198.7 thousand over the same period. “Cake by Mamola” recorded the highest average order value among all brands, at SAR 134.0 for the six-month period ended 30 June 2025G, compared to the Company-wide average ticket value of SAR 85.1 for the same period.



## Qishtya

Sales for “Qishtya” increased by SAR 3.3 million, from SAR 7.6 million for the six-month period ended 30 June 2024G to SAR 10.9 million for the six-month period ended 30 June 2025G, due to a 27.5% increase in the number of orders from 109.6 thousand orders for the six-month period ended 30 June 2024G to 139.7 thousand orders for the six-month period ended 30 June 2025G. This growth coincided with the expansion in the number of branches from 20 to 37 branches, in addition to an increase in the average order value from SAR 69.5 to SAR 78.3.

## Galb Ice-Cream

The brand was launched during the six-month period ended 30 June 2024G, with the opening of the first branch in Jeddah, followed by expansion to 14 branches as of the end of the six-month period ended 30 June 2025G. Sales amounted to SAR 165 thousand for the six-month period ended 30 June 2024G, generated from 7.1 thousand orders with an average order value of SAR 23.4, and increased to SAR 755 thousand for the six-month period ended 30 June 2025G, generated from 19.2 thousand orders with an average order value of SAR 39.3.

## Albalah Althahabi

Sales for “Albalah Althahabi” decreased by SAR 263 thousand, from SAR 483 thousand for the six-month period ended 30 June 2024G to SAR 220 thousand for the six-month period ended 30 June 2025G, mainly due to the closure of all branches during the six-month period ended 30 June 2025G following a strategic decision to gradually discontinue the brand.

## Maqsoud Restaurants

Two branches under “Maqsoud Restaurants” brand were acquired in Riyadh during the second half of FY 2024G, and an additional branch was opened in Riyadh during the six-month period ended 30 June 2025G. Collectively, these branches generated sales of SAR 5.7 million for the six-month period ended 30 June 2025G.

### 6.8.1.3 Branch Sales by Geographical Location

The following table shows branch sales by geographic location for the six-month period ended 30 June 2024G and 2025G:

**Table (88): Branch Sales By Geographic Location for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR ‘000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management information)	Change for the period
Central Region	99,478	120,116	20.7%
Western Region	42,718	48,278	13.0%
Eastern Region	16,985	18,410	8.4%
Southern Region	1,460	15,834	984.9%
Northern Region	5,721	7,327	28.1%
<b>Total Sales</b>	<b>166,362</b>	<b>209,965</b>	<b>26.2%</b>
<b>Number of Operational Branches</b>			
Central Region	99	122	23
Western Region	46	62	16
Eastern Region	14	18	4
Southern Region	6	34	28
Northern Region	7	15	8
Number of Operational Branches	172	251	79

Source: Management Information

## Central Region

Sales in the Central region increased by 20.7% from SAR 99.5 million for the six-month period ended 30 June 2024G to SAR 120.1 million for the six-month period ended 30 June 2025G, in parallel with an increase in the number of branches from 99 to 122 over the same period, with the new branches concentrated in Riyadh.

## Western Region

Sales in the Western region increased by 13.0% from SAR 42.7 million for the six-month period ended 30 June 2024G to SAR 48.3 million for the six-month period ended 30 June 2025G. This growth was mainly attributable to an increase in the number of branches from 46 to 62 over the same period. The 16 new branches opened were concentrated in Jeddah (8 branches), 3 branches in Makkah, 4 branches across Yanbu and Madinah, and one branch in Taif.

## Eastern Region

Sales in the Eastern region increased by 8.4% from SAR 17.0 million for the six-month period ended 30 June 2024G to SAR 18.4 million for the six-month period ended 30 June 2025G, driven by an increase in the number of branches from 14 to 18 over the same period. This expansion included the opening of 4 new branches: 1 in Dammam, 2 in Jubail and 1 in Khobar.

## Southern Region

Sales in the Southern region increased significantly by 984.9% from SAR 1.5 million for the six-month period ended 30 June 2024G to SAR 15.8 million for the six-month period ended 30 June 2025G, mainly due to an increase in the number of branches from 6 to 34 over the same period. . This expansion included the opening of 28 new branches: 9 in Jizan; 5 in each of Khamis Mushait, Mahayel Asir and Abha; and 4 in Bisha.

## Northern region

Sales in the Northern region increased by 28.1% from SAR 5.7 million for the six-month period ended 30 June 2024G to SAR 7.3 million for the six-month period ended 30 June 2025G, as a result of an increase in the number of branches from 7 to 15 over the same period.

### 6.8.1.4 Branch Sales by Branch Classification

The following table shows branch sales by branch classification for the six-month period ended 30 June 2024G and 2025G:

**Table (89): Branch Sales By Branch Classification for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR *000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Existing Branches	81,766	77,794	(4.9%)
Branches Opened in 2022	34,648	31,561	(8.9%)
Branches Opened in 2023	34,723	29,031	(16.4%)
Branches opened in H1, 2024G	14,742	37,939	157.4%
Branches opened in H2, 2024G	-	30,897	N/A
Branches opened in H1, 2025G	-	2,422	N/A
Number of Operational Branches	165,879	209,644	26.4%
Showrooms	-	100	N/A
Closed Branches	483	220	(54.3%)
<b>Total Branch Sales</b>	<b>166,362</b>	<b>209,965</b>	<b>26.2%</b>
<b>Number of Operational Branches</b>			
Existing branches*	56	56	-
Branches Opened in 2022	28	28	-
Branches Opened in 2023	36	36	-
Branches opened in H1, 2024G	52	52	-
Branches opened in H2, 2024G	-	66	66
Branches opened in H1, 2025G	-	13	13
<b>Total Number of Operational Branches</b>	<b>172</b>	<b>251</b>	<b>79</b>

Source: Management Information

\* During the six-month period ended 30 June 2025G, the Company closed two existing stores, mainly related to “Albalah Althahabi” branches in Riyadh. Accordingly, the number of core stores in the portfolio decreased from 58 stores (as disclosed for FYs 2022G, 2023G and 2024G) to 56 stores as disclosed for the six-month periods ended 30 June 2024G and 2025G.

The following table shows sales of existing branches by month for the six-month period ended 30 June 2024G and 2025G:

**Table (90): Sales of Existing Branches By Month for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management information)	The six-month period ended 30 June 2025G (Management information)	Change for the period
January	15,050	14,618	(2.9%)
February	14,196	11,762	(17.2%)
March	14,366	15,066	4.9%
April	12,660	10,424	(17.7%)
May	13,068	12,933	(1.0%)
June	12,425	12,991	4.6%
<b>Existing Branches' Sales</b>	<b>81,766</b>	<b>77,794</b>	<b>(4.9%)</b>
<b>As a Percentage of Total Existing Branches' Sales</b>			
January	18.4%	18.8%	0.4%
February	17.4%	15.1%	(2.2%)
March	17.6%	19.4%	1.8%
April	15.5%	13.4%	(2.1%)
May	16.0%	16.6%	0.6%
June	15.2%	16.7%	1.5%

Source: Management Information

## Existing Branches

The Company's existing branches consist of 58 operating branches located across various regions of the Kingdom of Saudi Arabia, specifically the Central and Western Regions. All of these branches were opened prior to 1 January 2022G.

Revenue from existing branches decreased by 4.9% from SAR 81.8 million for the six-month period ended 30 June 2024G to SAR 77.8 million for the six-month period ended 30 June 2025G. This decrease was mainly driven by a decline in the average annual sales per branch from SAR 1.5 thousand to SAR 1.4 thousand over the period, in addition to a reduction in the number of orders. The decrease was concentrated primarily in the Central region, particularly in Riyadh, where sales declined by SAR 2.6 million. The decline in the Central region is attributable to self-competition arising from the opening of new branches within the same geographic area.

The monthly analysis presented above is based on existing branches that were operating continuously throughout the period, enabling an accurate month-on-month comparison for the six-month periods ended 30 June 2024G and 30 June 2025G, given the stable number of branches covered during both periods.

The Company has consistently recorded its highest sales levels during the months of January, February and March, with these three months collectively contributing 53.4% of total sales in the six-month period ended 30 June 2024G and 53.3% in the six-month period ended 30 June 2025G. This seasonal concentration of sales is driven by several factors, most notably the nature of the Company's products, which experience stronger demand during the winter season, in addition to increased commercial and social activity during Riyadh Season and other winter events, which boosts demand during the first quarter of the year — the peak operating period for most of Nofoth's brands.

## Branches Opened in 2022

The Company opened 28 new branches during FY22, geographically distributed as follows: 16 branches in the Western Region, 10 branches in the Central Region, and 2 branches in the Northern Region.

Revenue from branches opened in 2022G decreased by 8.9% from SAR 34.6 million for the six-month period ended 30 June 2024G to SAR 31.6 million for the six-month period ended 30 June 2025G. This decrease was mainly due to a decline in total orders from 431.4 thousand orders for the six-month period ended 30 June 2024G to 366.4 thousand orders for the six-month period ended 30 June 2025G. The decrease was concentrated primarily in the Western region, with a decline of SAR 1.6 million.

## Branches Opened in 2023

The Company opened 36 new branches during FY23, with new brands forming a significant part of this expansion. This included 14 branches under the "Pinkish Bite" brand and 7 branches under the "Qishtya" brand, in addition to opening further branches within the Company's other existing brands, reflecting a diverse rollout across the operational portfolio.

Revenue from branches opened in 2023G decreased by 16.4% from SAR 34.7 million for the six-month period ended 30 June 2024G to SAR 29.0 million for the six-month period ended 30 June 2025G, due to a decline in the number of orders from 438.8 thousand orders for the six-

month period ended 30 June 2024G to 326.9 thousand orders for the six-month period ended 30 June 2025G. The decrease was concentrated mainly in the Western region (SAR 1.8 million), the Eastern region (SAR 1.7 million) and the Northern region (SAR 1.5 million).

### Branches opened in H1, 2024G

The Company opened 52 new branches during the six-month period ended 30 June 2024G. Revenue from these new branches amounted to SAR 14.7 million for the six-month period ended 30 June 2024G and SAR 37.9 million for the six-month period ended 30 June 2025G, contributing 8.9% and 18.1% of the Company's total revenue for the respective periods.

### Branches opened in H2, 2024G

The Company opened 66 new branches in the second half of 2024G. Revenue from these new branches amounted to SAR 30.9 million for the six-month period ended 30 June 2025G, contributing 14.7% of the Company's total revenue for the period.

### Branches opened in H1, 2025G

The Company opened 13 new branches during the six-month period ended 30 June 2025G. Revenue from these new branches amounted to SAR 2.4 million, contributing 1.2% of the Company's total revenue for the period.

### Showrooms

Catering services provided at exhibitions generated sales of SAR 100 thousand for the six-month period ended 30 June 2025G.

### Closed Branches

Sales from branches that were closed amounted to SAR 483 thousand for the six-month period ended 30 June 2024G and decreased to SAR 220 thousand for the six-month period ended 30 June 2025G. These relate to closed branches under "Albalah Althahabi" brand.

### 6.8.1.5 Net Branch Sales by Sales Channels

The following table shows net branch sales by sales channel for the six-month periods ended 30 June 2024G and 2025G:

**Table (91): Net Branch Sales By Sales Channel for The Six-Month Periods Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management information)	The six-month period ended 30 June 2025G (Management information)	Change for the period
Delivery Sales	86,887	130,380	50.1%
Direct Branches' Sales	79,027	78,084	(1.2%)
Total Net Branch Sales by Sales Channels*	165,914	208,464	25.6%
<b>As a Percentage of Total Net Branch Sales by Sales Channels</b>			
Delivery Sales	52.4%	62.5%	10.2
Direct Branches' Sales	47.6%	37.5%	(10.2)

Source: Management Information

\* The table above presents branch sales after discounts. Discounts cannot be separated between Delivery Sales and Direct Branch Sales.

### Delivery Sales

Delivery sales increased by 50.1% from SAR 86.9 million for the six-month period ended 30 June 2024G to SAR 130.4 million for the six-month period ended 30 June 2025G, driven by an increase in the number of delivery orders from 2.1 million to 2.5 million over the same period.

Delivery sales accounted for 62.5% of total branch sales for the six-month period ended 30 June 2025G, with Jahez and HungerStation applications together representing 64.2% of total delivery sales during the same period.

### Direct Branches' Sales

In-store sales increased by 1.2% from SAR 79.0 million to SAR 78.1 million for the six-month period ended 30 June 2025G.

### 6.8.1.6 Cost of Sales

The following table shows cost of sales for the six-month period ended 30 June 2024G and 2025G:

**Table (92): Cost of Sales for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Cost of Materials	54,131	65,410	20.8%
Salaries, Wages, and Related Benefits	8,159	8,182	0.3%
Consumables	1,542	1,736	12.6%
Depreciation of Property and Equipment	1,407	1,724	22.5%
Maintenance and Repairs	838	1,204	43.7%
Electricity, Water, and Telephone Expenses	920	973	5.8%
Depreciation of Right-of-Use Assets	664	743	11.9%
Short-Term Leases	541	132	(75.6%)
Hospitality	38	34	(10.5%)
Other	542	718	32.5%
<b>Total</b>	<b>68,782</b>	<b>80,855</b>	<b>17.6%</b>
<b>As % of Total Sales</b>			
Cost of Materials	30.2%	29.8%	(0.4)
Salaries, Wages, and Related Benefits	4.6%	3.7%	(0.8)
Consumables	0.9%	0.8%	(0.1)
Depreciation of Property and Equipment	0.8%	0.8%	0.0
Maintenance and Repairs	0.5%	0.5%	0.1
Electricity, Water, and Telephone Expenses	0.5%	0.4%	(0.1)
Depreciation of Right-of-Use Assets	0.4%	0.3%	(0.0)
Short-Term Leases	0.3%	0.1%	(0.2)
Hospitality	0.0%	0.0%	(0.0)
Other	0.3%	0.3%	0.0
<b>Total</b>	<b>38.4%</b>	<b>36.8%</b>	<b>(1.6)</b>

Source: Management information.

The following table shows KPIs for cost of sales for the six-month period ended 30 June 2024G and 2025G:

**Table (93): KPIs for Cost of Sales for The Six-Month Period Ended 30 June 2024G and 2025G**

KPIs	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Number of company employees - annual average during the year	303	405	33.6%
Average monthly cost per company employee	3,811	3,316	(13.0%)
<b>Outsourced Employees</b>			
Number of employees outsourced - annual average during the year	65	-	(100.0%)
Average monthly cost per employee on external contracts	3,183	-	N/A
<b>Total Employees</b>	<b>368</b>	<b>405</b>	<b>10.1%</b>

Source: Management Information

## Cost of Materials

Cost of materials increased from SAR 54.1 million for the six-month period ended 30 June 2024G to SAR 65.4 million for the six-month period ended 30 June 2025G, due to higher food material costs in line with the overall growth in sales and the expansion of the Company's operating footprint, with the number of operating branches reaching 251 branches for the six-month period ended 30 June 2025G compared to 172 branches for the six-month period ended 30 June 2024G, which drove higher demand for food ingredients and packaging materials.

## Salaries, Wages, and Related Benefits

Salaries, wages and related benefits expenses remained stable at an average of around SAR 8.2 million for the six-month periods ended 30 June 2024G and 30 June 2025G, despite an increase in basic salaries of SAR 0.6 million and an increase in overtime expenses of SAR 0.6 million, in line with the increase of 102 full-time employees. This increase was offset by a decrease in salaries of outsourced employees of SAR 1.1 million, as their number declined to nil in the six-month period ended 30 June 2025G.

## Consumables

Consumables expenses increased from SAR 1.5 million for the six-month period ended 30 June 2024G to SAR 1.7 million for the six-month period ended 30 June 2025G, reflecting continued business and operational growth and higher consumption requirements, particularly for tableware and kitchen supplies.

## Depreciation of Property and Equipment

Depreciation of property and equipment increased from SAR 1.4 million for the six-month period ended 30 June 2024G to SAR 1.7 million for the six-month period ended 30 June 2025G, due to additions to fixed assets and the related depreciation charge recognised during the period.

## Maintenance and Repairs

Maintenance and repair expenses increased from SAR 838 thousand for the six-month period ended 30 June 2024G to SAR 1.2 million for the six-month period ended 30 June 2025G, driven by higher vehicle maintenance and cleaning expenses in line with overall business growth and the expansion of operating activities.

## Electricity, Water, and Telephone Expenses

Electricity, water and telephone expenses increased from SAR 920 thousand for the six-month period ended 30 June 2024G to SAR 973 thousand for the six-month period ended 30 June 2025G, in line with higher water and gas costs resulting from increased activity at the central kitchen.

## Depreciation of Right-of-Use Assets

Depreciation of right-of-use assets increased from SAR 664 thousand for the six-month period ended 30 June 2024G to SAR 0.7 million for the six-month period ended 30 June 2025G, due to the depreciation charge recognised during the period.

## Short-Term Leases

Short-term lease expenses decreased from SAR 541 thousand for the six-month period ended 30 June 2024G to SAR 132 thousand for the six-month period ended 30 June 2025G, as the Company recognised lease expenses in accordance with IFRS 16.

## Other

The "Other" item mainly consists of fuel expenses, printing and stationery, sponsorship transfer fees, transportation expenses, fines, and other various operating costs. These expenses increased from SAR 542 thousand for the six-month period ended 30 June 2024G to SAR 718 thousand for the six-month period ended 30 June 2025G.

### 6.8.1.7 Selling and Marketing Expenses

The following table shows selling and marketing expenses for the six-month periods ended 30 June 2024G and 2025G:

**Table (94): Selling and Marketing Expenses for The Six-Month Periods Ended 30 June 2024G and 2025G**

SAR *000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Sales App Commissions	26,906	39,356	46.3%
Salaries, Wages, and Related Benefits	13,600	14,011	3.0%
Depreciation and amortization expenses	9,655	12,028	24.6%

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Advertising and marketing	2,110	3,294	56.1%
Water, Electricity, and Telephone	2,119	2,433	14.8%
Repairs and maintenance	1,129	1,571	39.1%
Consumables	1,265	1,511	19.4%
Government Fees	1,507	1,175	(22.0%)
Banking Expenses	686	678	(1.1%)
Other	1,857	1,871	0.8%
<b>Total</b>	<b>60,833</b>	<b>77,929</b>	<b>28.1%</b>
<b>As % of Total Sales</b>			
Sales App Commissions	15.0%	17.9%	2.9
Salaries, Wages, and Related Benefits	7.6%	6.4%	(1.2)
Depreciation and amortization expenses	5.4%	5.5%	0.1
Advertising and marketing	1.2%	1.5%	0.3
Water, Electricity, and Telephone	1.2%	1.1%	(0.1)
Repairs and maintenance	0.6%	0.7%	0.1
Consumables	0.7%	0.7%	(0.0)
Government Fees	0.8%	0.5%	(0.3)
Banking Expenses	0.4%	0.3%	(0.1)
Other	1.0%	0.9%	(0.2)
<b>Total</b>	<b>33.9%</b>	<b>35.5%</b>	<b>1.5</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows KPIs for selling and marketing expenses for the six-month periods ended 30 June 2024G and 2025G:

**Table (95): KPIs for Selling and Marketing Expenses for The Six-Month Periods Ended 30 June 2024G and 2025G**

KPIs	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
<b>Company Employees</b>			
Number of company employees - annual average during the year	567	663	17.0%
Average monthly cost per company employee	3,493	3,353	(4.0%)
<b>Outsourced Employees</b>			
Number of employees outsourced - annual average during the year	95	16	(83.6%)
Average monthly cost per employee on external contracts	3,034	7,215	137.8%
<b>Total Employees</b>	<b>661</b>	<b>679</b>	<b>2.6%</b>

Source: Management Information



The following table shows Delivery application commissions for the six-month periods ended 30 June 2024G and 2025G:

**Table (96): Delivery Application Commissions for The Six-Month Periods Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management information)	The six-month period ended 30 June 2025G (Management information)	Change for the period
App Commission	16,722	24,478	46.4%
App Ads	2,434	3,334	37.0%
In-app delivery fees	5,144	5,948	15.6%
App-related Bank Fees	1,514	3,105	105.1%
App-Rejected Orders	1,091	2,490	128.1%
<b>Total Sales App Commissions</b>	<b>26,906</b>	<b>39,356</b>	<b>46.3%</b>
<b>As a Ratio of total delivery sales</b>			
App Commission	19.2%	18.8%	(0.5%)
App Ads	2.8%	2.6%	(0.2%)
In-app delivery fees	5.9%	4.6%	(1.4%)
App-related Bank Fees	1.7%	2.4%	0.6%
App-Rejected Orders	1.3%	1.9%	0.7%
<b>Total Sales App Commissions</b>	<b>31.0%</b>	<b>30.2%</b>	<b>(0.8%)</b>

Source: Management Information

## Sales Commissions and Apps

Sales commissions paid to delivery applications increased from SAR 26.9 million for the six-month period ended 30 June 2024G to SAR 39.4 million for the six-month period ended 30 June 2025G. This increase was driven by higher delivery sales of SAR 43.5 million, in addition to higher commission rates applied by delivery platforms and an increase in the number of delivery orders. It was further supported by the signing of new partnerships with additional delivery platforms in late FY 2024G, which translated into higher costs during the six-month period ended 30 June 2025G.

## Salaries, Wages, and Related Benefits

Salaries, wages and related benefits increased from SAR 13.6 million for the six-month period ended 30 June 2024G to SAR 14.0 million for the six-month period ended 30 June 2025G, in line with the additional increase of 96 permanent employees, while the number of outsourced employees decreased by 80.

## Depreciation and amortization expenses

Depreciation and amortisation expenses increased from SAR 9.7 million for the six-month period ended 30 June 2024G to SAR 12.0 million for the six-month period ended 30 June 2025G, as a result of the opening of 79 new branches (66 branches during the six-month period ended 30 December 2024G and 13 branches during the six-month period ended 30 June 2025G), alongside operational growth and capital additions made during the period.

## Advertising

Advertising and marketing expenses increased from SAR 2.1 million for the six-month period ended 30 June 2024G to SAR 3.3 million for the six-month period ended 30 June 2025G, in line with the increase in the number of operating branches.

## Water, Electricity, and Telephone

Electricity, water and telephone expenses increased from SAR 2.1 million for the six-month period ended 30 June 2024G to SAR 2.4 million for the six-month period ended 30 June 2025G, reflecting higher costs associated with newly opened branches and the overall expansion of operating activities.

## Repairs and maintenance

Repairs and maintenance expenses increased from SAR 1.1 million for the six-month period ended 30 June 2024G to SAR 1.6 million for the six-month period ended 30 June 2025G, driven by higher general maintenance costs during the period, in line with the increase in the number of operating branches.

## Consumables

Consumables costs increased from SAR 1.3 million for the six-month period ended 30 June 2024G to SAR 1.5 million for the six-month period ended 30 June 2025G, reflecting the Company's business growth and higher consumption needs.

## Government Fees

Government expenses decreased from SAR 1.5 million for the six-month period ended 30 June 2024G to SAR 1.2 million for the six-month period ended 30 June 2025G, mainly due to lower residency renewal costs during the period.

## Banking Expenses

Bank charges remained stable at an average of approximately SAR 0.7 million for the six-month periods ended 30 June 2024G and 30 June 2025G.

## Other

Other costs consist of computer accessories and technical subscriptions, research and development expenses, business travel, printing and stationery, support for franchised branches, in addition to other components.

These costs remained stable at an average of approximately SAR 1.9 million for the six-month periods ended 30 June 2024G and 30 June 2025G.

### 6.8.1.8 General and Administrative Expenses

The following table shows general and administrative expenses for the six-month periods ended 30 June 2024G and 2025G:

**Table (97): General and Administrative Expenses for The Six-Month Periods Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)	Change for the period
Salaries, Wages, and Related Benefits	17,186	18,854	9.7%
Travel and Transportation Expenses	1,231	1,716	39.4%
Depreciation and amortization expenses	1,270	1,608	26.6%
Professional and consulting fees	231	1,324	473.2%
Short-Term Leases	348	866	148.9%
Repairs and Maintenance	565	683	20.9%
Water, Electricity, and Telephone	415	539	29.9%
Government Fees	691	503	(27.2%)
Consumables	129	187	45.0%
Hospitality	279	156	(44.1%)
Other	1,037	1,768	70.5%
<b>Total</b>	<b>23,382</b>	<b>28,203</b>	<b>20.6%</b>
<b>As % of Sales</b>			
Salaries, Wages, and Related Benefits	9.6%	8.6%	(1.0)
Travel and Transportation Expenses	0.7%	0.8%	0.1
Depreciation and amortization expenses	0.7%	0.7%	0.0
Professional and consulting fees	0.1%	0.6%	0.5
Short-Term Leases	0.2%	0.4%	0.2
Repairs and Maintenance	0.3%	0.3%	(0.0)
Water, Electricity, and Telephone	0.2%	0.2%	0.0
Government Fees	0.4%	0.2%	(0.2)
Consumables	0.1%	0.1%	0.0
Hospitality	0.2%	0.1%	(0.1)
Other	0.6%	0.8%	0.2
<b>Total</b>	<b>13.0%</b>	<b>12.8%</b>	<b>(0.2)</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows KPIs for general and administrative expenses for the six-month period ended 30 June 2024G and 2025G:

**Table (98): KPIs for General and Administrative Expenses for The Six-Month Period Ended 30 June 2024G and 2025G**

KPIs	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
<b>Company Employees</b>			
Number of company employees - annual average during the year	209	251	20.1%
Average monthly cost per company employee	13,584	12,478	(8.1%)
<b>Outsourced Employees</b>			
Number of employees outsourced - annual average during the year	7	1	(85.7%)
Average monthly cost per employee on external contracts	3,041	7,472	145.7%
<b>Total Employees</b>	<b>216</b>	<b>252</b>	<b>16.7%</b>

Source: Management Information

## Salaries, Wages, and Related Benefits

Salaries, wages and related benefits expenses increased from SAR 17.2 million for the six-month period ended 30 June 2024G to SAR 18.9 million for the six-month period ended 30 June 2025G, driven by an increase in basic salaries of SAR 1.9 million in line with the hiring of 42 additional head office employees at Nofoth. This increase was offset by a decrease in bonus expenses of SAR 1.1 million following a change in the CEO bonus policy.

## Travel and Transportation Expenses

Travel expenses increased from SAR 1.2 million for the six-month period ended 30 June 2024G to SAR 1.7 million for the six-month period ended 30 June 2025G, due to higher fuel costs in line with the growth in business volume and the increased use of commercial vehicles for goods transportation.

## Depreciation and amortization expenses

Depreciation and amortisation expenses increased from SAR 1.3 million for the six-month period ended 30 June 2024G to SAR 1.6 million for the six-month period ended 30 June 2025G, due to additions made during the period, including right-of-use assets related to new leases for newly opened branches.

## Professional and consulting fees

Professional and advisory fees increased from SAR 231 thousand for the six-month period ended 30 June 2024G to SAR 1.3 million for the six-month period ended 30 June 2025G, mainly due to higher legal and professional costs directly related to financial and legal due diligence engagements.

## Short-term leases

Short-term lease expenses increased from SAR 348 thousand for the six-month period ended 30 June 2024G to SAR 866 thousand for the six-month period ended 30 June 2025G, and relate mainly to short-term accommodation costs.

## Repairs and Maintenance

Repairs and maintenance expenses increased slightly from SAR 565 thousand for the six-month period ended 30 June 2024G to SAR 683 thousand for the six-month period ended 30 June 2025G, due to higher cleaning expenses in line with overall business growth and the expansion of operating activities.

## Water, Electricity, and Telephone

Electricity, water and telephone expenses increased from SAR 415 thousand for the six-month period ended 30 June 2024G to SAR 539 thousand for the six-month period ended 30 June 2025G, reflecting the expansion of operating activities and the growth in business volume.

## Government Fees

Government expenses decreased from SAR 691 thousand for the six-month period ended 30 June 2024G to SAR 503 thousand for the six-month period ended 30 June 2025G, despite the increase in headcount. This decrease was mainly due to lower residency renewal fees. According to Management, a large number of employees were transferred to a commercial registration classified as an industrial establishment, enabling the Company to benefit from government incentive programmes and thereby reduce overall government expenses despite the increase in the number of employees.

## Consumables

Consumables expenses increased from SAR 129 thousand for the six-month period ended 30 June 2024G to SAR 187 thousand for the six-month period ended 30 June 2025G.

## Hospitality

Hospitality expenses decreased from SAR 279 thousand for the six-month period ended 30 June 2024G to SAR 156 thousand for the six-month period ended 30 June 2025G.

## Other

Other expenses amounted to SAR 1.0 million for the six-month period ended 30 June 2024G and SAR 1.8 million for the six-month period ended 30 June 2025G.

### 6.8.1.9 Other Revenues, Net

The following table shows other income, net for the six-month period ended 30 June 2024G and 2025G:

**Table (99): Other Income for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Gains/(losses) on disposal of non-current assets	116	54	(53.2%)
Other income recorded in departments	907	311	(65.7%)
Fines and penalties related to the franchise	-	9	N/A
<b>Total</b>	<b>1,024</b>	<b>374</b>	<b>(63.4%)</b>

Source: Management Information

Other income decreased from SAR 1.0 million for the six-month period ended 30 June 2024G to SAR 374 thousand for the six-month period ended 30 June 2025G, mainly due to the reversal of an inventory provision of SAR 460 thousand in the six-month period ended 30 June 2024G.

### 6.8.1.10 Financing Costs

The following table shows finance costs for the six-month period ended 30 June 2024G and 2025G:

**Table (100): Finance Costs for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Management Information)	The six-month period ended 30 June 2025G (Management Information)	Change for the period
Interest on Lease Liabilities	647	1,160	79.2%
<b>Total</b>	<b>647</b>	<b>1,160</b>	<b>79.2%</b>

Source: Management information

## Interest on Lease Liabilities

Interest on lease liabilities increased from SAR 0.6 million for the six-month period ended 30 June 2024G to SAR 1.2 million for the six-month period ended 30 June 2025G, mainly due to higher interest expense on lease liabilities in line with the opening of new branches over the historical period.

## 6.8.2 Statement of Financial Position

The following table shows statement of financial position as of 31 December 2024G and 30 June 2025G:

**Table (101): Statement of Financial Position as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
<b>Assets</b>		
<b>Non-current assets</b>		
Property and equipment, net	71,539	73,763
Right-of-use assets, net	48,469	49,075
Intangible assets, net	3,605	3,436
Prepayments for acquisition of intangible assets	180	180
<b>Total non-current assets</b>	<b>123,794</b>	<b>126,455</b>
<b>Current assets</b>		
Inventory, net	14,023	19,291
Receivables, prepaid expenses and other assets, net	19,809	25,254
Murabaha investment deposits	74,356	-
financial investments at fair value through profit or loss	-	76,844
Cash and cash equivalents	3,775	8,924
<b>Total current assets</b>	<b>111,963</b>	<b>130,313</b>
<b>Total assets</b>	<b>235,757</b>	<b>256,768</b>
<b>Equity and liabilities</b>		
<b>Equity</b>		
Capital	48,000	96,000
Employees' benefits obligations remeasurement reserve	(810)	(810)
Treasury shares	(6,920)	(6,920)
Retained earnings	101,050	73,843
<b>Total equity</b>	<b>141,319</b>	<b>162,113</b>
<b>Liabilities</b>		
<b>Non-current liabilities</b>		
Lease liabilities – non-current portion	28,868	29,980
Employee benefit obligations	5,780	6,660
Deferred revenue – Franchise fees	681	729
<b>Total non-current liabilities</b>	<b>35,329</b>	<b>37,368</b>
<b>Current liabilities</b>		
Lease liabilities - current portion	15,689	15,923
Deferred revenue – Franchise fees	285	325
Trade payables, accrued expenses and other liabilities	41,682	39,882
Provision for Zakat	1,452	1,157
<b>Total current liabilities</b>	<b>59,108</b>	<b>57,287</b>
<b>Total liabilities</b>	<b>94,437</b>	<b>94,655</b>
<b>Total equity and liabilities</b>	<b>235,757</b>	<b>256,768</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows KPIs for statement of financial position as of 31 December 2024G and 30 June 2025G:

**Table (102): KPIs for Statement of Financial Position as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Management Information)	As of 30 June 2025G (Management Information)
Return on average assets	25.9%	23.2%
Return on average equity	41.7%	37.7%
Days Receivable Outstanding (total)	13	16
Inventory days – food materials	31	38
Inventory days – packaging materials	100	114
Days Payable Outstanding	55	77
Cash conversion cycle	90	91

Source: Management information.

KPIs have been calculated as follows:

**Return on average assets as of 30 June 2025G** = net profit for the last twelve months ÷ [(total assets for the period + total assets for the prior year) ÷ 2].

**Return on average equity as of 30 June 2025G** = net profit for the last twelve months ÷ [(total equity for the period + total equity for the prior year) ÷ 2].

**Days Receivable Outstanding (total) as of 30 June 2025G** = [(average trade receivables + receivables from related parties for the period and the prior year) ÷ sales for the last twelve months (excluding counter sales)] × 365.

**Inventory days – food materials and finished goods (total) as of 30 June 2025G** = [(average food materials + finished goods for the period and the prior year) ÷ cost of food materials for the last twelve months (within materials consumed in cost of revenue)] × 365.

**Inventory days – packaging materials (total) as of 30 June 2025G** = [(average packaging materials for the period and the prior year) ÷ cost of packaging materials for the last twelve months (within materials consumed in cost of revenue)] × 365.

**Days Payable Outstanding as of 30 June 2025G** = [(average trade payables for the period and the prior year) ÷ (cost of food materials for the last twelve months + cost of packaging materials for the last twelve months (within materials consumed in cost of revenue))] × 365.

**Cash conversion cycle** = Collection period – trade receivables (total) + storage period – food materials and finished goods (total) + storage period – packaging materials (total) – payment period – trade payables.

## Assets

### Non-current assets

Non-current assets increased from SAR 123.8 million as of 31 December 2024G to SAR 126.5 million as of 30 June 2025G, driven by an increase of SAR 2.2 million in property and equipment relating to additions under projects in progress for the central plant and head office, in addition to an increase of SAR 606 thousand in right-of-use assets as a result of new leases entered into during the period and the remeasurement of certain existing contracts.

### Current assets

Current assets increased from SAR 112.0 million as of 31 December 2024G to SAR 130.3 million as of 30 June 2025G, due to: (1) the recognition of financial investments at fair value through profit or loss of SAR 76.8 million, representing 6.7 million units in the Artal Murabaha Fund at a total cost of SAR 75.0 million, with a market value of SAR 76.8 million as of 30 June 2025G; (2) an increase of SAR 5.3 million in net inventory in line with the expansion in the number of operating branches; (3) an increase of SAR 5.4 million in trade receivables, prepaid expenses and other balances, mainly relating to advances to suppliers of SAR 4.6 million for raw materials, packaging and fit-out items and others, in line with the growth in the number of operating branches from 238 branches as of 31 December 2024G to 251 branches as of 30 June 2025G, in addition to an increase of SAR 1.9 million in trade receivables reflecting higher amounts due from online platforms in line with growth in delivery sales; and (4) an increase of SAR 5.1 million in cash and cash equivalents, driven by an increase of SAR 4.7 million in bank balances and SAR 453 thousand in cash on hand. This was offset by a decrease in Islamic Murabaha deposits, which declined from SAR 74.4 million as of 31 December 2024G to nil as of 30 June 2025G following their maturity.

## Equity and liabilities

### Equity

Equity increased from SAR 141.3 million as of 31 December 2024G to SAR 162.1 million as of 30 June 2025G, due to a capital increase of SAR 48.0 million through the capitalisation of retained earnings. On 1 June 2025G (corresponding to 5 Dhu al-Hijjah 1446H), the Company's Extraordinary General Assembly approved the Board of Directors' recommendation to increase the share capital from SAR 48,000,000 to SAR 96,000,000 by issuing 48,000,000 bonus shares. The increase was effected by capitalising SAR 48,000,000 from retained earnings at a rate of one bonus share for each share held. Following the increase, the Company's share capital became SAR 96,000,000 divided into 96,000,000 shares with a nominal value of SAR 1 per share. This was offset by dividend distributions of SAR 11.9 million during the period.

## Liabilities

### Non-current liabilities

Non-current liabilities increased from SAR 35.3 million as of 31 December 2024G to SAR 37.4 million as of 30 June 2025G, due to an increase of SAR 1.1 million in lease liabilities and an increase of SAR 880 thousand in employee benefit obligations, in addition to an increase of SAR 48 thousand in deferred revenue.

### Current liabilities

Current liabilities decreased from SAR 59.1 million as of 31 December 2024G to SAR 57.3 million as of 30 June 2025G, mainly due to a decrease of SAR 1.8 million in trade payables, accrued expenses and other liabilities, driven by lower payments payable to executive and non-executive management.

## 6.8.2.1 Assets

### 6.8.2.1.1 Property and equipment, net

The following table shows the net carrying amount of property and equipment as of 31 December 2024G and 30 June 2025G:

**Table (103): Net Carrying Amount of Property and Equipment as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Land	31,250	31,250
Improvements to Rented Premises	18,688	16,939
Electrical Tools, Equipment and Appliances	14,523	14,523
Cars	3,592	4,747
Furniture	1,832	1,660
Projects under construction	1,654	4,644
<b>Total</b>	<b>71,539</b>	<b>73,763</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows additions to property and equipment as of 31 December 2024G and 30 June 2025G:

**Table (104): Additions to Property and Equipment as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Land	23,785	-
Improvements to Rented Premises	3,459	-
Electrical Tools, Equipment and Appliances	3,998	2,064
Cars	1,673	1,782
Furniture	455	114
Projects under construction	8,902	5,002
<b>Total</b>	<b>42,271</b>	<b>8,963</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.



The following table shows depreciation of property and equipment as of 31 December 2024G and 30 June 2025G:

**Table (105): Depreciation of Property and Equipment as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Improvements to Rented Premises	(5,533)	(3,189)
Electrical Tools, Equipment and Appliances	(4,362)	(2,582)
Cars	(1,043)	(626)
Furniture	(674)	(341)
<b>Total</b>	<b>(11,613)</b>	<b>(6,738)</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

## Land

The Company's land holdings comprise: one plot of land in Riyadh designated as the new head office site, with a value of SAR 23.8 million; two plots in Riyadh designated for the construction of a large central kitchen (plant), with an aggregate value of SAR 6.5 million; and one plot in Riyadh designated for employee housing, with a value of SAR 945 thousand.

The carrying amount of land stood at SAR 31.3 million as of both 31 December 2024G and 30 June 2025G.

## Improvements to Rented Premises

Leasehold improvements relate mainly to fit-out works for leased branches, central kitchens and the head office, and include electrical works, plumbing, tiling, insulated panels, suspended ceilings, decorations, fixtures, painting works, service counters and other items.

The carrying amount of leasehold improvements decreased from SAR 18.7 million as of 31 December 2024G to SAR 16.9 million as of 30 June 2025G, due to depreciation expense of SAR 3.2 million for the period. This was partially offset by additions of SAR 1.4 million transferred from projects in progress, mainly relating to new sales branches opened during the six-month period ended 30 June 2025G, in line with the increase in the number of operating stores.

## Electrical Tools, Equipment and Appliances

These consist mainly of operating equipment and kitchen tools, including food production lines, blast chillers and shock freezers, air conditioning units, refrigerators, ovens, ice cream machines, filling machines, display screens and other related items.

The carrying amount of tools, equipment and electrical devices stood at SAR 14.5 million as of both 31 December 2024G and 30 June 2025G, with no material changes during the period.

## Cars

Vehicles relate mainly to commercial transport vehicles used between the central kitchens and branches, and include specialised vehicles such as those equipped with refrigeration units.

The carrying amount of vehicles increased from SAR 3.6 million as of 31 December 2024G to SAR 4.7 million as of 30 June 2025G, driven by additions of SAR 1.8 million in line with the expansion of operating activities, following the purchase of 11 new vehicles including buses and light trucks.

## Furniture

This category includes items such as chairs, tables, stands, shelves and other fittings located in sales branches, central kitchens, warehouses and the head office.

The carrying amount of furniture and fixtures decreased from SAR 1.8 million as of 31 December 2024G to SAR 1.7 million as of 30 June 2025G, reflecting additions of SAR 169 thousand, including SAR 54 thousand transferred from projects in progress, offset by depreciation expense of SAR 341 thousand for the period.

## Projects under construction

Projects in progress increased from SAR 1.7 million as of 31 December 2024G to SAR 4.6 million as of 30 June 2025G, due to additions of SAR 5.0 million, offset by transfers of SAR 2.0 million to other asset categories. These projects represent ongoing finishing works, installations and fit-outs for the central kitchen plant and the employee housing complex, both of which remain under development and are expected to be completed during FY 2025G.

### 6.8.2.1.2 Right-of-use assets, net

The following table shows Right-of-use assets as of 31 December 2024G and 30 June 2025G:

**Table (106): Right-of-Use Assets as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Balance at beginning of the year	49,595	84,421
Additions during the year	26,526	4,225
Remeasurement during the year	8,300	5,577
<b>Balance at end of the year</b>	<b>84,421</b>	<b>94,223</b>
<b>Accumulated depreciation</b>		
Balance at beginning of the year	(20,254)	(35,952)
Charge for the year	(15,697)	(9,196)
Balance at end of the year	(35,952)	(45,148)
Net carrying amount	48,469	49,075

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

Right-of-use assets represent leases of buildings and branches and are depreciated on a straight-line basis over the lease term, which typically extends to 5 years. These assets comprise leased properties related to the Company's operating activities, including storage warehouses, sales branches, cloud kitchens, central kitchens and the head office.

The carrying amount increased from SAR 48.5 million as of 31 December 2024G to SAR 49.1 million as of 30 June 2025G, in line with the expansion of operations, driven by additions of SAR 4.2 million during the period and SAR 5.6 million arising from the remeasurement of leases due to changes in lease terms and payments. This was offset by depreciation expense for the year of SAR 9.2 million.

### 6.8.2.1.3 Intangible assets, net

The following table shows intangible assets as of 31 December 2024G and 30 June 2025G:

**Table (107): Intangible Assets as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Brand, net	3,203	3,041
Goodwill	375	375
Software, net	28	20
<b>Total</b>	<b>3,606</b>	<b>3,436</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in brand as of 31 December 2024G and 30 June 2025G:

**Table (108): Movement in Brand as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
<b>Cost:</b>		
Balance at beginning of the year/ period	-	3,229
Additions during the year/ period	3,229	-
Balance at end of the year/ period	3,229	3,229
<b>Accumulated amortization</b>		
Balance at beginning of the year/ period	-	27
Charge for the year/ period	27	161
Balance at end of the year/ period	27	188
Net carrying amount	3,203	3,041

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in software as of 31 December 2024G and 30 June 2025G:

**Table (109): Movement in Software as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
<b>Cost:</b>		
Balance at beginning of the year/ period	357	357
Balance at end of the year/ period	357	357
<b>Accumulated amortization</b>		
Balance at beginning of the year/ period	304	329
Charge for the year/ period	25	8
Balance at end of the year/ period	329	337
Net carrying amount	28	20

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

Intangible assets comprise a brand of SAR 3.0 million as of 30 June 2025G, amortised over 10 years, goodwill of SAR 375 thousand, which is tested annually for impairment, and software of SAR 20 thousand, amortised over 5 years.

The balance of intangible assets decreased from SAR 3.6 million as of 31 December 2024G to SAR 3.4 million as of 30 June 2025G, due to a decrease of SAR 161 thousand in the amount of the brand as a result of depreciation for the period, in addition to a decrease of SAR 8 thousand in the amount of software, also due to depreciation for the period.

#### 6.8.2.1.4 Advances paid for acquisition of intangible assets

Advances paid for acquisition of intangible assets amounted to SAR 180 thousand as of 31 December 2024G and 30 June 2025G, with no material changes during the period.

#### 6.8.2.1.5 Inventory, net

The following table shows inventory as of 31 December 2024G and 30 June 2025G:

**Table (110): Inventory as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Food materials	5,420	9,195
Packaging materials	4,220	5,436
Finished goods	3,310	2,926
Cleaning materials	345	547
Consumables	1,153	1,573
Office supplies	32	73
Total inventory	14,481	19,749
Less: Provision for obsolete and slow-moving inventory	(458)	(458)
<b>Total</b>	<b>14,023</b>	<b>19,291</b>
Inventory days – food materials	31	38
Inventory days – packaging materials	100	114

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in provision for obsolete and slow-moving inventory as of 31 December 2024G and 30 June 2025G:

**Table (111): Movement in Provision for Obsolete and Slow-Moving Inventory as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Balance at beginning of the year/ period	1,070	457
(Reversed) / provision made during the year/ period	(460)	-
Utilized during the year/ period	(153)	-
Balance at end of the year/ period	457	457

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows inventory ageing as of 30 June 2025G:

**Table (112): Inventory Ageing as of 30 June 2025G**

SAR *000s	0-30 days	31-60 days	61-90 days	+90 days	Total
Food materials	6,714	1,649	397	436	9,195
Packaging materials	2,558	747	353	1,778	5,436
Finished goods	2,823	84	-	19	2,926
Consumables	689	244	156	484	1,573
Cleaning materials	260	131	50	107	547
Office supplies	10	15	13	35	73
<b>Total inventory</b>	<b>13,053</b>	<b>2,870</b>	<b>968</b>	<b>2,858</b>	<b>19,749</b>
As % of total inventory	66.1%	14.5%	4.9%	14.5%	100.0%

Source: Management Information

## Food materials

Food materials consist of raw materials and perishable items such as oils, ghee, nuts, meat, cheese, spices, fillings and others, in addition to canned products. Food materials are initially stored in warehouses upon purchase and are subsequently transferred to the central kitchens for production purposes.

The balance of food materials increased from SAR 5.4 million as of 31 December 2024G to SAR 9.2 million as of 30 June 2025G, in line with the expansion of operations and the opening of 13 new branches during the first half of FY 2025G. This expansion across all brands led to higher purchases of raw materials, perishables and other related items.

## Packaging materials

Packaging materials mainly comprise baking/parchment paper, food/pastry boxes of various sizes, plastic and aluminium containers (such as sauce containers), decorative items for boxes such as ribbons and other related items.

The balance of packaging materials increased from SAR 4.2 million as of 31 December 2024G to SAR 5.4 million as of 30 June 2025G, driven by the expansion in the number of operating branches, which required higher inventory of packaging materials to support increased sales volumes.

## Finished goods

Finished goods include items held at physical retail branches that are ready for sale either directly or after heating/baking, such as beverages (e.g. soft drinks), uncooked stuffed vine leaves, uncooked pastry fillings, ice cream, mamol, cakes, sauces, imported confectionery and others. Finished goods have a maximum shelf life of 30 days.

The balance of finished goods decreased from SAR 3.3 million as of 31 December 2024G to SAR 3.0 million as of 30 June 2025G, mainly due to consumption during the period.

## Consumables

Consumables relate to items that are used on a regular basis and are consumed or replaced, and include operating supplies (such as vacuum bags), kitchen tools, tableware, staff uniforms and marketing materials.

The balance of consumables increased from SAR 1.2 million as of 31 December 2024G to SAR 1.6 million as of 30 June 2025G, in line with the expansion of operating activities.

## Cleaning materials

Cleaning materials relate to items required to maintain hygiene and sanitation in production areas, offices, branches and other locations. They include detergents, garbage bags, sponges, disinfectants and other materials.

The balance of cleaning materials increased from SAR 345 thousand as of 31 December 2024G to SAR 547 thousand as of 30 June 2025G, due to the expansion in the number of operating branches.

## Office supplies

Office supplies include stationery and other materials used in day-to-day administrative tasks, such as pens, paper, notebooks, calculators and others.

The balance of office supplies increased from SAR 32 thousand as of 31 December 2024G to SAR 73 thousand as of 30 June 2025G, reflecting a bulk purchase made to cover future needs.

## Provision for obsolete and slow-moving inventory

This relates mainly to outdated or unusable packaging materials held at central kitchens and warehouses, noting that the shelf life of the two main inventory categories (food materials and finished goods) typically ranges between 1 and 90 days. This is supported by the days inventory outstanding (DIO) for these two categories, which ranged between 31 and 38 days over the period from 31 December 2024G to 30 June 2025G, while DIO for packaging materials ranged between 100 and 114 days, reflecting their longer shelf life. The provision policy adopted requires management, at the end of each financial year, to classify inventory into three categories: fast-moving, slow-moving, and non-moving, applying a provision of 50% for slow-moving items and 100% for non-moving items.

The provision amounted to negative SAR 458 thousand as of both 31 December 2024G and 30 June 2025G, with no material changes during the period.

### 6.8.2.1.6 Trade receivables, prepaid expenses and other assets, net

The following table shows trade receivables, prepaid expenses and other assets as of 31 December 2024G and 30 June 2025G:

**Table (113): Trade Receivables, Prepaid Expenses and Other Assets as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Receivables	10,128	11,807
Trade receivables – related parties	58	435
Less: ECLs Provision	(115)	(281)
Net trade receivables	10,071	11,961
Prepaid expenses	4,074	4,032
Advances to suppliers	2,780	7,391
Accrued income on investment Murabaha deposits	1,714	-
Employee advances and loans	887	1,585
Other	284	284
<b>Total</b>	<b>19,809</b>	<b>25,254</b>
Days Receivable Outstanding (total)	13	16

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in ECL provision as of 31 December 2024G and 30 June 2025G:

**Table (114): Movement in ECL Provision as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Balance at beginning of the year	39	115
Made during the year	77	166
Balance at end of the year	115	281

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows an analysis of Company's receivable ageing and ECL provision as of 31 December 2024G and 30 June 2025G:

**Table (115): Analysis of Company's Receivable Ageing and ECL Provision as of 31 December 2024G and 30 June 2025G**

SAR '000s	31 December 2024			30 June 2025		
	Gross carrying amount	ECL rate	ECL provision	Gross carrying amount	ECL rate	ECL provision
1-30 days	9,395	0.12%	12	8,908	0.01%	0
31-60 days	529	2.64%	14	1,259	0.82%	10
61-90 days	122	39.54%	48	546	28.32%	155
+90 days	140	29.60%	41	1,529	7.57%	116
<b>Total</b>	<b>10,186</b>	<b>1.13%</b>	<b>115</b>	<b>12,242</b>	<b>2.30%</b>	<b>281</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G and Management information.

## Receivables

Net trade receivables increased from SAR 10.1 million as of 31 December 2024G to SAR 12.0 million as of 30 June 2025G, driven by an increase of SAR 2.0 million in gross receivables, mainly due to higher amounts due from franchisees of SAR 1.1 million, in addition to an increase of SAR 587 thousand in amounts due from delivery applications, including Mrsool, Keeta and ToYou, in line with growth in delivery sales. These balances are typically collected on a monthly basis (within 30 days) in accordance with contractual terms.

## ECLs Provision

The ECLs provision amounted to SAR 281 thousand as of 30 June 2025G and was calculated based on the Company's ECL model.

## Prepaid expenses

Prepaid expenses decreased from SAR 4.1 million as of 31 December 2024G to SAR 4.0 million as of 30 June 2025G, mainly due to a decrease of SAR 475 thousand in prepaid rents following the reclassification of leases under IFRS 16, a decrease of SAR 307 thousand in prepaid general contracts, and a decrease of SAR 163 thousand in prepaid IT subscriptions. This was partially offset by an increase of SAR 900 thousand in prepaid medical insurance, in line with the increase in the number of employees.

## Advances to suppliers

Advances to suppliers relate mainly to purchases of raw materials, packaging materials, property and equipment and other items related to operating activities.

The balance of advances to suppliers increased from SAR 2.8 million as of 31 December 2024G to SAR 7.4 million as of 30 June 2025G, in line with the expansion of operating activities, with the number of operating branches increasing from 240 branches in FY 2024G to 251 branches during the first half of FY 2025G across all brands, in addition to higher purchases of raw materials.

## Accrued income on investment Murabaha deposits

Accrued income on Islamic Murabaha deposits represents profit accrued on deposits placed with local banks for periods of up to 215 days, at profit rates linked to prevailing market rates.

The balance of accrued income on Islamic Murabaha deposits decreased from SAR 1.7 million as of 31 December 2024G to nil as of 30 June 2025G, following the maturity of these deposits in January 2025G.

## Employee advances and loans

Employee receivables comprise loans granted to employees to cover personal expenses such as housing and children's education, in addition to petty cash advances, which represent a fixed cash float used to cover day-to-day operating expenses.

The balance of employee receivables increased from SAR 887 thousand as of 31 December 2024G to SAR 1.6 million as of 30 June 2025G, driven by an increase of SAR 394 thousand in employee loans and an increase of SAR 304 thousand in petty cash advances.

## Other

Other balance remained at SAR 284 thousand as of 30 June 2025G and consists mainly of refundable deposits related to leased properties.

### 6.8.2.1.7 Financial investments at fair value through profit or loss

The following table shows financial investments at fair value through profit or loss as of 31 December 2024G and 30 June 2025G:

**Table (116): Financial Investments at Fair Value Through Profit or Loss as of 31 December 2024G and 30 June 2025G**

SAR '000s	Number of units	Cost	Unrealized profits	Market value
Artal Murabaha Fund	6,726,231.5	75,000,000	1,843,695	76,843,695

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

Financial investments at fair value through profit or loss represent investments in units of Artal Murabaha Fund (a Saudi closed-ended public fund managed by Artal Capital Company).

### 6.8.2.1.8 Cash and cash equivalents

The following table shows cash at banks as of 31 December 2024G and 30 June 2025G:

**Table (117): Cash at Banks as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Cash at banks	3,471	8,168
Cash on hand	304	757
<b>Total</b>	<b>3,775</b>	<b>8,924</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

## Cash and Cash Equivalents

Cash and cash equivalents consist of cash at banks and cash on hand. The Company's management indicated that a fixed nominal cash float of SAR 500 is maintained at each physical retail branch to meet the needs of cash-paying customers, with any excess cash being transferred daily to the head office. Accordingly, cash held at the branches is minimal.

The balance of cash and cash equivalents increased from SAR 3.8 million as of 31 December 2024G to SAR 8.9 million as of 30 June 2025G, mainly driven by net cash inflows from operating activities of SAR 35.2 million generated from earnings before interest, tax, depreciation and rent (EBITDAR) for the period, notwithstanding working capital movements arising from higher inventory and lower payables.

This was partially offset by net cash outflows from financing activities of SAR 20.7 million, reflecting dividend distributions of SAR 11.9 million and lease payments, in addition to net cash outflows from investing activities of SAR 9.4 million resulting from purchases of financial investments at fair value through profit or loss amounting to SAR 75.0 million, despite proceeds of SAR 74.4 million from the maturity of Murabaha deposits.



## 6.8.2.2 Equity

The following table shows equity as of 31 December 2024G and 30 June 2025G:

**Table (118): Equity as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Capital	48,000	96,000
Employees' benefits obligations remeasurement reserve	(810)	(810)
Treasury shares	(6,920)	(6,920)
Retained earnings	101,050	73,843
<b>Total equity</b>	<b>141,319</b>	<b>162,113</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

## Capital

Share capital increased from SAR 48.0 million as of 31 December 2024G to SAR 96.0 million as of 30 June 2025G, after the Company's Extraordinary General Assembly, held on 1 June 2025G (corresponding to 5 Dhu al-Hijjah 1446H), approved the Board of Directors' recommendation to increase share capital from SAR 48.0 million to SAR 96.0 million through a bonus issue of SAR 48.0 million. The increase was implemented by capitalising SAR 48.0 million from retained earnings, at a rate of one bonus share for each share held. As a result, share capital became SAR 96.0 million, divided into 96,000,000 shares with a nominal value of SAR 1 per share.

## Employees' benefits obligations remeasurement reserve

The reserve for remeasurement of employee benefit obligations amounted to SAR 810 thousand as of both 31 December 2024G and 30 June 2025G, and relates to actuarial gains or losses arising from the remeasurement of employee benefit obligations.

## Treasury shares

The balance of treasury shares amounted to SAR 6.9 million as of both 31 December 2024G and 30 June 2025G.

## Retained earnings

The balance of retained earnings decreased from SAR 101.1 million as of 31 December 2024G to SAR 73.8 million as of 30 June 2025G, mainly due to the issuance of bonus shares to increase share capital by SAR 48.0 million, in addition to dividends declared during the period amounting to SAR 11.9 million. This was partially offset by net profit for the period of SAR 32.7 million.

## 6.8.2.3 Liabilities

### 6.8.2.3.1 Lease liabilities

The following table shows lease liabilities as of 31 December 2024G and 30 June 2025G:

**Table (119): Lease Liabilities as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Lease liabilities – Non-current portion	28,868	29,980
Lease liabilities – Current portion	15,689	15,923
<b>Total</b>	<b>44,557</b>	<b>45,903</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in lease liabilities as of 31 December 2024G and 30 June 2025G:

**Table (120): Movement in Lease Liabilities as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Balance at beginning of the year	26,921	44,557
Additions during the year	26,526	4,225
Remeasurement during the year*	8,300	5,577
Disposals during the year	-	-
Amortization of interest during the year	1,800	1,160
Transferred from lease liabilities to accrued expenses	(589)	(825)
Paid during the year	(18,401)	(8,791)
<b>Balance at end of the year</b>	<b>44,557</b>	<b>45,903</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

\* Lease liabilities were remeasured, with a corresponding adjustment to right-of-use assets, to reflect changes in lease terms and payments for the period ended 30 June 2025G.

#### 6.8.2.3.2 Deferred revenue

The following table shows deferred revenue as of 31 December 2024G and 30 June 2025G:

**Table (121): Deferred Revenue as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Deferred revenue – Non-current portion	681	729
Deferred revenue – Current portion	285	325
<b>Total</b>	<b>966</b>	<b>1,054</b>

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movement in revenue as of 31 December 2024G and 30 June 2025G:

**Table (122): Movement in Deferred Revenue as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Management Information)
Balance at beginning of the year	1,945	966
Contracts during the year	225	300
Amortization during the year	(1,204)	(213)
Balance at end of the year	966	1,054

Source: Audited financial statements for FYs ended 31 December 2023G and 2024G, and Management information.

Deferred revenue represents franchise fees collected from franchisees, which are recognised as revenue over time. Deferred revenue is amortised over 5 years, in line with the term of the franchise agreements.

The balance of deferred revenue increased from SAR 966 thousand as of 31 December 2024G to SAR 1.1 million as of 30 June 2025G, as a result of additions during the period of SAR 300 thousand arising from the granting of 5 new franchises, offset by amortisation (earned revenue) of SAR 411 thousand for the year. This was partially offset by amortisation (earned revenue) during the period amounting to SAR 213 thousand.

### 6.8.2.3.3 Trade payables, accrued expenses, and other liabilities

The following table shows trade payables, accrued expenses, and other liabilities as of 31 December 2024G and 30 June 2025G:

**Table (123): Trade Payables, Accrued Expenses, and Other Liabilities as of 31 December 2024G and 30 June 2025G**

SAR *000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Trade payables	23,187	25,122
Amounts due to executive and non-executive directors	9,893	3,190
Accrued vacation and air ticket benefits	4,488	5,404
Accrued salaries, wages and employee benefits	1,004	1,397
Value Added Tax	1,600	2,273
Accrued expenses*	1,197	2,070
Other	313	427
<b>Total</b>	<b>41,682</b>	<b>39,882</b>
Days Payable Outstanding	55	77

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

#### Trade payables

Trade payables relate mainly to suppliers of packaging materials, consumables, meat products, raw materials such as nuts, vegetables, oils, chocolate and dairy products, as well as property and equipment and other items.

The balance of trade payables increased from SAR 23.2 million as of 31 December 2024G to SAR 25.1 million as of 30 June 2025G, in line with the expansion of operations and the increase in the number of operating branches from 240 branches in FY 2024G to 251 branches during the first half of FY 2025G across all brands, which led to higher purchases of raw materials, packaging materials and other supplies. Consequently, Days Payable Outstanding (DPO) increased from 55 days as of 31 December 2024G to 77 days as of 30 June 2025G.

#### Amounts due to executive and non-executive directors

These liabilities consist mainly of executive management bonuses, allowances and remuneration of Board members, and allowances and remuneration of members of other committees.

The balance of amounts due to executive and non-executive directors decreased from SAR 9.9 million as of 31 December 2024G to SAR 3.2 million as of 30 June 2025G, as bonus entitlements for the CEO, management and employees outstanding as of 31 December 2024G were settled during the first half of FY 2025G. As of 30 June 2025G, the balance of SAR 3.2 million represents the provision for bonuses relating to the first six months of FY 2025G, in accordance with the updated bonus scheme.

#### Accrued vacation and air ticket benefits

These represent accrued air ticket and annual leave entitlements for the Company's employees.

The balance of accrued vacation and air ticket benefits increased from SAR 4.9 million as of 31 December 2024G to SAR 5.4 million as of 30 June 2025G, in line with the increase in the number of employees from 1,253 as of 31 December 2024G to 1,335 as of 30 June 2025G.

#### Accrued salaries, wages and employee benefits

These relate to salaries, benefits and bonuses due to non-executive employees.

The balance of accrued salaries, wages and employee benefits increased from SAR 1.0 million as of 31 December 2024G to SAR 1.4 million as of 30 June 2025G, due to unpaid balances outstanding as of 30 June 2025G, which resulted in higher accrued bonus expenses.

#### Value Added Tax

VAT is settled on a monthly basis and arises from the difference between VAT collected from customers on sales and VAT paid on purchases.

The VAT balance increased from SAR 1.6 million as of 31 December 2024G to SAR 2.3 million as of 30 June 2025G, reflecting timing differences between VAT collected on sales and VAT paid on purchases, with settlement occurring on a monthly basis.

## Accrued expenses

Accrued expenses relate mainly to electricity expenses, telephone and internet charges, delivery application commissions, audit fees, unpaid lease liabilities and other items.

The balance of accrued expenses increased from SAR 1.2 million as of 31 December 2024G to SAR 2.1 million as of 30 June 2025G, mainly due to the renewal of employees' medical insurance in June 2025G, which had not been settled by the end of the period.

## Other

Other payables amounted to SAR 313 thousand as of 31 December 2024G and increased to SAR 427 thousand as of 30 June 2025G.

### 6.8.2.3.4 Provision for Zakat

The following table shows movements in Zakat provision as of 31 December 2024G and 30 June 2025G:

**Table (124): Movements in Zakat Provision as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Management information)
Equity, provisions at the beginning of the period, and other adjustments	178,100	217,141
Long-term assets	(123,794)	(126,455)
Adjusted profit for the year	51,632	32,702

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

The following table shows movements in Zakat provision as of 31 December 2024G and 30 June 2025G:

**Table (125): Movements in Zakat Provision as of 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Management information)
As at beginning of the year	1,821	1,452
Charged for the year	1,404	1,159
Paid during the year	(1,773)	(1,454)
Balance at end of the year	1,452	1,157

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

It is calculated based on the Zakat base and the payments made during the year, and the Zakat charge is determined in accordance with ZATCA requirements.

The balance decreased from SAR 1.5 million as of 31 December 2024G to SAR 1.2 million as of 30 June 2025G, due to Zakat payments during the year of SAR 1.5 million, partially offset by the Zakat charge for the year of SAR 1.2 million.

## 6.8.3 Statement of Cash Flows

The following table shows statement of cash flows for the six-month period ended 30 June 2024G and 2025G:

**Table (126): Statement of Cash Flows for The Six-Month Period Ended 30 June 2024G and 2025G**

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)
<b>Net cash flows from operating activities</b>		
Net profit for the year before Zakat	28,530	33,861
<b>Adjustments to reconcile net profit for the year before Zakat:</b>		
Depreciation of Property and Equipment	5,468	6,738
Depreciation of Right-of-Use Assets	7,514	9,196
Amortization of intangible assets	14	169
Loss on disposal of property and equipment	0	(54)
Derecognition of lease contracts	(116)	-

SAR '000s	The six-month period ended 30 June 2024G (Reviewed)	The six-month period ended 30 June 2025G (Reviewed)
Income from Islamic Murabaha deposits	(1,831)	(167)
Unrealized gains from revaluation of financial investments at fair value through profit or loss	-	(1,844)
(Reversal of) inventory provision	(460)	-
ECLs Provision	-	166
Amortization of deferred revenue – franchise fees	(522)	(213)
Provision for employee benefits liabilities	1,101	1,096
Finance Expenses	647	1,160
<b>Total adjustments</b>	<b>40,345</b>	<b>50,109</b>
<b>Changes in operating assets and liabilities</b>		
Inventory	(1,734)	(5,268)
Trade receivables, prepaid expenses and other assets	(5,458)	(5,234)
Due from related parties	(100)	(377)
Trade payables, accrued expenses and other liabilities	7,197	(2,625)
Deferred revenue	-	300
Cash generated from operating activities	40,249	36,904
Employee benefits liabilities paid	(163)	(216)
Zakat provision paid	(1,773)	(1,454)
<b>Net cash available from operating activities</b>	<b>38,313</b>	<b>35,234</b>
<b>Cash flows from investing activities</b>		
Cash paid for purchase of property and equipment	(6,660)	(8,963)
Advances paid for purchase of intangible assets	(107)	-
Proceeds from disposal of property and equipment	3	55
Cash paid for purchase of Murabaha investment deposits	(112,929)	-
Cash paid for purchase of financial investments at fair value through profit or loss	-	(75,000)
Cash received from Murabaha investment deposits	95,000	74,356
Cash received from profit on Islamic Murabaha deposits	2,221	167
<b>Net cash flows used in investing activities</b>	<b>(22,473)</b>	<b>(9,385)</b>
<b>Cash flows from financing activities</b>		
Treasury Shares	(5,935)	-
Paid lease liabilities	(8,462)	(8,791)
Dividend payments	-	(11,908)
<b>Net cash flows used in financing activities</b>	<b>(14,396)</b>	<b>(20,699)</b>
<b>Net change in cash and cash equivalents</b>	<b>1,444</b>	<b>5,149</b>
Cash and cash equivalents at the beginning of the year	10,350	3,775
Cash and cash equivalents at the end of the year	11,795	8,924

Source: Condensed interim financial statements (Audited) for the six-month period ended 30 June 2025G.

## Net cash flows from operating activities

Net cash flows from operating activities decreased from SAR 38.3 million for the six-month period ended 30 June 2024G to SAR 35.2 million for the six-month period ended 30 June 2025G, mainly due to higher cash outflows related to working capital. During the period, there was increased cash absorption driven by higher inventory and trade receivables, together with a lower contribution from trade payables, which outweighed the positive impact of improved profitability.

## Net cash flows used in investing activities

Net cash flows used in investing activities improved from negative SAR 22.5 million for the six-month period ended 30 June 2024G to negative SAR 9.4 million for the six-month period ended 30 June 2025G, mainly due to the absence of new Murabaha deposit purchases, which significantly reduced net cash outflows. This was partially offset by an investment of SAR 75.0 million in financial investment at fair value through profit or loss, in addition to higher capital expenditures.

## Net cash flows used in financing activities

Net cash flows used in financing activities increased from negative SAR 14.4 million for the six-month period ended 30 June 2024G to negative SAR 20.7 million for the six-month period ended 30 June 2025G, mainly driven by dividend payments of SAR 11.9 million. This was partially offset by the absence of treasury share purchase payments, while lease liability payments remained relatively stable year-on-year.

## 6.8.4 Financing Structure

The following table shows the Company's financing structure for FYs ended 31 December 2024G and 30 June 2025G:

**Table (127): The Company's Financing Structure for FYs Ended 31 December 2024G and 30 June 2025G**

SAR '000s	As of 31 Dec 2024G (Audited)	As of 30 June 2025G (Reviewed)
Total liabilities	94,437	94,655
Total debt*	-	-
Loans and advances – non-current portion	-	-
Loans and advances – current portion	-	-
Cash and cash equivalents	3,775	8,924
Retained earnings	101,050	73,843
<b>Total equity</b>	<b>141,319</b>	<b>162,113</b>
Capital structure**	141,319	162,113
Loans ratio***	0.0%	0.0%

Source: Condensed interim financial statements (unaudited) for the six-month period ended 30 June 2025G.

\* Loans: non-current portion + current portion + short-term loans

\*\* Total debt + total equity

\*\*\* Total debt / capital structure









# Financial Statements and Auditor's Report

# 07

## 7. Financial Statements and Auditor's Report

## 7.1 Audited financial statements for FY ended 31 Deceber 2022G

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2022**

Audit | Tax | Consulting

مراجعة | زكاة وضرائب | إستشارات

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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## INDEPENDENT AUDITOR'S REPORT

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)  
**Report on the Audit of the Financial Statements**

### Opinion

We have audited the accompanying financial statements of **Nofoth Food Products Company, (A Saudi Joint-stock Company), (the "Company")**, which comprise the statement of financial position as at 31 December 2022, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting Policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in (the Auditor's Responsibilities for the Audit of the Financial Statements) section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants that are endorsed in the Kingdom of Saudi Arabia that are relevant to our audit of the Company's financial statements and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The following describes the key audit matters and how they were addressed:

Key Audit Matter	How we addressed the matter during our audit
<b>Revenue recognition</b> During the year ended 31 December 2022, the company recorded sales revenue for the amount of SAR 268.8 million.  Revenue is recognized when the customer obtains control of the goods. This occurs when the goods are delivered, accepted by the customer, and the sales invoice is issued. (in accordance with IFRS 15 – Revenue from Contracts with Customers)  Revenue is a key performance indicator, and there is an inherent risk of overstatement to enhance profitability. Accordingly we have determined that revenue recognition is a key audit matter.  For related disclosure, refer to Note (4) Accounting Policies in the accompanying related financial statements disclosures.	<b>The audit procedures we performed included, among other matters, the following, based on our professional judgment:</b> <ul style="list-style-type: none"> <li>• The appropriateness of the accounting policies for recognizing the Company's revenue and assessing the extent to which those policies comply with IFRS 15.</li> <li>• Testing the design and operating effectiveness of control procedures in relation to revenue recognition and receivables as well as the cut-off procedures to ensure that revenue is recognized in the correct period.</li> <li>• Testing a sample of products sold and verifying the proper application of the revenue recognition policy.</li> <li>• Performed analytical procedures to verify the validity of revenue recognition.</li> <li>• Performed cut-off procedures on the timing of the recognition of revenue from sales after delivery of products to customers and recorded in the correct accounting period.</li> </ul>

Audit | Tax | Consulting

RSM Allied Accountants professional services, professional limited liability company registered in Kingdom of Saudi Arabia, with paid-up capital of SAR 10,000,000, previously known as Riyadh Audit & Tax Services Company, is a member of RSM International network. RSM is the trading name used by the members of the RSM, each member of the RSM network is an independent accounting and consulting firm which practice is its own rights. The RSM network is not a separate legal entity and is not a partnership. The RSM network is administered by RSM International Limited, a company incorporated in England and Wales. فرقة عمل أم المصايف المحترفين للإستشارات المحاسبية مسجلة في المملكة العربية السعودية، برأسمال مسجل (١٠,٠٠٠,٠٠٠) ريال سعودي، سابقا كانت تعرف باسم شركة الرياض للمحاسبة والضرائب، هي عضو في شبكة المحاسبين المحترفين RSM العالمية. وهي عبارة عن شبكة عالمية RSM هي الحالة التجارية المستعملة بواسطة كل الأعضاء في مجموعة RSM كل من أعضاء المجموعة هو طرف قانوني مستقل في مجال المحاسبة والإستشارات المحاسبية RSM العالمية تدار من قبل RSM العالمية المسجلة وهي شركة مسجلة في بريطانيا وويلز.

مراجعة | ضريبة | استشارات

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

To: the Shareholders

**Nofoth Food Products Company**

(A Saudi Joint Stock Company)

### Other Information

Management is responsible for the other information in its annual report. Other information consists of the information included in the Company's annual report which is expected to be made available to us after the date of this auditors' report, other than the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants and the Regulations for Companies and the Company's by-laws and such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

Those charged with governance i.e. Board of Directors are responsible for overseeing the company's financial reporting process.

### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not to express an opinion on the effectiveness of the internal control of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosure is inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.





## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)


### Auditor's Responsibility for the Audit of the Financial Statements (Continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### RSM Allied Accountants Professional Services

  
Mohammed Bin Farhan Bin Nader  
License No. 435  
Riyadh, Saudi Arabia  
29 Shaaban 1444 AH (corresponding to 21 March 2023)



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2022**

	Note	31 December 2022 SAR	31 December 2021 SAR
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment, net	5	37,026,885	22,877,870
Right-of-use assets, net	6	33,095,799	27,302,823
Intangible assets, net	7	90,633	123,084
<b>Total non-current assets</b>		<b>70,213,317</b>	<b>50,303,777</b>
<b>Current assets</b>			
Inventory	8	13,000,360	11,074,358
Accounts receivable, prepaid expenses and other receivables, net	9	11,837,361	10,423,458
Cash and cash equivalents	10	28,346,642	7,351,826
<b>Total current assets</b>		<b>53,184,363</b>	<b>28,849,642</b>
<b>Total assets</b>		<b>123,397,680</b>	<b>79,153,419</b>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Share capital	1	24,000,000	24,000,000
Statutory Reserve	11	5,883,466	2,734,795
Employees' benefits remeasurement reserve		(725,816)	(164,837)
Retained earnings		39,259,440	12,121,400
<b>Total equity</b>		<b>68,417,090</b>	<b>38,691,358</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Lease liabilities - non-current portion	6	20,028,745	17,185,023
Employees' benefit obligations	13	3,276,597	1,822,666
Deferred revenue – non-current portion		1,076,333	-
<b>Total non-current liabilities</b>		<b>24,381,675</b>	<b>19,007,689</b>
<b>Current liabilities</b>			
Lease liabilities - current portion	6	11,500,605	9,015,097
Deferred revenue - current portion		280,000	-
Long term loan - current portion	12	-	1,408,125
Accounts payables, accrued expenses and other payables	14	17,882,230	10,250,778
Zakat provision	15	936,080	780,372
<b>Total current liabilities</b>		<b>30,598,915</b>	<b>21,454,372</b>
<b>Total liabilities</b>		<b>54,980,590</b>	<b>40,462,061</b>
<b>Total equity and liabilities</b>		<b>123,397,680</b>	<b>79,153,419</b>

The accompanying notes from (1) to (28) are an integral part of these financial statements.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2022**

<b><u>Profit or loss</u></b>	Note	<b>2022 SAR</b>	<b>2021 SAR</b>
Sales	16	<b>268,819,480</b>	196,618,933
Cost of sales	17	<b>(122,441,240)</b>	(97,174,210)
<b>Gross profit</b>		<b>146,378,240</b>	99,444,723
Selling and marketing expenses	18	<b>(88,526,249)</b>	(56,356,391)
General and administrative expenses	19	<b>(26,388,322)</b>	(17,443,138)
<b>Profit from operations</b>		<b>31,463,669</b>	25,645,194
Provision for expected credit loss	9	<b>(75,270)</b>	(728,895)
Finance costs	20	<b>(963,657)</b>	(781,888)
Other income, net	21	<b>1,949,892</b>	3,451,152
<b>Net profit for the year before Zakat</b>		<b>32,374,634</b>	27,585,563
Zakat	15	<b>(887,923)</b>	(737,609)
<b>Net profit for the year</b>		<b>31,486,711</b>	26,847,954
<b><u>Other comprehensive income</u></b>			
<b>Items that will not be reclassified to profit or loss:</b>			
Actuarial losses from remeasurement of employees' benefit obligations	13	<b>(560,979)</b>	(143,593)
<b>Total comprehensive income for the year</b>		<b>30,925,732</b>	26,704,361
<b><u>Earnings per share</u></b>			
Basic earnings per share in net profit for the year	22	<b>13.12</b>	66.6
Weighted average of shaers outstanding at the end of the year	22	<b>2,400,000</b>	402,849

The accompanying notes from (1) to (28) are an integral part of these financial statements.

NOFOTH FOOD PRODUCTS COMPANY  
(A SAUDI JOINT STOCK COMPANY)  
STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2022

	Share capital SAR	Additional share capital SAR	Statutory reserve SAR	Employees' benefits remeasurement reserve SAR	Retained earnings SAR	Total equity SAR
<b>Balance as at 31 December 2020</b>	100,000	4,805,991	50,000	(21,244)	8,551,032	13,485,779
Transferred from the additional share capital to increase share capital (Note 1)	3,307,209	(3,307,209)	-	-	-	-
Transferred from retained earnings to increase share capital (Note 1)	20,592,791	-	-	-	(20,592,791)	-
Cash refund from the additional share capital	-	(1,498,782)	-	-	-	(1,498,782)
Net profit for the year	-	-	-	-	26,847,954	26,847,954
Other comprehensive loss	-	-	-	(143,593)	-	(143,593)
Total comprehensive income for the year	-	-	-	(143,593)	26,847,954	26,704,361
Transferred from retained earnings to statutory reserve	-	-	2,684,795	-	(2,684,795)	-
<b>Balance as at 31 December 2021</b>	<b>24,000,000</b>	<b>-</b>	<b>2,734,795</b>	<b>(164,837)</b>	<b>12,121,400</b>	<b>38,691,358</b>
Net profit for the year	-	-	-	-	31,486,711	31,486,711
Other comprehensive loss	-	-	-	(560,979)	-	(560,979)
Total comprehensive income for the year	-	-	-	(560,979)	31,486,711	30,925,732
Dividends during the year (Note 25)	-	-	-	-	(1,200,000)	(1,200,000)
Transferred from retained earnings to statutory reserve	-	-	3,148,671	-	(3,148,671)	-
<b>Balance as at 31 December 2022</b>	<b>24,000,000</b>	<b>-</b>	<b>5,883,466</b>	<b>(725,816)</b>	<b>39,259,440</b>	<b>68,417,090</b>

The accompanying notes from (1) to (28) are an integral part of these financial statements.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

	2022 SAR	2021 SAR
<b>Operating activities</b>		
Net profit for the year before zakat	32,374,634	27,585,563
<b>Adjustments to reconcile the net profit for the year before zakat:</b>		
Depreciation of property and equipment	7,862,540	4,472,744
Depreciation of right-of-use assets	10,465,232	7,319,842
Depreciation of deferred revenue	(43,667)	-
Amortization of intangible assets	65,455	54,640
Loss on disposal of property and equipment	315,397	684,566
Loss on disposal of intangible assets	-	584
Gain on disposal of right of use assets	(60,709)	(1,819)
Provision charged for expected credit losses	75,270	728,895
Charges for employees benefits obligations	1,036,885	952,929
Losses related to the acquisition of an establishment	-	203,264
Finance costs	963,657	781,888
	53,054,694	42,783,096
<b>Changes in operating assets and liabilities:</b>		
Inventory	(1,926,002)	(7,321,010)
Accounts receivable, prepaid expenses and other receivables	(1,489,173)	(6,131,481)
Net movement resulting from the acquisition transaction	-	172,126
Accounts payables, accrued expenses and other payables	7,631,452	879,265
<b>Cash generated from operating</b>	57,270,971	30,381,996
Employees' benefits obligations paid	(189,818)	(169,167)
Zakat provision paid	(732,215)	(218,499)
<b>Net cash generated from operating activities</b>	56,348,938	29,994,330
<b>Investing activities</b>		
Cash paid to purchase property and equipment	(22,347,952)	(16,948,385)
Cash paid to purchase intangible assets	(33,004)	(39,539)
Net movement resulting from the acquisition transaction	-	(588,563)
Cash proceeds from disposal of property and equipment	21,002	20,000
<b>Net cash used in investing activities</b>	(22,359,954)	(17,556,487)
<b>Financing activities</b>		
Cash refund from additional share capital	-	(1,498,782)
Dividends paid	(1,200,000)	-
Payment for long term loan	(1,440,000)	(1,800,000)
Deferred revenue	1,400,000	-
Cash paid for the acquisition	-	(480,000)
Net movement resulting from the acquisition transaction	-	416,437
Lease liabilities payments	(11,754,168)	(8,173,725)
<b>Net cash used in financing activities</b>	(12,994,168)	(11,536,070)
Net change in cash and cash equivalents	20,994,816	901,773
Available cash from acquired balances	-	247,805
Cash and cash equivalents at the beginning of the year	7,351,826	6,202,248
<b>Cash and cash equivalents at the end of the year</b>	28,346,642	7,351,826
<b>Non-cash transactions</b>		
Transferred from work in progress to property and equipment	7,423,150	587,169
Addition to right-of-use assets against lease liabilities	20,480,307	17,947,553

The accompanying notes from (1) to (28) are an integral part of these financial statements.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**1-ORGANIZATION AND ACTIVITIES**

Nofoth Food Products Company is a Saudi listed joint stock company "the Company" registered in the Kingdom of Saudi Arabia under Commercial Registration number 1010441682 issued in Riyadh on 1 Jumada al-Awwal 1437 (corresponding to 10 February 2016).

The Company's activities is providing food service contracting, include retail sales of bakery products and sugary sweets, retail sales of nuts, coffee, spices, and perfumes, operating service restaurants, providing food service contracting,

The Company conducts its activities through the following branches registered under separate commercial registration (CR) numbers:

<b>Branch name</b>	<b>CR number</b>	<b>Location</b>	<b>Date</b>
Grape Leaf Field Company for Providing Meals	1010480895	Riyadh	1440/4/2
Darb Al-Nofoth Company for Catering Services	1010616272	Riyadh	1441/4/8
Al-Balah Al-Thahabi Company for Providing Meals	1010616727	Riyadh	1441/4/15
Nofoth Food Products Company	1010696519	Riyadh	1442/8/11
Dukkan Luqaimat Company for Providing Meals	1010710468	Riyadh	1438/8/25
Arab Coffee House Trading Company	1010928171	Riyadh	1439/3/19
Al-Balah Al-Thahabi Trading Company	1131296371	Buraydah	1440/5/24
Al-Balah Al-Thahabi Trading Company	2511114442	Hafar al-Batin	1441/1/17
Al-Balah Al-Thahabi Company for Providing Meals	3350142366	Hail	1440/5/23
Grape Leaf Field Company for Providing Meals	1128187033	Unaizah	1443/6/22
Grape Leaf Field Company for Providing Meals	4031262624	Makkah	1443/7/29
Grape Leaf Field Company for Providing Meals	1131322104	Buraydah	1443/11/30
Mamoula Sweets Company	4030478167	Jeddah	1443/12/11
Mamoula Sweets Company	1131322103	Buraydah	1443/11/30
Top Hundred Trading Company	1131321578	Buraydah	1443/11/03
Grape Leaf Field Company for Providing Meals	4030480255	Jeddah	1443/12/26
Grape Leaf Field Company for Providing Meals	1131322104	Buraydah	1443/11/30
Grape Leaf Field Company for Providing Meals	4650248862	Al Madina	1444/02/10
Grape Leaf Field Company for Providing Meals	3350162146	Hail	1444/03/01
Mamoula Sweets Company	1131322103	Buraydah	1443/11/30
Mamoula Sweets Company	4650248556	Al Madina	1444/02/09
Mamoula Sweets Company	3350162336	Hail	1444/03/10
Mamoula Sweets Company	4031263816	Makkah	1443/08/28
Al-Balah Al-Thahabi Company for sweets	1010277617	Riyadh – King abdallah Road	1430/12/22
Al-Balah Al-Thahabi Trading Company	1010290756	Al olaya al sahafa Road	1431/07/15
Al-Balah Al-Thahabi Trading Company	1010372414	Riyadh laban district altaif road	1434/06/18
Top Hundred Trading Company	1010470546	Riyadh Abu bakr al sedeq road	1437/08/04
Mamoula Sweets Company	1010655023	Riyadh	1442/02/04
Pinkish Bite Company for Providing Meals	1010689438	Riyadh	1442/07/11

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**1- ORGANIZATION AND ACTIVITIES (CONTINUED)**

As at 31 December 2022, the Company's share capital amounted to SAR 24,000,000 divided into 2,400,000 shares, with a par value of SAR 10 per share.

On 25 March 2021, the amendment to the Company's Articles of Association was published in the Ministry of Commerce's online Gazette, through which the partners approved changes to the partner structure, including the entry and exit of partners. The partners had settled their mutual entitlements prior to this, and the amended Articles of Association are considered a final settlement among them.

On 26 Rabi' Al-Awwal 1443H (01 November 2021), the partners of Nofoth Food Products Company resolved to increase the Company's share capital from SAR 100,000 to SAR 24,000,000. This increase was effected by transferring SAR 3,307,209 from the additional paid-in capital balance and SAR 20,592,791 from retained earnings. Furthermore, the partners approved the conversion of the Company and its branches from a Limited Liability Company (LLC) to a Saudi Joint Stock Company (SJSC), including all associated rights, obligations, employees, licenses, and all financial, technical, administrative, and operational elements, while retaining the same trade name, commercial registration number, and registration date for the head office and branches, in compliance with the Companies Law and its regulations.

On 21 Rabi' Al-Awwal 1444H (17 October 2022), the Capital Market Authority approved the General Assembly's resolutions to offer a portion of the existing shareholders' shares, representing 12% of the Company's share capital, totaling 288,000 shares, to be subscribed by new shareholders. The actual subscription took place from 24 to 28 Jumada Al-Awwal 1444H (18 to 22 December 2022), and all the offered shares were sold during this period. The Company's Articles of Association and commercial registration for the head office and branches were not amended in connection with the above offering.

The Company's headquarters address is: Kingdom of Saudi Arabia – Riyadh – 6383 Abi Bakr Al-Siddiq, Al-Nuzhah, 2747.

**2-BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS**

**2-1 STATEMENT OF COMPLIANCE**

The financial statements have been prepared in accordance with the International Financial Reporting Standard ("IFRS") that are endorsed in KSA and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

**2-2 PREPARATION OF FINANCIAL STATEMENTS**

The financial statements have been prepared on a historical cost basis unless IFRS requires the use of another measurement basis, as indicated in the summary of significant accounting policies (Note 4), and in accordance with the accrual principle and going concern.

**2-3 FUNCTIONAL AND PRESENTATION CURRENCY**

These financial statements are presented in Saudi Riyals, which is the Company's functional and presentation currency.



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**3-NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS**

**3-1-1 Amendments to IFRS 3 and IAS 16 and IAS 37**

- IFRS 3 "Business Combinations", update a reference in IFRS 3 to the Conceptual Framework Reporting without changing the accounting requirements for business combinations.

- IAS 16, "Property, Plant and Equipment," prohibits the Company from deducting from the cost of an item of property, plant and equipment the proceeds from selling items produced while preparing the asset for its intended use. Instead, the company recognizes the proceeds from selling such items, and the cost of producing those items, in the statement of profit or loss.

- IAS 37 "Provisions, Contingent Liabilities and Assets" specifies which costs a company includes when assessing whether a contract will be loss-making.

The application of these amendments have no material effect on these financial statements during the year.

**3-2 Standards issued but not yet applied**

The following sets out the new standards and amendments to existing standards applicable to annual periods beginning on or after 1 January 2023, with early application permitted, but which the Company has not applied in preparing these financial statements.

**3-2-1 Amendments to IAS 1, "Presentation of Financial Statements," on classification of liabilities**

These narrow-scope amendments to IAS 1, "Presentation of Financial Statements," clarify that liabilities are classified as current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.

**3-2-2 Amendments to IAS 1, IFRS Practice Statement 2 and IAS 8**

The amendments aim to improve accounting policy disclosures and help users of financial statements distinguish changes in accounting estimates from changes in accounting policies.

**3-2-3 Amendments to IAS 12 - Deferred Tax related to Assets and Liabilities arising from a Single Transaction**

The amendments require companies to recognize deferred tax on transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences.

**4-MATERIAL ACCOUNTING POLICIES**

The following are the material accounting policies that have been applied by the Company:

**Use of Judgments and Estimates**

The preparation of the financial statements in accordance with IFRS that are endorsed in the Kingdom of Saudi Arabia requires management to make judgments, estimates, and assumptions at reporting date that affect the reported amounts of assets, liabilities, revenues, and expenses. However, these estimates and assumptions are based upon management's experience and various other factors that are believed to be reasonable under the circumstances and are used to judge the carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

The following are information about the assumptions and estimates that have a material impact on the amounts reported in the financial statements:

**-Estimated useful lives of property and equipment**

Management reviews the useful lives of property and equipment to calculate depreciation. These estimates are determined after taking into account the expected use of assets, obsolescence, and damage. The management reviews the residual value and useful lives annually and changes in depreciation expense in current and future periods, if any.

**-Provision for slow-moving inventory items**

Management makes an allowance for slow moving and obsolete inventory items. Inventories are measured at the lower of cost or net realizable value. Estimates of net realizable value are based on the most reliable evidence at the time the estimates are made. These estimates take into account price or cost fluctuations that are directly related to events occurring after the reporting date.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**- Impairment of non-financial assets**

The value of a non-financial asset decreases when the carrying amount of an asset or cash generating unit exceeds the recoverable value of that asset or cash generating unit representing the fair value of the asset less the costs of selling or its use value, whichever is greater. The fair value of the asset is estimated through sales made on a purely commercial basis of identical assets or market prices of similar assets that can be observed less the additional costs of selling the asset, while the use value is calculated based on the present value of cash flows projected over the next five years. Such projected cash flows do not include restructuring activities to which the company is not yet committed, or significant future investments that will enhance the performance of the assets or the cash generating unit under test. Recoverable value is most sensitive to the discount rate used to calculate cash flows as well as projected future cash flows and growth rate used for estimation purposes of the value in use.

**- Impairment of non-derivative financial assets**

The Company recognizes allowances for expected credit losses ("ECL") for financial assets measured at amortized cost such as accounts receivable. The Company assesses future credit losses using the ECL model for financial assets measured at amortized cost. For accounts receivable, the Company applies the simplified approach, which measures the loss allowance at an amount equal to lifetime expected credit losses for all accounts receivable since the initial recognition. To assess the ECL, accounts receivable are categorized based on shared risk characteristics and aging. The expected loss rates were calculated based on historical information of the Company and adjusted to reflect the expected future results which include future information on macroeconomic factors such as inflation and GDP growth rate. Other financial assets such as employees' receivables and bank balances have low credit risk and applying the ECL model is considered insignificant.

**- Fair value measurement of financial instruments including derivative financial instruments**

When the fair value of financial assets and liabilities recorded in the statement of financial position cannot be measured based on quoted prices in active markets and where IFRS requires those assets or liabilities to be measured at fair value, their fair value is determined using valuation techniques including the present value of expected cash flows from those assets or using other methods as specified in IFRS (13). The inputs to these methods are taken from active markets wherever possible, but where this is not feasible, a degree of judgment is required in establishing fair value. These estimates take into account liquidity risk, credit risk and volatility. Changes in assumptions relating to these factors could affect the fair value recorded for financial instruments.

**- Employee benefit obligations**

Post-employment defined benefits and the current value of those benefits are determined on actuarial valuations. The actuarial valuation includes further assumptions regarding variables that are required such as discount rates, rate of salary increase and returns on assets, mortality rates, increase in future pensions. Due to the complexity of the valuation, the underlying assumptions, and its long-term nature, a defined benefit liability is highly sensitive to changes in these assumptions. All actuarial assumptions are reviewed at the date of every reporting date.

**Derecognition**

Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset.

**Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value definition includes the assumption that the Company will continue its operations where there is no intention or condition to physically limit the volume of its operations or conduct a transaction with negative terms. Fair values are categorized into different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Quoted market prices in active markets for identical assets.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4- MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Fair value (continued)**

**Classification of assets and liabilities as "current" or "non-current"**

The Company presents assets and liabilities in the statement of financial position on a current / non-current basis. The assets are considered current as follows:

- When it is expected to be realized or is intended to be sold or consumed during the normal cycle of operations.
- If it is acquired primarily for the purpose of trading.
- When it is expected to be achieved within twelve months after the fiscal year, or
- When they are cash and cash equivalents, unless there are restrictions on their replacement or use to pay any liabilities for a period of not less than twelve months after the financial year.

All other assets are classified as "non-current".

The liabilities are considered current as follows:

- When it is expected to be paid during the normal business cycle
- If it is acquired primarily for the purpose of trading.
- When it matures within twelve months after the fiscal year, or
- When there is no unconditional right to defer the payment of liabilities for a period of not less than twelve months after the financial year.

All other liabilities are classified as "non-current".

**Property and equipment**

Property and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of assets. If significant parts of an item of property and equipment have different useful lives, then they are accounted for as separate items (major components) of property and equipment. Expenditures on maintenance and repairs are expensed, while expenditures for improvements are capitalized. Depreciation is computed using the straight-line method based on the estimated useful lives of the assets. Sold or disposed assets and their accumulated depreciation are written-off at the date of sale or disposal.

The annual estimated rates of depreciation for the main items of the assets are as follows:

<u>Item</u>	<u>Depreciation %</u>
Leasehold improvements	20% or lease term, whichever is lower
Electrical tools and equipment	20%
Vehicles	20%
Furniture and fixtures	20%

Depreciation method and useful lives are reviewed periodically to ensure that the depreciation method is appropriate with the expected economic benefits of property and equipment.

**Projects under Construction**

Projects under construction represent the expenses incurred by the Company in building and constructing new equipment and facilities. Projects under construction are transferred to property and equipment when the asset is intended for use in its purpose.

**Intangible assets**

Intangible assets that include technical programs which the Company has acquired and have a useful life of more than 1 year are measured at cost, less accumulated amortization, and any accumulated impairment losses.

Subsequent expenditures are capitalized only when they increase the future economic benefits embodied in a specific asset to which they relate, and all other expenses that are internally generated are recognized in the statement of profit or loss when incurred. Amortization of costs of intangible assets are calculated less the residual value using the straight-line basis over their estimated useful lives and are recognized in the statement of profit or loss.

The annual estimated rates of Amortization of the intangible assets are as follows:

<u>Statement</u>	<u>Amortization%</u>
Programs	20%

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**4- MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Impairment of assets**

At each statement of financial position date, the Company reviews the carrying amounts of its property and equipment and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If there is any indication that assets have suffered an impairment loss, the recoverable amount of any affected asset (or Company of assets) is estimated and compared to its carrying amount. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognized immediately in the statement of profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in statement of profit or loss.

**Financial Instruments**

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that relate directly to the purchase or issue of financial assets and liabilities (other than financial assets and financial liabilities at fair value through the statement of profit or loss) are added to the fair value of financial assets and financial liabilities or deducted from them, as appropriate, upon initial recognition. Transaction costs that are directly related to the purchase of financial assets and liabilities and are measured at fair value through the statement of profit or loss are recognized directly in the statement of profit or loss.

**First: Financial assets**

Financial assets are classified into the following specified categories: Financial assets 'at fair value through profit or loss' (FVTPL), Financial assets measured at fair value through other comprehensive income, and financial assets measured at amortized cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. The company measures financial asset at amortised cost when it is within the business model to hold assets in order to collect contractual cash flows, and contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A regular way purchase or sale of financial assets is recognized using trade date. A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

**A) Financial assets measured at fair value through profit or loss (FVTPL)**

Financial assets are measured at fair value through the statement of profit or loss if they have been acquired or held for the purpose or selected to be classified in this category.

Financial assets are classified as held for trading if:

- If they were acquired mainly to be sold in the near future.
- If they represent a known portfolio of financial instruments managed by the Company and include the actual pattern of a financial instrument that generates profits in the short term.
- If they represent a derivative but not classified or effective as a hedging instrument.

Financial assets measured at fair value through the statement of profit or loss are stated at their fair value, and any gain or loss resulting from the revaluation is recognized in the statement of profit or loss.

**B) Financial assets measured at Fair value through other comprehensive income (FVOCI)**

Gains and losses arising from changes in fair value are included in the statement of other comprehensive income and are added to statement of accumulated changes in fair value of investments within equity other than impairment losses which are included in the statement of profit or loss. If investment is disposed or suffered an impairment, profits and losses resulted from previous evaluation which were recognized in investment revaluation reserve are included in the statement of other comprehensive income.

Dividends income from investments are recognized in equity instruments at fair value through the statement of other comprehensive income when the Company's right to receive payment has been established and is shown as income in the statement of profit or loss unless dividends clearly represent a recovery of part of the investment cost. Other profits and losses are recognized in statement of other comprehensive income and are never reclassified to the statement of profit or loss.

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**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Financial Instruments (continued)**

**First: Financial assets (continued)**

**C) Financial assets measured at amortized cost**

Accounts receivable, including trade and other receivables, Cash and cash at banks and Murabaha deposits are measured at amortized cost using the effective interest method less any impairment loss and charged to the statement of profit or loss.

Interest income is determined using the effective interest rate, except for short-term receivables when the discount effect is insignificant

**Second: Financial liabilities**

Financial liabilities (including Accounts payables) are measured subsequently at amortised cost using the effective interest method.

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, canceled, or have expired. The difference between the carrying amount of disposed financial liabilities and the amount paid is charged to the statement of profit or loss.

**Effective interest rate method**

The effective interest method is an accounting practice used for calculating the amortized cost of a debt instrument and for distributing interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received, which form an integral part of the effective interest rate, transaction costs, installments or other discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

**Inventory**

Inventories are stated at the lower of cost and net realizable value, except for spare parts and raw materials that are stated at cost. Costs of inventories include cost of purchase, direct and indirect costs to place inventory on site and in the current situation. The cost is determined using the weighted average basis. A provision for obsolete and slow-moving items based on management estimates at the reporting date of the financial statements.

**Accounts receivable**

Accounts receivable are stated at the original amount of invoice, less provision for expected credit losses. An allowance against expected credit losses is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. Bad debts are written off as incurred against related provisions. Provisions are charged to the statement of profit or loss. Any receivables recovered subsequently that were previously written off are recorded under other income.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand, balances with banks, demand deposits, and other highly liquid short-term investments with original maturities of three months or less. Bank overdrafts are presented within current liabilities in the statement of financial position

**Lease contracts**

**Company as a lessor**

Lease receivables under operating leases are recognized in the statement of profit or loss on a straight-line basis over the relevant lease term.

**Company as a lessee**

At the commencement of non-cancellable operating lease contracts, the leased asset is recognized as a "right-of-use asset," measured at cost, adjusted for any relevant components of the lease term, lease liabilities, including initial direct costs, and lease incentives mentioned in the lease agreement.

After initial recognition, the "right-of-use asset" is measured periodically using the cost model, which includes the initial measurement and any adjustments for remeasurement, less accumulated depreciation.

The company depreciates the right-of-use asset over the estimated lease term on a straight-line basis.

At the lease commencement date, the net present value of all unpaid lease payments as of that date is discounted using an appropriate rate. After initial measurement, the "lease liabilities" are periodically measured by increasing the carrying amount to reflect interest expense on future unpaid lease liabilities, and any adjustments for remeasurement, reduced by lease payments made up to that date.

An appropriate depreciation rate is applied to the "right-of-use asset," and an appropriate interest rate is applied to the "lease liabilities." Depreciation, interest, and financing expenses are recognized in the profit or loss statement.

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**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Lease contracts (Continued)**

**Short-term Leases and Leases of Low-value Assets:**

Short-term Leases are leases with a lease term of 12 months or less. Low-value assets refer to items that do not meet the capitalization threshold for the company and are considered immaterial in relation to the company's overall balance sheet.

For both short-term leases and leases of low-value assets, the payments associated with these leases are recognized on a weighted average in the profit or loss statement.

**Loans**

Loans and banking facilities are recognized initially at fair value (represented by proceeds received) net of transaction costs incurred, if any. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the effective interest rate method. Any difference between the proceeds (after deducting transaction costs) and the redemption amount is recognized in profit or loss over the period of the borrowings using the effective interest method.

Loans are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

**Employees' Benefits Obligations**

**End-of-service indemnities**

The end-of-service indemnity provision is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. Remeasurements, comprising actuarial gains and losses, are reflected immediately in the statement of financial position and the gains and losses are recognized in other comprehensive income in the period in which they occur, remeasurements recognized within retained earnings in other comprehensive income and are not recharged to the statement of profit or loss.

**Retirement benefits**

The Company contributes for a defined benefit plan to the General Organization for Social Insurance in respect of its Saudi employees. These payments are expensed when incurred.

**Short-term employee benefits**

Liabilities recognized in respect of short-term employee benefits related to wages and salaries are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognized in respect of short-term employee benefits are measured at the un-discounted amount of the benefits expected to be paid in exchange for the related service.

**Related party**

A related party is a person or entity associated with the Company that prepares its financial statements.

A) If a person or one of their close family members is closely related to the company preparing its financial statements

1) Has control or joint control over the company.

2) Has significant influence over the company.

3) Is a member of the key management of the company or its parent company.

B) If the entity is related to the company preparing its financial statements in the case that any of the following conditions are met:

1) The entity and the company preparing its financial statements are members of the same group (meaning that both the parent company and its subsidiaries and affiliates are related to each other).

2) One of the companies is an associate or joint venture of the other company (or an associate or joint venture of a member of the group to which the other company belongs).

3) Both companies are joint ventures of the same third party.

4) One of the companies is a joint venture of a third company, and the other company is an associate of the third company.

5) The company is controlled or jointly controlled by a specific person as described in paragraph (A).

6) The specific person referred to in paragraph (A) has significant influence over the company or is a member of the key management of the company (or the parent company).

7) The company or any member of its group provides part of the services of the key management personnel to the company preparing its financial statements or to the parent company of the company preparing the financial statements.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Creditors, accrued expenses and other payables**

Liabilities are recognized for amounts to be paid in the future for services received, whether invoiced by suppliers or not.

**Value-added tax**

Expenses and assets are recognized net of the amount of value-added tax, except:

- When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.
- When receivables and payables are stated with the amount of sales tax included.

**Provisions**

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured to the best of the expected fair value of the liability as at the balance sheet date, taking into account risks and uncertainties surrounding the obligation. When an allowance is measured using estimated cash flows to settle the present obligation, the receivable is recognized as an asset if the receipt and replacement of the amount are confirmed and the amount can be measured reliably.

**Zakat provision**

Zakat is an estimated obligation for the company and is recognized in the attached financial statements by being charged to the profit or loss statement in accordance with the Zakat Standard and the opinion issued by the Saudi Organization for Certified Public Accountants. It is calculated for the year on an estimated basis according to the accrual principle. Zakat is calculated at the end of the year based on either the adjusted net income or the Zakat base, whichever is greater, in accordance with the regulations of the Zakat, Tax, and Customs Authority in the Kingdom of Saudi Arabia. Any differences between the provision and the final assessment are adjusted in the year in which the final assessment is received.

**Dividends**

Dividends to shareholders under current liabilities are recognized in the statement of financial position in the period in which dividends are approved by the partners in the company.

**Revenues**

Revenue is recognized when the Company fulfills its obligations in contracts with customers with an amount that reflects the material compensation that the entity expects for goods or services. Specifically, the standard provides a five-step model for revenue recognition:

Step 1: Identify the contract with the customer.

Step 2: Identify the performance obligations in the contract.

Step 3: Determine the transaction price.

Step 4: Allocate the transaction price to the performance obligations in the contract.

Step 5: Recognize revenue when or as the entity satisfies a performance obligation.

-Revenue is recognized when performance obligations are satisfied, i.e., when control of the goods or services underlying the particular performance obligation is transferred to the customer so that the customer can use them for the intended purpose and without restrictions or benefit from the services provided under the contract. and control over the products is transferred from the Company to the customer.

**Other income**

Other income are recognized when realized.

**Expenses**

All direct expenses related to generating activity revenues are included in the cost of revenues, while expenses related to sales and marketing operations are included in sales and marketing expenses, and the remaining expenses are classified as general and administrative expenses, as common expenses are distributed between the cost of revenues, selling and marketing expenses, and general and administrative expenses, common expenses are distributed according to fixed bases.

**Finance costs**

Borrowing costs directly attributable to construction or production of an asset that necessarily takes a substantial period of time to get ready for their intended use or sale, are capitalized as part of the cost of those assets. All other borrowing costs are recognized as an expense in the period in which they are incurred. . Borrowing costs consist of interest and other costs that the Company incurs in connection with the borrowing of funds.



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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Foreign currency transaction**

Foreign currency transactions are translated into Saudi Riyals at the rates of exchange prevailing at the time of the transactions. Monetary assets and liabilities denominated in foreign currencies at the statement of financial position date are translated at the exchange rates prevailing at that date. Gains and losses from settlement and translation of foreign currency transactions are included in the statement of profit or loss.

**Contingent liabilities**

Contingent liabilities are not recognized in the financial statements, but are disclosed, and they are not disclosed unless the possibility of an outflow of resources involving economic benefits is remote. The contingent asset is not recognized in the financial statements. Rather, it is disclosed when it is probable that the internal economic benefits will flow.

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)  
FOR THE YEAR ENDED 31 DECEMBER 2022

5-PROPERTY AND EQUIPMENT, NET

<u>Cost</u>	Lands SAR	Leasehold Improvements SAR	Electrical tools and equipment SAR	Vehicles SAR	Furniture and fixtures SAR	Projects under construction SAR	Total SAR
Balance as at 1 January 2022	-	14,161,185	10,001,499	3,562,688	1,969,475	1,479,459	31,174,306
Additions during the year	6,520,499	6,080,260	1,833,761	780,200	465,094	6,668,138	22,347,952
Transferred from projects under construction	-	3,719,218	2,845,896	269,257	588,779	(7,423,150)	-
Disposals during the year	-	(1,194,245)	(395,511)	(40,750)	(5,850)	-	(1,636,356)
<b>Balance as at 31 December 2022</b>	<b>6,520,499</b>	<b>22,766,418</b>	<b>14,285,645</b>	<b>4,571,395</b>	<b>3,017,498</b>	<b>724,447</b>	<b>51,885,902</b>
<b>Accumulated depreciation</b>							
Balance as at 1 January 2022	-	4,259,762	2,524,368	1,019,698	492,608	-	8,296,436
Charged for the year	-	3,809,108	2,746,379	780,720	526,333	-	7,862,540
Disposals during the year	-	(940,701)	(335,687)	(22,828)	(743)	-	(1,299,959)
<b>Balance as at 31 December 2022</b>	<b>-</b>	<b>7,128,169</b>	<b>4,935,060</b>	<b>1,777,590</b>	<b>1,018,198</b>	<b>-</b>	<b>14,859,017</b>

**Net book value**

<b>As at 31 December 2022</b>	<b>6,520,499</b>	<b>15,638,249</b>	<b>9,350,585</b>	<b>2,793,805</b>	<b>1,999,300</b>	<b>724,447</b>	<b>37,026,885</b>
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-Projects under construction represent the work of preparing and installing decorations and equipment for the central factory and the main residence, which are still under construction at subsequent period.

-The depreciation charged for the year was classified as follows:

	2022 SAR	2021 SAR
Selling and marketing expenses (Note 18)	4,437,541	2,223,966
Cost of sales (Note 17)	2,394,068	1,608,871
General and administrative expenses (Note 19)	1,030,931	639,907
	<b>7,862,540</b>	<b>4,472,744</b>

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**5- PROPERTY AND EQUIPMENT, NET (CONTINUED)**

<u>Cost</u>	<u>Leasehold Improvements SAR</u>	<u>Electrical tools and equipment SAR</u>	<u>Vehicles SAR</u>	<u>Furniture and fixtures SAR</u>	<u>Projects under construction SAR</u>	<u>Total SAR</u>
Balance as at 1 January 2021	7,724,262	4,699,254	1,876,525	919,804	587,169	15,807,014
Additions during the year	7,140,935	5,572,400	1,723,263	1,050,564	1,461,223	16,948,385
Transferred from projects under construction	587,169	-	-	-	(587,169)	-
Acquired assets (Note 1)	67,142	55,329	-	8,432	18,236	149,139
Disposals during the year	(1,358,323)	(325,484)	(37,100)	(9,325)	-	(1,730,232)
Balance as at 31 December 2021	14,161,185	10,001,499	3,562,688	1,969,475	1,479,459	31,174,306
<u>Accumulated depreciation</u>						
Balance as at 1 January 2021	3,008,764	1,063,804	554,724	218,009	-	4,845,301
Charged for the year	2,068,595	1,647,224	482,638	274,287	-	4,472,744
Depreciation of acquired assets (Note 1)	2,051	1,656	-	350	-	4,057
Disposals during the year	(819,648)	(188,316)	(17,664)	(38)	-	(1,025,666)
Balance as at 31 December 2021	4,259,762	2,524,368	1,019,698	492,608	-	8,296,436
<u>Net book value</u>						
As at 31 December 2021	9,901,423	7,477,131	2,542,990	1,476,867	1,479,459	22,877,870

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**6-LEASES**

The following table shows the movement during the year on both the right-of-use assets and leases liabilities:

**A- Movement in right-of-use assets (Buildings):**

	31 December 2022 SAR	31 December 2021 SAR
<b>Cost</b>		
Balance at the beginning of the year	39,824,958	25,505,715
Additions during the year	20,480,307	17,947,553
Acquired right-of-use assets	-	497,208
Disposal during the year	(10,231,666)	(4,125,518)
<b>Balance at the end of the year</b>	<b>50,073,599</b>	<b>39,824,958</b>
<b>Accumulated Depreciation</b>		
Balance at the beginning of the year	12,522,135	7,401,023
Charged for the year	10,465,232	7,319,842
Depreciation of acquired assets	-	59,483
Disposal during the year	(6,009,567)	(2,258,213)
<b>Balance at the end of the year</b>	<b>16,977,800</b>	<b>12,522,135</b>
<b>Net book value</b>	<b>33,095,799</b>	<b>27,302,823</b>

Right of use assets depreciation during the year is allocated as follows:

	2022 SAR	2021 SAR
Selling and marketing expenses (Note 18)	8,773,290	6,072,947
Cost of sales (Note 17)	1,026,869	778,016
General and administrative expenses (Note 19)	665,073	468,879
	<b>10,465,232</b>	<b>7,319,842</b>

**B- Movement in lease liabilities:**

	31 December 2022 SAR	31 December 2021 SAR
Balance at the beginning of the year	26,200,120	17,265,985
Additions during the year	20,480,307	17,947,553
Acquired lease liabilities	-	416,437
Disposal during the year	(4,282,806)	(1,869,124)
Amortization of finance cost during the year (Note 20)	885,897	612,994
Paid during the year	(11,754,168)	(8,173,725)
<b>Balance at the end of the year</b>	<b>31,529,350</b>	<b>26,200,120</b>
Lease liabilities are allocated as follows:		
Non-current portion	20,028,745	17,185,023
Current portion	11,500,605	9,015,097

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**7-INTANGIBLE ASSETS**

The intangible assets item consists of computer software, which is amortized over (5) years. The movement of the intangible assets is as follows:

	31 December 2022 SAR	31 December 2021 SAR
<b>Cost</b>		
Balance at the beginning of the year	323,956	278,850
Additions during the year	33,004	39,539
Acquired assets	-	6,249
Disposal during the year	-	(682)
<b>Balance at the end of the year</b>	<b>356,960</b>	<b>323,956</b>
<b>Accumulated amortization</b>		
Balance at the beginning of the year	200,872	146,081
Charge for the year	65,455	54,640
Amortization of acquired assets	-	249
Disposal during the year	-	(98)
<b>Balance at the end of the year</b>	<b>266,327</b>	<b>200,872</b>
<b>Net book value</b>	<b>90,633</b>	<b>123,084</b>
The amortization for the year has been classified as follows:		
	2022 SAR	2021 SAR
Selling and marketing expenses (Note 18)	54,865	44,050
General and administrative expenses (Note 19)	10,590	10,590
	<b>65,455</b>	<b>54,640</b>

**8-INVENTORY**

	31 December 2022 SAR	31 December 2021 SAR
Food	5,924,943	4,763,454
Packing and wrapping material	5,412,691	5,158,095
Cleaning materials	1,147,686	746,077
Consumable items	270,683	173,037
Office supplies	244,357	233,695
	<b>13,000,360</b>	<b>11,074,358</b>

**9-ACCOUNTS RECEIVABLE, PREPAID EXPENSE AND OTHER RECEIVABLES, NET**

	31 December 2022 SAR	31 December 2021 SAR
Accounts receivable	5,278,580	7,295,898
(Less): Provision for expected credit losses	(1,249,585)	(1,174,315)
	<b>4,028,995</b>	<b>6,121,583</b>
Prepaid expenses	3,780,976	3,352,113
Advance payments to suppliers	2,265,864	-
Employees receivables	553,562	610,497
Others	1,207,964	339,265
	<b>11,837,361</b>	<b>10,423,458</b>

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**9-ACCOUNTS RECEIVABLE, PREPAID EXPENSE AND OTHER RECEIVABLES, NET (CONTINUED)**

The movement in the provision for expected credit losses is as follows:

	31 December 2022 SAR	31 December 2021 SAR
Balance at the beginning of the year	1,174,315	409,340
Transferred from acquisition of an establishment	-	36,080
Charged during the year	75,270	728,895
<b>Balance at the end of the year</b>	<b>1,249,585</b>	<b>1,174,315</b>

The following table shows the aging of receivables with the Company as at:

	31 December 2022 SAR	31 December 2021 SAR
From 1 day to 30 days	4,018,653	820,564
From 31 days to 60 days	6,432	3,747,302
From 61 days to 90 days	2,085	953,023
More than 90 days	1,251,410	1,775,009
	<b>5,278,580</b>	<b>7,295,898</b>

The Company entered into transactions with related parties during the year in the normal course of business, with management's approval. The Company's management is of the view that the terms of these transactions do not differ materially from transactions conducted with unrelated third parties. This item consists of the following:

**A) The material transactions with related parties for the two years ended 31 December are as follows:**

<u>Related parties</u>	<u>Nature of transactions</u>	During the Year 2022 SAR	During the Year 2021 SAR
Ekal Hant Establishment for Providing Meals	Sales	177,617	347,862
Musakhan Waraq Enab for Providing Meals	Sales	1,348,146	948,163
Hakaya Cakes Fast Food Establishment	Sales	241,537	25,805
Abdullah Al-Ameqan Real Estate Company	Rental	934,394	1,121,942
		<b>2,701,695</b>	<b>2,443,772</b>

**10- CASH AND CASH EQUIVALENT**

	31 December 2022 SAR	31 December 2021 SAR
Cash at banks	27,304,010	6,690,856
Cash on hand	1,042,632	660,970
	<b>28,346,642</b>	<b>7,351,826</b>

**11- STATUTORY RESERVE**

In accordance with the requirements of the Companies Law and the Company's Articles of Association, 10% of annual net profit is transferred to statutory reserve until this reserve reaches 30% of the share capital. The reserve is not available for distribution.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**12- LONG TERM LOAN**

The long-term loan represents the amount obtained by the Company under the Sharia-compliant facility agreement with Maalem Financing Company dated 21 July 2020, amounting to SAR 3,000,000. The loan is repayable in 24 consecutive monthly installments, each including interest of SAR 180,000, commencing on 1 March 2021. The facility is secured by a pledge, guarantee, and undertaking executed by certain shareholders and is subject to commission rates aligned with prevailing market rates.

The movement of the long-term loan was as follows:

	31 December 2022 SAR	31 December 2021 SAR
Balance as at the beginning of the year	1,408,125	3,060,439
Proceed during the year	-	-
Accrued interest during the year (note 20)	31,875	147,686
Paid during the year	(1,440,000)	(1,800,000)
<b>Balance as at the end of the year</b>	<b>-</b>	<b>1,408,125</b>

**13- EMPLOYEES' BENEFIT OBLIGATIONS**

The Company determines the current value of the employee benefit obligations by making an actuarial valuation using the projected credit unit method, after taking into account the following set of assumptions:

	31 December 2022	31 December 2021
Discount rate	4.35%	2.8%
Employee Turnover Rate	2.8%	2.8%

The movement in employees benefit obligations as at 31 December is as follows:

	31 December 2022 SAR	31 December 2021 SAR
Employees' benefits obligations balance at the beginning of the year	1,822,666	874,103
<b>Charged to the statement of profit or loss</b>		
Current service cost	1,036,885	952,929
Interest cost (Note 20)	45,885	21,208
<b>Charged to other comprehensive income</b>		
Actuarial loss from re-measurement of employees' benefit obligations	560,979	143,593
<b>Paid during the year</b>	<b>(189,818)</b>	<b>(169,167)</b>
<b>Balance at the End of the Year</b>	<b>3,276,597</b>	<b>1,822,666</b>

Sensitivity analysis for the employees benefit obligations

		31 December 2022 SAR	31 December 2021 SAR
<b>Basis</b>			
Salary change rate	1% increase	3,424,784	1,904,186
	1% decrease	2,920,764	1,623,950
<b>Basis</b>			
Discount rate	1% increase	2,920,800	1,904,186
	1% decrease	3,424,859	1,623,950
<b>Assuming a statistical study of employees membership data</b>			
Average age of employees (in years)		30	30
Average years of previous experience		1.91	1.19



**NOFOTH FOOD PRODUCTS COMPANY**  
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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**14- ACCOUNTS PAYABLES, ACCRUED EXPENSES AND OTHER PAYABLES**

	31 December 2022	31 December 2021
	SAR	SAR
Accounts payable	9,811,330	6,557,681
Accrued salaries, wages and employee benefits	260,884	665,710
Accrued expenses	3,015,053	1,669,274
Payable to executive and non-executive directors	3,226,139	179,500
Value added tax	1,414,210	1,051,976
Others	154,614	126,637
	<b>17,882,230</b>	<b>10,250,778</b>

**15- ZAKAT PROVISION**

**A) The principal elements of the zakat base for the Company are the following:**

	31 December 2022	31 December 2021
	SAR	SAR
Equity and provisions at the beginning of the year and other adjustments	72,137,783	40,711,697
Long term assets	(70,213,317)	(50,303,777)
Adjusted net income	<b>33,532,674</b>	<b>29,504,359</b>

**B) The following is the movement in zakat provision:**

	31 December 2022	31 December 2021
	SAR	SAR
Balance as at the beginning of the year	780,372	261,262
Charged during the year	887,923	737,609
Paid during the year	(732,215)	(218,499)
<b>Balance as at the end of the year</b>	<b>936,080</b>	<b>780,372</b>

**C) Zakat status:**

- The Company has submitted Zakat returns for the previous years up to the year ending 31 December 2021 and obtained the zakat certificate for the year 2021 and the company doesn't receive any zakat assessment until the date of issue of financial statements.

**16- SALES**

	2022	2021
	SAR	SAR
Retail sales	264,514,745	195,105,272
External sales	1,710,313	1,513,661
Franchise sales	2,594,422	-
	<b>268,819,480</b>	<b>196,618,933</b>

The Company's revenue primarily represents sales from bakery and confectionery products, and the Company has no other business segments. The Company sells its products within the Kingdom of Saudi Arabia. All sales are recognized at a point in time, and no sales are recognized over a period of time.

**17- COST OF SALES**

	2022	2021
	SAR	SAR
Material consumed	96,178,269	76,821,693
Salaries, wages and other benefits	17,234,487	13,287,699
Depreciation of property and equipment (Note 5)	2,394,068	1,608,871
Maintenance and repair	2,118,893	2,792,845
Electricity, water and phone charges	1,286,389	630,645
Depreciation of right of use assets (Note 6)	1,026,869	778,016
Others	2,202,265	1,254,441
	<b>122,441,240</b>	<b>97,174,210</b>

**NOFOTH FOOD PRODUCTS COMPANY**  
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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**18- SELLING AND MARKETING EXPENSES**

	2022 SAR	2021 SAR
Commissions of sales application	26,556,852	13,060,179
Salaries, wages and other benefits	21,532,567	10,815,969
Marketing and advertising	13,305,071	14,347,403
Depreciation of right of use assets (Note 6)	8,773,290	6,072,947
Depreciation of property and equipment (Note 5)	4,437,541	2,223,966
Repair and maintenance	3,189,072	1,527,882
Electricity, water and phone charges	3,061,963	1,260,771
Government expenses	2,646,316	2,639,585
Bank charges	2,627,460	2,202,507
Amortization of intangible assets (Note 7)	54,865	44,050
Other expenses	2,341,252	2,161,132
	<b>88,526,249</b>	<b>56,356,391</b>

**19- GENERAL AND ADMINISTRATIVE EXPENSES**

	2022 SAR	2021 SAR
Salaries, wages and other benefits	19,643,359	11,780,630
Depreciation of property and equipment (Note 5)	1,030,931	639,907
Governmental expenses	952,976	1,137,145
Travel expenses	732,392	611,320
Professional and consulting fees	699,545	1,046,038
Depreciation of right of use assets (Note 6)	665,073	468,879
Electricity , water and phones	459,038	248,712
Medical insurance	315,212	212,915
Repair and maintenance	416,405	109,885
Bank charges	97,686	111,570
Stationery and printing	75,516	205,035
Amortization of intangible assets (Note 7)	10,590	10,590
Other	1,289,599	860,512
	<b>26,388,322</b>	<b>17,443,138</b>

**20- FINANCE COSTS**

	2022 SAR	2021 SAR
Amortization of interest on lease liabilities (Note 6)	885,897	612,994
Finance cost – long term loan (Note 12)	31,875	147,686
Interest on employees' benefits obligations (Note 13)	45,885	21,208
	<b>963,657</b>	<b>781,888</b>

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)  
**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**21- OTHER INCOME, NET**

	2022 SAR	2021 SAR
Used oil sales	1,379,790	-
Government expense reimbursement	790,612	3,348,651
Gain on disposal of right of use assets	60,709	1,819
Losses on disposal of property and equipment	(315,397)	(684,566)
Losses on disposal of intangible assets	-	(584)
Losses on acquisition of an establishment	-	(203,264)
Others	34,178	989,096
	<b>1,949,892</b>	<b>3,451,152</b>

**22- EARNINGS PER SHARE**

Basic earnings per share is calculated by dividing the net profit for the year by the weighted average number of ordinary shares outstanding for the two years ended 31 December are as follows:

	31 December 2022 SAR	31 December 2021 SAR
Net profit for the year	31,486,711	26,847,954
Number of outstanding shares/(Weighted average for number of shares) as at end of the year	2,400,000	402,849
Basic earnings per share at net profit for the year	<b>13.12</b>	<b>66.6</b>

**23- TRANSACTIONS WITH KEY EXECUTIVE MANAGEMENT**

Related parties consist of non-executive board members and senior management employees of the company. Senior management employees are those who exercise authority and responsibility in planning, managing, and overseeing the company's activities, either directly or indirectly, including managers.

The related party transactions for the two years ended 31 December are as follows:

	2022 SAR	2021 SAR
Salaries, allowances, and bonuses of executive management	7,935,371	5,072,727
Allowances and bonuses of the board of directors	975,000	373,500
Allowances and bonuses for the committees	338,000	123,000
	<b>9,248,371</b>	<b>5,569,227</b>

**24- RISK MANAGEMENT AND FINANCIAL INSTRUMENTS**

**Liquidity risks**

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with financial instruments that the Company commits to in the interest of others.

To reduce the liquidity risk and associated losses that may affect the business of the Company. The Company maintains, wherever possible, sufficient highly liquid current assets in all business conditions. The Company avoids financing long-term capital requirements through short-term borrowings and transactions related to current accounts with related parties. The Company also has a highly dynamic cash flow policy and a system by which it can estimate the maturity dates of its liabilities and develop appropriate plans to provide the required funding to meet these liabilities in a timely manner.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**24- RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (CONTINUED)**

**Liquidity risks (CONTINUED)**

A-The following is the management schedule of expected maturities of assets and liabilities as at 31 December 2022:

<b>31 December 2022</b>	<b>3 months or less SAR</b>	<b>From 3 months to 1 year SAR</b>	<b>More than 1 year up to 10 years SAR</b>	<b>No specific maturity dates SAR</b>	<b>Total SAR</b>
<b>Assets</b>					
Accounts Receivable	4,028,368	1,250,212	-	-	5,278,580
<b>Total</b>	<b>4,028,368</b>	<b>1,250,212</b>	<b>-</b>	<b>-</b>	<b>5,278,580</b>
<b>Liabilities</b>					
Lease liabilities	-	11,500,605	20,028,745	-	31,529,350
Employees' benefits obligations	-	-	-	3,276,597	3,276,597
Accounts payables, accrued expenses and other payables	11,659,524	6,222,707	-	-	17,882,231
Zakat provision	-	936,080	-	-	936,080
	<b>11,659,524</b>	<b>18,659,392</b>	<b>20,028,745</b>	<b>3,276,597</b>	<b>53,624,258</b>

B-The following is the management schedule of expected maturities of assets and liabilities as at 31 December 2021:

<b>31 December 2021</b>	<b>3 months or less SAR</b>	<b>From 3 months to 1 year SAR</b>	<b>More than 1 year up to 10 years SAR</b>	<b>No specific maturity dates SAR</b>	<b>Total SAR</b>
<b>Assets</b>					
Accounts Receivable	2,041,224	5,254,674	-	-	7,295,898
<b>Total</b>	<b>2,041,224</b>	<b>5,254,674</b>	<b>-</b>	<b>-</b>	<b>7,295,898</b>
<b>Liabilities</b>					
Long term loan	-	1,408,125	-	-	1,408,125
Lease liabilities	-	9,015,097	17,185,023	-	26,200,120
Employees' benefits obligations	-	-	-	1,822,666	1,822,666
Accounts payables, accrued expenses and other payables	2,930,571	7,320,207	-	-	10,250,778
Zakat provision	780,372	-	-	-	780,372
	<b>3,710,943</b>	<b>17,743,429</b>	<b>17,185,023</b>	<b>1,822,666</b>	<b>40,462,061</b>

**Credit risks**

Credit risk represents the risk of non-compliance by one of the parties to financial instrument contracts in meeting their contractual obligations, leading to the Company incurring financial losses. The Company is exposed to credit risk on cash at banks, Accounts receivables as follows:

	<b>31 December 2022 SAR</b>	<b>31 December 2021 SAR</b>
Cash at banks	27,304,010	6,690,856
Accounts receivable	5,278,580	7,295,898
	<b>32,582,590</b>	<b>13,986,754</b>

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

**24- RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (CONTINUED)**

**Currency risks**

Currency risks arise from possible changes and fluctuations in currency rates that affect future profits or the fair values of financial instruments. The company monitors currency rate fluctuations and believes that the impact of currency rate risks is not material.

**Fair value**

The fair value of the Company's financial assets and liabilities does not differ materially from the carrying value reported in the financial statements.

**Market price risk**

Market risk is the risk that arises from changes in the fair value of future cash flows of financial instruments due to changes in market prices. Market rates have 3 types: Interest rate risk, Currency risk and other price risks such as shares price risk and commodity price risk, and includes financial liabilities affected by market price risk on loans, accounts receivable, and payables.

**Interest rate risk**

Interest rate risk is the risk that arises from changes in the fair value of future cash flows of financial instruments because of a change in the interest rate of the market. The Company's financial assets and liabilities as of the balance sheet date, except for long-term loans, are not exposed to interest rate risk. Long-term loans carry interest in addition to credit margin based on prevailing market interest rates.

**Share capital risk management**

The Company's policy is to maintain a strong capital base in order to maintain investor, creditor and market confidence and to sustain future development of the business. The Company monitors its capital base using the net debt to equity ratio. Net debt is calculated as (long-term murabaha financing less cash and cash equivalents). The following is the Company's net debt to equity ratio at year end:

	31 December 2022	31 December 2021
	SAR	SAR
Long-term Murabaha financing	-	1,408,125
Less: Cash and cash equivalents	(28,346,642)	(7,351,826)
Net debt	(28,346,642)	(5,943,701)
Total equity	68,417,090	38,691,358
	(0.41)	(0.15)

**25- DIVIDENDS**

The Ordinary General Assembly, on 28 June 2022, approved the Board of Directors' recommendation to distribute dividends for the financial year ended 31 December 2021, amounting to SAR 1.2 million, representing 5% of the Company's share capital, with a dividend of SAR 0.5 per share.

**26- GENERAL**

The figures in these financial statements are rounded to the nearest Saudi Riyals.

**27- APPROVAL OF THE FINANCIAL STATEMENTS**

These financial statements have been approved for issue by the Board of Directors of the Company On 29 Shaaban 1444 AH (corresponding to 21 March 2023 AD).

**28- SUBSEQUENT EVENTS**

- The new Companies Law, issued by Royal Decree No. M/132 on 1 Dhu al-Hijjah 1443H (30 June 2022), (hereinafter referred to as "the Law"), came into effect on 26 Jumada Al-Thani 1444H (corresponding to 19 January 2023). For certain provisions of the Law, full compliance is expected no later than two years from 26 Jumada Al-Thani 1444H (corresponding to 19 January 2023). Management is currently assessing the impact of the new Companies Law and will amend the Company's Articles of Association to align its provisions with the Law, if required. Thereafter, the Company will present the amended Articles of Association to the shareholders at the Annual Extraordinary General Assembly meeting for approval.

- On 10 January 2023 corresponding to 17 Jumada Al-Thani 1444H, the Company's shares were officially listed and started trading on the Nomu Parallel Market.

In the opinion of management, except for what was stated above, there were no events subsequent to the reporting date that are expected to have significant impact on these financial statements for the year ended as at 31 december 2022.

## 7.2 Audited financial statements for FY ended 31 December 2023G

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS  
AND INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2023**



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2023**

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## INDEPENDENT AUDITOR'S REPORT

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the financial statements of **Nofoth Food Products Company, A Saudi Joint-stock Company, (the "Company")**, which comprise the statement of financial position as at 31 December 2023, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and notes to the financial statements, including a summary of material accounting policies and other explanatory disclosures.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2023, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants that are endorsed in the Kingdom of Saudi Arabia that are relevant to our audit of the Company's financial statements and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. The key audit matter is described below, together with how it was addressed in the audit. The following describes the key audit matter and how it was addressed in our audit:

Key Audit Matter	How we addressed the matter during our audit
<p><b>Revenue recognition</b></p> <p>During the year ended 31 December 2023, the company recorded sales revenue for the amount of SAR 308.2 million (2022: SAR 270.2 million) as disclosed in (Note 19).</p> <p>Revenue is recognised when the customer obtains control of the goods, and this occurs upon acceptance and delivery of the goods to the customer and the issuance of the sales invoice, in accordance with the requirements of International Financial Reporting Standard No. (15), Revenue from Contracts with Customers.</p> <p>Revenue is considered one of the key indicators for measuring performance, and accordingly there are inherent risks relating to the overstatement of revenue in order to increase profitability. Therefore, revenue recognition was considered a key audit matter.</p> <p>Reference is made to Note 4 (Accounting Policies) for the related disclosures in the accompanying financial statements.</p>	<p><b>We performed the following procedures:</b></p> <ul style="list-style-type: none"> <li>The appropriateness of the accounting policies for recognizing the Company's revenue and assessing the extent to which those policies comply with IFRS 15.</li> <li>Testing the design and operating effectiveness of control procedures in relation to revenue recognition and receivables as well as the cut-off procedures to ensure that revenue is recognized in the correct period.</li> <li>Testing a sample of products sold and verifying the proper application of the revenue recognition policy.</li> <li>Performed analytical procedures to verify the validity of revenue recognition.</li> <li>Performed cut-off procedures on the timing of the recognition of revenue from sales after delivery of products to customers and recorded in the correct accounting period.</li> <li>Evaluated the completeness and adequacy of revenue-related disclosures in the financial statements.</li> </ul>

Audit | Tax | Consulting

RSM Allied accountants professional services, professional limited liability company registered in Kingdom of Saudi Arabia, with paid-up capital of (1,000,000) SAR. (Previously known as Oubadgaheh & partners Company). RSM is the trading name used by the members of the RSM, each member of the RSM network is an independent accounting and consulting firm each of which practices in its own rights. The RSM network is not itself a separate legal entity in any jurisdiction. The RSM network is administered by RSM International Limited, a company registered in England and Wales. فرقة إيم أم المحاسبين المتحدون للاستشارات المهنية شركة ذات مسؤولية محدودة مهنية، مسجلة في المملكة العربية السعودية، برأسمال (١٠٠٠٠٠٠) ريال سعودي مدفوع بالكامل والسجدة مسجلاً. "الفرقة المتحدون عود العمار بيلقا وشركاء المحاسبين المتحدون". وهي عضو في الشبكة العالمية RSM هي الخدمة التجارية المستندة بواسطة فرقة RSM من أعضاء المجموعة هر كيان قانوني مستقل في مجال المحاسبة والاستشارات. شبكة RSM العالمية تدار من قبل RSM المهنية المتحدون وهي شركة مسجلة في بريطانيا وويلز.

مراجعة | ضريبة | استشارات

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

To: the Shareholders

Nofoth Food Products Company

(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements (Continued)

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Company's annual report, but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this report.

Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, to consider whether the other information is materially inconsistent with the financial statements or with our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Company's annual report and, if we conclude that there is a material misstatement in this other information, we are required to report that fact to those charged with governance.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants and the Regulations for Companies and the Company's by-laws and such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

Those charged with governance i.e. Board of Directors are responsible for overseeing the Company's financial reporting process.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not to express an opinion on the effectiveness of the internal control of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosure is inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements (Continued)

#### **Auditor's Responsibility for the Audit of the Financial Statements (Continued)**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **RSM Allied Accountants Professional Services**

محمد بن  
فارس بن  
نادر



Mohammed Bin Farhan Bin Nader  
License No. 435  
Riyadh, Saudi Arabia  
14 Ramadan 1445 AH (corresponding to 24 March 2024)

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2023**

	Note	31 December 2023 SAR	31 December 2022 SAR
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment, net	5	40,837,346	37,026,885
Right-of-use assets, net	6	29,340,405	33,095,799
Intangible assets, net	7	52,879	90,633
Advance payments for the purchase of intangible assets	8	72,928	-
<b>Total non-current assets</b>		<b>70,303,558</b>	<b>70,213,317</b>
<b>Current assets</b>			
Inventory, net	9	11,702,911	13,000,360
Trade receivable, prepaid expenses and other receivables, net	10	15,510,396	11,837,361
Investment Murabaha deposits	12	55,000,000	-
Cash and cash equivalents	13	10,350,422	28,346,642
<b>Total current assets</b>		<b>92,563,729</b>	<b>53,184,363</b>
<b>Total assets</b>		<b>162,867,287</b>	<b>123,397,680</b>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Share capital	1	24,000,000	24,000,000
Statutory Reserve	14	-	5,883,466
Employees' benefits remeasurement reserve		(630,429)	(725,816)
Retained earnings		83,013,661	39,259,440
<b>Total equity</b>		<b>106,383,232</b>	<b>68,417,090</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Lease liabilities - non-current portion	6	14,174,579	20,028,745
Employees' benefit obligations	15	4,153,397	3,276,597
Deferred revenue – non-current portion	16	1,465,084	1,076,333
<b>Total non-current liabilities</b>		<b>19,793,060</b>	<b>24,381,675</b>
<b>Current liabilities</b>			
Lease liabilities - current portion	6	12,852,687	11,500,605
Deferred revenue – current portion	16	480,000	280,000
Trade payables, accrued expenses and other payables	17	21,537,304	17,882,230
Zakat provision	18	1,821,004	936,080
<b>Total current liabilities</b>		<b>36,690,995</b>	<b>30,598,915</b>
<b>Total liabilities</b>		<b>56,484,055</b>	<b>54,980,590</b>
<b>Total equity and liabilities</b>		<b>162,867,287</b>	<b>123,397,680</b>

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman of the Board of Directors

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2023**

<b>Profit or loss</b>	Note	<b>2023 SAR</b>	<b>2022 SAR</b>
Sales	19	<b>308,189,985</b>	270,199,270
Cost of sales	20,19	<b>(125,218,746)</b>	(122,441,240)
<b>Gross profit</b>		<b>182,971,239</b>	147,758,030
Selling and marketing expenses	21	<b>(103,661,388)</b>	(88,526,249)
General and administrative expenses	22	<b>(36,581,558)</b>	(26,388,322)
<b>Profit from main operations</b>		<b>42,728,293</b>	32,843,459
Provision for expected credit loss	10	<b>(39,159)</b>	(75,270)
Finance costs	23	<b>(1,169,100)</b>	(963,657)
Other income, net	24	<b>2,923,568</b>	570,102
<b>Net profit for the year before Zakat</b>		<b>44,443,602</b>	32,374,634
Zakat	18	<b>(1,772,847)</b>	(887,923)
<b>Net profit for the year</b>		<b>42,670,755</b>	31,486,711
<b>Other comprehensive income</b>			
<b>Items that will not be reclassified to profit or loss:</b>			
Remeasurement of employees' benefit obligations	15	<b>95,387</b>	(560,979)
<b>Total other comprehensive income</b>		<b>95,387</b>	(560,979)
<b>Total comprehensive income for the year</b>		<b>42,766,142</b>	30,925,732
<b>Earnings per share</b>			
Basic and diluted earnings per share in net profit for the year	25	<b>1.78</b>	1.31
Weighted average of outstanding shares at the end of the year	25	<b>24,000,000</b>	24,000,000

The accompanying notes from (1) to (32) are an integral part of these financial statements.  
Chief Financial Officer                      Chief Executive Officer                      Chairman of the Board of Directors

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)  
**STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

	Share capital SAR	Statutory reserve SAR	Employees' benefits remeasurement reserve SAR	Retained earnings SAR	Total equity SAR
<b>Balance as at 31 December 2021</b>	24,000,000	2,734,795	(164,837)	12,121,400	38,691,358
Net profit for the year	-	-	-	31,486,711	31,486,711
Other comprehensive income	-	-	(560,979)	-	(560,979)
Total comprehensive income for the year	-	-	(560,979)	31,486,711	30,925,732
Dividends (Note 29)	-	-	-	(1,200,000)	(1,200,000)
Transferred from statutory reserve to retained earnings	-	3,148,671	-	(3,148,671)	-
<b>Balance as at 31 December 2022</b>	24,000,000	5,883,466	(725,816)	39,259,440	68,417,090
Net profit for the year	-	-	-	42,670,755	42,670,755
Other Comprehensive Income	-	-	95,387	-	95,387
Total comprehensive income for the year	-	-	95,387	42,670,755	42,766,142
Dividends (Note 29)	-	-	-	(4,800,000)	(4,800,000)
Transferred from the statutory reserve to retained earnings (note 14)	-	(5,883,466)	-	5,883,466	-
<b>Balance as at 31 December 2023</b>	24,000,000	-	(630,429)	83,013,661	106,383,232

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer

Chairman of the Board of Directors



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

	2023 SAR	2022 SAR
<b>Cash flows from operating activities</b>		
Net profit for the year before zakat	44,443,602	32,374,634
<b>Adjustments to reconcile the net profit for the year before zakat:</b>		
Depreciation of property and equipment	9,357,923	7,862,540
Depreciation of right-of-use assets	12,088,949	10,465,232
Depreciation of deferred revenue	(411,249)	(43,667)
Amortization of intangible assets	37,754	65,455
Loss on disposal of property and equipment	180,618	315,397
Gain on disposal of right of use assets	(37,826)	(60,709)
Provision charged for expected credit losses	39,159	75,270
Provision for slow moving inventory	1,070,255	-
Provision for employees benefits obligations	1,235,489	1,036,885
Finance costs	1,169,100	963,657
	69,173,774	53,054,694
<b>Changes in operating assets and liabilities:</b>		
Inventory	227,194	(1,926,002)
Trade receivable, prepaid expenses and other receivables	(3,712,194)	(1,489,173)
Trade payables, accrued expenses and other payables	3,655,074	7,631,452
<b>Cash generated from operating activities</b>	69,343,848	57,270,971
Employees' benefits obligations paid	(393,435)	(189,818)
Zakat provision paid	(887,923)	(732,215)
<b>Net cash generated from operating activities</b>	68,062,490	56,348,938
<b>Cash flows from investing activities</b>		
Cash paid to acquire property, plant and equipment	(13,365,002)	(22,347,952)
Cash paid to acquire intangible assets	-	(33,004)
Proceeds from disposal of property, plant and equipment	16,000	21,002
Advance payments for the purchase of intangible assets	(72,928)	-
Investment Murabaha deposits	(55,000,000)	-
<b>Net cash used in investing activities</b>	(68,421,930)	(22,359,954)
<b>Cash flows from financing activities</b>		
Dividends paid	(4,800,000)	(1,200,000)
Repayment of long-term loans	-	(1,440,000)
Deferred income	1,000,000	1,400,000
Payments of lease liabilities	(13,836,780)	(11,754,168)
<b>Net cash used in financing activities</b>	(17,636,780)	(12,994,168)
Net change in cash and cash equivalents	(17,996,220)	20,994,816
Cash and cash equivalents at the beginning of the year	28,346,642	7,351,826
<b>Cash and cash equivalents at the end of the year</b>	10,350,422	28,346,642
<b>Non-cash transactions</b>		
Bad debts	1,250,211	-
Transfer of construction in progress to property and equipment	8,239,226	7,423,150
Addition to right-of-use assets in exchange for lease liabilities	14,315,172	20,480,307

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman of the Board of Directors

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**1-ORGANIZATION AND ACTIVITIES**

Nofoth Food Products Company is a Saudi listed joint stock company ("the Company") registered in the Kingdom of Saudi Arabia under Commercial Registration number 1010441682 issued in Riyadh on 1 Jumada al-Awwal 1437 (corresponding to 10 February 2016).

The Company's activities include retail sales of bakery products and sugary sweets, retail sales of nuts, coffee, spices, and perfumes, operating service restaurants, providing food service contracting, managing main offices, manufacturing sugary sweets such as confectionery, caramel, toffee, and nougat, operating dry food stores, offering light transportation services, wholesale of used oils and export, automated bread production, pie manufacturing, biscuit production, and the production of various types of popular and oriental sweets. The Company also handles the road transport of goods, including refrigerated, frozen goods and main offices activities.

The Company conducts its activities through the following branches registered under separate commercial registration (CR) numbers:

<b>Branch name</b>	<b>CR number</b>	<b>Location</b>	<b>Date</b>
Grape Leaf Field Company for Providing Meals	1010480895	Riyadh	02/04/1440
Darb Al-Nafudh Catering Services Company	1010616272	Riyadh	08/04/1441
Al-Balah Al-Dhahabi Food Services Company	1010616727	Riyadh	15/04/1441
Dukkan Luqaimat Food Services Company	1010710468	Riyadh	25/08/1438
Grape Leaf Field Company for Providing Meals	1128187033	Unaizah	22/06/1443
Grape Leaf Field Company for Providing Meals	4031262624	Mecca	29/07/1443
Grape Leaf Field Company for Providing Meals	1131322104	Buraydah	30/11/1443
Mamoula Sweets Company	4030478167	Jeddah	11/12/1443
Mamoula Sweets Company	1131322103	Buraydah	30/11/1443
Afdal 100 Trading Company	1131321578	Buraydah	03/11/1443
Grape Leaf Field Company for Providing Meals	4030480255	Jeddah	26/12/1443
Grape Leaf Field Company for Providing Meals	4650248862	Madinah	10/02/1444
Grape Leaf Field Company for Providing Meals	3350162146	Hail	01/03/1444
Grape Leaf Field Company for Providing Meals	2051246663	Al-Khobar	07/08/1444
Mamoula Sweets Company	4650248556	Madinah	09/02/1444
Mamoula Sweets Company	3350162336	Hail	10/03/1444
Mamoula Sweets Company	4031263816	Mecca	28/08/1443
Mamoula Sweets Company	1128187035	Unaizah	22/06/1443
Mamoula Sweets Company	4032266258	Ta'if	27/07/1444
Mamoula Sweets Company	2051247227	Al-Khobar	24/08/1444
Al-Balah Al-Dhahabi Sweets Company	1010277617	Riyadh, King Abdullah Road	22/12/1430
Al-Balah Al-Dhahabi Trading Company	1010372414	Riyadh, Al-Laban District, Ta'if Road	18/06/1434
Afdal 100 Trading Company	1010470546	Riyadh, Abu Bakr Al-Siddiq Road	04/08/1437
Mamoula Sweets Company	1010655023	Riyadh	04/02/1442
Luqma Wardiya Food Services Company	1010689438	Riyadh	11/07/1442
Luqma Wardiya Food Services Company	1131334918	Buraydah	05/07/1445
Grape Leaf Field Company for Providing Meals	4032266147	Ta'if	08/07/1444
Al-Balah Al-Dhahabi Trading Company	1131296371	Buraydah	24/05/1440
Al-Bayt Al-Arabi Coffee Trading Company	1010928171	Riyadh	19/03/1439
Al-Balah Al-Dhahabi Trading Company	1010290756	Riyadh	15/07/1431
Al-Balah Al-Dhahabi Trading Company	2511114442	Hafar Al-Batin	17/01/1441
Al-Balah Al-Dhahabi Food Services Company	3350142366	Hail	23/05/1440

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**1- ORGANIZATION AND ACTIVITIES (CONTINUED)**

As of December 31, 2023, the Company's share capital amounted to SAR 24,000,000, divided into 24,000,000 shares with a nominal value of SAR 1 per share (as of December 31, 2022, the share capital amounted to SAR 24,000,000, divided into 2,400,000 equal shares with a nominal value of SAR 10 per share).

On 21 Rabi' Al-Awwal 1444 AH (corresponding to October 17, 2022), the Company obtained approval from the Saudi Capital Market Authority to register its shares and offer 288,000 shares, representing 12% of the Company's share capital, for the purpose of direct listing on the Parallel Market ("Nomu").

On 19 Shawwal 1444 AH (corresponding to May 9, 2023), the Company's Board of Directors recommended to the Extraordinary General Assembly of shareholders to vote on amending the Company's Articles of Association. On 1 Dhu Al-Hijjah 1444 AH (corresponding to June 19, 2023), the shareholders approved the Board of Directors' proposal to amend the Articles of Association. On July 23, 2023, all statutory procedures were completed, and the Articles of Association and commercial registrations were updated with the Ministry of Commerce.

On 1 Dhul-Hijjah 1444H (corresponding to 19 June 2022), the extraordinary general assembly of shareholders approved the board of directors' recommendation to split the company's shares without any change in the Company's capital before or after the split. The nominal value of each share before the split was 10 Saudi Riyals, with a total of 2,400,000 shares. After the split, the nominal value per share became 1 Saudi Riyal, increasing the number of shares to 24,000,000. Furthermore, refer to the Company's letter dated 30 May 2022, addressed to the Capital Market Authority, it was noted that the share split would apply to all shareholders who owned shares as of the extraordinary general assembly meeting date and were registered in the Company's shareholder register with the Securities Depository Center Company (Edaa) at the end of the second trading day following the meeting. On the same date, the extraordinary general assembly also approved the transfer of the statutory reserve balance of 5,883,466 Saudi Riyals to the Company's retained earnings.

**2-BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS**

**2-1 STATEMENT OF COMPLIANCE**

The financial statements have been prepared in accordance with the International Financial Reporting Standard ("IFRS") and its interpretations as issued by the International Accounting Standards Board ("IASB") that are endorsed in KSA and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

**2-2 PREPARATION OF FINANCIAL STATEMENTS**

The financial statements have been prepared on a historical cost basis unless IFRS requires the use of another measurement basis, as indicated in the summary of significant accounting policies (Note 4), and in accordance with the accrual principle and going concern.

**2-3 FUNCTIONAL AND PRESENTATION CURRENCY**

These financial statements are presented in Saudi Riyals, which is the Company's functional and presentation currency.

**3-NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS**

**New Standards, Interpretations, and Amendments Adopted by the Company**

The International Accounting Standards Board issued the following accounting standards and amendments that were effective for periods beginning on or after 1 January 2023. The Company has assessed that these amendments have no impact on the Company's financial statements.

- Narrow-scope amendments to IAS 1, IFRS Practice Statement 2, and IAS 8: These amendments aim to improve disclosures of accounting policies and assist financial statement users in distinguishing between changes in accounting estimates and changes in accounting policies.
- Amendments to IAS 12 – Deferred Tax related to Assets and Liabilities arising from a Single Transaction: These amendments require companies to recognize deferred tax on transactions that, at initial recognition, give rise to equal taxable and deductible temporary differences.
- Amendments to IAS 12 – Global Tax Reform: Pillar Two Model Rules: These amendments provide companies with temporary relief from accounting for deferred taxes arising from global tax reform under the OECD. They also include targeted disclosure requirements for affected companies.

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**3-NEW STANDARDS, INTERPRETATIONS, AND AMENDMENTS ADOPTED BY THE COMPANY (CONTINUED)**

**Standards and Interpretations Not Yet Effective and Not Early Adopted**

The following is a list of issued standards and interpretations that will be applied in future periods. The Company intends to apply these standards when they become effective. These amendments and standards are not expected to have any material impact on the Company's financial statements.

Interpretation	Description	Effective for Periods Beginning On or After
<b>Amendment to IFRS 16 – Leases: Sale and Leaseback Transactions</b>	These amendments provide requirements for sale and leaseback transactions. Such transactions may be affected where some or all lease payments are variable payments not based on an index or rate.	January 1, 2024
<b>Amendments to IAS 7 and IFRS 7 – Supplier Financing Arrangements</b>	These amendments require disclosures to enhance transparency of supplier financing arrangements, their impact on the Company's liabilities, cash flows, and exposure to liquidity risks.	January 1, 2024
<b>Amendment to IAS 1 – Non-current Liabilities with Covenants</b>	Clarifies how conditions that the entity must comply with within twelve months after the reporting period affect the classification of liabilities. Aims to improve the information provided by the entity.	January 1, 2024
<b>IFRS Sustainability Reporting Standard 1 – General Requirements for Disclosure of Sustainability-related Financial Information</b>	Provides a framework for disclosing material information on all significant sustainability-related risks and opportunities across the entity's value chain.	January 1, 2024, subject to approval by the Saudi Organization for Chartered and Professional Accountants
<b>IFRS Sustainability Reporting Standard 2 "Climate-related Disclosures"</b>	This is the first thematic standard setting out requirements for entities to disclose information about climate-related risks and opportunities.	January 1, 2024, subject to approval by the Saudi Organization for Chartered and Professional Accountants

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The following is a summary of the key accounting policies adopted by the Company:

**Use of Judgments and Estimates**

The preparation of the financial statements requires management to make judgments, estimates, and assumptions at reporting date that affect the reported amounts of assets, liabilities, revenues, and expenses. However, these estimates and assumptions are based upon management's experience and various other factors that are believed to be reasonable under the circumstances and are used to judge the carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

The following are information about the assumptions and estimates that have a material impact on the amounts reported in the financial statements:

**-Estimated useful lives of property and equipment, right of use assets and intangible assets**

Management reviews the useful lives of property, equipment, right of use assets and intangible assets to calculate depreciation and amortization. These estimates are determined after taking into account the expected use of assets, obsolescence, and damage. The management reviews the residual value and useful lives annually and changes in depreciation and amortization expense in current and future periods, if any.

**-Provision for slow-moving inventory items**

Management makes an allowance for slow moving and obsolete inventory items. Inventories are measured at the lower of cost or net realizable value. Estimates of net realizable value are based on the most reliable evidence at the time the estimates are made. These estimates take into account price or cost fluctuations that are directly related to events occurring after the reporting date.

**-Impairment of non-financial assets**

The value of a non-financial asset decreases when the carrying amount of an asset or cash generating unit exceeds the recoverable value of that asset or cash generating unit representing the fair value of the asset less the costs of selling or its use value, whichever is greater. The fair value of the asset is estimated through sales made on a purely commercial basis of identical assets or market prices of similar assets that can be observed less the additional costs of selling the asset, while the use value is calculated based on the present value of cash flows projected over the next five years. Such projected cash flows do not include restructuring activities to which the company is not yet committed, or significant future investments that will enhance the performance of the assets or the cash generating unit under test. Recoverable value is most sensitive to the discount rate used to calculate cash flows as well as projected future cash flows and growth rate used for estimation purposes of the value in use.

**-Impairment of non-derivative financial assets**

The Company recognizes allowances for expected credit losses ("ECL") for financial assets measured at amortized cost such as accounts receivable. The Company assesses future credit losses using the ECL model for financial assets measured at amortized cost. For accounts receivable, the Company applies the simplified approach, which measures the loss allowance at an amount equal to lifetime expected credit losses for all accounts receivable since the initial recognition. To assess the ECL, accounts receivable are categorized based on shared risk characteristics and aging. The expected loss rates were calculated based on historical information of the Company and adjusted to reflect the expected future results which include future information on macroeconomic factors such as inflation and GDP growth rate. Other financial assets such as employees' receivables and bank balances have low credit risk and applying the ECL model is considered insignificant.

**-Fair Value Measurement of Financial Instruments, Including Derivatives**

When the fair value of financial assets and liabilities recognized in the statement of financial position cannot be measured based on quoted prices in an active market, and where IFRS requires those assets or liabilities to be measured at fair value, their fair value is determined using valuation techniques. These techniques may include the use of the present value of expected future cash flows from the assets or other methods as prescribed by IFRS 13 – Fair Value Measurement. Inputs for these techniques are taken from active markets where available. If active market inputs are not available, a degree of judgment is required to determine fair value. These estimates take into account liquidity risk, credit risk, and market volatility. Changes in assumptions regarding these factors may affect the reported fair value of financial instrument.

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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Use of Judgments and Estimates (Continued)**

The following are information about the assumptions and estimates that have a material impact on the amounts reported in the financial statements: (continued)

**-Employee benefit obligations**

Post-employment defined benefits and the current value of those benefits are determined actuarial valuations. The actuarial valuation includes further assumptions regarding variables that are required such as discount rates, rate of salary increase and returns on assets, mortality rates, increase in future pensions. Due to the complexity of the valuation, the underlying assumptions, and its long-term nature, a defined benefit liability is highly sensitive to changes in these assumptions. All actuarial assumptions are reviewed at the date of every reporting date.

**Derecognition**

Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset.

**Fair value**

Fair value is the amount at which an asset could be sold or a liability settled between willing parties under arm's length terms at the measurement date. The definition of fair value includes the assumption that the Company is a going concern, with no intention or requirement to materially limit the scale of its operations or to enter into a transaction under unfavorable terms.

Level 1: Quoted market prices in active markets for identical assets.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**Classification of assets and liabilities as "current" or "non-current"**

The Company presents assets and liabilities in the statement of financial position on a current / non-current basis. The assets are considered current as follows:

- When it is expected to be realized or is intended to be sold or consumed during the normal cycle of operations.
- If it is acquired primarily for the purpose of trading.
- When it is expected to be achieved within twelve months after the fiscal year, or
- When they are cash and cash equivalents, unless there are restrictions on their replacement or use to pay any liabilities for a period of not less than twelve months after the financial year.

All other assets are classified as "non-current".

The liabilities are considered current as follows:

- When it is expected to be paid during the normal business cycle
- If it is acquired primarily for the purpose of trading.
- When it matures within twelve months after the fiscal year, or
- When there is no unconditional right to defer the payment of liabilities for a period of not less than twelve months after the financial year.

All other liabilities are classified as "non-current".

**Property and equipment**

Property and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of assets. If significant parts of an item of property and equipment have different useful lives, then they are accounted for as separate items (major components) of property and equipment. Expenditures on maintenance and repairs are expensed, while expenditures for improvements are capitalized. Depreciation is computed using the straight-line method based on the estimated useful lives of the assets. Sold or disposed assets and their accumulated depreciation are written-off at the date of sale or disposal.

The annual estimated rates of depreciation for the main items of the assets are as follows:

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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Property and equipment (continued)**

<u>Item</u>	<u>Depreciation %</u>
Leasehold improvements	20% or lease term, whichever is lower
Electrical tools and equipment	20%
Vehicles	20%
Furniture and fixtures	20%

Depreciation method and useful lives are reviewed periodically to ensure that the depreciation method is appropriate with the expected economic benefits of property and equipment.

**Projects under Construction**

The cost of projects under construction is measured on an actual cost basis and is presented as projects under construction until completion. Upon completion, these projects are transferred to the relevant categories within property and equipment, after which depreciation is commenced.

**Intangible assets**

Intangible assets that include technical programs which the Company has acquired and have a useful life of more than 1 year are measured at cost, less accumulated amortization, and any accumulated impairment losses.

Subsequent expenditures are capitalized only when they increase the future economic benefits embodied in a specific asset to which they relate, and all other expenses that are internally generated are recognized in the statement of profit or loss when incurred. Amortization of costs of intangible assets are calculated less the residual value using the straight-line basis over their estimated useful lives and are recognized in the statement of profit or loss. The annual estimated rates of Amortization of the intangible assets are as follows:

<u>Statement</u>	<u>Amortization%</u>
Computer programs and accounting systems	20%

**Impairment of assets**

At each statement of financial position date, the Company reviews the carrying amounts of its property and equipment and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If there is any indication that assets have suffered an impairment loss, the recoverable amount of any affected asset (or Company of assets) is estimated and compared to its carrying amount. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognized immediately in the statement of profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in statement of profit or loss.

**Financial Instruments**

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that relate directly to the purchase or issue of financial assets and liabilities (other than financial assets and financial liabilities at fair value through the statement of profit or loss) are added to the fair value of financial assets and financial liabilities or deducted from them, as appropriate, upon initial recognition. Transaction costs that are directly related to the purchase of financial assets and liabilities and are measured at fair value through the statement of profit or loss are recognized directly in the statement of profit or loss.

**First: Financial assets**

Financial assets are classified into the following specified categories: Financial assets 'at fair value through profit or loss' (FVTPL), Financial assets measured at fair value through other comprehensive income, and financial assets measured at amortized cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. The company measures financial asset at amortised cost when it is within the business model to hold assets in order to collect contractual cash flows, and contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A regular way purchase or sale of financial assets is recognized using trade date. A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.



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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**A) Financial assets measured at fair value through profit or loss (FVTPL)**

Financial assets are measured at fair value through the statement of profit or loss if they have been acquired or held for the purpose or selected to be classified in this category.

Financial assets are classified as held for trading if:

- If they were acquired mainly to be sold in the near future.
- If they represent a known portfolio of financial instruments managed by the Company and include the actual pattern of a financial instrument that generates profits in the short term.
- If they represent a derivative but not classified or effective as a hedging instrument.

Net profit or loss includes any dividends or interest earned from financial assets and is presented in the statement of profit or loss.

Financial assets measured at fair value through the statement of profit or loss are stated at their fair value, and any gain or loss resulting from the revaluation is recognized in the statement of profit or loss.

**B) Financial assets measured at Fair value through other comprehensive income (FVOCI)**

Gains and losses arising from changes in fair value are included in the statement of other comprehensive income and are added to statement of accumulated changes in fair value of investments within equity other than impairment losses which are included in the statement of profit or loss. If investment is disposed or suffered an impairment, profits and losses resulted from previous evaluation which were recognized in investment revaluation reserve are included in the statement of other comprehensive income.

Dividends income from investments are recognized in equity instruments at fair value through the statement of other comprehensive income when the Company's right to receive payment has been established and is shown as income in the statement of profit or loss unless dividends clearly represent a recovery of part of the investment cost. Other profits and losses are recognized in statement of other comprehensive income and are never reclassified to the statement of profit or loss.

**C) Financial assets measured at amortized cost**

Accounts receivable, including trade and other receivables, Cash and cash at banks and Murabaha deposits are measured at amortized cost using the effective interest method less any impairment loss and charged to the statement of profit or loss.

Interest income is determined using the effective interest rate, except for short-term receivables when the discount effect is insignificant

**Second: Financial liabilities**

Financial liabilities (including trade payables) are measured subsequently at amortised cost using the effective interest method.

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, canceled, or have expired. The difference between the carrying amount of disposed financial liabilities and the amount paid is charged to the statement of profit or loss.

**Effective interest rate method**

The effective interest method is an accounting practice used for calculating the amortized cost of a debt instrument and for distributing interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (Including all fees and points paid or received, which form an integral part of the effective interest rate, transaction costs, installments or other discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

**Inventory**

Inventories are stated at the lower of cost and net realizable value, except for spare parts and raw materials that are stated at cost. Costs of inventories include cost of purchase, direct and indirect costs to place inventory on site and in the current situation. The cost is determined using the weighted average basis. A provision for obsolete and slow-moving items based on management estimates at the reporting date of the financial statements.

**Accounts receivable**

Accounts receivable are stated at the original amount of invoice, less provision for expected credit losses. An allowance against expected credit losses is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. Bad debts are written off as incurred against related provisions. Provisions are charged to the statement of profit or loss. Any receivables recovered subsequently that were previously written off are recorded under revenues.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand, bank balances, demand deposits, and other highly liquid short-term investments with original maturities of three months or less Bank overdrafts are presented under current liabilities in the statement of financial positio.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Lease contracts**

**Company as a lessor**

Lease receivables under operating leases are recognized in the statement of profit or loss on a straight-line basis over the relevant lease term.

**Company as a lessee**

At the commencement of non-cancellable operating lease contracts, the leased asset is recognized as a "right-of-use asset," measured at cost, adjusted for any relevant components of the lease term, lease liabilities, including initial direct costs, and lease incentives mentioned in the lease agreement.

After initial recognition, the "right-of-use asset" is measured periodically using the cost model, which includes the initial measurement and any adjustments for remeasurement, less accumulated depreciation.

The company depreciates the right-of-use asset over the estimated lease term on a straight-line basis.

At the lease commencement date, the net present value of all unpaid lease payments as of that date is discounted using an appropriate rate. After initial measurement, the "lease liabilities" are periodically measured by increasing the carrying amount to reflect interest expense on future unpaid lease liabilities, and any adjustments for remeasurement, reduced by lease payments made up to that date.

An appropriate depreciation rate is applied to the "right-of-use asset," and an appropriate interest rate is applied to the "lease liabilities." Depreciation, interest, and financing expenses are recognized in the profit or loss statement.

**Short-term Leases and Leases of Low-value Assets:**

Short-term leases are leases with a lease term of 12 months or less. Low-value assets are items that do not meet the Company's capitalization threshold and are considered immaterial to the statement of financial position as a whole.

Payments associated with short-term leases and leases of low-value assets are recognized on a straight-line basis in the statement of profit or loss.

**Employees' Benefits Obligations**

**End-of-service indemnities**

The end-of-service indemnity provision is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. Remeasurements, comprising actuarial gains and losses, are reflected immediately in the statement of financial position and the gains and losses are recognized in other comprehensive income in the period in which they occur, remeasurements recognized within retained earnings in other comprehensive income and are not recharged to the statement of profit or loss.

**Retirement benefits**

The Company contributes for a defined benefit plan to the General Organization for Social Insurance in respect of its Saudi employees. These payments are expensed when incurred.

**Short-term employee benefits**

Liabilities recognized in respect of short-term employee benefits related to wages and salaries are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognized in respect of short-term employee benefits are measured at the un-discounted amount of the benefits expected to be paid in exchange for the related service.

**Related party**

A related party is a person or entity associated with the Company that prepares its financial statements.

A) If a person or one of their close family members is closely related to the company preparing its financial statements

1-Has control or joint control over the company.

2- Has significant influence over the company.

3-Is a member of the key management of the company or its parent company.

B) If the entity is related to the company preparing its financial statements in the case that any of the following conditions are met:

1)The entity and the company preparing its financial statements are members of the same group (meaning that both the parent company and its subsidiaries and affiliates are related to each other).

2)One of the companies is an associate or joint venture of the other company (or an associate or joint venture of a member of the group to which the other company belongs).

3)Both companies are joint ventures of the same third party.

4)One of the companies is a joint venture of a third company, and the other company is an associate of the third company.

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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Related party (Continued)**

- 5)The company is controlled or jointly controlled by a specific person as described in paragraph (A).  
6)The specific person referred to in paragraph (A) has significant influence over the company or is a member of the key management of the company (or the parent company).  
7)The company or any member of its group provides part of the services of the key management personnel to the company preparing its financial statements or to the parent company of the company preparing the financial statements.

**Accounts payable, accrued expenses and other payables**

Liabilities are recognized for amounts to be paid in the future for services received, whether invoiced by suppliers or not.

**Value-added tax**

Expenses and assets are recognized net of the amount of value-added tax, except:

- When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.
- When receivables and payables are stated with the amount of sales tax included.

**Provisions**

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured to the best of the expected fair value of the liability as at the balance sheet date, taking into account risks and uncertainties surrounding the obligation. When an allowance is measured using estimated cash flows to settle the present obligation, the receivable is recognized as an asset if the receipt and replacement of the amount are confirmed and the amount can be measured reliably.

**Zakat provision**

Zakat is an estimated obligation for the company and is recognized in the attached financial statements by being charged to the profit or loss statement in accordance with the Zakat Standard and the opinion issued by the Saudi Organization for Certified Public Accountants. It is calculated for the year on an estimated basis according to the accrual principle. Zakat is calculated at the end of the year based on either the adjusted net income or the Zakat base, whichever is greater, in accordance with the regulations of the Zakat, Tax, and Customs Authority in the Kingdom of Saudi Arabia. Any differences between the provision and the final assessment are adjusted in the year in which the final assessment is received.

**Dividends**

Dividends to shareholders under current liabilities are recognized in the statement of financial position in the period in which dividends are approved by the partners in the company.

**Revenues**

Revenue is recognized when the Company fulfills its obligations in contracts with customers with an amount that reflects the material compensation that the entity expects for goods or services. Specifically, the standard provides a five-step model for revenue recognition:

- Step 1: Identify the contract with the customer.
- Step 2: Identify the performance obligations in the contract.
- Step 3: Determine the transaction price.
- Step 4: Allocate the transaction price to the performance obligations in the contract.
- Step 5: Recognize revenue when or as the entity satisfies a performance obligation.

**Revenue Recognition from the Sale of Food and Beverages**

Revenue is recognized at a point in time upon the sale of food and beverages when all of the following conditions are met:

- The entity has transferred the significant risks and rewards of ownership of the goods to the buyer.
- The entity does not retain the continuing managerial involvement to the degree normally associated with ownership or effective control over the sold goods.
- The amount of revenue can be measured reliably.
- It is probable that the economic benefits associated with the transaction will flow to the entity.
- The costs incurred or to be incurred by the entity in relation to the transaction can be measured reliably.

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**4-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Revenues (Continued)**

**Revenue Recognition from Franchise Fees**

The company has entered into agreements with various entities for the use of the trademarks "Mamoula" and "Enaba" Franchise fees for the use of the trademark are calculated as a percentage of the total sales to customers using the trademark. The outputs of a specific transaction can be reliably estimated when the following conditions are met:

-The amount of revenue can be measured reliably.

-It is probable that the economic benefits associated with the transaction will flow to the entity.

The costs incurred in the transaction and the costs required to complete the transaction can be measured reliably.

**Segment information**

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components. The operating results of all operating segments are reviewed regularly by the Chief Operating Officer in his capacity as the Company's chief decision maker to make decisions about resources to be allocated to the segments and to assess their performance, and for which discrete financial information is available.

**Earnings per share**

The Company presents basic and diluted earnings per share (if any) for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to the Company's ordinary shareholders by the weighted average number of ordinary shares outstanding during the year, adjusted for its own shares (if any). Diluted earnings per share (if any) is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for shares owned, to reflect the effects of all potential dilutive ordinary shares.

**Other income**

Other income are recognized when realized.

**Expenses**

All direct expenses related to generating activity revenues are included in the cost of revenues, while expenses related to sales and marketing operations are included in sales and marketing expenses, and the remaining expenses are classified as general and administrative expenses, as common expenses are distributed between the cost of revenues, selling and marketing expenses, and general and administrative expenses, common expenses are distributed according to fixed bases.

**Finance costs**

Borrowing costs directly attributable to construction or production of an asset that necessarily takes a substantial period of time to get ready for their intended use or sale, are capitalized as part of the cost of those assets. All other borrowing costs are recognized as an expense in the period in which they are incurred. . Borrowing costs consist of interest and other costs that the Company incurs in connection with the borrowing of funds.

**Offset**

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when the Company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

**Foreign currency transaction**

Foreign currency transactions are translated into Saudi Riyals at the rates of exchange prevailing at the time of the transactions. Monetary assets and liabilities denominated in foreign currencies at the statement of financial position date are translated at the exchange rates prevailing at that date. Gains and losses from settlement and translation of foreign currency transactions are included in the statement of profit or loss.

**Contingent liabilities**

Contingent liabilities are not recognized in the financial statements, but are disclosed, and they are not disclosed unless the possibility of an outflow of resources involving economic benefits is remote. The contingent asset is not recognized in the financial statements. Rather, it is disclosed when it is probable that the internal economic benefits will flow.

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5-PROPERTY AND EQUIPMENT, NET

Cost	Lands SAR	Leasehold Improvements* SAR	Electrical tools and equipment SAR	Vehicles SAR	Furniture and fixtures SAR	Projects under construction** SAR	Total SAR
Balance as at 1 January 2023	6,520,499	22,766,418	14,285,645	4,571,395	3,017,498	724,447	51,885,902
Additions during the year	945,000	668,805	1,398,402	1,011,700	93,224	9,247,871	13,365,002
Transferred from projects under construction	-	4,141,652	3,696,091	-	401,483	(8,239,226)	-
Disposals during the year	-	(769,351)	(259,570)	(33,200)	(12,579)	-	(1,074,700)
Balance as at 31 December 2023	7,465,499	26,807,524	19,120,568	5,549,895	3,499,626	1,733,092	64,176,204
Accumulated depreciation							
Balance as at 1 January 2023	-	7,128,169	4,935,060	1,777,590	1,018,198	-	14,859,017
Charged for the year	-	4,597,875	3,302,540	834,234	623,274	-	9,357,923
Disposals during the year	-	(610,461)	(233,621)	(23,158)	(10,842)	-	(878,082)
Balance as at 31 December 2023	-	11,115,583	8,003,979	2,588,666	1,630,630	-	23,338,858
Net book value							
As at 31 December 2023	7,465,499	15,691,941	11,116,589	2,961,229	1,868,996	1,733,092	40,837,346

\* This represents improvements to leased buildings and branches under a lease with a term of five years, renewable upon mutual agreement of both parties (Note 6).  
\*\*Projects under construction represent the work of preparing and installing decorations and equipment for the central factory and the main residence, which are still under construction. The completion of the residence is expected during the subsequent period.

-The property and equipment item includes fully depreciated assets that are still recorded in accounting records. The cost of these assets as of 31 December 2023 amounted to Saudi riyals 4,420,572 (31 December 2022: Saudi riyals 1,687,881).  
-The depreciation charged for the year was classified as follows:

	2023 SAR	2022 SAR
Selling and marketing expenses (Note 21)	5,571,946	4,437,541
Cost of sales (Note 20)	2,606,855	2,394,068
General and administrative expenses (Note 22)	1,179,122	1,030,931
	9,357,923	7,862,540

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**5- PROPERTY AND EQUIPMENT, NET (CONTINUED)**

	<u>Cost</u>								
	Lands SAR	Leasehold Improvements SAR	Electrical tools and equipment SAR	Vehicles SAR	Furniture and fixtures SAR	Projects under construction SAR	Total SAR		
Balance as at 1 January 2022	-	14,161,185	10,001,499	3,562,688	1,969,475	1,479,459	31,174,306		
Additions during the year	6,520,499	6,080,260	1,833,761	780,200	465,094	6,668,138	22,347,952		
Transferred from projects under construction	-	3,719,218	2,845,896	269,257	588,779	(7,423,150)	-		
Disposals during the year	-	(1,194,245)	(395,511)	(40,750)	(5,850)	-	(1,636,356)		
Balance as at 31 December 2022	6,520,499	22,766,418	14,285,645	4,571,395	3,017,498	724,447	51,885,902		
<u>Accumulated depreciation</u>									
Balance as at 1 January 2022	-	4,259,762	2,524,368	1,019,698	492,608	-	8,296,436		
Charged for the year	-	3,809,108	2,746,379	780,720	526,333	-	7,862,540		
Disposals during the year	-	(940,701)	(335,687)	(22,828)	(743)	-	(1,299,959)		
Balance as at 31 December 2022	-	7,128,169	4,935,060	1,777,590	1,018,198	-	14,859,017		
<u>Net book value</u>									
As at 31 December 2022	6,520,499	15,638,249	9,350,585	2,793,805	1,999,300	724,447	37,026,885		

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**6- LEASES**

Right-of-use assets represent lease contracts for buildings and branches, depreciated on a straight-line basis over the lease term of five years.

The following table shows the movement during the year on both the right-of-use assets and leases liabilities:

**A- Movement in right-of-use assets (Buildings):**

	31 December 2023 SAR	31 December 2022 SAR
<b>Cost</b>		
Balance at the beginning of the year	50,073,599	39,824,958
Additions during the year	14,315,172	20,480,307
Disposal during the year	(14,793,924)	(10,231,666)
<b>Balance at the end of the year</b>	<b>49,594,847</b>	<b>50,073,599</b>
<b>Accumulated Depreciation</b>		
Balance at the beginning of the year	16,977,800	12,522,135
Charged for the year	12,088,949	10,465,232
Disposal during the year	(8,812,307)	(6,009,567)
<b>Balance at the end of the year</b>	<b>20,254,442</b>	<b>16,977,800</b>
<b>Net book value</b>		
<b>Balance at the end of the year</b>	<b>29,340,405</b>	<b>33,095,799</b>

Right of use assets depreciation is allocated as follows:

	2023 SAR	2022 SAR
Selling and marketing expenses (Note 21)	10,744,989	8,773,290
Cost of sales (Note 20)	1,158,654	1,026,869
General and administrative expenses (Note 22)	185,306	665,073
	<b>12,088,949</b>	<b>10,465,232</b>

**B- Movement in lease liabilities:**

	31 December 2023 SAR	31 December 2022 SAR
Balance at the beginning of the year	31,529,350	26,200,120
Additions during the year	14,315,172	20,480,307
Disposal during the year	(6,019,443)	(4,282,806)
Amortization of finance cost during the year (Note 23)	1,038,967	885,897
Paid during the year	(13,836,780)	(11,754,168)
<b>Balance at the end of the year</b>	<b>27,027,266</b>	<b>31,529,350</b>
Lease liabilities are allocated as follows:		
Non-current portion	14,174,579	20,028,745
Current portion	12,852,687	11,500,605



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**7- INTANGIBLE ASSETS, NET**

The intangible assets item consists of computer programs and is amortized over (5) years. The movement of intangible assets is as follows:

	<b>31 December 2023</b>	31 December 2022
	<b>SAR</b>	<b>SAR</b>
<b>Cost</b>		
Balance at the beginning of the year	<b>356,960</b>	323,956
Additions during the year (Note 1)	-	33,004
<b>Balance at the end of the year</b>	<b>356,960</b>	356,960
<b>Accumulated amortization</b>		
Balance at the beginning of the year	<b>266,327</b>	200,872
Charge for the year	<b>37,754</b>	65,455
<b>Balance at the end of the year</b>	<b>304,081</b>	266,327
<b>Net book value</b>		
<b>Balance at the end of the year</b>	<b>52,879</b>	90,633

-The amortization charged for the year was classified as follows:

	<b>2023</b>	<b>2022</b>
	<b>SAR</b>	<b>SAR</b>
Selling and marketing expenses (Note 21)	<b>27,533</b>	54,865
General and administrative expenses (Note 22)	<b>10,221</b>	10,590
	<b>37,754</b>	65,455

**8- ADVANCE PAYMENTS FOR THE PURCHASE OF INTANGIBLE ASSETS**

The advance payments for the purchase of intangible assets consist of advance payments for the implementation of a new program. The implementation process have not been completed to date. The balance as of 31 December 2023 amounted to SAR 72,928 (as of 31 December 2022: Zero).

**9- INVENTORY, NET**

	<b>31 December 2023</b>	31 December 2022
	<b>SAR</b>	<b>SAR</b>
Food	<b>7,249,186</b>	5,924,943
Packing and wrapping material	<b>4,209,364</b>	5,412,691
Cleaning materials	<b>758,635</b>	1,147,686
Consumable items	<b>369,833</b>	270,683
Office supplies	<b>186,148</b>	244,357
	<b>12,773,166</b>	13,000,360
Less:		
Provision for slow-moving inventory	<b>(1,070,255)</b>	-
	<b>11,702,911</b>	13,000,360

The movement in the provision for slow-moving goods is as follows:

	<b>31 December 2023</b>	31 December 2022
	<b>SAR</b>	<b>SAR</b>
charged during the year (Note 22)	<b>1,070,255</b>	-
<b>Balance at the end of the year</b>	<b>1,070,255</b>	-

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**10- ACCOUNTS RECEIVABLE, PREPAID EXPENSE AND OTHER RECEIVABLES, NET**

	31 December 2023	31 December 2022
	SAR	SAR
Accounts receivable	5,299,315	5,278,580
(Less): Provision for expected credit losses	(38,533)	(1,249,585)
	5,260,782	4,028,995
Prepaid expenses	6,453,283	4,424,409
Advance payments to suppliers	1,725,488	1,622,431
Accrued income from Investment Murabaha deposits (Note 12)	1,019,333	-
Employees receivables	827,791	553,562
Others	223,719	1,207,964
	15,510,396	11,837,361

The movement in the provision for expected credit losses is as follows:

	31 December 2023	31 December 2022
	SAR	SAR
Balance at the beginning of the year	1,249,585	1,174,315
Charged during the year	39,159	75,270
Used during the year	(1,250,211)	-
<b>Balance at the end of the year</b>	<b>38,533</b>	<b>1,249,585</b>

The following table shows the aging of receivables with the Company as at:

	31 December 2023	31 December 2022
	SAR	SAR
From 1 day to 30 days	4,472,166	4,018,653
From 31 days to 60 days	411,269	6,432
From 61 days to 90 days	109,426	2,085
More than 90 days	306,454	1,251,410
	5,299,315	5,278,580

The following is an analysis of the aging of trade receivables and the related allowance for expected credit losses as at 31 December 2023:

	From 1 day to 30 days	From 31 days to 60 days	From 61 days to 90 days	More than 90 days	Total
	days SAR	days SAR	90 days SAR	90 days SAR	SAR
Expected credit losses rate	%0.02	%0.22	%0.49	%11.87	%0.73
Total book value	4,472,166	411,269	109,426	306,454	5,299,315
Expected credit losses	748	886	535	36,364	38,533

The following is an analysis of the aging of trade receivables and the related allowance for expected credit losses as at 31 December 2022:

	From 1 day to 30 days	From 31 days to 60 days	From 61 days to 90 days	More than 90 days	Total
	days SAR	days SAR	90 days SAR	90 days SAR	SAR
Expected credit losses rate	-	-	-	%99.85	%23.67
Total book value	4,018,653	6,432	2,085	1,251,410	5,278,580
Expected credit losses	-	-	-	1,249,585	1,249,585

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**11- TRANSACTION WITH RELATED PARTIES**

The Company, through its normal activities, deals with related parties, and these transactions include the provision of other operational services.

The nature and volume of transactions with related parties are as follows:

				Transaction volume during the year ending 31 December			
				2023		2022	
				SAR		SAR	
Related parties	Nature of relationship	Nature of transactions	Debit	Credit	Debit	Credit	
Akel Ha'et for providing meal	Affiliate*	Sales	-	-	177,617	177,617	
Musakhan Waraq Enab for Providing Meals	Affiliate*	Sales	1,087,057	1,087,057	1,348,146	1,348,146	
Hakaya Cakes Fast Food Establishment	Affiliate*	Sales	30,569	30,569	241,537	241,537	
		Operational	250,000	250,000	-	-	
Abdullah Al-Ameqan Real Estate Company	Affiliate*	Rental	1,100,950	1,100,950	934,394	934,394	

\*An affiliate is a related party whose shareholders own a share in the capital of the company, or it is those related parties in whom the company has representation.

**12- INVESTMENT MURABAHA DEPOSITS**

On 30 March 2023, the Company invested in an investment Murabaha time deposit with Gulf Bank amounting to Saudi Riyals 30,000,000, for a period of 91 days ending on 29 June 2023, with a profit rate of 5.18%. The actual return on this deposit for the year ended 31 December 2023 amounted to Saudi Riyals 392,817.

On 12 July 2023, the Company invested in a time deposit with Gulf Bank amounting to Saudi Riyals 10,000,000, for a period of 153 days ending on 12 December 2023, with a profit rate of 5.62%. The actual return on this deposit for the year ended 31 December 2023 amounted to Saudi Riyals 238,850.

On 12 July 2023, the company invested in a deposit with Gulf Bank with amount of Saudi Riyals 30,000,000, with a term of 215 days ending on February 12, 2024. The rate of return on this deposit was 5.60%, and the return due on this deposit for the year ended on 31 December 2023 amounted to Saudi Riyals 802,667.

On 18 October 2023, the Company invested in a time deposit with Gulf Bank amounting to Saudi Riyals 15,000,000, for a period of 183 days ending on 18 April 2024, with a profit rate of 6%. The accrued return on this deposit for the year ended 31 December 2023 amounted to Saudi Riyals 185,000.

On 12 December 2023, the Company invested in a time deposit with Gulf Bank amounting to Saudi Riyals 10,000,000, for a period of 152 days ending on 12 May 2024, with a profit rate of 6%, and the accrued return on this deposit for the year ended 31 December 2023 amounted to Saudi Riyals 31,666.

The return on time deposits for the year ended 31 December 2023 amounted to Saudi Riyals 1,651,000 (Note 24), including accrued returns amounting to Saudi Riyals 1,019,333 (Note 10).

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**12- INVESTMENT MURABAHA DEPOSITS (CONTINUED)**

Deposit period		Number of days	Rate	31 December 2023
From	To			SAR
12 July 2023	12 February 2024	215	%5.60	30,000,000
18 October 2023	18 April 2024	183	%6	15,000,000
12 December 2023	12 May 2024	152	%6	10,000,000
				<b>55,000,000</b>

The following is the movement on investment murabaha deposits:

	31 December 2023 SAR	31 December 2022 SAR
Deposit during the year	95,000,000	-
Matured during the year	(40,000,000)	-
	<b>55,000,000</b>	-

**13- CASH AND CASH EQUIVALENT**

	31 December 2023 SAR	31 December 2022 SAR
Cash at banks	9,715,967	27,304,010
Cash in hand	634,455	1,042,632
	<b>10,350,422</b>	28,346,642

**14- STATUTORY RESERVES**

The Extraordinary General Assembly of the shareholders, held on 1 Dhul Hijjah 1444H (corresponding to 19 June 2023), approved the recommendation of the Company's Board of Directors to transfer the balance of the statutory reserve amounting to Saudi Riyals 5,883,466 to retained earnings. Accordingly, the balance of the statutory reserve as at 31 December 2023 became nil (31 December 2022: Saudi Riyals 5,883,466) (Note 1).

**15- EMPLOYEES' BENEFIT OBLIGATIONS**

The Company determines the current value of the employee benefit obligations by making an actuarial valuation using the projected credit unit method, after taking into account the following set of assumptions:

	31 December 2023	31 December 2022
Discount rate	%5.06	%4.35
Rate of benefits increase	%2.8	%2.8

The movement in employees benefit liabilities as at 31 December is as follows:

	31 December 2023 SAR	31 December 2022 SAR
Employees' benefits obligations balance at the beginning of the year	3,276,597	1,822,666
<b>Charged to the statement of profit or loss</b>		
Current service cost	1,235,489	1,036,885
Interest cost (Note 23)	130,133	45,885
<b>Charged to other comprehensive income</b>		
Re-measurement of employees' benefit obligations	(95,387)	560,979
<b>Paid during the year</b>	<b>(393,435)</b>	<b>(189,818)</b>
<b>Balance at the end of the year</b>	<b>4,153,397</b>	<b>3,276,597</b>

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**15- EMPLOYEES' BENEFIT OBLIGATIONS (CONTINUED)**

**Sensitivity analysis for the defined benefit obligations**

		<b>31 December 2023</b>	<b>31 December 2022</b>
		<b>SAR</b>	<b>SAR</b>
	<b>Basis</b>		
Salary change rate	1% increase	<b>4,429,473</b>	3,424,784
	1% decrease	<b>3,777,595</b>	2,920,764
	<b>Basis</b>		
Discount rate	1% increase	<b>3,777,641</b>	2,920,800
	1% decrease	<b>4,429,571</b>	3,424,859
<b>Assuming a statistical study of employees membership data</b>			
Average age of employees (in years)		<b>30.46</b>	30
Average years of previous experience		<b>1.96</b>	1.91

The above sensitivity analysis was determined according to a method whereby the impact on employees' end-of-service benefits is expected as a result of reasonable changes in the basic assumptions that were determined at the end of the period for preparing the financial statements. The sensitivity analysis is based on a change in important assumptions, with all other assumptions remaining constant. The sensitivity analysis may not be indicative of an actual change in employee benefit obligations, as it is unlikely that changes in the assumptions will occur independently of each other.

**Exposure to risks:** Company is exposed to a number of risks, the most important of which are shown below:

**Inflation risk:** Majority of end-of-service benefits awards are linked to inflation and increased inflation will lead to an increase in liabilities.

**Risk of change in bond yield:** Any decrease in corporate bond yields would increase the plan's liabilities.

**16- DEFERRED REVENUE**

This item represents the value of deferred revenues against for granting the trade names "Mamola" and "Enaba", as the Company's management concludes contracts to grant the trade name for a period of approximately (5) years, and the balance was classified in the statement of financial position as follows:

	<b>31 December 2023</b>	<b>31 December 2022</b>
	<b>SAR</b>	<b>SAR</b>
Deferred revenue – non-current portion	<b>1,465,084</b>	1,076,333
Deferred revenue – current portion	<b>480,000</b>	280,000
<b>Balance at the end of the year</b>	<b>1,945,084</b>	1,356,333

The movement of deferred revenue is as follows:

	<b>31 December 2023</b>	<b>31 December 2022</b>
	<b>SAR</b>	<b>SAR</b>
Balance at the beginning of the year	<b>1,356,333</b>	-
Addition during the year	<b>1,000,000</b>	1,400,000
Amortization during the year (Note 19)	<b>(411,249)</b>	(43,667)
<b>Balance at the end of the year</b>	<b>1,945,084</b>	1,356,333

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**17- TRADE PAYABLES, ACCRUED EXPENSES AND OTHER PAYABLES**

	31 December 2023	31 December 2022
	SAR	SAR
Accounts payables	9,569,143	9,699,442
Payable to executive and non-executive directors	5,317,175	3,226,139
Accrued vacations and tickets allowance	3,564,976	2,763,365
Accrued expenses	1,040,298	553,906
Accrued salaries, wages and employee benefits	885,197	113,280
Value added tax	803,662	1,414,210
Others	356,853	111,888
	<b>21,537,304</b>	<b>17,882,230</b>

**18- ZAKAT PROVISION**

**A) The principal elements of the zakat base for the Company are the following:**

	31 December 2023	31 December 2022
	SAR	SAR
Equity and provisions at the beginning of the year and other adjustments	93,575,675	72,137,783
Long term assets	(70,303,558)	(70,213,317)
Adjusted net income	<b>46,918,638</b>	<b>33,532,674</b>

**B) The following is the movement in Zakat provision:**

	31 December 2023	31 December 2022
	SAR	SAR
Balance at the beginning of the year	936,080	780,372
Charged during the year	1,772,847	887,923
Paid during the year	(887,923)	(732,215)
<b>Balance at the end of the year</b>	<b>1,821,004</b>	<b>936,080</b>

**C) Zakat status:**

The Company has filed its Zakat returns for prior years up to and including the year ended 31 December 2022 and has obtained the Zakat certificate for the year 2022; however, Zakat assessments have not been received as of the date of these financial statements.

**19- SEGMENT INFORMATION**

The Company has the following strategic divisions, which represent its reportable operating segments. These segments provide different services and are managed independently, as they have different economic characteristics, such as sales growth trends, rates of return, and levels of capital investment, and they also have different marketing strategies.

Food and Beverage Sales Revenue:

This segment represents the activities related to the sale of food and beverages.

Sales Commission Revenue:

This segment represents revenue generated from a percentage of sales of the brand's customers.

Trade Name Sale Revenue:

This segment represents revenue from the sale of the trade names "Maamoula" and "Annaba"

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**19. SEGMENT INFORMATION (CONTINUED)**

A- Segment information for the statement of profit or loss was as follows:

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>2023</b>				
Sales	305,864,067	1,914,669	411,249	308,189,985
Cost of sales	125,218,746	-	-	125,218,746
Gross profit	180,645,321	1,914,669	411,249	182,971,239
Depreciation expenses	21,484,626	-	-	21,484,626
Net profit for the year	40,344,837	1,914,669	411,249	42,670,755

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>2022</b>				
Sales	270,155,603	-	43,667	270,199,270
Cost of sales	122,441,240	-	-	122,441,240
Gross profit	147,714,363	-	43,667	147,758,030
Depreciation expenses	18,393,227	-	-	18,393,227
Net profit for the year	31,443,044	-	43,667	31,486,711

B- Segment information for the statement of financial position was as follows:

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>31 December 2023</b>				
Total Assets	162,302,013	479,024	86,250	162,867,287
Total Liabilities	54,538,971	-	1,945,084	56,484,055

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>31 December 2022</b>				
Total Assets	123,397,680	-	-	123,397,680
Total Liabilities	53,624,257	-	1,356,333	54,980,590

**Revenue recognition timing**

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>2023</b>				
At a point in time	305,864,067	1,914,669	-	307,778,736
Over time	-	-	411,249	411,249
	305,864,067	1,914,669	411,249	308,189,985



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**19- SEGMENT INFORMATION (CONTINUED)**

**Revenue recognition timing (continued)**

	Revenues from sales of food products SAR	Sales rate revenue SAR	Trade name sale revenue SAR	Total SAR
<b>2022</b>				
At a point in time	270,155,603	-	-	270,155,603
Over time	-	-	43,667	43,667
	<u>270,155,603</u>	<u>-</u>	<u>43,667</u>	<u>270,199,270</u>

The company's products are sold within the kingdom of Saudi Arabia

**20- COST OF SALES**

	2023 SAR	2022 SAR
Cost of Material	95,810,159	96,178,269
Salaries, wages and other benefits	17,652,306	17,234,487
Maintenance and repair	3,185,781	2,118,893
Depreciation of property and equipment (Note 5)	2,606,855	2,394,068
Electricity, water and phone charges	1,519,384	1,286,389
Depreciation of right of use assets (Note 6)	1,158,654	1,026,869
Others	3,285,607	2,202,265
	<u>125,218,746</u>	<u>122,441,240</u>

**21- SELLING AND MARKETING EXPENSES**

	2023 SAR	2022 SAR
Commissions of sales application	42,184,197	36,863,576
Salaries, wages and other benefits	24,005,420	21,532,567
Depreciation of right of use assets (Note 6)	10,744,989	8,773,290
Depreciation of property and equipment (Note 5)	5,571,946	4,437,541
Marketing and advertising	5,415,181	4,124,932
Electricity, water and phone charges	3,904,298	3,061,963
Government fees	3,582,590	2,646,316
Repair and maintenance	2,937,489	3,189,072
Bank charges	1,129,395	1,500,875
Amortization of intangible assets (Note 7)	27,533	54,865
Others	4,158,350	2,341,252
	<u>103,661,388</u>	<u>88,526,249</u>

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**22- GENERAL AND ADMINISTRATIVE EXPENSES**

	2023 SAR	2022 SAR
Salaries, wages and other benefits	26,763,618	19,643,359
Governmental expenses	1,181,292	952,976
Depreciation of property and equipment (Note 5)	1,179,122	1,030,931
provision for slow-moving inventory (Note 9)	1,070,255	-
Professional and consulting fees	968,990	699,545
Travel expenses	836,157	732,392
Electricity , water and phones	660,758	459,038
Repair and maintenance	464,880	416,405
Medical insurance	296,877	315,212
Depreciation of right of use assets (Note 6)	185,306	665,073
Bank charges	180,446	97,686
Stationery and printing	121,862	75,516
Amortization of intangible assets (Note 7)	10,221	10,590
Others	2,661,774	1,289,599
	<b>36,581,558</b>	<b>26,388,322</b>

**23- FINANCE COSTS**

	2023 SAR	2022 SAR
Interest on lease liabilities (Note 6)	1,038,967	885,897
Interest on employees' benefits obligations (Note 15)	130,133	45,885
Financing cost on long term loans	-	31,875
	<b>1,169,100</b>	<b>963,657</b>

**24- OTHER INCOME, NET**

	2023 SAR	2022 SAR
Investment Murabaha deposit income (Note 12)	1,651,000	-
Government expense reimbursement	1,274,846	790,612
Gain on disposal of right of use assets	37,826	60,709
Loss on disposal of property and equipment	(180,618)	(315,397)
Others	140,514	34,178
	<b>2,923,568</b>	<b>570,102</b>

**25- EARNINGS PER SHARE**

Basic earnings per share is calculated by dividing the net profit for the year by the weighted average number of outstanding shares as at the end of the year ended 31 December 2023.

The number of shares was adjusted based on the resolution of the Extraordinary General Assembly held on 1 Dhul Hijjah 1444H (corresponding to 19 June 2023) to reflect the share split detailed in Note 1. Since this split represents an increase in the number of ordinary shares without any change in consideration received, the weighted average number of outstanding ordinary shares for the years presented has been retrospectively adjusted.

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**25- EARNINGS PER SHARE (CONTINUED)**

The following table shows the movement of earnings per share as follows:

	<b>2023</b>	<b>2022</b>
	<b>SAR</b>	<b>SAR</b>
Net profit for the year	<b>42,670,755</b>	31,486,711
Weighted average number of ordinary shares outstanding at the end of the year (adjusted)	<b>24,000,000</b>	24,000,000
Basic earning per share for the year (adjusted)	<b>1.78</b>	1.31

**26- TRANSACTIONS WITH KEY MANAGEMENT PERSONNEL**

Related parties comprise the non-executive members of the Board of Directors and the Company's senior management employees. Senior management employees are considered those who have authority and responsibility for planning, directing, and controlling the activities of the Company, either directly or indirectly, including the directors.

Such transactions for the year ended 31 December were as follows:

	<b>31 December 2023</b>	<b>31 December 2022</b>
	<b>SAR</b>	<b>SAR</b>
Salaries, allowances, and incentives of executive management	<b>11,498,998</b>	7,935,371
Board of directors, allowances and incentives	<b>975,000</b>	975,000
Committees, allowances and incentives	<b>338,000</b>	338,000
	<b>12,811,998</b>	9,248,371

**27- COMPARATIVE FIGURES**

Certain items, line items, and notes of the comparative financial statements have been restated, reclassified, and presented to conform with the accounting policies applied in the preparation, presentation, classification, and disclosure of the current period financial statements, which have been prepared in accordance with the International Financial Reporting Standards (IFRS) adopted in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

The effect on the statement of profit or loss and other comprehensive income was as follows:

	<b>Balance before reclassification</b>	<b>Reclassification</b>	<b>Balance after reclassification</b>
	<b>SAR</b>	<b>SAR</b>	<b>SAR</b>
Sales	268,819,480	1,379,790	270,199,270
Other income, net	1,949,892	(1,379,790)	570,102

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**28- RISK MANAGEMENT AND FAIR VALUE**

**Liquidity risks**

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with financial instruments that the Company commits to in the interest of others.

To reduce the liquidity risk and associated losses that may affect the business of the Company. The Company maintains, wherever possible, sufficient highly liquid current assets in all business conditions. The Company also has a highly dynamic cash flow policy and a system by which it can estimate the maturity dates of its liabilities and develop appropriate plans to provide the required funding to meet these liabilities in a timely manner.

A-The following is the maturity of liabilities as at 31 December 2023:

31 December 2023	3 months or less SAR	From 3 months to 1 year SAR	More than 1 year up to 10 years SAR	No specific maturity dates SAR	Total Contractual Cash flows SAR
<b>Liabilities</b>					
Lease liabilities	2,482,950	10,108,041	14,628,628	-	27,219,619
Employees' benefits obligations	-	-	-	4,153,397	4,153,397
Trade payables, accrued expenses and other payables	17,972,328	3,564,976	-	-	21,537,304
Zakat provision	1,821,004	-	-	-	1,821,004
	<b>22,276,282</b>	<b>13,673,017</b>	<b>14,628,628</b>	<b>4,153,397</b>	<b>54,731,324</b>

B-The following is the maturities of liabilities as at 31 December 2022:

31 December 2022	3 months or less SAR	From 3 months to 1 year SAR	More than 1 year up to 10 years SAR	No specific maturity dates SAR	Total Contractual Cash flows SAR
<b>Liabilities</b>					
Lease liabilities	2,599,940	8,339,124	20,920,636	-	31,859,700
Employees' benefits obligations	-	-	-	3,276,597	3,276,597
Trade payables, accrued expenses and other payables	11,659,523	6,222,707	-	-	17,882,230
Zakat provision	-	936,080	-	-	936,080
	<b>14,259,463</b>	<b>15,497,911</b>	<b>20,920,636</b>	<b>3,276,597</b>	<b>53,954,607</b>

**Credit risks**

Credit risk arises when one party fails to fulfill its contractual obligations under financial instruments, leading to financial losses for the company. The company is exposed to credit risk on the balances of Islamic Murabaha investment deposits, cash held with banks, and receivables. The company deals with local banks that have high creditworthiness. The items that may be subject to credit risk are as follows:

	31 December 2023 SAR	31 December 2022 SAR
Murabaha investment deposits	55,000,000	-
Cash at banks	9,715,967	27,304,010
Accounts receivable	5,299,315	5,278,580
	<b>70,015,282</b>	<b>32,582,590</b>

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**28- RISK MANAGEMENT AND FAIR VALUE (CONTINUED)**

**Currency risks**

Currency risks arise from possible changes and fluctuations in currency rates that affect future profits or the fair values of financial instruments. The company monitors currency rate fluctuations and believes that the impact of currency rate risks is not material.

**Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value definition includes the assumption that the Company will continue its operations where there is no intention or condition to physically limit the volume of its operations or conduct a transaction with negative terms.

Fair values are categorized into different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Quoted market prices in active markets for identical assets.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**Market price risk**

Market risk is the risk that arises from changes in the fair value of future cash flows of financial instruments due to changes in market prices. Market rates have 3 types: Interest rate risk. Currency risk and other price risks such as shares price risk and commodity price risk, and includes financial liabilities affected by market price risk on loans, accounts receivable, and payables.

**Interest rate risk**

Interest rate risk is the risk that arises from changes in the fair value of future cash flows of financial instruments because of a change in the interest rate of the market. The Company's financial assets and liabilities as of the balance sheet date, except for long-term loans, are not exposed to interest rate risk. Long-term loans carry interest in addition to credit margin based on prevailing market interest rates.

**29- DIVIDENDS**

On 19 June 2023, the Extraordinary General Assembly of the shareholders held on that date approved the recommendation of the Board of Directors to distribute cash dividends for the year 2022 at an amount of SAR 2 per share, representing 20% of the nominal value per share, with a total amount of SAR 4,800,000.

The dividend distributions were transferred by the Company to Tadawul on 21 June 2023 (2022: SAR 1,200,000).

**30- GENERAL**

The figures in these financial statements are rounded to the nearest Saudi Riyals.

**31- SUBSEQUENT EVENTS**

On 25 Jumada Al-Thani 1445H (corresponding to 7 January 2024), the Extraordinary General Assembly approved the recommendation of the Board of Directors made at its meeting held on 19 Safar 1445H (corresponding to 4 September 2023) to increase the Company's share capital by an amount of SAR 24,000,000 through capitalization of retained earnings. Accordingly, the Company's share capital became SAR 48,000,000, divided into 48,000,000 shares of equal value, with a nominal value of SAR 1 per share.

Furthermore, the Extraordinary General Assembly held on 25 Jumada Al-Thani 1445H (corresponding to 7 January 2024) approved the recommendation of the Board of Directors made at its meeting held on 14 Rabi' Al-Thani 1445H (corresponding to 29 October 2023) to purchase a number of the Company's own shares, up to a maximum of 2,400,000 shares, for the purpose of allocating them under the Company's employee share program. Except for the matters mentioned above, and in the opinion of management, there were no other significant subsequent events that could have a material effect on the financial statements for the year ended 31 December 2023.

**32- APPROVAL OF THE FINANCIAL STATEMENTS**

The financial statements were approved by the Board of Directors on 14 Ramadan 1445 H (corresponding to 24 March 2024).

### 7.3 Audited financial statements for the FY ended 31 December 2024G

**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS**  
**AND INDEPENDENT AUDITOR'S REPORT**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED 31 DECEMBER 2024**

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RSM Allied Accountants Professional Service Co.

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Kingdom of Saudi Arabia  
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C.R.: 4030228773

## INDEPENDENT AUDITOR'S REPORT

**RSM**  
فرقة أو إس إم المحاسبون المتحدون للإستشارات المهنية  
الرياض - حي العليا - طريق العروبة  
مبنى رقم ٣١٨٣ ، الطابق الأول  
ص. ب. ٨٣٣٥ ، الرياض - ١٢٣٣٣  
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المملكة العربية السعودية  
www.rsmksa.com  
سجل تجاري: ٤٠٣٠٢٢٨٧٧٣

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements

#### Opinion

We have audited the financial statements of **Nofoth Food Products Company, A Saudi Joint-stock Company, (the "Company")**, which comprise the statement of financial position as at 31 December 2024, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2024, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

#### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants that are endorsed in the Kingdom of Saudi Arabia that are relevant to our audit of the Company's financial statements and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How we addressed the matter during our audit
<b>Revenue recognition</b> During the year ended 31 December 2024, the company recorded sales revenue for the amount of SAR 365.1 million (2023: SAR 308.2 million) as disclosed in (Note 20).  Revenue is recognized in accordance with IFRS 15 – Revenue from Contracts with Customers, when the customer obtains control of the goods. This occurs when the goods are delivered, accepted by the customer, and the sales invoice is issued.  Revenue is a key performance indicator, and there is an inherent risk of overstatement to enhance profitability. Given that, we have determined that revenue recognition is a key audit matter.  For related disclosure, refer to Note (4) Accounting Policies and Note (20) in the accompanying related financial statements disclosures.	<b>We performed the following procedures:</b> <ul style="list-style-type: none"> <li>The appropriateness of the accounting policies for recognizing the Company's revenue and assessing the extent to which those policies comply with IFRS 15.</li> <li>Testing the design and operating effectiveness of control procedures in relation to revenue recognition and receivables as well as the cut-off procedures to ensure that revenue is recognized in the correct period.</li> <li>Testing a sample of products sold and verifying the proper application of the revenue recognition policy.</li> <li>Performed analytical procedures to verify the validity of revenue recognition.</li> <li>Performed cut-off procedures on the timing of the recognition of revenue from sales after delivery of products to customers and recorded in the correct accounting period.</li> <li>Evaluated the completeness and adequacy of revenue-related disclosures in the financial statements.</li> </ul>

Audit | Tax | Consulting

RSM Allied accountants professional services, professional limited liability company registered in Kingdom of Saudi Arabia, with paid-up capital of (1,000,000) SAR. (Previously known as Dr. Abdulgadir Samaga & partners Company). Allied Accountants member in RSM International network. RSM is the trading name used by the members of the RSM network in an independent accounting and consulting firm each of which practices in its own right. The RSM network is not a legal entity in any jurisdiction. The RSM network is administered by RSM International (Pte) Ltd, a company registered in England and Wales. فرقة أو إس إم المحاسبون المتحدون للإستشارات المهنية شركة ذات مسؤولية محدودة مسجلة في المملكة العربية السعودية. برأس مال (١٠٠٠٠٠٠) ريال سعودي. سابقاً: شركة الدكتور عبد الغادر عبد القادر شركة ذات مسؤولية محدودة. وهي شركة مسجلة في بريطانيا وويلز. هي العلامة التجارية المستخدمة بواسطة كل الأعضاء في مجموعة RSM. كل من أعضاء المجموعة هو كيان قانوني مستقل في مجال المحاسبة والإستشارات. شبكة RSM العالمية ذات من قبل RSM العالمية المحدودة وهي شركة مسجلة في بريطانيا وويلز.

مراجعة | ضريبة | استشارات

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

To: the Shareholders

Nofoth Food Products Company

(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements (Continued)

#### Other Information

Other information consists of the information included in the Company's 2024 annual report which is expected to be made available to us after the date of this auditors' report, other than the financial statements and our auditor's report thereon. Management is responsible for the other information in its annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants and the Regulations for Companies and the Company's by-laws and such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so.

Those charged with governance i.e. Board of Directors are responsible for overseeing the company's financial reporting process.

#### Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than the one resulting from error, as fraud may involve collusion, forgery, intentional omission, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not to express an opinion on the effectiveness of the internal control of the Company.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosure is inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

**To: The Shareholders**  
**Nofoth Food Products Company**  
(A Saudi Joint Stock Company)

### Report on the Audit of the Financial Statements (Continued)

#### **Auditor's Responsibility for the Audit of the Financial Statements (Continued)**

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **RSM Allied Accountants Professional Services**



Mohammed Bin Farhan Bin Nader  
License No. 435  
Riyadh, Saudi Arabia  
4 Ramadan 1446 AH (corresponding to 4 March 2025 AD)



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 31 DECEMBER 2024**

	Note	31 December 2024 SAR	31 December 2023 SAR
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment, net	5	71,539,197	40,837,346
Right-of-use assets, net	6	48,469,468	29,340,405
Intangible assets, net	7	3,605,367	52,879
Advance payments for the purchase of intangible assets	8	180,194	72,928
<b>Total non-current assets</b>		<b>123,794,226</b>	<b>70,303,558</b>
<b>Current assets</b>			
Inventory, net	9	14,023,115	11,702,911
Trade receivable, prepaid expenses and other receivables, net	10	19,808,817	15,510,396
Islamic Murabaha deposits	12	74,355,554	55,000,000
Cash and cash equivalents	13	3,775,047	10,350,422
<b>Total current assets</b>		<b>111,962,533</b>	<b>92,563,729</b>
<b>Total assets</b>		<b>235,756,759</b>	<b>162,867,287</b>
<b>Equity and Liabilities</b>			
<b>Equity</b>			
Share capital	1	48,000,000	24,000,000
Employees' benefits remeasurement reserve		(810,390)	(630,429)
Treasury shares	14	(6,920,027)	-
Retained earnings		101,049,846	83,013,661
<b>Total equity</b>		<b>141,319,429</b>	<b>106,383,232</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Lease liabilities - non-current portion	6	28,868,030	14,174,579
Employees' benefit obligations	16	5,779,996	4,153,397
Deferred revenue – non-current portion	17	681,041	1,465,084
<b>Total non-current liabilities</b>		<b>35,329,067</b>	<b>19,793,060</b>
<b>Current liabilities</b>			
Lease liabilities - current portion	6	15,688,956	12,746,673
Deferred revenue – current portion	17	285,000	480,000
Trade payables, accrued expenses and other payables	18	41,682,459	21,643,318
Zakat provision	19	1,451,848	1,821,004
<b>Total current liabilities</b>		<b>59,108,263</b>	<b>36,690,995</b>
<b>Total liabilities</b>		<b>94,437,330</b>	<b>56,484,055</b>
<b>Total equity and liabilities</b>		<b>235,756,759</b>	<b>162,867,287</b>

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer



Chief Executive Officer



Chairman of the Board of Directors



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)

**STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 31 DECEMBER 2024**

<u>Profit or loss</u>	Note	2024 SAR	2023 SAR
Sales	20	365,059,686	308,189,985
Cost of sales	21	(138,751,207)	(125,218,746)
<b>Gross profit</b>		<b>226,308,479</b>	<b>182,971,239</b>
Selling and marketing expenses	22	(128,497,390)	(103,661,388)
General and administrative expenses	23	(47,721,624)	(36,581,558)
Provision for expected credit losses	10	(76,719)	(39,159)
<b>Profit from operations</b>		<b>50,012,746</b>	<b>42,689,134</b>
Finance costs	24	(1,997,824)	(1,169,100)
Other income, net	25	5,024,938	2,923,568
<b>Net profit for the year before Zakat</b>		<b>53,039,860</b>	<b>44,443,602</b>
Zakat	19	(1,403,675)	(1,772,847)
<b>Net profit for the year</b>		<b>51,636,185</b>	<b>42,670,755</b>
<u>Other comprehensive income</u>			
<b>Items that will not be reclassified to profit or loss:</b>			
Actuarial (losses)/gain from remeasurement of employees' benefit obligations	16	(179,961)	95,387
<b>Total other comprehensive (loss)/income for the year</b>		<b>(179,961)</b>	<b>95,387</b>
<b>Total comprehensive income for the year</b>		<b>51,456,224</b>	<b>42,766,142</b>
<b>Earnings per share</b>			
Basic and diluted earnings per share in net profit for the year	26	1.08	0.89
Weighted average of outstanding shares at the end of the year	26	47,779,812	48,000,000

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer



Chief Executive Officer



Chairman of the Board of Directors



**NOFOTH FOOD PRODUCTS COMPANY  
(A SAUDI JOINT STOCK COMPANY)  
STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 DECEMBER 2024**

	Share capital SAR	Statutory reserve SAR	Employees' benefits remeasurement reserve SAR	Treasury shares SAR	Retained earnings SAR	Total equity SAR
<b>Balance as at 1 January 2023</b>	24,000,000	5,883,466	(725,816)	-	39,259,440	68,417,090
Net profit for the year	-	-	-	-	42,670,755	42,670,755
Other comprehensive income	-	-	95,387	-	-	95,387
Total comprehensive income for the year	-	-	95,387	-	42,670,755	42,766,142
Dividends (Note 29)	-	-	-	-	(4,800,000)	(4,800,000)
Transferred from statutory reserve to retained earnings (Note 1,15)	-	(5,883,466)	-	-	5,883,466	-
<b>Balance as at 31 December 2023</b>	24,000,000	-	(630,429)	-	83,013,661	106,383,232
Net profit for the year	-	-	-	-	51,636,185	51,636,185
Other comprehensive loss	-	-	(179,961)	-	-	(179,961)
Total comprehensive income for the year	-	-	(179,961)	-	51,636,185	51,456,224
Dividends (Note 29)	-	-	-	-	(9,600,000)	(9,600,000)
Transferred from retained earnings to increase the share capital (Note 1)	24,000,000	-	-	-	(24,000,000)	-
Purchase of treasury stocks (Note 14)	-	-	-	(6,920,027)	-	(6,920,027)
<b>Balance as at 31 December 2024</b>	48,000,000	-	(810,390)	(6,920,027)	101,049,846	141,319,429

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman of the Board of Directors



**NOFOTH FOOD PRODUCTS COMPANY**  
(A SAUDI JOINT STOCK COMPANY)  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	2024 SAR	2023 SAR
<b>Cash flows from operating activities</b>		
Net profit for the year before zakat	53,039,860	44,443,602
<b>Adjustments to reconcile the net profit for the year before zakat:</b>		
Depreciation of property and equipment	11,612,726	9,357,923
Depreciation of right-of-use assets	15,697,138	12,088,949
Amortization of intangible assets	51,652	37,754
Loss on disposal of property and equipment	417	180,618
Gain on disposal of right of use assets	-	(37,826)
Provision charged for expected credit losses	76,719	39,159
Provision for damaged and slow moving inventory	(460,115)	1,070,255
Provision for employees benefits obligations	1,648,558	1,235,489
Finance costs	1,997,824	1,169,100
	83,664,779	69,585,023
<b>Changes in operating assets and liabilities:</b>		
Inventory	(1,860,089)	227,194
Trade receivable, prepaid expenses and other receivables	(4,375,140)	(3,712,194)
Trade payables, accrued expenses and other payables	19,450,244	3,655,074
Deferred revenue	(979,043)	588,751
<b>Cash generated from operating activities</b>	95,900,751	70,343,848
Employees' benefits obligations paid	(399,899)	(393,435)
Zakat provision paid	(1,772,831)	(887,923)
<b>Net cash generated from operating activities</b>	93,728,021	69,062,490
<b>Cash flows from investing activities</b>		
Purchase of property and equipment	(42,319,121)	(13,365,002)
Purchase of intangible assets	(3,229,457)	-
Paid for goodwill acquisition	(374,683)	-
Proceeds from disposal of property and equipment	4,127	16,000
Advance payments for the purchase of intangible assets	(107,266)	(72,928)
Investment in Islamic Murabaha deposits	(187,284,828)	(95,000,000)
Proceeds from Islamic Murabaha deposits	167,929,274	40,000,000
<b>Net cash used in investing activities</b>	(65,381,954)	(68,421,930)
<b>Cash flows from financing activities</b>		
Dividends paid	(9,600,000)	(4,800,000)
Payment for treasury shares	(6,920,027)	-
Lease liabilities payments	(18,401,415)	(13,836,780)
<b>Net cash used in financing activities</b>	(34,921,442)	(18,636,780)
<b>Net change in cash and cash equivalents</b>	(6,575,375)	(17,996,220)
Cash and cash equivalents at the beginning of the year	10,350,422	28,346,642
<b>Cash and cash equivalents at the end of the year</b>	3,775,047	10,350,422
<b>Non-cash transactions (Note 28)</b>		

The accompanying notes from (1) to (32) are an integral part of these financial statements.

Chief Financial Officer

Chief Executive Officer

Chairman of the Board of Directors

**NOFOTH FOOD PRODUCTS COMPANY**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**1-ORGANIZATION AND ACTIVITIES**

Nofoth Food Products Company is a Saudi listed joint stock company ("the Company") registered in the Kingdom of Saudi Arabia under Commercial Registration number 1010441682 issued in Riyadh on 1 Jumada al-Awwal 1437 (corresponding to 10 February 2016).

The Company's activities include retail sales of bakery products and sugary sweets, retail sales of nuts, coffee, spices, and perfumes, operating service restaurants, providing food service contracting, managing main offices, manufacturing sugary sweets such as confectionery, caramel, toffee, and nougat, operating dry food stores, offering light transportation services, wholesale of used oils and export, automated bread production, pie manufacturing, biscuit production, and the production of various types of popular and oriental sweets. The Company also handles the road transport of goods, including refrigerated, frozen goods and main offices activities.

The Company conducts its activities through the following branches registered under separate commercial registration (CR) numbers:

<b>Branch name</b>	<b>CR number</b>	<b>Location</b>	<b>Date</b>
Maqsood Al Mumayaz Company for Providing Meals	1010277617	Riyadh	22/12/1430
Al-Balah Al-Thahabi Trading Company	1010372414	Riyadh	18/06/1434
Top Hundred Trading Company	1010470546	Riyadh	04/08/1437
Grape Leaf Field Company for Providing Meals	1010480895	Riyadh	02/04/1440
Darb Al-Nofoth Company for Catering Services	1010616272	Riyadh	08/04/1441
Al-Balah Al-Thahabi Company for Providing Meals	1010616727	Riyadh	15/04/1441
Mamoula Sweets Company	1010655023	Riyadh	04/02/1442
Pinkish Bite Company for Providing Meals	1010689438	Riyadh	11/07/1442
Dukkan Luqaimat Company for Providing Meals	1010710468	Riyadh	25/08/1438
Arab Coffee House Trading Company	1010928171	Riyadh	19/03/1439
Mamoula Sweets Company	1128187035	Unaizah	22/06/1443
Mamoula Sweets Company	1131322103	Buraydah	30/11/1443
Grape Leaf Field Company for Providing Meals	1131322104	Buraydah	30/11/1443
Mamoula Sweets Company	2051247227	Al Khobar	24/08/1444
Al-Balah Al-Thahabi Trading Company	2511114442	Hafar al-Batin	17/01/1441
Al-Balah Al-Thahabi Company for Providing Meals	3350142366	Hail	23/05/1440
Grape Leaf Field Company for Providing Meals	4030480255	Jeddah	26/12/1443
Mamoula Sweets Company	4031263816	Makkah	28/08/1443
Mamoula Sweets Company	4032266258	Taif	27/07/1444
Mamoula Sweets Company	5850152769	Abha	09/03/1446
Mamoula Sweets Company	4650248556	Al Madina	09/02/1444
Grape Leaf Field Company for Providing Meals	5900147507	Jezan	14/10/1445

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**1- ORGANIZATION AND ACTIVITIES (Continued)**

On Rabi' al-Awwal 21, 1444H (corresponding to 17 October 2022), the Company obtained approval from the Saudi Capital Market Authority for its request to register its shares and offer 288,000 shares, representing 12% of its total shares, for direct listing in the parallel market "Nomu".

On 1 Dhul-Hijjah 1444H (corresponding to 19 June 2023), the extraordinary general assembly of shareholders approved the board of directors' recommendation to split the company's shares without any change in the Company's capital before or after the split. The nominal value of each share before the split was 10 Saudi Riyals, with a total of 2,400,000 shares. After the split, the nominal value per share became 1 Saudi Riyal, increasing the number of shares to 24,000,000. Furthermore, refer to the Company's letter dated 30 May 2023, addressed to the Capital Market Authority, it was noted that the share split would apply to all shareholders who owned shares as of the extraordinary general assembly meeting date and were registered in the Company's shareholder register with the Securities Depository Center Company (Edaa) at the end of the second trading day following the meeting. On the same date, the extraordinary general assembly also approved the transfer of the statutory reserve balance of 5,883,466 Saudi Riyals to the Company's retained earnings.

On 19 Shawwal 1444H (corresponding to 9 May 2023), the Company's board of directors recommended that the extraordinary general assembly vote on amending the Company's articles of association. The shareholders' general assembly approved the board's proposal on 1 Dhul-Hijjah 1444H (corresponding to 19 June 2023). The legal procedures were completed on 23 July 2023, finalizing the amendments to the articles of association and commercial records with the Ministry of Commerce.

On 25 Jumada Al Thani 1445H (corresponding to 7 January 2024), the extraordinary general assembly approved the board's recommendation, dated 19 Safar 1445H (corresponding to 4 September 2023), to increase the Company's capital by Saudi Riyals 24,000,000 through a transfer from retained earnings. This increased the Company's capital to Saudi Riyals 48,000,000, divided into 48,000,000 shares, with a nominal value of 1 Saudi Riyal each.

The Company's headquarters address is: Kingdom of Saudi Arabia – Riyadh – 6383 Abi Bakr Al-Siddiq, Al-Nuzhah, 2747.

On 24 November 2024, a purchase agreement was concluded between Maqsood Restaurants Establishment and Nofoth Food Products Company for the acquisition of the "Maqsood Restaurants" brand, including its branches and assets. The total consideration for this acquisition amounted to Saudi Riyals 3,700,000. The fair value of the purchased assets and the agreed consideration on that date are as follows:

	<b>1 December 2024</b>
	<b>SAR</b>
<b>Assets</b>	
<b>Non-Current assets</b>	
Trademark (Note 7, A)	3,229,457
Goodwill (Note 7, B)	374,683
Property and equipment, net (Note 5)	47,636
<b>Total Non-Current Asset</b>	<b>3,651,776</b>
<b>Current assets</b>	
Inventory	48,224
<b>Total current assets</b>	<b>48,224</b>
<b>Total Assets</b>	<b>3,700,000</b>
<b>Liabilities</b>	
<b>Current liabilities</b>	
Trade payables	3,700,000
<b>Total Current liabilities</b>	<b>3,700,000</b>

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**2-BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS**

**2-1 STATEMENT OF COMPLIANCE**

The financial statements have been prepared in accordance with the International Financial Reporting Standard ("IFRS") and its interpretations as issued by the International Accounting Standards Board ("IASB") that are endorsed in KSA and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants (SOCPA).

**2-2 PREPARATION OF FINANCIAL STATEMENTS**

The financial statements have been prepared on a historical cost basis unless IFRS requires the use of another measurement basis, as indicated in the summary of significant accounting policies (Note 4), and in accordance with the accrual principle and going concern.

**2-3 FUNCTIONAL AND PRESENTATION CURRENCY**

These financial statements are presented in Saudi Riyals, which is the Company's functional and presentation currency.

**3-NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS**

**3-1 The company adopted the following new standards and amendments for the first time in its annual reports, effective from 1 January 2024:**

**3-1-1 Amendments to International Financial Reporting Standard 16 - Lease Liabilities in Sale and Leaseback Transactions**

These amendments include requirements for sale and leaseback transactions under International Financial Reporting Standard 16, aiming to clarify how a company should account for sale and leaseback transactions after the transaction date. Specifically, the amendments address sale and leaseback transactions in which some or all lease payments are considered variable lease payments, dependent on an index or rate that is highly likely to be affected.

**3-1-2 Amendments to International Accounting Standard 1 - Non-current Liabilities with Covenants and Classification of Liabilities as Current or Non-current**

These amendments clarify how compliance with conditions that a company must adhere to within twelve months after the reporting period affects the classification of liabilities. These amendments also aim to improve the information provided by the company regarding liabilities subject to these conditions.

**3-1-3 Amendments to International Accounting Standard 7 and International Financial Reporting Standard 7 - Supplier Financing Arrangements**

These amendments require disclosures to enhance the transparency of supplier financing arrangements and their effects on the company's liabilities, cash flows, and exposure to liquidity risks. The adoption of the above-mentioned amendments had no material impact on the financial statements during the year.

**3-2 Standards issued but not yet adopted**

The following is a list of new standards and amendments to existing standards that are applicable for periods beginning on or after January 1, 2025, with early adoption allowed, but the company has not applied them when preparing these financial statements. The company is currently assessing the impact of adopting these standards on its financial statements.

**3-2-1 Amendments to International Accounting Standard 27 – Inconvertibility**

The entity is affected by the amendments when it has a transaction or operation involving a foreign currency that is not convertible into another currency at the measurement date for a specific purpose.

**3-2-2 Amendments to International Financial Reporting Standard 9 and International Accounting Standard 7 - Classification and Measurement of Financial Instruments**

- Clarification of the recognition timing requirements for certain financial assets and liabilities, and the derecognition of these assets and liabilities, with a new exception for certain financial liabilities settled through an electronic cash transfer system.

- Clarification and additional guidance on how to assess whether a financial asset meets the criterion of only paying principal and interest. New disclosures have been added for certain instruments with contractual terms that could alter cash flows, such as instruments with features tied to environmental, social, and governance (ESG) objectives.

- Updates to the disclosures related to equity instruments classified at fair value through other comprehensive income.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**3-NEW STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS (CONTINUED)**

**3-2-3 International Financial Reporting Standard 18, Presentation and Disclosure in Financial Statements.**

The new standard for presentation and disclosure in financial statements, with a focus on updates to the income statement, includes the following key concepts introduced in International Financial Reporting Standard 18:

- Structure of the Income Statement;
- Required Disclosures in the Financial Statements for Certain Profit or Loss Performance Metrics Reported Outside the Entity's Financial Statements (i.e., Management-Defined Performance Metrics);
- Strengthening the Principles of Aggregation and Classification Applicable to the Financial Statements and Notes in General.

**4-MATERIAL ACCOUNTING POLICIES**

The following are the material accounting policies that have been applied by the Company in preparation of the financial statements. These accounting policies are consistently applied for all the years presented:

**Use of Judgments and Estimates**

The preparation of the financial statements requires management to make judgments, estimates, and assumptions at reporting date that affect the reported amounts of assets, liabilities, revenues, and expenses. However, these estimates and assumptions are based upon management's experience and various other factors that are believed to be reasonable under the circumstances and are used to judge the carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized prospectively.

The following are information about the assumptions and estimates that have a material impact on the amounts reported in the financial statements:

**- Estimated useful lives of property and equipment, right of use assets and intangible assets**

Management reviews the useful lives of property, equipment, right of use assets and intangible assets to calculate depreciation and amortization. These estimates are determined after taking into account the expected use of assets, obsolescence, and damage. The management reviews the residual value and useful lives annually and changes in depreciation and amortization expense in current and future periods, if any.

**Goodwill- Annual test for impairment of goodwill**

Goodwill is tested for impairment for groups of cash-generating units to which goodwill has been allocated. Groups of cash-generating units are determined based on specific acquisitions and the cash-generating units resulting from those acquisitions. The structure and groups of cash-generating units are evaluated on an annual basis. Goodwill is tested for impairment at least annually for each group of cash-generating units to which goodwill has been allocated. Discounted cash flow models are used to determine value in use.

**- Provision for slow-moving inventory items**

Management makes an allowance for slow moving and obsolete inventory items. Inventories are measured at the lower of cost or net realizable value. Estimates of net realizable value are based on the most reliable evidence at the time the estimates are made. These estimates take into account price or cost fluctuations that are directly related to events occurring after the reporting date.

**- Impairment of non-financial assets**

The value of a non-financial asset decreases when the carrying amount of an asset or cash generating unit exceeds the recoverable value of that asset or cash generating unit representing the fair value of the asset less the costs of selling or its use value, whichever is greater. The fair value of the asset is estimated through sales made on a purely commercial basis of identical assets or market prices of similar assets that can be observed less the additional costs of selling the asset, while the use value is calculated based on the present value of cash flows projected over the next five years. Such projected cash flows do not include restructuring activities to which the company is not yet committed, or significant future investments that will enhance the performance of the assets or the cash generating unit under test. Recoverable value is most sensitive to the discount rate used to calculate cash flows as well as projected future cash flows and growth rate used for estimation purposes of the value in use.

**-Incremental Borrowing Rate for Lease Contracts:**

If the company cannot easily determine the implicit interest rate in lease contracts, it uses the incremental borrowing rate (IBR) to measure lease liabilities. The IBR represents the interest rate the company would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment, over a similar period, and with similar security. Therefore, the incremental borrowing rate reflects what the company would need to pay and requires estimation when observable rates are not available or when they need to be adjusted to reflect the terms and conditions of the lease.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Use of Judgments and Estimates (Continued)**

The following are information about the assumptions and estimates that have a material impact on the amounts reported in the financial statements:

**-Incremental Borrowing Rate for Lease Contracts: (continued)**

The company estimates the incremental borrowing rate using observable inputs, such as prevailing market rates when available, and must make certain company-specific assumptions.

**-Impairment of non-derivative financial assets**

The Company recognizes allowances for expected credit losses ("ECL") for financial assets measured at amortized cost such as accounts receivable. The Company assesses future credit losses using the ECL model for financial assets measured at amortized cost. For accounts receivable, the Company applies the simplified approach, which measures the loss allowance at an amount equal to lifetime expected credit losses for all accounts receivable since the initial recognition. To assess the ECL, accounts receivable are Companyed based on shared risk characteristics and aging. The expected loss rates were calculated based on historical information of the Company and adjusted to reflect the expected future results which include future information on macroeconomic factors such as inflation and GDP growth rate. Other financial assets such as employees' receivables and bank balances have low credit risk and applying the ECL model is considered insignificant.

**-Employee benefit obligations**

Post-employment defined benefits and the current value of those benefits are determined actuarial valuations. The actuarial valuation includes further assumptions regarding variables that are required such as discount rates, rate of salary increase and returns on assets, mortality rates, increase in future pensions. Due to the complexity of the valuation, the underlying assumptions, and its long-term nature, a defined benefit liability is highly sensitive to changes in these assumptions. All actuarial assumptions are reviewed at the date of every reporting date.

**Derecognition**

Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Company has transferred substantially all the risks and rewards of ownership. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognize the financial asset.

**Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value definition includes the assumption that the Company will continue its operations where there is no intention or condition to physically limit the volume of its operations or conduct a transaction with negative terms. Fair values are categorized into different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Quoted market prices in active markets for identical assets.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**Classification of assets and liabilities as "current" or "non-current"**

The Company presents assets and liabilities in the statement of financial position on a current / non-current basis. The assets are considered current as follows:

- When it is expected to be realized or is intended to be sold or consumed during the normal cycle of operations.
- If it is acquired primarily for the purpose of trading.
- When it is expected to be achieved within twelve months after the fiscal year, or

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**4- MATEIAL ACCOUNTING POLICIES (CONTINUED)**

**Classification of assets and liabilities as "current" or "non-current" (Continued)**

- When they are cash and cash equivalents, unless there are restrictions on their replacement or use to pay any liabilities for a period of not less than twelve months after the financial year.

All other assets are classified as "non-current".

The liabilities are considered current as follows:

- When it is expected to be paid during the normal business cycle
- If it is acquired primarily for the purpose of trading.
- When it matures within twelve months after the fiscal year, or
- When there is no unconditional right to defer the payment of liabilities for a period of not less than twelve months after the financial year.

All other liabilities are classified as "non-current".

**Property and equipment**

Property and equipment are stated at cost less accumulated depreciation. Cost includes expenditure that is directly attributable to the acquisition of assets. If significant parts of an item of property and equipment have different useful lives, then they are accounted for as separate items (major components) of property and equipment. Expenditures on maintenance and repairs are expensed, while expenditures for improvements are capitalized. Depreciation is computed using the straight-line method based on the estimated useful lives of the assets. Sold or disposed assets and their accumulated depreciation are written-off at the date of sale or disposal.

The annual estimated rates of depreciation for the main items of the assets are as follows:

<u>Item</u>	<u>Depreciation %</u>
Leasehold improvements	20% or lease term, whichever is lower
Electrical tools and equipment	20%
Vehicles	20%
Furniture and fixtures	20%

Depreciation method and useful lives are reviewed periodically to ensure that the depreciation method is appropriate with the expected economic benefits of property and equipment.

**Projects under Construction**

Projects under construction represent the expenses incurred by the Company in building and constructing new equipment and facilities. Projects under construction are transferred to property and equipment or to the investment properties when the asset is intended for use in its purpose.

**Intangible assets and goodwill are as follows:**

**A) Trademarks**

Intangible assets represent the brand "Maqsood" which the Company acquired and has a useful life of more than one year. They are measured at cost less accumulated amortization and any accumulated impairment losses, if any.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure that is internally generated is recognized in profit or loss as incurred. The cost of the current asset less its residual value is amortized using the straight-line method over its estimated useful life and is recognized in profit or loss.

The annual estimated rates of amortization of the trademarks are as follows:

<u>Item</u>	<u>Amortization%</u>
Trademarks	10%

**B) Programs**

Intangible assets that include technical programs which the Company has acquired and have a useful life of more than 1 year are measured at cost, less accumulated amortization, and any accumulated impairment losses.

Subsequent expenditures are capitalized only when they increase the future economic benefits embodied in a specific asset to which they relate, and all other expenses that are internally generated are recognized in the statement of profit or loss when incurred. Amortization of costs of intangible assets are calculated less the residual value using the straight-line basis over their estimated useful lives and are recognized in the statement of profit or loss.

The annual estimated rates of Amortization of the intangible assets are as follows:

<u>Statement</u>	<u>Amortization%</u>
Computer programs and accounting systems	20%



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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4- MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Intangible assets and goodwill are as follows: (Continued)**

**C) Goodwill**

Goodwill arising from the acquisition of operations is recognized at cost at the acquisition date, less any accumulated impairment losses, if any.

For the purposes of testing the impairment of goodwill, it is allocated to each cash-generating unit (CGU) or group of CGUs expected to benefit from the business combination.

The CGU to which the goodwill has been allocated is tested for impairment annually or more frequently if there is an indication of impairment of the unit. If the recoverable amount of the CGU is less than its carrying amount, any impairment loss is first allocated to reduce the carrying amount of any goodwill allocated to the unit, and then to other assets in the unit on a pro-rata basis based on the carrying amount of each asset in the unit. Impairment losses recognized for goodwill are not reversed in subsequent periods.

When the relevant CGU is disposed of, the amount attributed to the goodwill is included in determining the gain or loss on the disposal.

**Impairment of assets**

At each statement of financial position date, the Company reviews the carrying amounts of its property and equipment and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If there is any indication that assets have suffered an impairment loss, the recoverable amount of any affected asset (or Company of assets) is estimated and compared to its carrying amount. If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognized immediately in the statement of profit or loss.

When an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in statement of profit or loss.

**Financial Instruments**

Financial assets and financial liabilities are recognized when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that relate directly to the purchase or issue of financial assets and liabilities (other than financial assets and financial liabilities at fair value through the statement of profit or loss) are added to the fair value of financial assets and financial liabilities or deducted from them, as appropriate, upon initial recognition. Transaction costs that are directly related to the purchase of financial assets and liabilities and are measured at fair value through the statement of profit or loss are recognized directly in the statement of profit or loss.

**First: Financial assets**

Financial assets are classified into the following specified categories: Financial assets 'at fair value through profit or loss' (FVTPL), Financial assets measured at fair value through other comprehensive income, and financial assets measured at amortized cost. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. The company measures financial asset at amortised cost when it is within the business model to hold assets in order to collect contractual cash flows, and contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. A regular way purchase or sale of financial assets is recognized using trade date. A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or convention in the marketplace concerned.

**A) Financial assets measured at fair value through profit or loss (FVTPL)**

Financial assets are measured at fair value through the statement of profit or loss if they have been acquired or held for the purpose or selected to be classified in this category.

Financial assets are classified as held for trading if:

- If they were acquired mainly to be sold in the near future.
- If they represent a known portfolio of financial instruments managed by the Company and include the actual pattern of a financial instrument that generates profits in the short term.
- If they represent a derivative but not classified or effective as a hedging instrument.

Financial assets measured at fair value through the statement of profit or loss are stated at their fair value, and any gain or loss resulting from the revaluation is recognized in the statement of profit or loss.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Financial Instruments (continued)**

**A) Financial assets measured at fair value through profit or loss (FVTPL) (CONTINUED)**

Net profit or loss includes any dividends or interest due from the financial asset and is included in the statement of profit or loss.

**B) Financial assets measured at Fair value through other comprehensive income (FVOCI)**

Gains and losses arising from changes in fair value are included in the statement of other comprehensive income and are added to statement of accumulated changes in fair value of investments within equity other than impairment losses which are included in the statement of profit or loss. If investment is disposed or suffered an impairment, profits and losses resulted from previous evaluation which were recognized in investment revaluation reserve are included in the statement of other comprehensive income.

Dividends income from investments are recognized in equity instruments at fair value through the statement of other comprehensive income when the Company's right to receive payment has been established and is shown as income in the statement of profit or loss unless dividends clearly represent a recovery of part of the investment cost. Other profits and losses are recognized in statement of other comprehensive income and are never reclassified to the statement of profit or loss.

**C) Financial assets measured at amortized cost**

Accounts receivable, including trade and other receivables, Cash and cash at banks and Murabaha deposits are measured at amortized cost using the effective interest method less any impairment loss and charged to the statement of profit or loss.

Interest income is determined using the effective interest rate, except for short-term receivables when the discount effect is insignificant

**Second: Financial liabilities**

Financial liabilities (including trade payables) are measured subsequently at amortised cost using the effective interest method.

The Company derecognizes financial liabilities when, and only when, the Company's obligations are discharged, canceled, or have expired. The difference between the carrying amount of disposed financial liabilities and the amount paid is charged to the statement of profit or loss.

**Effective interest rate method**

The effective interest method is an accounting practice used for calculating the amortized cost of a debt instrument and for distributing interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (Including all fees and points paid or received, which form an integral part of the effective interest rate, transaction costs, installments or other discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

**Inventory**

Inventories are stated at the lower of cost and net realizable value, except for spare parts and raw materials that are stated at cost. Costs of inventories include cost of purchase, direct and indirect costs to place inventory on site and in the current situation. The cost is determined using the weighted average basis. A provision for obsolete and slow-moving items based on management estimates at the reporting date of the financial statements.

**Accounts receivable**

Accounts receivable are stated at the original amount of invoice, less provision for expected credit losses. An allowance against expected credit losses is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. Bad debts are written off as incurred against related provisions. Provisions are charged to the statement of profit or loss. Any receivables recovered subsequently that were previously written off are recorded under revenues.

**Cash and cash equivalents**

Cash and cash equivalents are include cash in hand and in banks, which are available to the Company without restrictions and which are subject to an insignificant risk of changes in value.

**Lease contracts**

**Company as a lessor**

Lease receivables under operating leases are recognized in the statement of profit or loss on a straight-line basis over the relevant lease term.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Lease contracts (Continued)**

**Company as a lessee**

At the commencement of non-cancellable operating lease contracts, the leased asset is recognized as a "right-of-use asset," measured at cost, adjusted for any relevant components of the lease term, lease liabilities, including initial direct costs, and lease incentives mentioned in the lease agreement.

After initial recognition, the "right-of-use asset" is measured periodically using the cost model, which includes the initial measurement and any adjustments for remeasurement, less accumulated depreciation.

The company depreciates the right-of-use asset over the estimated lease term on a straight-line basis.

At the lease commencement date, the net present value of all unpaid lease payments as of that date is discounted using an appropriate rate. After initial measurement, the "lease liabilities" are periodically measured by increasing the carrying amount to reflect interest expense on future unpaid lease liabilities, and any adjustments for remeasurement, reduced by lease payments made up to that date.

An appropriate depreciation rate is applied to the "right-of-use asset," and an appropriate interest rate is applied to the "lease liabilities." Depreciation, interest, and financing expenses are recognized in the profit or loss statement..

**Short-term Leases and Leases of Low-value Assets:**

Short-term Leases are leases with a lease term of 12 months or less. Low-value assets refer to items that do not meet the capitalization threshold for the company and are considered immaterial in relation to the company's overall balance sheet.

For both short-term leases and leases of low-value assets, the payments associated with these leases are recognized on a weighted average in the profit or loss statement.

**Employees' Benefits Obligations**

**-End-of-service indemnities**

The end-of-service indemnity provision is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each reporting period. Remeasurements, comprising actuarial gains and losses, are reflected immediately in the statement of financial position and the gains and losses are recognized in other comprehensive income in the period in which they occur, remeasurements recognized within retained earnings in other comprehensive income and are not recharged to the statement of profit or loss.

**-Retirement benefits**

The Company contributes for a defined benefit plan to the General Organization for Social Insurance in respect of its Saudi employees. These payments are expensed when incurred.

**-Short-term employee benefits**

Liabilities recognized in respect of short-term employee benefits related to wages and salaries are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognized in respect of short-term employee benefits are measured at the un-discounted amount of the benefits expected to be paid in exchange for the related service.

**Related party**

A related party is a person or entity associated with the Company that prepares its financial statements.

A) If a person or one of their close family members is closely related to the company preparing its financial statements

1-Has control or joint control over the company.

2- Has significant influence over the company.

3-Is a member of the key management of the company or its parent company.

B) If the entity is related to the company preparing its financial statements in the case that any of the following conditions are met:

1)The entity and the company preparing its financial statements are members of the same group (meaning that both the parent company and its subsidiaries and affiliates are related to each other).

2)One of the companies is an associate or joint venture of the other company (or an associate or joint venture of a member of the group to which the other company belongs).

3)Both companies are joint ventures of the same third party.

4)One of the companies is a joint venture of a third company, and the other company is an associate of the third company.

5)The company is controlled or jointly controlled by a specific person as described in paragraph (A).

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Related party (Continued)**

6)The specific person referred to in paragraph (A) has significant influence over the company or is a member of the key management of the company (or the parent company).

7)The company or any member of its group provides part of the services of the key management personnel to the company preparing its financial statements or to the parent company of the company preparing the financial statements.

**Treasury shares**

Equity instruments of repurchased shares, which are treasury shares intended for use in employee stock option programs, are recorded at cost and deducted from equity. They are adjusted for transaction costs, dividends, and any gains or losses from the sale of these shares. No gains or losses are recognized in the profit or loss statement when purchasing, selling, issuing, or canceling equity instruments of the company. Any differences between the book value and the compensation in the case of reissue are recorded in retained earnings.

**Accounts payable, accrued expenses and other payables**

Liabilities are recognized for amounts to be paid in the future for services received, whether invoiced by suppliers or not.

**Value-added tax**

Expenses and assets are recognized net of the amount of value-added tax, except:

- When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable.

- When receivables and payables are stated with the amount of sales tax included.

**Provisions**

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured to the best of the expected fair value of the liability as at the balance sheet date, taking into account risks and uncertainties surrounding the obligation. When an allowance is measured using estimated cash flows to settle the present obligation, the receivable is recognized as an asset if the receipt and replacement of the amount are confirmed and the amount can be measured reliably.

**Zakat provision**

Zakat is an estimated obligation for the company and is recognized in the attached financial statements by being charged to the profit or loss statement in accordance with the Zakat Standard and the opinion issued by the Saudi Organization for Certified Public Accountants. It is calculated for the year on an estimated basis according to the accrual principle. Zakat is calculated at the end of the year based on either the adjusted net income or the Zakat base, whichever is greater, in accordance with the regulations of the Zakat, Tax, and Customs Authority in the Kingdom of Saudi Arabia. Any differences between the provision and the final assessment are adjusted in the year in which the final assessment is received.

**Dividends**

Dividends to shareholders under current liabilities are recognized in the statement of financial position in the period in which dividends are approved by the partners in the company.

**Revenues**

Revenue is recognized when the Company fulfills its obligations in contracts with customers with an amount that reflects the material compensation that the entity expects for goods or services. Specifically, the standard provides a five-step model for revenue recognition:

Step 1: Identify the contract with the customer.

Step 2: Identify the performance obligations in the contract.

Step 3: Determine the transaction price.

Step 4: Allocate the transaction price to the performance obligations in the contract.

Step 5: Recognize revenue when or as the entity satisfies a performance obligation.

**Revenue Recognition from the Sale of Food and Beverages**

Revenue is recognized at a point in time upon the sale of food and beverages when all of the following conditions are met:

-The entity has transferred the significant risks and rewards of ownership of the goods to the buyer.

-The entity does not retain the continuing managerial involvement to the degree normally associated with ownership or effective control over the sold goods.

-The amount of revenue can be measured reliably.

-It is probable that the economic benefits associated with the transaction will flow to the entity.

-The costs incurred or to be incurred by the entity in relation to the transaction can be measured reliably.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**4-MATERIAL ACCOUNTING POLICIES (CONTINUED)**

**Revenues (Continued)**

**Revenue Recognition from Franchise Fees**

The company has entered into agreements with various entities for the use of the trademarks "Mamoula" and "Enaba" Franchise fees for the use of the trademark are calculated as a percentage of the total sales to customers using the trademark. The outputs of a specific transaction can be reliably estimated when the following conditions are met:

-The amount of revenue can be measured reliably.

-It is probable that the economic benefits associated with the transaction will flow to the entity.

The costs incurred in the transaction and the costs required to complete the transaction can be measured reliably.

**Segment information**

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components. The operating results of all operating segments are reviewed regularly by the Chief Operating Officer in his capacity as the Company's chief decision maker to make decisions about resources to be allocated to the segments and to assess their performance, and for which discrete financial information is available.

**Earnings per share**

The Company presents basic and diluted earnings per share (if any) for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to the Company's ordinary shareholders by the weighted average number of ordinary shares outstanding during the year, adjusted for its own shares (if any). Diluted earnings per share (if any) is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for shares owned, to reflect the effects of all potential dilutive ordinary shares.

**Other income**

Other income are recognized when realized.

**Expenses**

All direct expenses related to generating activity revenues are included in the cost of revenues, while expenses related to sales and marketing operations are included in sales and marketing expenses, and the remaining expenses are classified as general and administrative expenses, as common expenses are distributed between the cost of revenues, selling and marketing expenses, and general and administrative expenses, common expenses are distributed according to fixed bases.

**Finance costs**

Borrowing costs directly attributable to construction or production of an asset that necessarily takes a substantial period of time to get ready for their intended use or sale, are capitalized as part of the cost of those assets. All other borrowing costs are recognized as an expense in the period in which they are incurred. . Borrowing costs consist of interest and other costs that the Company incurs in connection with the borrowing of funds.

**Offset**

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when the Company has a legally enforceable right to set off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

**Foreign currency transaction**

Foreign currency transactions are translated into Saudi Riyals at the rates of exchange prevailing at the time of the transactions. Monetary assets and liabilities denominated in foreign currencies at the statement of financial position date are translated at the exchange rates prevailing at that date. Gains and losses from settlement and translation of foreign currency transactions are included in the statement of profit or loss.

**Contingent liabilities**

Contingent liabilities are not recognized in the financial statements, but are disclosed, and they are not disclosed unless the possibility of an outflow of resources involving economic benefits is remote. The contingent asset is not recognized in the financial statements. Rather, it is disclosed when it is probable that the internal economic benefits will flow.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**5-PROPERTY AND EQUIPMENT, NET**

	<b>Lands</b> <b>SAR</b>	<b>Leasehold</b> <b>Improvements*</b> <b>SAR</b>	<b>Electrical</b> <b>tools and</b> <b>equipment</b> <b>SAR</b>	<b>Vehicles</b> <b>SAR</b>	<b>Furniture</b> <b>and</b> <b>fixtures</b> <b>SAR</b>	<b>Projects under</b> <b>construction**</b> <b>SAR</b>	<b>Total</b> <b>SAR</b>
<b>Cost</b>							
Balance as at 1 January 2024	7,465,499	26,807,524	19,120,568	5,549,895	3,499,626	1,733,092	64,176,204
Additions during the year	<b>23,784,568</b>	<b>3,458,791</b>	<b>3,998,201</b>	<b>1,673,291</b>	<b>454,839</b>	<b>8,901,795</b>	<b>42,271,485</b>
Additions resulting from the acquisition process (Note 1)	-	-	41,136	-	6,500	-	47,636
Transferred from projects under construction	-	5,070,291	3,733,900	-	176,300	(8,980,491)	-
Disposals during the year	-	-	(11,128)	-	-	-	(11,128)
<b>Balance as at 31 December 2024</b>	<b>31,250,067</b>	<b>35,336,606</b>	<b>26,882,677</b>	<b>7,223,186</b>	<b>4,137,265</b>	<b>1,654,396</b>	<b>106,484,197</b>
<b>Accumulated depreciation</b>							
Balance as at 1 January 2024	-	11,115,583	8,003,979	2,588,666	1,630,630	-	23,338,858
Charged for the year	-	5,533,495	4,362,062	1,042,781	674,388	-	11,612,726
Disposals during the year	-	-	(6,584)	-	-	-	(6,584)
<b>Balance as at 31 December 2024</b>	<b>-</b>	<b>16,649,078</b>	<b>12,359,457</b>	<b>3,631,447</b>	<b>2,305,018</b>	<b>-</b>	<b>34,945,000</b>

**Net book value**

<b>As at 31 December 2024</b>	<b>31,250,067</b>	<b>18,687,528</b>	<b>14,523,220</b>	<b>3,591,739</b>	<b>1,832,247</b>	<b>1,654,396</b>	<b>71,539,197</b>
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-The property and equipment item includes fully depreciated assets that are still recorded in accounting records. The cost of these assets as of 31 December 2024 amounted to Saudi riyals 8,525,226 (31 December 2023: Saudi riyals 4,420,572).

\* This represents improvements to leased buildings and branches under a lease with a term of five years, renewable upon mutual agreement of both parties (Note 6).

\*\*Projects under construction represent the work of preparing and installing decorations and equipment for the central factory and the main residence, which are still under construction. The completion of the residence is expected in 2025.

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**5- PROPERTY AND EQUIPMENT, NET (CONTINUED)**

-The depreciation charged for the year was classified as follows:

	2024 SAR	2023 SAR
Selling and marketing expenses (Note 22)	<b>6,955,254</b>	5,571,946
Cost of sales (Note 21)	<b>3,081,679</b>	2,606,855
General and administrative expenses (Note 23)	<b>1,575,793</b>	1,179,122
	<b>11,612,726</b>	9,357,923



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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**5- PROPERTY AND EQUIPMENT, NET (CONTINUED)**

	Lands SAR	Leasehold Improvements SAR	Electrical tools and equipment SAR	Vehicles SAR	Furniture and fixtures SAR	Projects under construction SAR	Total SAR
<u>Cost</u>							
Balance as at 1 January 2023	6,520,499	22,766,418	14,285,645	4,571,395	3,017,498	724,447	51,885,902
Additions during the year	945,000	668,805	1,398,402	1,011,700	93,224	9,247,871	13,365,002
Transferred from projects under construction	-	4,141,652	3,696,091	-	401,483	(8,239,226)	-
Disposals during the year	-	(769,351)	(259,570)	(33,200)	(12,579)	-	(1,074,700)
Balance as at 31 December 2023	7,465,499	26,807,524	19,120,568	5,549,895	3,499,626	1,733,092	64,176,204
<u>Accumulated depreciation</u>							
Balance as at 1 January 2023	-	7,128,169	4,935,060	1,777,590	1,018,198	-	14,859,017
Charged for the year	-	4,597,875	3,302,540	834,234	623,274	-	9,357,923
Disposals during the year	-	(610,461)	(233,621)	(23,158)	(10,842)	-	(878,082)
Balance as at 31 December 2023	-	11,115,583	8,003,979	2,588,666	1,630,630	-	23,338,858
<u>Net book value</u>							
As at 31 December 2023	7,465,499	15,691,941	11,116,589	2,961,229	1,868,996	1,733,092	40,837,346

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

**6- LEASES**

Right-of-use assets represent lease contracts for buildings and branches, depreciated on a straight-line basis over the lease term of five years.

The following table shows the movement during the year on both the right-of-use assets and leases liabilities:

**A- Movement in right-of-use assets (Buildings):**

	31 December 2024 SAR	31 December 2023 SAR
<b>Cost</b>		
Balance at the beginning of the year	49,594,847	50,073,599
Additions during the year	26,526,056	14,315,172
Remeasurement during the year*	8,300,145	-
Disposal during the year	-	(14,793,924)
<b>Balance at the end of the year</b>	<b>84,421,048</b>	<b>49,594,847</b>
<b>Accumulated Depreciation</b>		
Balance at the beginning of the year	20,254,442	16,977,800
Charged for the year**	15,697,138	12,088,949
Disposal during the year	-	(8,812,307)
<b>Balance at the end of the year</b>	<b>35,951,580</b>	<b>20,254,442</b>
<b>Net book value</b>	<b>48,469,468</b>	<b>29,340,405</b>

\*\* Right of use assets depreciation is allocated as follows:

	2024 SAR	2023 SAR
Selling and marketing expenses (Note 22)	13,373,834	10,744,989
Cost of sales (Note 21)	1,370,355	1,158,654
General and administrative expenses (Note 23)	952,949	185,306
	<b>15,697,138</b>	<b>12,088,949</b>

**B- Movement in lease liabilities:**

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	26,921,252	31,529,350
Additions during the year	26,526,056	14,315,172
Remeasurement during the year*	8,300,145	-
Disposal during the year	-	(6,019,443)
Amortization of finance cost during the year (Note 24)	1,799,845	1,038,967
Transferred from lease liabilities to accrued expenses (Note 18)	(588,897)	(106,014)
Paid during the year	(18,401,415)	(13,836,780)
<b>Balance at the end of the year</b>	<b>44,556,986</b>	<b>26,921,252</b>

Lease liabilities are allocated as follows:

	31 December 2024 SAR	31 December 2023 SAR
Non-current portion	28,868,030	14,174,579
Current portion	15,688,956	12,746,673

\* The lease liabilities have been remeasured, and the corresponding adjustment to the right-of-use assets has been made due to changes in the duration and payments of the contracts for the year ended 31 December 2024.

**7- INTANGIBLE ASSETS, NET**

	31 December 2024 SAR	31 December 2023 SAR
Trademark, net (A)	3,202,545	-
Goodwill (B) (Note 1)	374,683	-
Program , net (C)	28,139	52,879
	<b>3,605,367</b>	<b>52,879</b>

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**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**  
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**7- INTANGIBLE ASSETS, NET (CONTINUED)**

**A-Trademark, net**

On 24 November 2024, a purchase agreement was made between Messrs. Maqsood Restaurants Establishment and Nofoth Food Products Company for the acquisition of the trademark (Maqsood Restaurants), branches, and assets. The value of the trademark was 3,229,457 Saudi Riyals, and it will be amortized over 10 years. The movement on the trademark is as follows:

	31 December 2024 SAR	31 December 2023 SAR
<b>Cost</b>		
Additions during the year (Note 1)	3,229,457	-
<b>Balance at the end of the year</b>	<b>3,229,457</b>	<b>-</b>
<b>Accumulated amortization</b>		
Charge for the year (Note 22)	26,912	-
<b>Balance at the end of the year</b>	<b>26,912</b>	<b>-</b>
<b>Net book value</b>		
<b>Balance at the end of the year</b>	<b>3,202,545</b>	<b>-</b>

**B-Goodwill**

Goodwill arises from the difference between the consideration paid and the net assets acquired, including the trademark. The table below presents the allocation of the consideration paid:

	31 December 2024 SAR
Acquisition consideration (Note 1)	3,700,000
Net assets acquired (Note 1)	(95,860)
Trademark (A)	(3,229,457)
Goodwill	<b>374,683</b>

The company appointed Malaa Company for Economic Entities Valuation to conduct valuation of Maqsood Restaurant branches on 17 November 2024. Based on the valuation conducted by the same evaluator, the company completed the purchase price allocation process for financial statement purposes. The valuation includes trademarks and goodwill.

Valuer's name	Valuation method	License number	Valuer's qualifications
Yazeed Husam Al Hayaaf	Income and Market approach	2210000071	Licensed by the Saudi Authority for Accredited Valuers (Taqeem)

- The valuation methods used are classified as Level 3,2 for fair value.

-The following are the fair value measurement data according to IFRS 13, as outlined below:

**Sales growth rate:**

The Revenues for Maqsood Restaurants are expected to grow at a compound annual growth rate of 4 % during the 10-year forecast period (2024-2034), based on historical performance and management's expectations for market development.

**Discount rate :**

The discount rate, which is the Weighted Average Cost of Capital (WACC), is determined based on assumptions related to the risk-free rate, equity market risk premium, adjusted beta, and specified risk premiums, including idiosyncratic risk, country risk, and industry risk. The cost of equity, calculated using the Capital Asset Pricing Model (CAPM), is 19.6% and is recalculated to a pre-tax rate ('pre-tax discount rate').

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**FOR THE YEAR ENDED 31 DECEMBER 2024**

**7- INTANGIBLE ASSETS, NET (CONTINUED)**

**C-Programs, net**

The intangible assets item consists of computer software, which is amortized over 5 years. The movement of the software is as follows:

	31 December 2024 SAR	31 December 2023 SAR
<b>Cost</b>		
Balance at the beginning of the year	356,960	356,960
<b>Balance at the end of the year</b>	<b>356,960</b>	<b>356,960</b>
<b>Accumulated amortization</b>		
Balance at the beginning of the year	304,081	266,327
Charge for the year	24,740	37,754
<b>Balance at the end of the year</b>	<b>328,821</b>	<b>304,081</b>
<b>Net book value</b>		
<b>Balance at the end of the year</b>	<b>28,139</b>	<b>52,879</b>

The amortization for the year has been classified as follows:

	2024 SAR	2023 SAR
Selling and marketing expenses (Note 22)	18,854	27,533
General and administrative expenses (Note 23)	5,886	10,221
	<b>24,740</b>	<b>37,754</b>

**8- ADVANCE PAYMENTS FOR THE PURCHASE OF INTANGIBLE ASSETS**

The advance payments for the purchase of intangible assets consist of advance payments for the implementation of a new program. The implementation process have not been completed to date. The balance as of 31 December 2024 amounted to SAR 180,194 (as of 31 December 2023: SAR 72,928).

**9- INVENTORY, NET**

	31 December 2024 SAR	31 December 2023 SAR
Food	5,420,133	4,676,547
Packing and wrapping material	4,219,581	4,151,047
Finished goods	3,310,222	2,576,203
Cleaning materials	345,105	359,224
Consumable items	1,153,289	958,066
Office supplies	32,305	52,079
	<b>14,480,635</b>	<b>12,773,166</b>
Less:		
Provision for slow-moving inventory	(457,520)	(1,070,255)
	<b>14,023,115</b>	<b>11,702,911</b>

The movement in the provision for slow-moving goods is as follows:

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	1,070,255	-
(Reversal )/ charged during the year (Note 23)	(460,115)	1,070,255
Written off during the year	(152,620)	-
<b>Balance at the end of the year</b>	<b>457,520</b>	<b>1,070,255</b>

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**10- ACCOUNTS RECEIVABLE, PREPAID EXPENSE AND OTHER RECEIVABLES, NET**

	31 December 2024 SAR	31 December 2023 SAR
Accounts receivable	10,128,342	5,299,315
Accounts receivable – Related parties (Note 11)	57,966	-
(Less): Provision for expected credit losses	(115,252)	(38,533)
	10,071,056	5,260,782
Prepaid expenses	4,073,952	6,453,283
Advance payments to suppliers	2,779,562	1,725,488
Accrued income from Islamic Murabaha deposits (Note 12)	1,713,668	1,019,333
Employees receivables	886,572	827,791
Others	284,007	223,719
	19,808,817	15,510,396

The movement in the provision for expected credit losses is as follows:

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	38,533	1,249,585
Charged during the year	76,719	39,159
Written off during the year	-	(1,250,211)
<b>Balance at the end of the year</b>	<b>115,252</b>	<b>38,533</b>

The following table shows the aging of receivables with the Company as at:

	31 December 2024 SAR	31 December 2023 SAR
From 1 day to 30 days	9,395,093	4,472,166
From 31 days to 60 days	529,300	411,269
From 61 days to 90 days	121,939	109,426
More than 90 days	139,976	306,454
<b>Balance at the end of the year</b>	<b>10,186,308</b>	<b>5,299,315</b>

The following is an analysis of the aging of trade receivables and the related allowance for expected credit losses as at 31 December:

	31 December 2024			31 December 2023		
	Total book value SAR	Expected credit loss rate	Provision for expected credit losses SAR	Total book value SAR	Expected credit loss rate	Provision for expected credit losses SAR
From 1 day to 30 days	9,395,093	%0.12	11,627	4,472,166	%0.02	748
From 31 days to 60 days	529,300	%3	13,988	411,269	%0.22	886
From 61 days to 90 days	121,939	%40	48,210	109,426	%0.49	535
More than 90 days	139,976	%30	41,427	306,454	%11.87	36,364
<b>Total</b>	<b>10,186,308</b>		<b>115,252</b>	<b>5,299,315</b>		<b>38,533</b>

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**11- TRANSACTION WITH RELATED PARTIES**

The Company, through its normal activities, deals with related parties, and these transactions include the provision of other operational services.

**a) The nature and volume of transactions with related parties are as follows:**

<u>Related parties</u>	<u>Nature of relationship</u>	<u>Nature of transactions</u>	<u>Transaction volume during the year ending 31 December</u>	
			<u>2024</u> <u>SAR</u>	<u>2023</u> <u>SAR</u>
Musakhan Waraq Enab for Providing Meals	Affiliate	Sales (Note 20)	<b>597,099</b>	614,423
Hakaya Cakes Fast Food Establishment	Affiliate	Sales (Note 20) Operational	-	14,704
			-	250,000
Abdullah Al-Ameqan Real Estate Company	Affiliate	Rental	<b>1,263,708</b>	957,348
Al-Ameqan Travel and Tourism Agency	Affiliate	Purchases	<b>367,291</b>	-

\*An affiliate is a related party whose shareholders own a share in the capital of the company, or it is those related parties in whom the company has representation.

**b- The amounts due from the related party are as follows:**

	<u>31 December 2024</u> <u>SAR</u>	<u>31 December 2023</u> <u>SAR</u>
Musakhan Waraq Enab for Providing Meals (Note 10)	<b>57,966</b>	-
	<b>57,966</b>	-

**c- Transactions with key executive management**

Related parties consist of non-executive board members and senior management employees of the company. Senior management employees are those who exercise authority and responsibility in planning, managing, and overseeing the company's activities, either directly or indirectly, including managers.

The related party transactions for the year ended 31 December are as follows:

	<u>2024</u> <u>SAR</u>	<u>2023</u> <u>SAR</u>
Salaries, allowances, and bonuses of executive management	<b>14,424,042</b>	11,498,998
Allowances and bonuses of the Board of Directors	<b>1,008,000</b>	975,000
Allowances and bonuses for the committees	<b>393,071</b>	338,000
	<b>15,825,113</b>	12,811,998

**12- ISLAMIC MURABAHA DEPOSITS**

1- On 12 July 2023, the company invested in an Islamic Murabaha deposit with a local bank in the amount of SAR 30,000,000 for a period of 215 days, which ended on 12 February 2024, at the prevailing market rates. The return earned on this deposit for the year ended 31 December 2024, amounted to SAR 200,666.

2- On 18 October 2023, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 15,000,000 Saudi Riyals for a period of 183 days, ending on 18 April 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the period ending 31 December 2024 amounted to 272,500 Saudi Riyals.

3- On 12 December 2023, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 10,000,000 Saudi Riyals for a period of 152 days, ending on 12 May 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the year ending 31 December 2024 amounted to 221,666 Saudi Riyals.

4- On 8 February 2024 the company invested in an Islamic Murabaha deposit with a local bank in the amount of 10,000,000 Saudi Riyals for a period of 31 days, ending on 10 March 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the year ending 31 December 2024 amounted to 48,481 Saudi Riyals.

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**12- ISLAMIC MURABAHA DEPOSITS (CONTINUED)**

5- On 12 February 2024, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 30,000,000 Saudi Riyals for a period of 90 days, ending on 12 May 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the year ending 31 December 2024 amounted to 458,250 Saudi Riyals.

6-On 6 May 2024, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 32,214,983 Saudi Riyals for a period of 92 days, ending on 6 August 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the year ending 31 December 2024 amounted to 505,489 Saudi Riyals.

7- On 14 May 2024, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 40,714,291 Saudi Riyals for a period of 92 days, ending on 14 August 2024. The return rate was based on prevailing market rates, and the return earned on this deposit for the year ending 31 December 2024 amounted to 640,935 Saudi Riyals.

8-On 13 August 2024, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 33,000,000 Saudi Riyals for a period of 153 days, ending on 13 January 2025. The return rate was based on prevailing market rates, and the accrued return on this deposit for the year ending 31 December 2024 amounted to 763,583 Saudi Riyals.

9- On 14 August 2024, the company invested in an Islamic Murabaha deposit with a local bank in the amount of 41,355,554 Saudi Riyals for a period of 153 days, ending on 14 January 2025. The return rate was based on prevailing market rates, and the accrued return on this deposit for the year ending 31 December 2024 amounted to 950,085 Saudi Riyals.

The Company achieved accrued revenue in the amount of 1,713,668 Saudi Riyals for the periods of 140 and 139 days of investment (2023: 1,019,333 Saudi Riyals) (Note 10). The return for the year ending 31 December 2024 amounted to 4,061,655 Saudi Riyals (31 December 2023: 1,651,000 Saudi Riyals) (Note 25). The following is a summary for islamic murabaha deposits for the year :

Deposit period		Number of days	Number of days accrued	31 December 2024 SAR	Accrued revenues as of 31 December 2024 SAR
From	To				
13 August 2024	13 January 2025	153	140	33,000,000	763,583
14 August 2024	14 January 2025	153	139	41,355,554	950,085
				<b>74,355,554</b>	<b>1,713,668</b>

The following is the movement on islamic murabaha deposits:

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	55,000,000	-
Deposit during the year	187,284,828	95,000,000
Matured during the year	(167,929,274)	(40,000,000)
<b>Balance at the end of the year</b>	<b>74,355,554</b>	<b>55,000,000</b>

**13- CASH AND CASH EQUIVALENT**

	31 December 2024 SAR	31 December 2023 SAR
Cash at banks	3,471,365	9,715,967
Cash in hand	303,682	634,455
	<b>3,775,047</b>	<b>10,350,422</b>



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**14- TREASURY SHARES**

On 25 Jumada al-Thani 1445H (corresponding to 7 January 2024), the Extraordinary General Assembly approved the Board of Directors' recommendation from its meeting held on 14 Rabi' al-Thani 1445H (corresponding to 29 October 2023) to purchase up to 2,400,000 of the company's shares. These shares will be held as treasury shares and allocated under the employee stock program.

Following the assembly's approval, the company purchased 366,564 shares for a total amount of 6,920,027 Saudi Riyals. These shares will be retained for a maximum period of five years from the date of the Extraordinary General Assembly's approval or until they are allocated to eligible employees.

As of the date of financial statements, the company has not announced the allocation. Treasury shareholders are not entitled to receive dividends distributed to shareholders and do not have voting rights in the company's general assembly meetings. The movement in treasury shares is as follows:

	<b>31 December 2024</b>	31 December 2023
	<b>SAR</b>	SAR
Additions during the year	<b>6,920,027</b>	-
<b>Balance as at the end of the year</b>	<b>6,920,027</b>	-

**15- STATUTORY RESERVES**

On 1 Dhul-Hijjah 1444H (corresponding to June 19, 2023), the Extraordinary General Assembly of Shareholders approved the Board of Directors' recommendation to transfer the balance of the statutory reserve to retained earnings (Note 1).

**16- EMPLOYEES' BENEFIT OBLIGATIONS**

The Company determines the current value of the employee benefit obligations by making an actuarial valuation using the projected credit unit method, after taking into account the following set of assumptions:

	<b>31 December 2024</b>	31 December 2023
Discount rate	<b>4.93%</b>	5.06%
Rate of benefits increase	<b>3%</b>	2.8%

The movement in employees benefit liabilities as at 31 December is as follows:

	<b>31 December 2024</b>	31 December 2023
	<b>SAR</b>	SAR
Employees' benefits obligations balance at the beginning of the year	<b>4,153,397</b>	3,276,597
<b>Charged to the statement of profit or loss</b>		
Current service cost	<b>1,648,558</b>	1,235,489
Interest cost (Note 24)	<b>197,979</b>	130,133
<b>Charged to other comprehensive income</b>		
Actuarial re-measurement of employees' benefit obligations	<b>179,961</b>	(95,387)
<b>Paid during the year</b>	<b>(399,899)</b>	(393,435)
<b>Employees' benefits obligations balance at the end of the year</b>	<b>5,779,996</b>	4,153,397

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**16- EMPLOYEES' BENEFIT OBLIGATIONS (CONTINUED)**

**Sensitivity analysis for the defined benefit obligations**

		31 December 2024 SAR	31 December 2023 SAR
	<b>Basis</b>		
Salary change rate	1% increase	6,162,554	4,429,473
	1% decrease	5,385,855	3,777,595
	<b>Basis</b>		
Discount rate	1% increase	5,385,922	3,777,641
	1% decrease	6,162,691	4,429,571
<b>Assuming a statistical study of employees membership data</b>			
Average age of employees (in years)		30.81	30.46
Average years of previous experience		2.01	1.96

The above sensitivity analysis was determined according to a method whereby the impact on employees' end-of-service benefits is expected as a result of reasonable changes in the basic assumptions that were determined at the end of the period for preparing the financial statements. The sensitivity analysis is based on a change in important assumptions, with all other assumptions remaining constant. The sensitivity analysis may not be indicative of an actual change in employee benefit obligations, as it is unlikely that changes in the assumptions will occur independently of each other.

**Exposure to risks:** Company is exposed to a number of risks, the most important of which are shown below:

**Inflation risk:** Majority of end-of-service benefits awards are linked to inflation and increased inflation will lead to an increase in liabilities.

**Risk of change in bond yield:** Any decrease in corporate bond yields would increase the plan's liabilities.

**17- DEFERRED REVENUE**

This item represents the value of deferred revenues against for granting the trade names "Mamola" and "Enaba", as the Company's management concludes contracts to grant the trade name for a period of approximately (5) years, and the balance was classified in the statement of financial position as follows:

	31 December 2024 SAR	31 December 2023 SAR
Deferred revenue – non-current portion	681,041	1,465,084
Deferred revenue – current portion	285,000	480,000
<b>Balance at the end of the year</b>	<b>966,041</b>	<b>1,945,084</b>

The movement of deferred revenue is as follows:

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	1,945,084	1,356,333
Addition during the year	225,000	1,000,000
Amortization during the year	(1,204,043)	(411,249)
<b>Balance at the end of the year</b>	<b>966,041</b>	<b>1,945,084</b>

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**18- TRADE PAYABLES, ACCRUED EXPENSES AND OTHER PAYABLES**

	31 December 2024 SAR	31 December 2023 SAR
Accounts payables	23,186,972	9,569,143
Payable to executive and non-executive directors	9,893,086	5,317,175
Accrued vacations and tickets allowance	4,488,101	3,564,976
Accrued salaries, wages and employee benefits	1,004,251	885,197
Value added tax	1,600,287	803,662
Accrued expenses*	1,196,755	1,146,312
Others	313,007	356,853
	<b>41,682,459</b>	<b>21,643,318</b>

\*The accrued expenses item includes an amount of SAR 588,897, representing lease contract obligations due for the year ending 31 December 2024 (2023: SAR 106,014) (Note 6).

**19- ZAKAT PROVISION**

**A) The principal elements of the zakat base for the Company are the following:**

	31 December 2024 SAR	31 December 2023 SAR
Equity and provisions at the beginning of the year and other adjustments	178,100,344	93,575,675
Long term assets	(123,794,226)	(70,303,558)
Adjusted net income	<b>51,632,100</b>	<b>46,918,638</b>

**B) The following is the movement in Zakat provision:**

	31 December 2024 SAR	31 December 2023 SAR
Balance at the beginning of the year	1,821,004	936,080
Charged during the year	1,403,675	1,772,847
Paid during the year	(1,772,831)	(887,923)
<b>Balance at the end of the year</b>	<b>1,451,848</b>	<b>1,821,004</b>

**C) Zakat status:**

- The Company has submitted Zakat returns for the previous years up to the year ending 31 December 2023 and obtained the Zakat certificate for the year 2023. The Zakat, Tax and Customs Authority (ZATCA) has made a Zakat assessment for the year 2023. The Company submitted its responses on some items supported by explanatory documents. As a result, the authority has issued an amended preliminary assessment of SAR 63,053. The assessment is still under study by ZATCA and no final assessment has been issued until the date of issue of financial statements.

**20- SEGMENT INFORMATION**

Segment information relates to the activities and operations of the company that the management has relied upon as the basis for preparing its financial information, in accordance with the internal reporting methods. Transactions between segments are conducted under the same terms as those applied to third parties.

The assets, liabilities, and operational activities of the segments include items directly related to a specific segment, as well as items that can be allocated to different segments on reasonable basis. Items that cannot be allocated between segments are classified under shared assets and liabilities. The company's segments consist of a single segment, which is the manufacturing and sale of bakery products and the related food services.

	2024 SAR	2023 SAR
Revenues from sales of food products	361,781,664	305,864,067
Revenues from franchise rights	3,278,022	2,325,918
	<b>365,059,686</b>	<b>308,189,985</b>

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**20- SEGMENT INFORMATION (CONTINUED)**

The company's revenues from the sale of food products are recognized at a specific point in time, while the revenues from granting franchise rights are recognized over a period of time. The company's revenues are fully realized within the Kingdom of Saudi Arabia.

Revenue from related party and third parties is as follows;

	2024 SAR	2023 SAR
Third parties	364,462,587	307,560,858
Related party (Note 11)	597,099	629,127
	<b>365,059,686</b>	<b>308,189,985</b>

**21- COST OF SALES**

	2024 SAR	2023 SAR
Material consumed	109,319,064	95,810,159
Salaries, wages and other benefits	16,020,147	17,652,306
Consumables	3,277,411	708,995
Depreciation of property and equipment (Note 5)	3,081,679	2,606,855
Maintenance and repair	1,980,278	2,660,323
Electricity, water and phone charges	1,875,957	1,519,384
Depreciation of right of use assets (Note 6)	1,370,355	1,158,654
Short-term rentals	782,460	1,247,421
Others	1,043,856	1,854,649
	<b>138,751,207</b>	<b>125,218,746</b>

**22- SELLING AND MARKETING EXPENSES**

	2024 SAR	2023 SAR
Commissions of sales application	58,430,880	42,184,197
Salaries, wages and other benefits	26,231,721	24,005,420
Depreciation of right of use assets (Note 6)	13,373,834	10,744,989
Depreciation of property and equipment (Note 5)	6,955,254	5,571,946
Marketing and advertising	5,455,933	5,415,181
Electricity, water and phone charges	4,787,146	3,904,298
Consumables	2,577,949	617,417
Government fees	2,924,051	3,582,590
Repair and maintenance	2,346,449	2,937,489
Bank charges	1,292,787	1,129,395
Short-term rentals	1,228,964	1,603,313
Hospitality	1,181,446	145,502
Amortization of intangible assets (Note 7A, C)	45,766	27,533
Others	1,665,210	1,792,118
	<b>128,497,390</b>	<b>103,661,388</b>

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**23- GENERAL AND ADMINISTRATIVE EXPENSES**

	2024 SAR	2023 SAR
Salaries, wages and other benefits	34,626,137	26,763,618
Travel expenses	2,495,392	836,157
Depreciation of property and equipment (Note 5)	1,575,793	1,179,122
Governmental expenses	1,303,954	1,181,292
Repair and maintenance	1,284,740	464,880
Electricity , water and phones	969,027	660,758
Depreciation of right of use assets (Note 6)	952,949	185,306
Short-term rentals	883,432	803,859
Hospitality	649,254	203,697
Professional and consulting fees	539,477	968,990
Medical insurance	373,318	296,877
Consumables	350,030	65,495
Stationery and printing	151,566	121,862
Bank charges	138,917	180,446
Amortization of intangible assets (Note 7 C)	5,886	10,221
(Reversal)/ provision for slow-moving inventory (Note 9)	(460,115)	1,070,255
Others	1,881,867	1,588,723
	<b>47,721,624</b>	<b>36,581,558</b>

**24- FINANCE COSTS**

	2024 SAR	2023 SAR
Interest on lease liabilities (Note 6)	1,799,845	1,038,967
Interest on employees' benefits obligations (Note 16)	197,979	130,133
	<b>1,997,824</b>	<b>1,169,100</b>

**25- OTHER INCOME, NET**

	2024 SAR	2023 SAR
Investment Murabaha deposit income (Note 12)	4,061,655	1,651,000
Government expense reimbursement	792,959	1,274,846
Losses on disposal of property and equipment	(417)	(180,618)
Gain on disposal of right of use assets	-	37,826
Others	170,741	140,514
	<b>5,024,938</b>	<b>2,923,568</b>

**26- EARNINGS PER SHARE**

Earnings per share from net income is calculated by dividing the net income for the year by the weighted average number of shares outstanding as at the end of the year 31 December 2024.

The Extraordinary General Assembly approved on 25 Jumada al-Thani 1445H (corresponding to 7 January 2024) the recommendation of the Board of Directors dated 19 Safar 1445H (corresponding to 4 September 2023) to increase the Company's capital by 24,000,000 Saudi Riyals through transferring it from retained earnings, bringing the Company's capital to 48,000,000 Saudi Riyals, divided into 48,000,000 equal-value shares, with a nominal value of 1 Saudi Riyal per share. The weighted average number of outstanding shares during the presented years was adjusted retrospectively, and the treasury shares purchase has also considered.

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**26-EARNINGS PER SHARE (CONTINUED)**

The following table shows the movement of earnings per share as follows:

	2024 SAR	2023 SAR
Net profit attributable to the ordinary shareholders of the company	51,636,185	42,670,755
Weighted average number of ordinary shares	47,779,812	48,000,000
Basic and diluted earnings per share	1.08	0.89

**27- RISK MANAGEMENT AND FAIR VALUE**

**Liquidity risks**

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with financial instruments that the Company commits to in the interest of others.

To reduce the liquidity risk and associated losses that may affect the business of the Company. The Company maintains, wherever possible, sufficient highly liquid current assets in all business conditions. The Company also has a highly dynamic cash flow policy and a system by which it can estimate the maturity dates of its liabilities and develop appropriate plans to provide the required funding to meet these liabilities in a timely manner.

A-The following is the maturity of liabilities as at 31 December 2024:

	Book value SAR	3 months or less SAR	From 3 months to 1 year SAR	More than 1 year up to 10 years SAR	No specific maturity dates SAR	Total Contractual Cash flows SAR
<b>Liabilities</b>						
Lease liabilities	44,556,986	5,339,722	13,187,252	30,957,019	-	49,483,993
Employees' benefits obligations	5,779,996	-	-	-	5,779,996	5,779,996
Trade payables, accrued expenses and other payables	41,682,459	37,194,358	4,488,101	-	-	41,682,459
Zakat provision	1,451,848	1,451,848	-	-	-	1,451,848
<b>Total</b>	<b>93,471,289</b>	<b>43,985,928</b>	<b>17,675,353</b>	<b>30,957,019</b>	<b>5,779,996</b>	<b>98,398,296</b>

B-The following is the maturities of liabilities as at 31 December 2023:

	Book value SAR	3 months or less SAR	From 3 months to 1 year SAR	More than 1 year up to 10 years SAR	No specific maturity dates SAR	Total Contractual Cash flows SAR
Lease liabilities	26,921,252	2,482,950	10,108,041	14,628,628	-	27,219,619
Employees' benefits obligations	4,153,397	-	-	-	4,153,397	4,153,397
Trade payables, accrued expenses and other payables	21,643,318	18,078,342	3,564,976	-	-	21,643,318
Zakat provision	1,821,004	1,821,004	-	-	-	1,821,004
<b>Total</b>	<b>54,538,971</b>	<b>22,382,296</b>	<b>13,673,017</b>	<b>14,628,628</b>	<b>4,153,397</b>	<b>54,837,338</b>

**Credit risks**

Credit risk arises when one party fails to fulfill its contractual obligations under financial instruments, leading to financial losses for the company. The company is exposed to credit risk on the balances of Islamic Murabaha investment deposits, cash held with banks, and receivables. The company deals with local banks that have high creditworthiness. The items that may be subject to credit risk are as follows:

	31 December 2024 SAR	31 December 2023 SAR
Murabaha investment deposits	74,355,554	55,000,000
Accounts receivable	10,186,308	5,299,315
Cash at banks	3,471,365	9,715,967
<b>Total</b>	<b>88,013,227</b>	<b>70,015,282</b>

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**27- RISK MANAGEMENT AND FAIR VALUE (CONTINUED)**

**Currency risks**

Currency risks arise from possible changes and fluctuations in currency rates that affect future profits or the fair values of financial instruments. The company monitors currency rate fluctuations and believes that the impact of currency rate risks is not material.

**Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value definition includes the assumption that the Company will continue its operations where there is no intention or condition to physically limit the volume of its operations or conduct a transaction with negative terms.

Fair values are categorized into different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Quoted market prices in active markets for identical assets.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

**Market price risk**

Market risk is the risk that arises from changes in the fair value of future cash flows of financial instruments due to changes in market prices. Market rates have 3 types: Interest rate risk. Currency risk and other price risks such as shares price risk and commodity price risk, and includes financial liabilities affected by market price risk on loans, accounts receivable, and payables.

**Interest rate risk**

Interest rate risk is the risk that arises from changes in the fair value of future cash flows of financial instruments because of a change in the interest rate of the market. The Company's financial assets and liabilities as of the balance sheet date, except for long-term loans, are not exposed to interest rate risk. Long-term loans carry interest in addition to credit margin based on prevailing market interest rates.

**28- NON-CASH TRANSACTIONS**

	2024 SAR	2023 SAR
Addition to right-of-use assets and corresponding lease liabilities	26,526,056	14,315,172
Transferred from retained earnings to increase the share capital	24,000,000	-
Transferred from projects under construction to property and equipment	8,980,491	8,239,226
Re-measurement of right-of-use assets against lease liabilities	8,300,145	-
Transferred from lease liabilities to accrued expenses	588,897	106,014
Inventory provision written off	152,620	-
Bad debts written off	-	1,250,211

**29- DIVIDENDS**

On 18 Dhu al-Hijjah 1445H (corresponding to 24 June 2024), the General Assembly approved the Board of Directors' recommendation to distribute cash dividends for the year 2023 at a rate of 20 halalas per share, representing 20% of the nominal value of the share. The total dividend distribution amounts to 9,600,000 Saudi Riyals (December 31, 2023: 4,800,000 Saudi Riyals).

**30- GENERAL**

The figures in these financial statements are rounded to the nearest Saudi Riyals.



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**FOR THE YEAR ENDED 31 DECEMBER 2024**

**31- SUBSEQUENT EVENTS**

On 4 Ramadan 1446 AH (corresponding to 4 March 2025 AD), the Board of Directors decided to recommend to the Extraordinary General Assembly an increase in the Company's capital through the issuance of bonus shares to the Company's shareholders. This will be achieved by capitalizing SAR 48,000,000 from retained earnings, granting one bonus share for each share owned.

On 4 Ramadan 1446 AH (corresponding to 4 March 2025 AD), the Board of Directors decided to recommend to the General Assembly to vote on distributing cash dividends to shareholders for the year 2024, at the rate of 25 halalas for each share, representing 25% of the par value of the share, with a total of SAR 11,908,359.

In the opinion of management, except for what was stated above, there were no events subsequent to the reporting date and occurring before the date of approval of these financial statements that are expected to have significant impact on these financial statements.

**32- APPROVAL OF THE FINANCIAL STATEMENTS**

These financial statements have been approved for issue by the Board of Directors of the Company On 4 Ramadan 1446 AH (corresponding to 4 March 2025 AD).

#### 7.4 Condensed interim financial statements reviewed for the six-month period ended 30 June 2025G

**NOFOTH FOOD PRODUCTS COMPANY**  
A SAUDI JOINT STOCK COMPANY

INTERIM CONDENSED FINANCIAL STATEMENTS (UNAUDITED)  
FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025  
AND THE INDEPENDENT AUDITOR'S REVIEW REPORT

**NOFOTH FOOD PRODUCTS COMPANY**  
A SAUDI JOINT STOCK COMPANY  
INTERIM CONDENSED FINANCIAL STATEMENTS (UNAUDITED)  
FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025

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## Independent auditor's review report on the interim condensed financial statements

### To the Shareholders of Nofoth Food Products Company

A Saudi Joint Stock Company  
Riyadh, Kingdom of Saudi Arabia

#### Introduction

We have reviewed the accompanying interim condensed statement of financial position of Nofoth Food Products Company (a Saudi Joint Stock Company) (the "Company") as at 30 June 2025, and the related interim condensed statement of profit or loss and other comprehensive income for the three and six-month period ended 30 June 2025 and the related interim condensed statements of changes in equity, and cash flows for the six-month period then ended, and other explanatory notes.

Management is responsible for the preparation and presentation of these interim condensed financial statements in accordance with International Accounting Standard 34 'Interim Financial Reporting' ("IAS 34") as endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these interim condensed financial statements based on our review.

#### Scope of Review

We conducted our review in accordance with the International Standard on Review Engagements (2410), 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' that is endorsed in the Kingdom of Saudi Arabia. A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim condensed financial statements are not prepared, in all material respects, in accordance with IAS 34 as endorsed in the Kingdom of Saudi Arabia.

#### Other matter

The Interim condensed Financial Statements of the Company for the six-month period ended 30 June 2024 were reviewed by another auditor, who expressed an unmodified review report dated 8 Safar 1446H (corresponding to 12 August 2024). Further, the Financial Statements of the Company for the year ended 31 December 2024 were audited by the other auditor, who issued an unmodified audit report dated 4 Ramadhan 1446H (corresponding to 4 March 2025).

For Alzoman, Alfahad & Alhajjaj Professional Services

Zaher Abdullah Al Hajjaj  
Certified Public accountant  
License no. (562)



Riyadh, Kingdom of Saudia Arabia

Date : 13 Safar 1447H  
Corresponding to: 07 August 2025

شركة ياسر زومان الزومان وخالد فواز الفهد وزاهر عبدالله الحجاج  
للاستشارات المهنية

مساهمة مبنية رأس مال 2,000,000,00

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**NOFOTH FOOD PRODUCTS COMPANY**  
A SAUDI JOINT STOCK COMPANY  
INTERIM CONDENSED STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2025  
(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

	Note	30 June 2025 (Unaudited)	31 December 2024 (Audited)
<b>Assets</b>			
<b>Non-current assets</b>			
Property and equipment, net	5	73,762,879	71,539,197
Right of use asset, net	6	49,075,456	48,469,468
Intangible assets, net	7	3,436,110	3,605,367
Advance payments for purchase of intangible assets		180,194	180,194
<b>Total non-current assets</b>		<b>126,454,639</b>	<b>123,794,226</b>
<b>Current assets</b>			
Inventory, net	8	19,291,339	14,023,115
Trade receivable ,prepaid expenses and other asset, net	9	25,254,076	19,808,817
Financial investments at fair value through profit or loss	11	76,843,695	-
Murabaha investment deposits	12	-	74,355,554
Cash and cash equivalent	13	8,924,195	3,775,047
<b>Total current asset</b>		<b>130,313,305</b>	<b>111,962,533</b>
<b>Total assets</b>		<b>256,767,944</b>	<b>235,756,759</b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital	1	96,000,000	48,000,000
Employees' defined benefits remeasurement reserve		(810,390)	(810,390)
Treasury shares	14	(6,920,027)	(6,920,027)
Retained earnings		73,843,391	101,049,846
<b>Total equity</b>		<b>162,112,974</b>	<b>141,319,429</b>
<b>Liabilities</b>			
<b>Non-current liabilities</b>			
Lease liabilities – non-current portion	6	29,979,998	28,868,030
Employees' benefit obligations		6,659,816	5,779,996
Deferred revenue – franchise fees		728,541	681,041
<b>Total non-current liabilities</b>		<b>37,368,355</b>	<b>35,329,067</b>
<b>Current liabilities</b>			
Lease liabilities – current portion	6	15,922,594	15,688,956
Deferred revenue – franchise fees		325,000	285,000
Trade payable accrued expenses and other liabilities	15	39,882,330	41,682,459
Provision for zakat		1,156,691	1,451,848
<b>Total current liabilities</b>		<b>57,286,615</b>	<b>59,108,263</b>
<b>Total liabilities</b>		<b>94,654,970</b>	<b>94,437,330</b>
<b>Total equity and liabilities</b>		<b>256,767,944</b>	<b>235,756,759</b>

Chief Financial Officer



Chief Executive Officer



Chairman of Board of Directors



The accompanying notes from 1 to 24 are an integral part of these interim condensed financial statements

**NOFOTH FOOD PRODUCTS COMPANY**

A SAUDI JOINT STOCK COMPANY

INTERIM CONDENSED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME (UNAUDITED)

FOR THE THREE-MONTH AND SIX MONTH PERIODS ENDED 30 JUNE 2025

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

	Note	For the three-month ended 30 June		For the Six-month ended 30 June	
		2025	2024	2025	2024
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Sales	17, 22	105,494,150	84,097,010	219,789,372	179,320,013
Cost of Sales		(39,832,224)	(32,835,019)	(80,855,383)	(68,781,845)
<b>Gross profit</b>		<b>65,661,926</b>	<b>51,261,991</b>	<b>138,933,989</b>	<b>110,538,168</b>
Selling and marketing expenses	18	(38,594,382)	(29,578,628)	(77,928,947)	(60,833,061)
General and administrative expenses	19	(14,653,363)	(12,187,875)	(28,203,205)	(23,381,735)
(Provision for) reversal of expected credit losses	9	(32,429)	98,281	(165,959)	-
<b>Profit from main operations</b>		<b>12,381,752</b>	<b>9,593,769</b>	<b>32,635,878</b>	<b>26,323,372</b>
Unrealized gains from the revaluation of financial investments at fair value through profit or loss	11	1,071,130	-	1,843,695	-
Income from Islamic murabaha deposits		-	958,477	166,596	1,831,190
Finance costs	6	(593,771)	(339,342)	(1,159,541)	(647,214)
Other income, net		181,299	728,564	374,474	1,023,051
<b>Net profit before zakat</b>		<b>13,040,410</b>	<b>10,941,467</b>	<b>33,861,102</b>	<b>28,530,399</b>
Zakat		(565,622)	(693,544)	(1,159,198)	(1,392,631)
<b>Net profit for the period</b>		<b>12,474,788</b>	<b>10,247,923</b>	<b>32,701,904</b>	<b>27,137,768</b>
<b>Other comprehensive income</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the period</b>		<b>12,474,788</b>	<b>10,247,923</b>	<b>32,701,904</b>	<b>27,137,768</b>
<b>Earnings per share</b>					
Basic and diluted earnings per share	20	0.13	0.11	0.34	0.28

Chief Financial Officer



Chief Executive Officer



Chairman of Board of Directors



The accompanying notes from 1 to 24 are an integral part of these interim condensed financial statements



**NOFOTH FOOD PRODUCTS COMPANY**

A SAUDI JOINT STOCK COMPANY  
INTERIM CONDENSED STATEMENT OF CHANGES IN EQUITY (UNAUDITED)  
FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025  
(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

	Share capital	Employees' defined benefits remeasurement reserve	Treasury shares	Retained earnings	Total
Balance as at 1 January 2024 (Audited)	24,000,000	(630,429)	-	83,013,661	106,383,232
Total comprehensive income for the period	-	-	-	27,137,768	27,137,768
Purchase of treasury shares	-	-	(5,934,637)	-	(5,934,637)
Transferred from retained earnings to share capital	24,000,000	-	-	(24,000,000)	-
Dividends (Note 23)	-	-	-	(9,600,000)	(9,600,000)
Balance as at 30 June 2024 (Unaudited)	48,000,000	(630,429)	(5,934,637)	76,551,429	117,986,363
Balance as at 1 January 2025 (Audited)	48,000,000	(810,390)	(6,920,027)	101,049,846	141,319,429
Total comprehensive income for the period	-	-	-	32,701,904	32,701,904
<b>Transactions with owners of the Company:</b>					
Bonus shares issued (Note 1)	48,000,000	-	-	(48,000,000)	-
Dividends declared and paid (Note 23)	-	-	-	(11,908,359)	(11,908,359)
<b>Balance as at 30 June 2025 (Unaudited)</b>	<b>96,000,000</b>	<b>(810,390)</b>	<b>(6,920,027)</b>	<b>73,843,391</b>	<b>162,112,974</b>

Chief Financial Officer

Chief Executive Officer

Chairman of Board of Directors

The accompanying notes from 1 to 24 are an integral part of these interim condensed financial statements

**NOFOTH FOOD PRODUCTS COMPANY**

A SAUDI JOINT STOCK COMPANY

INTERIM CONDENSED STATEMENT OF CASH FLOWS (UNAUDITED)

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

	<b>For the six months period ended 30 June</b>	
	<b>2025</b>	<b>2024</b>
	<b>(Unaudited)</b>	<b>(Unaudited)</b>
<b>Cash flows from operating activities</b>		
Net profit for the period before zakat	33,861,102	28,530,399
<b>Adjustments to reconcile net profit for the period before zakat:</b>		
Depreciation of property and equipment	6,738,181	5,467,695
Depreciation of right-of-use assets	9,196,147	7,513,500
Amortization of intangible assets	169,257	13,972
(Gain)/ loss on disposal of property and equipment	(54,359)	487
Gain on disposal of lease contracts	-	(116,096)
Income from Islamic murabaha deposits	(166,596)	(1,831,190)
Unrealized gains on financial investments at fair value through profit or loss	(1,843,695)	-
Reversal of provision for inventory	-	(460,115)
Provision for expected credit losses	165,959	-
Amortization of deferred revenue- franchise fees	(212,500)	(522,167)
Provision for employee benefits obligations	1,095,884	1,101,129
Finance costs	1,159,541	647,214
	50,108,921	40,344,828
<b>Changes in operating assets and liabilities</b>		
Inventory	(5,268,224)	(1,734,495)
Trade receivables, prepaid expenses and other assets	(5,234,173)	(5,458,433)
Due from related party	(377,045)	(100,000)
Trade payables, accrued expenses and other liabilities	(2,625,065)	7,196,903
Deferred revenue- franchise fees	300,000	-
<b>Cash generated from operations</b>	36,904,414	40,248,803
Employees benefit obligations paid	(216,064)	(162,841)
Zakat paid	(1,454,355)	(1,772,831)
<b>Net cash generated from operating activities</b>	35,233,995	38,313,131
<b>Cash flows from investing activities</b>		
Purchase of property and equipment	(8,962,504)	(6,659,764)
Advance payments for purchase of intangible assets	-	(107,267)
Proceeds from disposal of property and equipment	55,000	2,821
Purchase of Murabaha investments deposits	-	(112,929,274)
Purchase of financial investments at fair value through profit or loss	(75,000,000)	-
Proceeds from murabaha investment deposits	74,355,554	95,000,000
Income receipt from Islamic murabaha deposits	166,596	2,220,897
<b>Net cash used in investing activities</b>	(9,385,354)	(22,472,587)
<b>Cash flows from financing activities</b>		
Treasury shares	-	(5,934,637)
Lease liability paid	(8,791,134)	(8,461,689)
Dividends paid	(11,908,359)	-
<b>Net cash used in financing activities</b>	(20,699,493)	(14,396,326)
<b>Net change in cash and cash equivalents</b>	5,149,148	1,444,218
Cash and cash equivalents at the beginning of the period	3,775,047	10,350,422
<b>Cash and cash equivalents at the end of the period</b>	8,924,195	11,794,640

The accompanying notes from 1 to 24 are an integral part of these interim condensed financial statements

**NOFOTH FOOD PRODUCTS COMPANY**

A SAUDI JOINT STOCK COMPANY

INTERIM CONDENSED STATEMENT OF CASH FLOWS (UNAUDITED)

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

**Non-Cash Transactions:**

Transferred from retained earnings to increase capital	<b>48,000,000</b>	24,000,000
Dividends payable	-	9,600,000
Addition to the right-of-use assets and related lease liabilities	<b>4,225,414</b>	13,176,182
Remeasurement of right-of-use assets against lease liabilities	<b>5,576,721</b>	2,579
Transferred from projects under construction to property and equipment	<b>2,012,381</b>	3,374,220
Transferred from lease liabilities to accrued expenses	<b>824,936</b>	-

Chief Financial Officer



Chief Executive Officer



Chairman of Board of Directors



The accompanying notes from 1 to 24 are an integral part of these interim condensed financial statements

## NOFOTH FOOD PRODUCTS COMPANY

A SAUDI JOINT STOCK COMPANY

NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

### 1. ORGANIZATION AND ACTIVITIES

Nofoth Food Products Company is a Saudi Joint Stock Company (the "Company") registered in the Kingdom of Saudi Arabia under Commercial Registration No. 1010441682 and the national number 7011006397, issued in Riyadh on 1 Jumada Al-Awwal 1437H (corresponding to 10 February 2016).

The Company's activities include retail sales of bakery products and sugary sweets, retail sales of nuts, coffee, spices, and perfumes, operating service restaurants, providing food service contracting, managing main offices, manufacturing sugary sweets such as confectionery, caramel, toffee, and nougat, operating dry food stores, offering light transportation services, wholesale of used oils and export, automated bread production, pie manufacturing, biscuit production, and the production of various types of popular and oriental sweets. The Company also handles the road transport of goods, including refrigerated, frozen goods and main offices activities.

The registered head office address of the Company is: Kingdom of Saudi Arabia – Riyadh – 6383 Abi Bakr As-Siddiq Road, Al-Nuzha District, 2747.

On 25 Jumada Al-Thani 1445H (corresponding to 7 January 2024), the Extraordinary General Assembly approved the Board of Directors' recommendation, made on 19 Safar 1445H (corresponding to 4 September 2023), to increase the Company's capital by SAR 24,000,000 through the transfer from retained earnings. This increase brings the company's capital to SAR 48,000,000, divided into 48,000,000 equal shares, each with a nominal value of SAR 1.

On 1 June 2025 (corresponding to 5 Dhu al-Hijjah 1446H), the Extraordinary General Assembly of the Company approved the Board of Directors' recommendation to increase the Company's share capital from SAR 48,000,000 to SAR 96,000,000 through the issuance of 48,000,000 bonus shares. The increase was effected by capitalizing SAR 48,000,000 from retained earnings, at the rate of one bonus share for every share held. Following the increase, the Company's share capital amounted to SAR 96,000,000, divided into 96,000,000 shares with a nominal value of SAR 1 each.

On November 24, 2024, a purchase agreement was executed between Maqsood Restaurants Establishment and Nofoth Food Products Company for the acquisition of the "Maqsood Restaurants" brand, its branches, and assets. The total consideration for the acquisition amounted to SAR 3,700,000. The fair value of the acquired assets, agreed consideration and the goodwill as of that date were as follows:

	1 December 2024
<b>Acquisition Consideration</b>	<b>3,700,000</b>
<b>Less: Net Assets Acquired</b>	
Trademark (Note 7, A)	3,229,457
Property and equipment, net (Note 5)	47,636
Inventory	48,224
	<b>3,325,317</b>
<b>Goodwill (Note 7)</b>	<b>374,683</b>

## NOFOTH FOOD PRODUCTS COMPANY

A SAUDI JOINT STOCK COMPANY

NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

## 2. BASIS OF PREPARATION

### 2-1 Statement of Compliance

The interim condensed financial statements have been prepared in accordance with International Accounting Standard (34) "Interim Financial Reporting" that is endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements issued by Saudi Organization for Chartered and Professional Accountants (SOCPA). These condensed interim financial statements do not include all information and disclosures required for a complete set of financial statements. Also, the results for the period ended 30 June 2025 are not necessarily indicative of the results that can be expected for the year ended 31 December 2025. It should also be read in conjunction with the Company's annual financial statements for the year ended 31 December 2024. However, selected explanatory notes have also been included to explain significant events and transactions to understand the changes in the financial position and financial performance of the Company since 31 December 2024.

### 2-2 Basis of preparation

The interim condensed financial statements have been prepared on a historical cost basis, except when IFRS requires the use of another measurement basis, and in accordance with the accrual basis and the going concern basis.

### 2-3 Functional and Presentation Currency

These interim condensed financial statements are presented in Saudi Riyal, it is the Company's functional and presentation currency. All financial information presented in Saudi Riyals has been rounded to the nearest Saudi Riyal, unless otherwise stated.

## 3. NEW AND REVISED STANDARDS, INTERPRETATIONS AND AMENDMENTS EFFECTIVE DURING THE PERIOD:

The following new and revised International Financial Reporting Standards (IFRS) and International Accounting Standards (IAS), interpretations and amendments to IFRS and IAS are effective in the current period but are either not relevant to the Company or their application does not have any material impact on the interim condensed financial statements of the Company other than presentation and disclosures, except as stated otherwise.

- Classification of Liabilities as Current or Non-Current (Amendments to IAS 1)
- Lease Liability in a Sale and Leaseback (Amendments to IFRS 16)
- Non-current Liabilities with Covenants (Amendments to IAS 1)
- Supplier Finance Arrangements (Amendments to IAS 7 and IFRS 7)
- Lack of Exchangeability (Amendments to IAS 21)
- IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information
- IFRS S2 Climate-related Disclosures

## NEW AND REVISED STANDARDS, INTERPRETATIONS AND AMENDMENTS NOT YET EFFECTIVE

The following standards, interpretations and amendments are in issue which are not effective as at the reporting date and have not been early adopted by the Company.

Effective date (annual periods beginning on or after)

- IFRS 18 Presentation and Disclosures in Financial Statements 1 January 2027.
- IFRS 19 Subsidiaries without Public Accountability: Disclosures 1 January 2027.
- Amendments IFRS 9 and IFRS 7 regarding the classification and measurement of financial instruments 1 January 2026.
- Annual Improvements to IFRS Accounting Standards — Volume 11 1 January 2026.

## 4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Use of judgments and estimates

The preparation of these interim condensed financial information requires management to use judgments and estimates that affect the application of accounting policies and the Reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. The significant judgments made by management in applying the Company's accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual financial statements.

## NOFOTH FOOD PRODUCTS COMPANY

A SAUDI JOINT STOCK COMPANY

NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

### 5. PROPERTY AND EQUIPMENT, NET

Cost	Lands	Leasehold improvements*	Electrical tools and equipment	Vehicles	Furniture and fixture	Projects under construction **	Total
Balance as at 1 January, 2025 (Audited)	31,250,067	35,336,606	26,882,677	7,223,186	4,137,265	1,654,396	106,484,197
Additions during the period	-	-	2,063,968	1,782,365	114,390	5,001,781	8,962,504
Transferred from projects under construction	-	1,440,316	517,813	-	54,252	(2,012,381)	-
Disposals during the period	-	-	-	(360,925)	-	-	(360,925)
<b>Balance as at 30 June, 2025 (unaudited)</b>	<b>31,250,067</b>	<b>36,776,922</b>	<b>29,464,458</b>	<b>8,644,626</b>	<b>4,305,907</b>	<b>4,643,796</b>	<b>115,085,776</b>
<b>Accumulated depreciation</b>							
Balance as at 1 January, 2025 (Audited)	-	16,649,078	12,359,457	3,631,447	2,305,018	-	34,945,000
Charged for the period	-	3,188,824	2,581,849	626,324	341,184	-	6,738,181
Disposals during the period	-	-	-	(360,284)	-	-	(360,284)
<b>Balance as at 30 June, 2025 (unaudited)</b>	<b>-</b>	<b>19,837,902</b>	<b>14,941,306</b>	<b>3,897,487</b>	<b>2,646,202</b>	<b>-</b>	<b>41,322,897</b>
<b>Net book value</b>							
<b>As at 30 June 2025 (Unaudited)</b>	<b>31,250,067</b>	<b>16,939,020</b>	<b>14,523,152</b>	<b>4,747,139</b>	<b>1,659,705</b>	<b>4,643,796</b>	<b>73,762,879</b>

- Property and equipment's include fully depreciated assets that remain in use and are still recorded in the accounting books. The cost of these assets amounted to SAR 9,520,113 as at 30 June 2025 (31 December 2024: SAR 8,525,226).

\* Leasehold improvements represent enhancements made to leased buildings and branches under lease agreements with terms of up to five years, renewable upon mutual agreement of the contracting parties (Note 6).

\*\* Projects under construction represent ongoing works related to the fit-out and installation of decorations and equipment for the central factory and the main residence, both of which are still under development. Completion of the main residence is expected during the year 2025.

**NOFOTH FOOD PRODUCTS COMPANY**

A SAUDI JOINT STOCK COMPANY

NOTES TO THE INTERIM CONDENSED FINANCIAL STATEMENTS

FOR THE SIX MONTHS PERIOD ENDED 30 JUNE 2025 (UNAUDITED)

(ALL AMOUNTS ARE IN SAUDI RIYALS UNLESS OTHERWISE STATED)

**5. PROPERTY AND EQUIPMENT, NET (CONTINUED)**

Cost	Lands	Leasehold improvements	Electrical tools and equipment	Vehicles	Furniture and fixture	Projects under construction	Total
Balance as at 1 January 2024	7,465,499	26,807,524	19,120,568	5,549,895	3,499,626	1,733,092	64,176,204
Additions during the year	23,784,568	3,458,791	3,998,201	1,673,291	454,839	8,901,795	42,271,485
Additions resulting from the acquisition process (Note 1)	-	-	41,136	-	6,500	-	47,636
Transferred from projects under construction	-	5,070,291	3,733,900	-	176,300	(8,980,491)	-
Disposals during the year	-	-	(11,128)	-	-	-	(11,128)
Balance as at 31 December 2024	31,250,067	35,336,606	26,882,677	7,223,186	4,137,265	1,654,396	106,484,197
Accumulated depreciation							
Balance as at 1 January 2024	-	11,115,583	8,003,979	2,588,666	1,630,630	-	23,338,858
Charged for the year	-	5,533,495	4,362,062	1,042,781	674,388	-	11,612,726
Disposals during the year	-	-	(6,584)	-	-	-	(6,584)
Balance as at 31 December 2024	-	16,649,078	12,359,457	3,631,447	2,305,018	-	34,945,000
Net book value							
As at 31 December 2024	31,250,067	18,687,528	14,523,220	3,591,739	1,832,247	1,654,396	71,539,197



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### 6. LEASES

Right of use assets represent buildings and branches recognized under lease contracts, which are depreciated on a straight-line basis over the term of the lease contract, ranging up to 5 years.

The following table presents the movement in right-of-use assets and corresponding lease liabilities during the period/year:

#### A- Movement on the right of use assets (buildings and branches)

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
<b>Cost</b>		
Balance as at the beginning of the period/ year	84,421,048	49,594,847
Additions during period/year	4,225,414	26,526,056
Re-measurement during the period/year*	5,576,721	8,300,145
<b>Balance as at the end of the period/year</b>	<b>94,223,183</b>	<b>84,421,048</b>
<b>Accumulated depreciation</b>		
Balance as at the beginning of the period/year	35,951,580	20,254,442
Charged for the period/year	9,196,147	15,697,138
<b>Balance as at the end of the period/year</b>	<b>45,147,727</b>	<b>35,951,580</b>
<b>Net book value</b>	<b>49,075,456</b>	<b>48,469,468</b>

#### B- Movement on lease liabilities

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Balance as at the beginning of the period/year	44,556,986	26,921,252
Additions during the period/year	4,225,414	26,526,056
Re-measurement during the period/year	5,576,721	8,300,145
Interest expense amortized during the period/year	1,159,541	1,799,845
Transferred from lease liabilities to accrued expenses (Note 15)	(824,936)	(588,897)
Paid during the period/year	(8,791,134)	(18,401,415)
<b>Balance as at the end of the period/year</b>	<b>45,902,592</b>	<b>44,556,986</b>
The balance is classified in the condensed interim statement of financial statement as follows:		
Non-current portion	29,979,998	28,868,030
Current portion	15,922,594	15,688,956
<b>Balance as at the end of the period/year</b>	<b>45,902,592</b>	<b>44,556,986</b>

\*The lease liabilities have been remeasured, and the corresponding adjustment to the right-of-use assets was made due to changes in the duration and payments of the leases for the period ending on 30 June 2025.

### 7. INTANGIBLE ASSETS, NET

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Trademark, net (A)	3,041,073	3,202,545
Goodwill (Note 1)	374,683	374,683
Program, net (B)	20,354	28,139
	<b>3,436,110</b>	<b>3,605,367</b>

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### 7. INTANGIBLE ASSETS, NET (CONTINUED)

#### A-Trademark, net

On November 24, 2024, a purchase agreement was executed between Maqsood Restaurants Establishment and Nofoth Food Products Company for the acquisition of the "Maqsood Restaurants" brand, its branches and related assets. The value of the brand was SAR 3,229,457, and it will be amortized over a period of 10 years.

The movement in the trademark is as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
<b>Cost</b>		
Balance at the beginning of the period/year	3,229,457	-
Additions during the year (Note 1)	-	3,229,457
<b>Balance at the end of the year</b>	<b>3,229,457</b>	<b>3,229,457</b>
<b>Accumulated amortization</b>		
Balance at the beginning of the period/year	26,912	-
Charge for the period/ year	161,472	26,912
<b>Balance at the end of the year</b>	<b>188,384</b>	<b>26,912</b>
<b>Net book value</b>		
<b>As at the end of the year</b>	<b>3,041,073</b>	<b>3,202,545</b>

#### B-Programs, net

The intangible assets item consists of computer software, which is amortized over 5 years. The movement of the software is as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
<b>Cost</b>		
Balance as at the beginning of the period/year	356,960	356,960
<b>Balance as at the end of the period/year</b>	<b>356,960</b>	<b>356,960</b>
<b>Accumulated amortization</b>		
Balance as at the beginning of the period/year	328,821	304,081
Charge for the period/year	7,785	24,740
<b>Balance as at the end of the period/year</b>	<b>336,606</b>	<b>328,821</b>
<b>Net book value</b>		
<b>As at the end of the period/year</b>	<b>20,354</b>	<b>28,139</b>

### 8. INVENTORY, NET

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Food	9,194,888	5,420,133
Packing and wrapping material	5,435,672	4,219,581
Finished goods	2,925,700	3,310,222
Consumable items	1,572,954	1,153,289
Cleaning materials	546,727	345,105
Office supplies	72,918	32,305
	<b>19,748,859</b>	<b>14,480,635</b>
Less:		
Provision for slow-moving inventory	(457,520)	(457,520)
	<b>19,291,339</b>	<b>14,023,115</b>

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**8. INVENTORY, NET (CONTINUED)**

The movement for the slow-moving inventory provision is as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Balance as at the beginning of the period / year	457,520	1,070,255
Reversal during the year	-	(460,115)
Written off during the year	-	(152,620)
<b>Balance as at the end of the period/year</b>	<b>457,520</b>	<b>457,520</b>

**9. TRADE RECEIVABLE, PREPAID EXPENSES, AND OTHER ASSETS, NET**

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Trade receivables	11,807,465	10,128,342
Trade receivable – related parties (Note 10)	435,011	57,966
(Less): Provision for expected credit losses	(281,211)	(115,252)
	<b>11,961,265</b>	<b>10,071,056</b>
Advance to suppliers	7,391,446	2,779,562
Prepaid expenses	4,032,123	4,073,952
Advances to employees	1,585,235	886,572
Accrued income from Murabaha investment deposits	-	1,713,668
Other	284,007	284,007
	<b>25,254,076</b>	<b>19,808,817</b>

The movement in the provision for expected credit losses is as follows:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Balance at the beginning of the period/year	115,252	38,533
Charged during the period/year	165,959	76,719
<b>Balance at the end of the period/year</b>	<b>281,211</b>	<b>115,252</b>

Aging of trade receivables is as follows:

	30 June 2025	31 December 2024
From 1 day to 30 days	8,908,144	9,395,093
From 31 days to 60 days	1,259,166	529,300
From 61 days to 90 days	546,433	121,939
More than 90 days	1,528,733	139,976
	<b>12,242,476</b>	<b>10,186,308</b>

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### 10. RELATED PARTIES

The Company, in the ordinary course of its business, engages in transactions with related parties. These transactions are conducted on terms approved by management and are consistent with those applicable to arm's length transactions.

**A-The volume of transactions with related parties during the period ended 30 June is as follows:**

Related party	Nature of relationship	Nature of transaction	2025 (Unaudited)	2024 (Unaudited)
Musakhan Waraq Enab for providing Meals	Affiliate*	Sales	302,967	317,129
First Travel Tourism Company	Affiliate*	Purchases	117,467	-
Abdullah Al-ameqan Real Estate Company	Affiliate*	Rental	631,854	631,854

\* An affiliate is a related party whose shareholders own a share in the capital of the company, or it is those related parties in whose management the company has representation.

**B-The following is the balance due from related parties:**

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Musakhan Waraq Enab for providing Meals	406,375	57,966
First Travel Tourism Company	28,636	-
	<b>435,011</b>	<b>57,966</b>

### C-TRANSACTIONS WITH SENIOR EXECUTIVES

The related parties also represent the non-executive members of the Board of Directors and the senior management personnel of the company. Senior management personnel are individuals who exercise the authority and responsibility in planning, managing and controlling the activities of the company, directly or indirectly, including the managers. Those transactions for the period ended June 30 are as follows:

	2025 (Unaudited)	2024 (Unaudited)
Salaries, allowances and bonuses for executive management	6,527,194	6,625,439
Allowances and bonuses for the Board of Directors	480,000	480,000
Allowances and bonuses for Committees	218,000	142,000
	<b>7,225,194</b>	<b>7,247,439</b>

### 11. FINANCIAL INVESTMENTS AT FAIR VALUE THROUGH PROFIT OR LOSS

Financial investments at fair value through profit or loss represent investments in units of the Artal Murabaha Fund (A Saudi closed ended public fund managed by Artal Capital Company). The movement in these investments during the period is as follows:

	Number of units	Cost	Unrealized gains	Market value
Artal Murabaha Fund	6,726,231.5	75,000,000	1,843,695	76,843,695

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### 12. MURABAHA INVESTMENT DEPOSIT

On August 13, 2024, the Company invested in an Islamic Murabaha deposit with a local bank in the amount of SAR 33,000,000 for a period of 153 days, which matured on January 13, 2025. The return was based on prevailing market rates, and the income generated from this deposit for the period ended 30 June 2025, amounted to SAR 70,904.

On 14 August 2024, the Company made a second investment of SAR 41,355,554 in an Islamic Murabaha deposit with a local bank, also for a period of 153 days, maturing on January 14, 2025. The return was based on prevailing market rates, and the income generated from this deposit for the period ended 30 June 2025, amounted to SAR 95,692.

The total return on deposits for the period ended 30 June 2025, amounted to SAR 166,596.

- The following is the movement on Murabaha investment deposits:

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Balance at the beginning of the period/year	74,355,554	55,000,000
Deposits during the year	-	187,284,828
Matured during the period/year	(74,355,554)	(167,929,274)
	-	74,355,554

### 13. CASH AND CASH EQUIVALENT

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Cash at banks	8,167,528	3,471,365
Cash on hand	756,667	303,682
	8,924,195	3,775,047

### 14. TREASURY SHARES

On 25 Jumada Al-Thani 1445H (corresponding to January 7, 2024), the Extraordinary General Assembly approved the recommendation of the Board of Directors made on 14 Rabi' Al-Thani 1445H (corresponding to October 29, 2023) to repurchase up to 2,400,000 of the Company's shares with the intention of holding them as treasury shares and allocating them under the employee stock program.

Accordingly, based on the General Assembly's approval, the Company's management purchased 366,564 shares for a total amount of SAR 6,920,027. Following the bonus share issuance during the current period, the number of treasury shares increased to 733,128. These shares will be retained for a period not exceeding five years from the date of the Extraordinary General Assembly's approval, as the maximum duration until they are allocated to eligible employees. As of the date of this report, the Company has not announced the program.

Holders of treasury shares are not entitled to receive dividends distributed to shareholders and do not have voting rights in the Company's general assembly meetings. The balance of treasury shares as of 30 June 2025, was SAR 6,920,027.

### 15. TRADE PAYABLES, ACCRUED EXPENSES, AND OTHER LIABILITIES

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Trade payable	25,121,598	23,186,972
Allowances for vacations and tickets	5,403,786	4,488,101
Due to executive and non-executive directors	3,189,951	9,893,086
Value added tax	2,272,753	1,600,287
Accrued expenses	2,070,126	1,196,755
Accrued salaries, wages, and employee benefits	1,396,978	1,004,251
Others	427,138	313,007
	39,882,330	41,682,459

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### 16. ZAKAT PROVISION

The Company submitted its zakat returns for all previous years until the year ended 31 December 2024 and obtained the required zakat certificates, no final assessment has been issued as of the date of the reporting date.

### 17. SALES

#### Revenue recognition timing

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
<b>At a point of time</b>				
Revenue from sales of food products	104,736,192	83,218,765	218,458,386	177,679,199
<b>Over a period of time</b>				
Sales from granting franchise rights	757,958	878,245	1,330,986	1,640,814
<b>Total Revenue</b>	<b>105,494,150</b>	<b>84,097,010</b>	<b>219,789,372</b>	<b>179,320,013</b>

### 18. SELLING AND MARKETING EXPENSES

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Commissions of sales application	18,806,012	11,890,335	39,355,651	26,906,026
Salaries, wages and other benefits	7,047,171	6,913,779	14,011,222	13,599,966
Depreciation and amortization expenses	6,106,298	4,955,220	12,028,137	9,654,895
Marketing and advertising	1,506,520	1,325,707	3,294,218	2,110,328
Electricity, water and phone charges	1,421,988	1,216,743	2,433,023	2,118,574
Repair and maintenance	811,452	666,009	1,571,458	1,128,687
Consumables	770,343	629,403	1,511,457	1,265,167
Governmental expenses	698,943	719,763	1,174,385	1,506,683
Bank charges	308,001	312,893	678,169	685,731
Others	1,117,654	948,776	1,871,227	1,857,004
	<b>38,594,382</b>	<b>29,578,628</b>	<b>77,928,947</b>	<b>60,833,061</b>

### 19. GENERAL AND ADMINISTRATIVE EXPENSES

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Salaries, wages and other benefits	9,487,399	8,777,663	18,854,002	17,186,379
Travel expenses	856,622	653,114	1,715,964	1,230,843
Depreciation and Amortization Expenses	817,521	645,637	1,608,362	1,269,838
Professional and consulting fees	1,035,480	175,682	1,323,680	230,747
Short-term rentals	341,368	211,387	865,956	347,591
Repair and maintenance	359,766	357,983	683,081	564,514
Electricity, water and phone charges	300,445	222,050	538,677	415,030
Governmental expenses	289,157	337,477	503,204	691,227
Consumables	97,122	80,425	186,539	129,486
Hospitality	33,936	167,728	155,832	279,067
Others	1,034,547	558,729	1,767,908	1,037,013
	<b>14,653,363</b>	<b>12,187,875</b>	<b>28,203,205</b>	<b>23,381,735</b>

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### 20. EARNINGS PER SHARE

Basic and diluted earnings per share are calculated by dividing the net profit for the period by the weighted average number of outstanding shares during the period.

The following table shows the earnings per share :

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Net profit for the period	12,474,788	10,247,923	32,701,904	27,137,768
Weighted average of outstanding shares during the period	95,266,872	95,266,872	95,266,872	95,266,872
Basic and diluted earnings per share for the period	0.13	0.11	0.34	0.28

### 21. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS

#### Liquidity risk

Liquidity risk is the risk that the Company may encounter difficulty in raising funds to meet its financial obligations associated with financial instruments or other commitments made on behalf of others.

To reduce the liquidity risk and associated losses that may affect the business of the Company. The Company maintains, wherever possible, sufficient highly liquid current assets in all business conditions. The Company also has a highly dynamic cash flow policy and a system by which it can estimate the maturity dates of its liabilities and develop appropriate plans to provide the required funding to meet these liabilities in a timely manner.

A- The following is the maturity of liabilities as of:

30 June 2025 (Unaudited)	Book value	3 months or less	More than 3 months to 1 year	More than 1 year up to 10 years	No specific maturity dates	Total contractual cash flows
Lease liability	45,902,592	3,433,629	13,020,746	32,113,878	-	48,568,253
Employees' benefit obligations	6,659,816	-	-	-	6,659,816	6,659,816
Accounts payable accrued expenses and other liabilities	39,882,330	34,478,544	5,403,786	-	-	39,882,330
	92,444,738	37,912,173	18,424,532	32,113,878	6,659,816	95,110,399
31 December 2024 (Audited)	Book value	3 months or less	More than 3 months to 1 year	More than 1 year up to 10 years	No specific maturity dates	Total contractual cash flows
Lease liability	44,556,986	5,339,722	13,187,252	30,957,019	-	49,483,993
Employees' benefit obligations	5,779,996	-	-	-	5,779,996	5,779,996
Accounts payable accrued expenses and other liabilities	41,682,459	37,194,358	4,488,101	-	-	41,682,459
	92,019,441	42,534,080	17,675,353	30,957,019	5,779,996	96,946,448

#### Credit risk

Credit risk arises from the possibility that one party to a financial instrument will fail to meet its contractual obligations, resulting in a financial loss to the Company. The Company, as much as possible, maintains its cash with banks that have good credit ratings. However, the Company may still be exposed to credit risk on cash balances held with banks, investments in Arta Murabaha Fund, amounts due from related parties, and trade receivable, as follows:

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### 21. RISK MANAGEMENT AND FINANCIAL INSTRUMENTS (CONTINUED)

	30 June 2025 (Unaudited)	31 December 2024 (Audited)
Cash at banks	8,167,528	3,471,365
Trade receivables	12,213,840	10,186,308
Financial investments at fair value through profit or loss	76,843,695	-
Murabaha investment deposits	-	74,355,554
	<b>97,225,063</b>	<b>88,013,227</b>

#### Currency risks

Currency risks arise from possible changes and fluctuations in currency rates that affect future profits or the fair values of financial instruments. The company monitors currency rate fluctuations and believes that the effect of currency risks is not significant.

#### Fair value

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value definition includes the assumption that the Company will continue its operations where there is no intention or condition to physically limit the volume of its operations or conduct a transaction with negative terms.

Fair values are categorized into different levels in the fair value hierarchy based on the inputs used in the valuation methods as follows:

Level 1: Quoted market prices in active markets for the same financial instrument and investment property.

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3: Valuation techniques that rely on inputs affecting fair value that cannot be observed, either directly or indirectly, in the market.

30 June 2025	Level 1	Level 2	Level 3	Total
Financial investments at fair value through profit or loss	-	76,843,695	-	76,843,695

#### Market price risk

Market risk refers to the risks that arise from changes in the fair value of future cash flows of financial instruments due to fluctuations in market prices. Market prices include three types of risks: interest rate risk, currency risk, and other price risks such as equity price risk and commodity price risk. Financial liabilities that are affected by market price risks include accounts payable.

#### Interest rate risk

Interest rate risk refers to the risks that arise from changes in the fair value of future cash flows of financial instruments due to changes in the market interest rate. The assets and liabilities of the Company, as of the date of the interim condensed statement of financial position are not exposed to interest rate risk.

### 22. SEGMENT INFORMATION

Segment information relates to the company's activities and operations, which management has used as a basis for preparing its financial information, in accordance with internal reporting methods. Transactions between segments are conducted under the same terms as those with third parties.

Segment assets, liabilities, and operating activities include items that are directly attributable to a specific segment, as well as items that can be reasonably allocated to different segments. Items that cannot be allocated among segments are classified as shared assets and liabilities.



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### 22. SEGMENT INFORMATION (CONTINUED)

The company operates in a single segment, which is the manufacturing and sale of bakery products and related food services.

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Sales from the sale of food products	104,736,192	83,218,765	218,458,386	177,679,199
Sales from granting franchise rights	757,958	878,245	1,330,986	1,640,814
	<b>105,494,150</b>	<b>84,097,010</b>	<b>219,789,372</b>	<b>179,320,013</b>

The company's sales from the sale of food products are recognized at a specific point in time, while the Sales from granting franchise rights are recognized over a period of time. The company's sales are recognized within the Kingdom of Saudi Arabia and outside.

Revenue from external parties or related parties:

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Third parties	105,440,126	84,053,105	219,486,405	179,002,884
Related parties (Note 10)	54,024	43,905	302,967	317,129
	<b>105,494,150</b>	<b>84,097,010</b>	<b>219,789,372</b>	<b>179,320,013</b>

#### Sales Classification from Customer Contracts

	For the Three-month ended 30 June		For the Six-month ended 30 June	
	2025	2024	2025	2024
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)
Kingdom of Saudi Arabia	103,667,481	84,097,010	217,895,929	179,320,013
Qatar	1,826,669	-	1,893,443	-
	<b>105,494,150</b>	<b>84,097,010</b>	<b>219,789,372</b>	<b>179,320,013</b>

### 23. DIVIDENDS

On 1 June 2025 (corresponding to 5 Dhu al-Hijjah 1446H), the General Assembly approved the recommendation of the Board of Directors to distribute cash dividends amounting to SAR 11,908,359 for the year 2024 (30 June 2024: SAR 9,600,000 for the corresponding year). This represents a dividend of SAR 0.25 per share, equivalent to 25% of the nominal value per share. The approved dividends were fully distributed and paid during the period.

### 24. APPROVAL OF THE INTERIM CONDENSED FINANCIAL STATEMENTS

The interim condensed financial statements have been approved for issue by the Board of Directors of the Company on 9 Safar 1447H (Corresponding to 03 August 2025).

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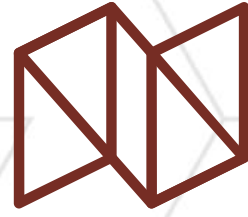
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